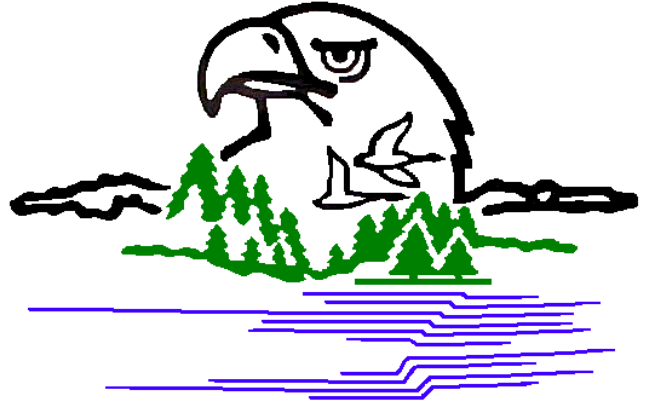


Skagit Transit
Burlington,
Skagit County, Washington



Fiscal Year 2011

Budget

RESOLUTION NO. 2010-12

A RESOLUTION OF THE SKAGIT TRANSIT BOARD OF DIRECTORS APPROVING THE FISCAL YEAR 2011 BUDGET

WHEREAS, on Wednesday, December 15, 2010, the Skagit Transit Board of Directors did approve and authorize the required expenditures for the operation of the Skagit Transit System.

NOW, THEREFORE, BE IT RESOLVED AND IT IS HEREBY ORDERED, by the Board of Directors of Skagit Transit that:

Section 1 The budget for Skagit Transit System for the fiscal year 2011 is hereby adopted and approved as follows:

Operating Budget

Revenues \$ 9,507,902

Operating Expenses 8,397,234

Capital Budget

Revenues \$7,098,196

Capital Expenses \$7,759,188

Section 2 If any provision of this resolution or the application of any person or circumstance is held invalid, the remainder of the ordinance, or the application of the provision to other persons or circumstances is not affected.

Section 3 This resolution shall be in force and take affect on January 1, 2011.

PASSED in open public meeting this 15th day of December, 2010.

SKAGIT TRANSIT SYSTEM
SKAGIT COUNTY, WASHINGTON

By Kenneth A. Dahlstedt
Kenneth Dahlstedt, Board Chairman

By Dale S. O'Brien
Dale O'Brien, Executive Director

ATTEST TO FORM:

Mary Lozeau

Mary Lozeau
Clerk of Skagit Transit

APPROVED AS TO FORM:

Richard J. Langabeer

Richard J. Langabeer
Counsel to Skagit Transit

2011 Budget

Revenues - All Department

	2009	2010		2011	% Change 2011 to 2010 Budget
	Budget	Actual (10/31/10)	Budget	Budget	
Revenues					
Passenger Fares for Transit Service					
Full Adult Fares	\$ 250,000	\$ 292,393	\$ 250,000	\$ 260,000	4.00%
Senior Disabled Reduced Fares	7,500	6,619	24,000	25,000	4.17%
Student Fares	8,500	10,200	11,000	10,000	-9.09%
Youth Fares	1,500	4,337	5,500	6,000	9.09%
DAR Donations	9,300	11,682	10,000	10,000	0.00%
Vanpool	285,000	260,581	290,000	290,000	0.00%
Total Passenger Fares for Transit Service	\$ 561,800	\$ 585,812	\$ 590,500	\$ 601,000	1.78%
Nontransportation Revenues					
Building Rental	\$ 31,141	\$ 21,906	\$ 32,000	\$ 32,000	0.00%
Meeting Room Rental	10,000	3,025	10,000	10,000	0.00%
Investment Interest Income	80,000	15,141	50,000	15,000	-70.00%
Other Non-Transportation Revenue	2,345,797	60,561	462,716	1,390,046	200.41%
Total Nontransportation Revenues	\$ 2,466,938	\$ 100,633	\$ 554,716	\$ 1,447,046	160.86%
Taxes Levied Directly by Transit System					
Sales Taxes	\$ 6,900,000	\$ 6,443,282	\$ 7,200,000	\$ 7,200,000	0.00%
Total Sales Taxes	\$ 6,900,000	\$ 6,443,282	\$ 7,200,000	\$ 7,200,000	0.00%
State Grants and Contributions					
Operating Assistance	\$ 460,842	\$ 665,330	\$ 771,625	\$ 383,118	-50.35%
Capital Contributions	5,850,954	595,671	771,487	1,705,000	121.00%
Total State Grants and Contributions	\$ 6,311,796	\$ 1,261,001	\$ 1,543,112	\$ 2,088,118	35.32%
Federal Grants and Contributions					
Operating Assistance	\$ 1,237,753	\$ 447,400	\$ 1,592,793	\$ 1,254,284	-21.25%
Capital Contributions	1,478,922	319,748	1,554,300	4,013,150	158.20%
Total Federal Grants and Contributions	\$ 2,716,675	\$ 767,148	\$ 3,147,093	\$ 5,267,434	67.37%
Local Grants and Contributions					
Operating Assistance	\$ 2,500	\$ 2,500	\$ 2,500	\$ 2,500	0.00%
Capital Contributions	61,757	0	0	0	0.00%
Total Local Grants and Contributions	\$ 64,257	\$ 2,500	\$ 2,500	\$ 2,500	0.00%
Total Revenues	\$ 19,021,466	\$ 9,160,376	\$ 13,037,921	\$ 16,606,098	27.37%

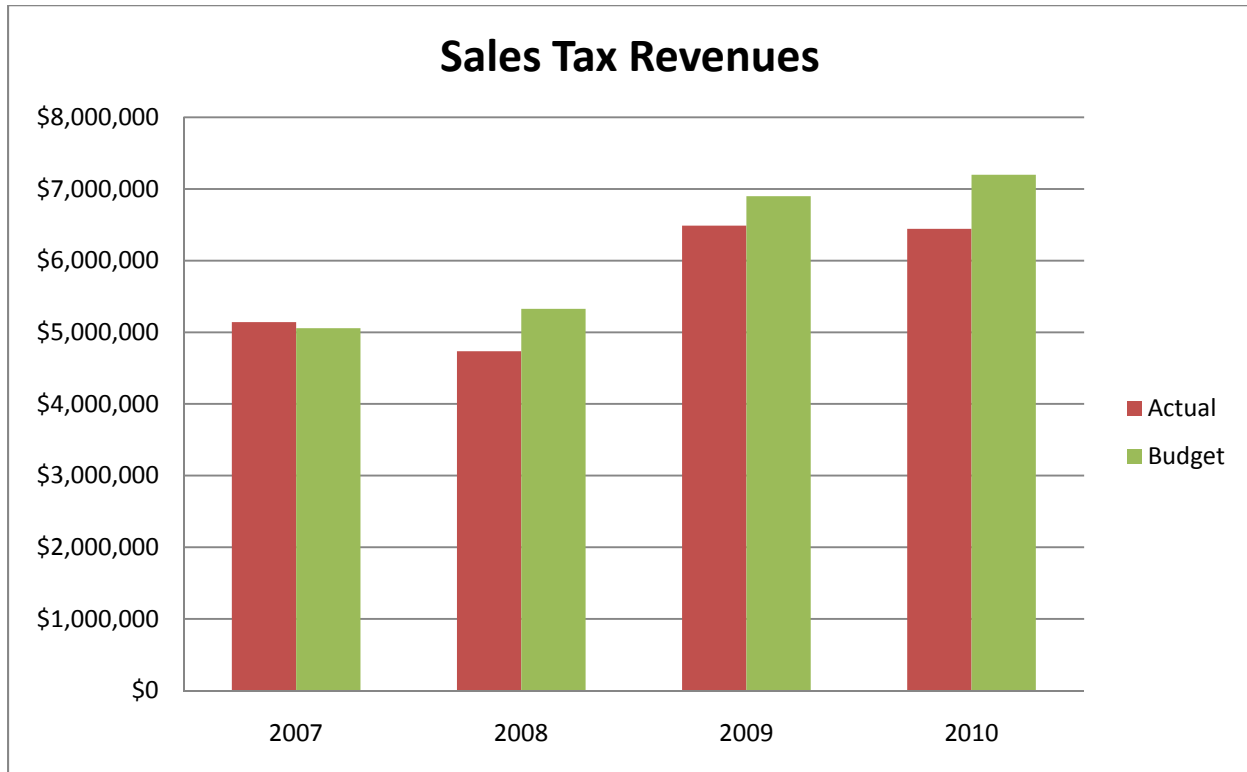
2011 Budget

Expenses - All Department

	2009	2010		2011	% Change 2011 to 2010 Budget
	Budget	Actual (10/31/10)	Budget	Budget	
Expenses					
Salaries and Wages					
Operators' Salaries and Wages	\$ 1,469,828	\$ 1,369,839	\$ 1,697,885	\$ 1,725,535	1.63%
Other Salaries and Wages	1,821,805	1,579,483	1,938,702	1,985,816	2.43%
Total Salaries and Wages	\$ 3,291,633	\$ 2,947,321	\$ 3,636,587	\$ 3,711,351	2.06%
Fringe Benefits					
Employer's FICA Expense	\$ 291,205	\$ 258,128	\$ 322,240	\$ 323,469	0.38%
401a Pension Plan	190,330	170,333	210,365	211,417	0.50%
Medical Insurance	1,025,235	756,601	910,141	991,413	8.93%
Dental /Vision Insurance	123,873	95,921	125,334	124,092	-0.99%
Life Insurance Plans	2,736	2,165	2,891	2,862	-1.00%
Group Disability Insurance	53,302	46,817	66,012	63,962	-3.11%
Unemployment Insurance	34,000	18,824	34,000	44,000	29.41%
Worker's Comp Insurance	100,626	99,416	152,452	124,128	-18.58%
General Leave	367,923	333,414	395,382	389,374	-1.52%
Holiday Pay	133,328	129,088	178,990	197,827	10.52%
Other Paid Absence	1,700	3,551	2,500	2,500	0.00%
Uniform Allowance	9,100	3,144	9,100	11,350	24.73%
Other Benefits	1,350	-	-	7,848	0.00%
Tool Allowance	2,800	3,200	4,000	3,600	-10.00%
Total Fringe Benefits	\$ 2,337,508	\$ 1,920,602	\$ 2,413,407	\$ 2,497,842	3.50%
Services					
Advertising	\$ 43,150	\$ 23,332	\$ 43,500	\$ 43,500	0.00%
Professional and Technical Services	36,760	6,756	35,750	18,900	-47.13%
Temporary Help	500	-	-	500	0.00%
Contract Maintenance Services	88,200	63,763	116,450	125,260	7.57%
Custodial Services	33,990	25,825	34,000	34,000	0.00%
Security Services	133,800	76,615	76,615	94,600	23.47%
Other Services	192,400	138,944	225,785	220,850	-2.19%
Total Services	\$ 528,800	\$ 338,194	\$ 547,100	\$ 537,610	-
Materials and Supplies Consumed					
Fuel and Lubricants	\$ 1,055,751	\$ 477,141	\$ 779,641	\$ 827,677	6.16%
Tires and Tubes	44,000	27,078	44,000	44,000	0.00%
Other Materials and Supplies	369,710	70,330	120,300	318,070	164.40%
Total Materials and Supplies Consumed	\$ 1,469,461	\$ 729,973	\$ 1,172,041	\$ 1,189,750	1.51%
Utilities					
Utilities Other Than Propulsion Power	\$ 97,950	\$ 87,213	\$ 100,550	\$ 106,330	5.75%
Pager Service	1,500	-	-	1,200	0.00%
Telephone Service	20,000	18,505	20,000	20,000	0.00%
Cellular Phone	9,250	6,556	10,550	8,850	-16.11%
Other Utilities	67,200	62,152	70,000	76,280	8.97%
Total Utilities	\$ 97,950	\$ 88,775	\$ 100,550	\$ 107,830	7.24%
Casualty and Liability Costs					
Premium For PL/PD Insurance	\$ 229,368	\$ 192,528	\$ 231,001	\$ 228,000	-1.30%
Non-Insured PL/PD Claims	8,500	-	1,000	1,000	0.00%
Total Casualty and Liability Costs	\$ 237,868	\$ 192,528	\$ 232,001	\$ 229,000	-1.29%
Taxes					
State & Sales Tax	\$ 1,485	\$ 1,773	\$ 2,000	\$ 2,000	0.00%
Other Tax	5,100	9,957	11,500	11,800	2.61%
Total Taxes	\$ 6,585	\$ 11,730	\$ 13,500	\$ 13,800	2.22%
Miscellaneous Expenses					
Dues, Memberships, Subscriptions	\$ 18,950	\$ 20,217	\$ 20,800	\$ 26,500	27.40%
Travel & Meeting Expense	26,700	5,933	20,700	20,450	-1.21%
Misc Travel Expense	43,005	16,290	44,650	500	-98.88%
Total Miscellaneous Expenses	\$ 88,655	\$ 42,440	\$ 86,150	\$ 89,150	3.48%
Leases and Rentals					
Passenger Vehicles Lease	\$ 11,520	\$ -	\$ -	\$ -	0.00%
Other Equipment Lease	26,000	13,271	24,001	-	0.00%
Total Leases and Rentals	\$ 37,520	\$ 13,271	\$ 24,001	\$ 20,901	-12.92%
Capital Expenses					
Depreciation	\$ 1,100,000	\$ -	\$ 1,000,000	\$ 1,100,000	10.00%
Capital	9,794,504	2,584,014	3,363,094	6,659,188	98.01%
Total Capital Expenses	\$ 10,894,504	\$ 2,584,013	\$ 4,363,094	\$ 7,759,188	77.84%
Total Expenses	\$ 18,990,484	\$ 8,868,847	\$ 12,588,431	\$ 16,156,422	28.34%

2011 Budget Highlights – Revenue Projections

Sales Tax – In April 2009, Skagit Transit began collecting sales tax revenues at new rate based on Skagit County Public Transportation Proposition No.1 that was passed in November 2008. The new tax rate provides Skagit Transit with needed revenue resources to increase services in the future. As the economic recovery has been very slow, the sales tax revenue for 2011 is budgeted with 0% increase from 2010.

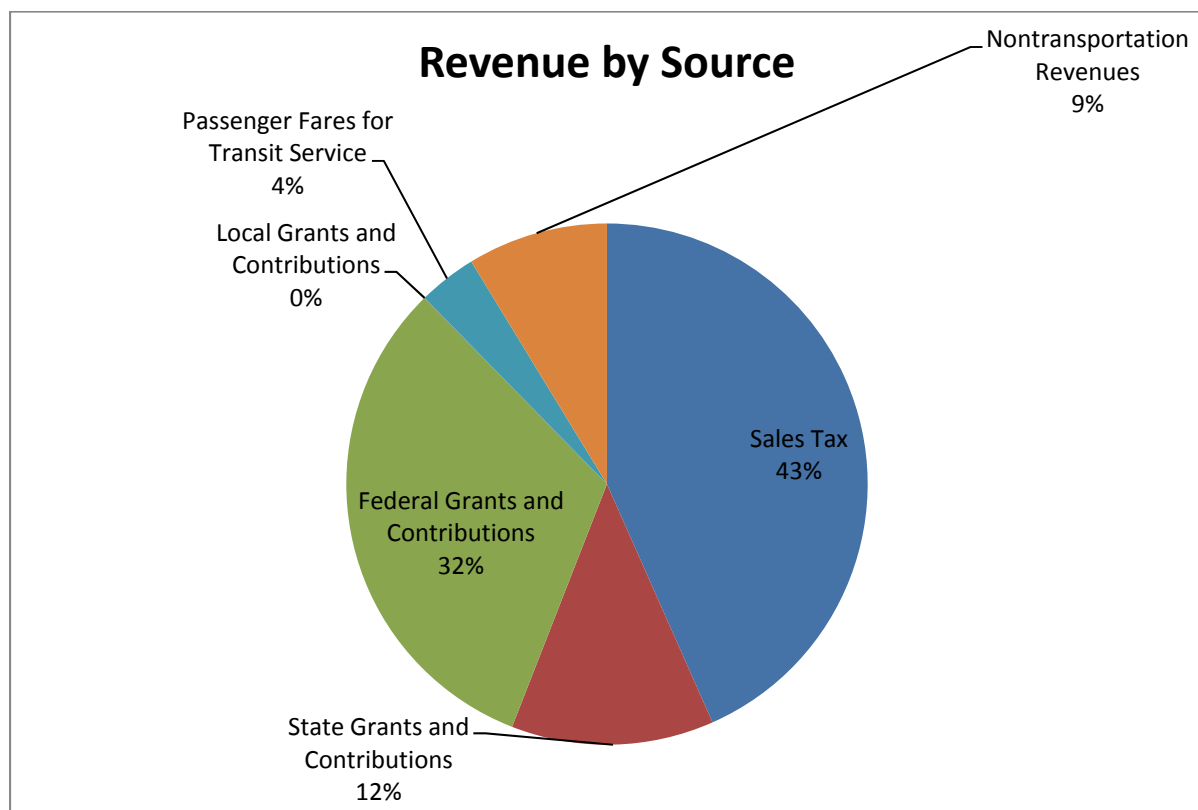


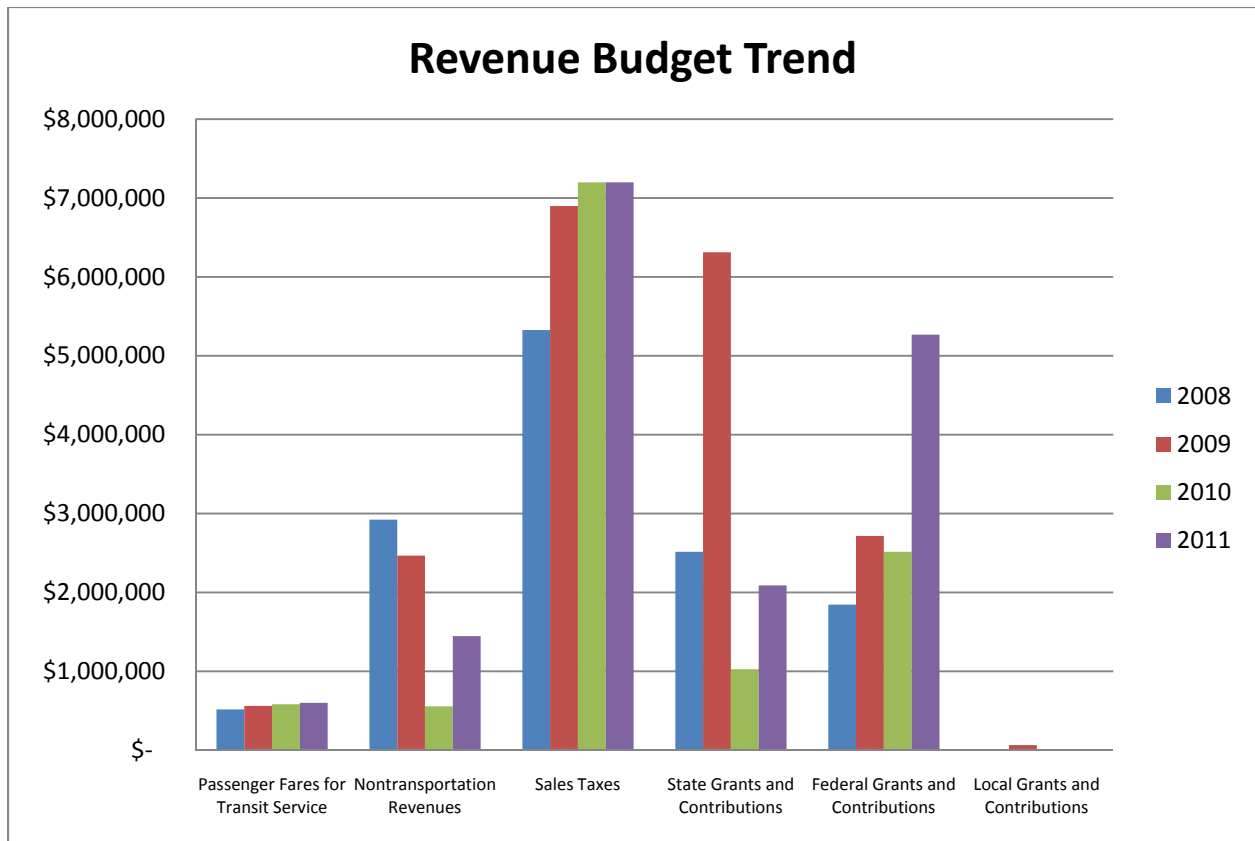
Fare Revenue - Revenues are estimated based on ridership projections which are expected to be approximately as same as 2010 for Fixed Route and Dial-A-Ride combined.

Investment Interest – This revenue is estimated based on investment balances and interest rate projection. Budget for interest income for 2011 is decreased by 70% as interest rate has been very low in 2010.

State and Federal Grants and Contributions – The revenues from State and Federal Grants include the following:

- GCA 6207A – Saturday Service Special Needs
- GCA 6349 – County Connector Bellingham
- GCA 6131 – Everett Express
- Vanpool Expansion Grant
- HLP Grant – South Mt. Vernon Park & Ride
- GCA 6117 – Regional Mobility Grant
- GCA 6207D – Pocket Service Expansion
- JARC Funds – New Sunday Service
- Urban 5307 General Operating Grant
- STP Flex Grant – Skagit Station
- WA-04-0020 – Chuckanut Park & Ride Construction



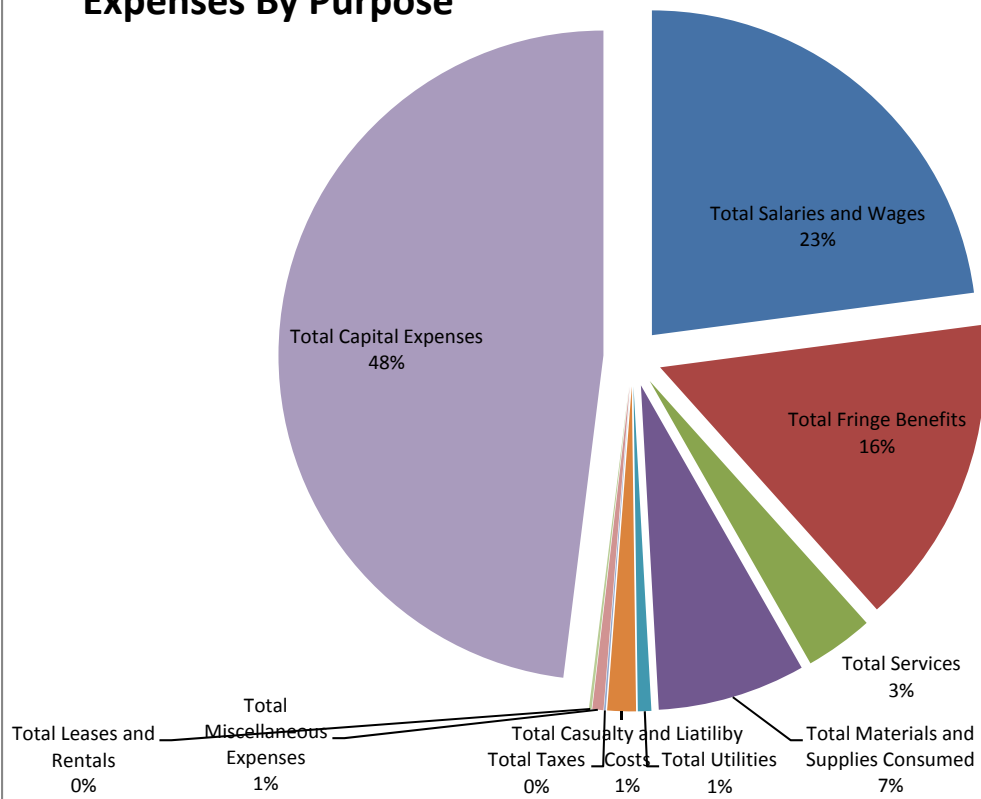


2011 Budget Highlights – Expense Projections

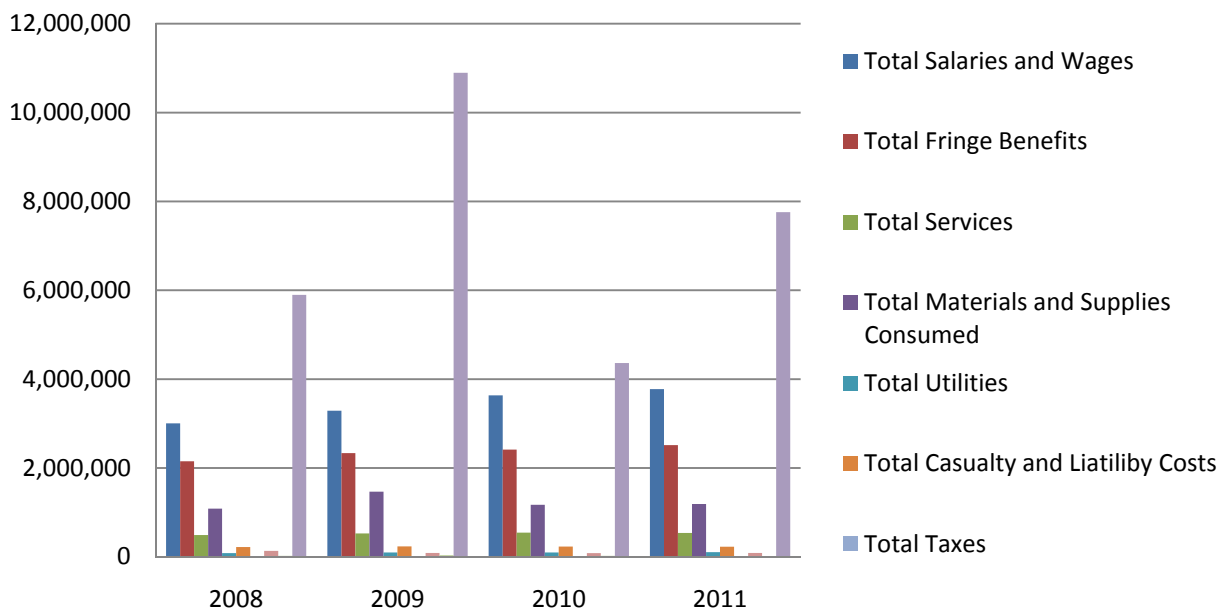
Salaries/Wages & Benefits – The 1.78 % increase in Salaries and Wages includes 0% COLA increase, and 3.5 % increase in Fringe Benefits includes 10.55% in health benefit premium in 2011.

Capital Expenses - Capital projects for 2011 are budgeted at \$7,759,188 or a 77.84% increase over 2010. Expenditures are supported by approximately \$5.71 million in grant revenue from the Washington State Department of Transportation and the Federal Transit Administration. Capital projects include Chuckanut Park and Ride construction and Skagit Station enhancements Project.

Expenses By Purpose



Expense Budget Trend



2011 Budget

2011 Budget Highlights –Grant Budget

Grants Awarded

	Effective dates	Revenue	Expense
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State Grants

GCA 6207 Saturday Service Special Needs Grant	7/1/09-6/30/11	\$ 115,000	\$ 235,000
GCA 6349 County Connector Bellingham Grant	7/1/09-6/30/11	78,118	198,118
Regional Mobility -Everett Express	7/1/09-6/30/11	190,000	480,000
State Appropriation/HLP Grant - MV Park & Ride	2009-2011	21,000	21,000
GCA 6117 Regional Mobility Grant – Chuckanut Park & Ride	7/1/09-6/30/11	1,684,000	1,684,000
State Total		\$ 2,088,118	\$ 2,618,118

Federal Grants

GCA 6207 D New Freedom Grant Federal Section 5307 General Operating for 2010	7/1/09-6/30/11 2011	\$ 45,000 1,031,800	\$ 180,000 5,159,000
GCA 6207 B JARC Sunday Service Federal Section 5311 for Route in Anacortes	7/1/09-6/30/11 7/1/09-6/30/11	16,614 57,166	120,500 129,768
JARC Bus Replacement Weekend Services	7/1/09-6/30/11	314,550	393,188
Federal Section 5311 Tribal Transit Service	2011	103,704	266,000
Capital 5309 Bus and Bus Livability Grant – Chuckanut Park and Ride	7/1/09-6/30/11	2,800,000	2,800,000
Federal Section 5309 Chuckanut Park & Ride Construction	2011	697,000	697,000
Federal Section 5307 – Capital	2011	201,600	252,000
Federal Total		\$ 5,267,434	\$ 9,997,456

Other Grants

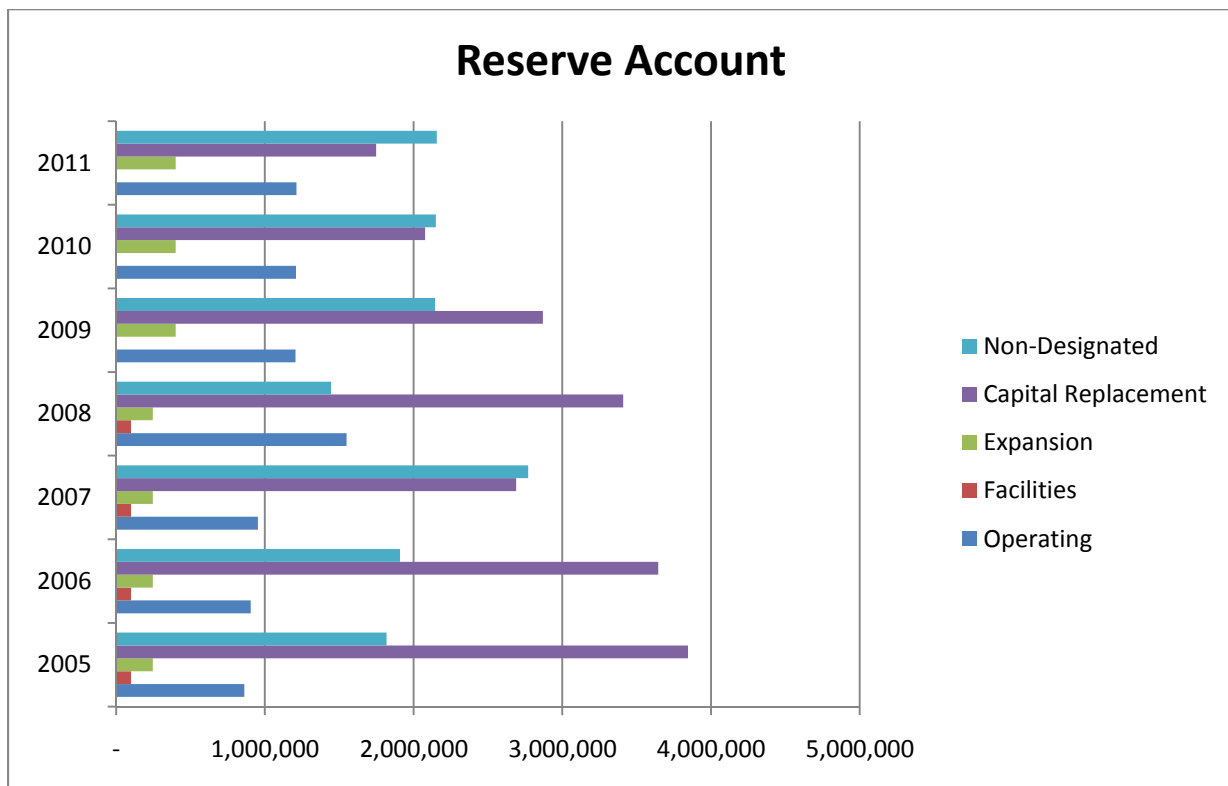
WSTIP - Risk Management		\$ 2,500	\$ 2,500
Other Total		\$ 2,500	\$ 2,500

		\$ 7,358,052	\$ 12,618,074
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Reserve Account Balance

The Skagit Transit Board of directors by Resolution No. 50 established a reserve account. In subsequent action, the Board separated the account into three distinct categories (Operating, Capital replacement, and Undesignated). Capital replacement reserve account was further broken down to Facilities, Expansion, and Capital replacement accounts. Total Reserve Balance is estimated to be \$5.5 mil at the end of 2011.



DEPARTMENTAL DETAIL

	01/01/2009 - 12/31/2009		01/01/2010 - 08/31/2010		2011	
<i>10 - Fixed Route</i>	Actual	Budget - Amended Budget	Actual	Budget - Approved Budget	BUDGET	+/- (%)
Revenue						
Full Adult Fares	266,665.99	250,000.00	236,079.84	250,000.00	260,000.00	4.00%
Senior Disabled Reduced Fares	38,816.50	7,500.00	5,118.00	24,000.00	25,000.00	4.17%
Student Fares	12,437.50	8,500.00	10,200.00	11,000.00	10,000.00	-9.09%
Youth Fares	19,344.00	1,500.00	2,977.00	5,500.00	6,000.00	9.09%
DAR Donations	0.00	0.00	62.50	0.00	0.00	0.00%
Reduced Fare ID	0.00	0.00	6.00	0.00	0.00	0.00%
Till Over/Under	34.49	0.00	37.45	0.00	0.00	0.00%
Total Revenue	337,298.48	267,500.00	254,480.79	290,500.00	301,000.00	3.61%
Expense						
Operators' Salaries and Wages	948,476.79	899,207.00	649,352.18	999,516.00	1,027,943	2.84%
Employer's FICA Expense	81,245.27	78,523.00	57,143.13	87,724.00	87,991	0.30%
401a Pension Plan	53,783.90	51,322.00	37,199.27	57,335.00	57,510	0.31%
Medical Insurance	189,352.60	268,269.00	147,186.41	225,300.00	231,708	2.84%
Dental /Vision Insurance	31,664.96	39,026.00	23,720.97	38,469.00	37,227	-3.23%
Life Insurance Plans	708.93	841.00	547.87	896.00	875	-2.34%
Group Disability Insurance	13,344.54	13,613.00	9,757.87	18,654.00	17,361	-6.93%
Unemployment Insurance	4,296.01	20,000.00	8,639.45	20,000.00	25,000	25.00%
Worker's Comp Insurance	43,246.48	38,034.00	30,514.57	55,897.00	46,441	-16.92%
General Leave	88,941.95	92,925.00	64,669.97	98,096.00	96,832	-1.29%
Holiday Pay	38,264.89	34,307.00	31,227.61	49,106.00	55,099	12.20%
Other Paid Absence	0.00	850.00	559.61	850.00	850	0.00%
Uniform Allowance	4,883.05	4,800.00	1,354.84	4,800.00	4,800	0.00%
Other Benefits	0.00	500.00	0.00	0.00	-	
Professional and Technical Services	5,022.11	10,000.00	507.23	10,000.00	600	-94.00%
Graphic Design	1,531.02	2,000.00	0.00	2,000.00	2,000	0.00%
Contract Maintenance Services	1,012.50	2,000.00	1,172.89	750.00	1,100	46.67%
Repair/Maintenance - Other	586.34	500.00	0.00	500.00	-	-100.00%
Vehicle Washing/Cleaning	3,031.50	5,500.00	6,259.23	5,500.00	9,500	72.73%
Security Services	49,860.03	95,900.00	37,180.03	57,000.00	57,000	0.00%
Other Services	13,857.76	15,150.00	0.00	2,000.00	2,000	0.00%
Drug & Alcohol Testing	1,836.00	1,500.00	433.00	0.00	650	0.00%
Ultra-Low Sulfur Fuel	262,716.90	666,462.00	226,682.96	438,948.00	477,206	8.72%
Office Supplies	200.74	250.00	123.56	250.00	250	0.00%
Cleaning/Sanitation Supplies	1,525.85	1,500.00	529.23	1,700.00	1,500	-11.76%
Safety Training Material & Supply	0.00	0.00	0.00	0.00	-	

	01/01/2009 - 12/31/2009		01/01/2010 - 08/31/2010		2011	
<i>10 - Fixed Route</i>	Actual	Budget - Amended Budget	Actual	Budget - Approved Budget	BUDGET	+/- (%)
Misc Operating Supplies	304.79	1,000.00	23.61	1,000.00	1,000	0.00%
Bus Stop/Poles & Signs	9,942.05	11,000.00	19,512.88	12,000.00	-	-100.00%
Forms	0.00	5,000.00	737.28	3,000.00	1,500	-50.00%
Small Tools & Equipment	18.34	500.00	0.00	550.00	550	0.00%
Safety Boot Allowance	200.00	200.00	200.00	200.00	-	-100.00%
Small Equipment & Furniture	0.00	1,500.00	0.00	1,500.00	-	-100.00%
Ergonomic Equipment & Furniture	83.86	0.00	0.00	300.00	-	-100.00%
Equipment Repair Supplies	22.84	0.00	0.00	0.00	-	
Postage	270.25	500.00	0.00	500.00	-	-100.00%
Cellular Phone	1,066.52	1,000.00	507.61	1,000.00	800	-20.00%
Other Utilities	3,911.53	5,000.00	6,391.52	5,000.00		-100.00%
Premium For PL/PD Insurance	76,855.80	82,894.00	47,334.96	70,992.00	78,045	9.93%
Non-Insured PL/PD Claims	0.00	7,000.00	0.00	0.00		
Travel & Meeting Expense	16.76	500.00	0.00	500.00	500	0.00%
Misc Travel Expense	0.00	250.00	0.00	250.00	250	0.00%
Conference Registration	0.00	250.00	0.00	250.00	250	0.00%
Training / Seminars	150.00	200.00	0.00	200.00	1,000	400.00%
Other Miscellaneous Expenses	0.00	0.00	0.00	0.00	-	
Employee Recruitment	3,542.32	2,000.00	120.00	2,000.00	1,500	-25.00%
Employee Incentive	0.00	0.00	25.00	0.00	250	0.00%
Other Equipment Lease	0.00	2,000.00	0.00	0.00	-	
Building Lease	1.00	0.00	0.00	1.00	1	0.00%
Total Expense	1,935,776.18	2,463,773.00	1,409,614.74	2,274,534.00	2,327,089	2.31%

	01/01/2009 - 12/31/2009		01/01/2010 - 08/31/2010		2011	
<i>12 - Dial-A-Ride</i>	Actual	Budget - Amended Budget	Actual	Budget - Approved Budget	BUDGET	+/- (%)
Revenue						
DAR Donations	13,144.39	9,300.00	9,825.60	10,000.00	10,000.00	0.00%
Total Revenue	13,144.39	9,300.00	10,362.60	10,000.00	10,000.00	0.00%
Expense						
Operators' Salaries and Wages	617,880.46	570,621.00	436,019.58	698,369.00	697,592.00	-0.11%
Employer's FICA Expense	53,554.70	50,136.00	37,725.99	59,295.00	59,810.00	0.87%
401a Pension Plan	35,590.62	32,769.00	25,154.20	38,755.00	39,092.00	0.87%
Medical Insurance	168,890.22	204,645.00	115,635.11	160,698.00	186,054.00	15.78%
Dental /Vision Insurance	25,719.23	27,625.00	17,581.38	31,023.00	31,023.00	0.00%
Life Insurance Plans	561.06	617.00	401.48	727.00	727.00	0.00%
Group Disability Insurance	9,221.27	7,723.00	6,758.53	13,022.00	10,999.00	-15.54%
Unemployment Insurance	952.26	9,000.00	26.75	9,000.00	9,000.00	0.00%
Worker's Comp Insurance	30,825.94	26,054.00	22,893.59	48,238.00	35,087.00	-27.26%
General Leave	63,880.19	65,736.00	43,528.78	69,483.00	67,007.00	-3.56%
Holiday Pay	28,058.44	19,021.00	21,563.37	32,250.00	37,338.00	15.78%
Other Paid Absence	1,429.81	450.00	1,631.47	450.00	450.00	0.00%
Uniform Allowance	3,562.25	4,000.00	1,038.51	4,000.00	4,800.00	20.00%
Other Benefits	0.00	500.00	0.00	0.00	7,848.00	
Professional and Technical Services	0.00	1,500.00	108.20	1,500.00	600.00	-60.00%
Graphic Design	0.00	1,000.00	81.16	1,000.00	500.00	-50.00%
Contract Maintenance Services	22,597.57	16,000.00	30,223.51	36,000.00	36,000.00	0.00%
Vehicle Washing/Cleaning	3,031.50	5,000.00	6,259.27	1,500.00	8,500.00	466.67%
Other Services	0.00	0.00	788.51	0.00	350.00	
Drug & Alcohol Testing	768.00	1,000.00	625.00	1,000.00	1,000.00	0.00%
Vaccination Services	0.00	0.00	0.00	0.00	150.00	
Ultra-Low Sulfur Fuel	73,861.48	148,902.00	65,657.31	131,281.00	132,582.00	0.99%
Office Supplies	11.10	300.00	90.24	300.00	200.00	-33.33%
Cleaning/Sanitation Supplies	1,475.23	1,200.00	439.06	1,200.00	1,100.00	-8.33%
Bus Stop/Poles & Signs	0.00	150.00	0.00	150.00	100.00	-33.33%
Small Tools & Equipment	0.00	300.00	34.89	300.00	150.00	-50.00%
Small Equipment & Furniture	0.00	300.00	0.00	300.00	150.00	-50.00%

	01/01/2009 - 12/31/2009		01/01/2010 - 08/31/2010		2011	
<i>12 - Dial-A-Ride</i>	Actual	Budget - Amended Budget	Actual	Budget - Approved Budget	BUDGET	+/- (%)
Ergonomic Equipment & Furniture	0.00	200.00	20.60	0.00	100.00	
Postage	600.00	1,200.00	0.17	1,200.00	600.00	-50.00%
Pager Service	753.66	1,500.00	0.00	0.00	1,200.00	
Cellular Phone	2,798.16	3,250.00	2,958.49	5,000.00	4,000.00	-20.00%
Premium For PL/PD Insurance	42,492.96	37,960.00	27,865.68	41,793.00	49,434.00	18.28%
Non-Insured PL/PD Claims	0.00	500.00	0.00	0.00	-	
Travel & Meeting Expense	16.75	500.00	0.00	500.00	250.00	-50.00%
Misc Travel Expense	0.00	250.00	0.00	250.00	250.00	0.00%
Conference Registration	0.00	250.00	0.00	250.00	150.00	-40.00%
Training / Seminars	9,256.44	0.00	0.00	0.00	1,000.00	
Employee Recruitment	862.21	1,000.00	1,037.96	1,000.00	500.00	-50.00%
Employee Incentive	0.00	0.00	48.15	0.00	250.00	
Total Expense	1,198,651.51	1,241,159.00	866,196.94	1,389,834.00	1,425,943.00	2.60%

	01/01/2009 - 12/31/2009		01/01/2010 - 08/31/2010		2011	
<i>14 - Vanpool</i>	Actual	Budget - Amended Budget	Actual	Budget - Approved Budget	BUDGET	+/- (%)
Revenue						
Vanpool	349,570.18	285,000.00	205,365.59	290,000.00	290,000.00	0.00%
Total Revenue	349,570.18	285,000.00	205,578.59	290,000.00	290,000.00	0.00%
Expense						
Advertising	1,556.50	1,500.00	0.00	1,500.00	1,500.00	0.00%
Professional and Technical Services	0.00	750.00	250.00	2,750.00	2,500.00	-9.09%
Graphic Design	1,162.50	500.00	0.00	2,500.00	2,000.00	-20.00%
Contract Maintenance Services	0.00	1,000.00	0.00	1,000.00	-	
Repair/Maintenance - Other	0.00	3,000.00	0.00	0.00	-	
Other Services	375.00	500.00	125.00	500.00	500.00	0.00%
CDL Testing/DMV Checks	532.80	2,000.00	63.50	2,500.00	2,500.00	0.00%
Gas	113,374.93	209,475.00	80,788.94	177,308.00	183,219.00	3.33%
Office Supplies	573.24	1,000.00	12.38	1,000.00	1,000.00	0.00%
Safety Training Material & Supply	763.22	1,000.00	0.00	1,000.00	1,000.00	0.00%
Misc Operating Supplies	0.00	100.00	0.00	200.00	200.00	0.00%
Safety Supplies	191.12	450.00	0.00	450.00	450.00	0.00%
Other Materials & Supplies	0.00	500.00	0.00	500.00	500.00	0.00%
Postage	94.50	150.00	0.00	150.00	150.00	0.00%
Premium For PL/PD Insurance	67,782.33	70,278.00	50,906.24	76,349.00	59,630.00	-21.90%
Non-Insured PL/PD Claims	0.00	1,000.00	0.00	1,000.00	1,000.00	0.00%
Dues, Memberships, Subscriptions	0.00	200.00	150.00	200.00	200.00	0.00%
Travel & Meeting Expense	975.14	1,200.00	247.57	1,200.00	1,200.00	0.00%
Conference Registration	95.00	750.00	175.00	750.00	750.00	0.00%
Training / Seminars	128.00	0.00	0.00	0.00	-	
Other Miscellaneous Expenses	425.53	1,000.00	133.94	1,000.00	1,000.00	0.00%
Books & Periodicals	84.18	75.00	0.00	100.00	100.00	0.00%
Passenger Vehicles Lease	8,640.00	11,520.00	0.00	0.00	-	
Total Expense	196,753.99	307,948.00	132,852.57	271,957.00	259,399.00	-4.62%

	01/01/2009 - 12/31/2009		01/01/2010 - 08/31/2010		2011	
<i>18 - Ops Admin & Dispatchers</i>	Actual	Budget - Amended Budget	Actual	Budget - Approved Budget	BUDGET	+/- (%)
Expense						
Other Salaries and Wages	661,441.20	631,571.00	464,828.41	702,448.00	684,397.00	-2.57%
Employer's FICA Expense	58,467.41	57,392.00	40,468.22	65,294.00	61,436.00	-5.91%
401a Pension Plan	38,931.28	37,511.00	27,119.46	42,676.00	40,152.00	-5.91%
Medical Insurance	183,426.99	195,993.00	128,887.90	194,474.00	207,309.00	6.60%
Dental /Vision Insurance	20,670.40	22,144.00	14,012.98	22,337.00	21,095.00	-5.56%
Life Insurance Plans	444.08	494.00	304.25	490.00	453.00	-7.55%
Group Disability Insurance	10,744.90	10,591.00	7,028.28	13,048.00	12,569.00	-3.67%
Unemployment Insurance	6,620.00	5,000.00	8,388.00	5,000.00	10,000.00	100.00%
Worker's Comp Insurance	9,831.81	10,544.00	6,880.04	14,397.00	11,961.00	-16.92%
General Leave	85,186.97	77,416.00	59,266.91	89,882.00	80,221.00	-10.75%
Holiday Pay	31,368.45	27,517.00	18,699.86	34,848.00	32,669.00	-6.25%
Other Paid Absence	377.92	400.00	0.00	400.00	400.00	0.00%
Uniform Allowance	0.00	300.00	0.00	300.00	-	0.00%
Other Benefits	0.00	350.00	0.00	0.00		0.00%
Professional and Technical Services	1,138.43	2,000.00	1,181.17	1,000.00	1,200.00	20.00%
Legal Services	0.00	0.00	879.50	0.00	1,000.00	0.00%
Temporary Help	0.00	500.00	0.00	0.00	500.00	0.00%
Repair/Maintenance - Other	136.33	500.00	136.33	500.00	250.00	-50.00%
Drug & Alcohol Testing	290.00	950.00	196.00	950.00	1,100.00	15.79%
Office Supplies	950.93	1,000.00	653.70	1,000.00	1,000.00	0.00%
Cleaning/Sanitation Supplies	751.28	1,200.00	260.86	1,200.00	1,000.00	-16.67%
Safety Training Material & Supply	0.00	0.00	0.00	0.00	5,000.00	0.00%
Misc Operating Supplies	368.04	250.00	20.53	350.00	250.00	-28.57%
Forms	225.06	200.00	0.00	200.00	200.00	0.00%
Safety Supplies	4,151.25	1,500.00	1,076.77	2,000.00	2,000.00	0.00%
Small Equipment & Furniture	3,087.62	1,500.00	2,057.02	1,500.00	2,000.00	33.33%
Ergonomic Equipment & Furniture	675.17	3,500.00	37.48	1,000.00	1,000.00	0.00%
Postage	150.00	300.00	14.50	300.00	150.00	-50.00%
Cellular Phone	1,302.65	900.00	576.21	1,400.00	1,200.00	-14.29%
Radio	0.00	0.00	1,284.60	0.00	1,000.00	0.00%
Premium For PL/PD Insurance	13,471.80	13,166.00	10,320.64	15,479.00	14,192.00	-8.31%

	01/01/2009 - 12/31/2009		01/01/2010 - 08/31/2010		2011	
<i>18 - Ops Admin & Dispatchers</i>	Actual	Budget - Amended Budget	Actual	Budget - Approved Budget	BUDGET	+/- (%)
Dues, Memberships, Subscriptions	0.00	100.00	0.00	100.00	100.00	0.00%
Travel & Meeting Expense	1,737.66	2,500.00	422.40	3,000.00	3,000.00	0.00%
Conference Registration	290.00	2,100.00	270.00	2,100.00	500.00	-76.19%
Training / Seminars	665.00	1,500.00	450.00	1,500.00	1,000.00	-33.33%
Promotional Items	0.00	0.00	0.00	0.00	-	0.00%
Other Miscellaneous Expenses	63.33	0.00	67.78	300.00	150.00	-50.00%
Employee Recruitment	977.91	1,500.00	587.82	1,500.00	750.00	-50.00%
Employee Incentive	11.91	250.00	0.00	0.00	250.00	0.00%
Equipment Lease	3,272.56	4,000.00	2,167.20	4,000.00	3,500.00	-12.50%
Total Expense	1,137,077.09	1,115,139.00	797,468.05	1,222,973.00	1,204,954.00	-1.47%

	01/01/2009 - 12/31/2009		01/01/2010 - 08/31/2010		2011	
<i>20 - Administration</i>	Actual	Budget - Amended Budget	Actual	Budget - Approved Budget	BUDGET	+/- (%)
Revenue						
Investment Interest Income	48,886.43	80,000.00	12,516.53	50,000.00	15,000.00	-70%
Insurance Recoveries	19,424.38	0.00	5,063.92	0.00	0.00	0%
Gain/(Loss) on Sale of Asset	(27,652.23)	0.00	17,900.00	0.00	0.00	0%
Other Non-Transportation Revenue	79,671.40	2,345,797.00	11,982.54	462,716.00	1,390,046.00	200%
Reduced Fare ID	111.00	0.00	48.00	0.00	0.00	0%
Sales Taxes	7,154,633.31	6,900,000.00	5,054,698.08	7,200,000.00	7,200,000.00	0%
Local Grants General Operating	38,130.53	2,500.00	2,500.00	2,500.00	2,500.00	0%
State Grant Operating Assistance	607,136.65	460,842.00	560,821.67	776,897.00	383,118.00	-51%
Federal Grant Operating Assistance	1,281,905.10	1,237,753.00	373,771.64	1,714,302.00	1,254,284.00	-27%
State Capital Contributions	2,479,560.69	5,850,954.00	591,134.91	250,000.00	1,705,000.00	582%
Federal Capital Contributions	1,028,921.69	1,478,922.00	324,283.69	800,023.00	4,013,150.00	402%
Local Capital Contributions	0.00	61,757.00	0.00	0.00	0.00	0%
Total Revenue	12,710,728.95	18,418,525.00	6,954,720.98	11,256,438.00	15,963,098.00	42%
Expense						
Other Salaries and Wages	422,750.20	439,294.00	264,816.19	446,338.00	451,503.00	1%
Employer's FICA Expense	36,779.58	38,868.00	22,435.85	39,568.00	40,167.00	2%
401a Pension Plan	24,614.57	25,404.00	15,007.51	25,862.00	26,253.00	2%
Medical Insurance	118,680.71	136,546.00	69,300.51	125,163.00	125,950.00	1%
Dental /Vision Insurance	12,107.27	13,154.00	7,238.70	12,409.00	12,409.00	0%
Life Insurance Plans	266.94	294.00	159.15	286.00	286.00	0%
Group Disability Insurance	7,343.31	8,097.00	4,458.53	7,757.00	8,113.00	5%
Unemployment Insurance	1,585.44	0.00	0.00	0.00	-	0%
Worker's Comp Insurance	2,310.83	2,535.00	1,480.29	3,044.00	2,629.00	-14%
General Leave	46,952.20	49,435.00	25,117.81	49,409.00	53,741.00	9%
Holiday Pay	20,783.52	19,349.00	10,216.72	21,486.00	21,800.00	1%
Other Paid Absence	1,530.48	0.00	0.00	800.00	800.00	0%
Advertising	1,781.00	1,650.00	1,167.54	2,000.00	2,000.00	0%
Professional and Technical Services	2,306.16	4,510.00	2,869.20	4,500.00	4,500.00	0%
Legal Services	0.00	0.00	294.60	0.00	-	0%
Graphic Design	37.98	0.00	0.00	0.00	-	0%
Audit Services	19,041.32	20,000.00	0.00	25,000.00	25,000.00	0%
Computer Prog/Network	4,747.52	15,000.00	2,597.78	15,000.00	10,000.00	-33%
Temporary Help	0.00	0.00	0.00	0.00	10,000.00	0%
Contract Maintenance Services	8,904.20	10,500.00	1,076.09	10,000.00	10,000.00	0%
Repair/Maintenance - Other	205.34	0.00	0.00	0.00	-	0%
Custodial Services	13,795.47	13,200.00	10,151.89	13,000.00	13,000.00	0%
Security Services	0.00	0.00	0.00	0.00	-	0%
Other Services	8,944.61	1,700.00	6,150.61	8,000.00	8,000.00	0%
Drug & Alcohol Testing	0.00	0.00	0.00	0.00	-	0%
Internet Fee	5,748.00	6,000.00	3,592.50	6,000.00	13,000.00	117%
Election Expense	0.00	0.00	0.00	0.00	-	0%
CDL Testing/DMV Checks	0.00	0.00	0.00	0.00	-	0%
Vaccination Services	0.00	0.00	0.00	0.00	-	0%
Ultra-Low Sulfur Fuel	0.00	0.00	(200.00)	0.00	-	0%
Office Supplies	12,910.02	12,000.00	4,981.17	12,000.00	12,000.00	0%
Software	13,845.18	25,000.00	9,387.75	25,000.00	25,000.00	0%
Software Safety	0.00	0.00	0.00	0.00	-	0%
Cleaning/Sanitation Supplies	3,068.33	5,000.00	2,142.55	4,000.00	4,000.00	0%
Safety Training Material & Supply	180.00	0.00	0.00	0.00	-	0%
Misc Operating Supplies	0.00	50.00	0.00	0.00	-	0%
Forms	3,876.01	660.00	5,542.54	1,000.00	3,000.00	200%
Small Computer Equipment	15,211.65	20,000.00	729.52	15,000.00	10,000.00	-33%

	01/01/2009 - 12/31/2009		01/01/2010 - 08/31/2010		2011	
<i>20 - Administration</i>	Actual	Budget - Amended Budget	Actual	Budget - Approved Budget	BUDGET	+/- (%)
Small Tools & Equipment	0.00	0.00	0.00	0.00	-	0%
Safety Supplies	0.00	0.00	3.11	0.00	-	0%
Small Equipment & Furniture	268.90	4,950.00	0.00	0.00	-	0%
Ergonomic Equipment & Furniture	0.00	0.00	748.82	0.00	-	0%
Equipment Repair Supplies	0.00	0.00	19.00	0.00	-	0%
Veh Maint Supplies/Small Tools	0.00	0.00	15.93	0.00	-	0%
Other Materials & Supplies	6.00	0.00	0.00	0.00	-	0%
Postage	997.68	2,000.00	16.11	2,000.00	2,000.00	0%
Pager Service	5.44	0.00	0.00	0.00	-	0%
Telephone Service	22,225.24	20,000.00	14,758.05	20,000.00	20,000.00	0%
Cellular Phone	210.02	1,100.00	204.48	500.00	500.00	0%
Other Utilities	39,913.85	35,200.00	24,744.70	35,000.00	35,000.00	0%
Premium For PL/PD Insurance	15,484.20	15,987.00	8,086.32	12,128.00	12,415.00	2%
State & Sales Tax	2,195.98	1,485.00	1,560.84	2,000.00	2,000.00	0%
Other Tax	5,088.77	100.00	5,953.97	6,500.00	6,500.00	0%
Dues, Memberships, Subscriptions	4,589.61	3,000.00	1,670.75	5,000.00	5,000.00	0%
Travel & Meeting Expense	585.10	11,000.00	724.50	10,000.00	10,000.00	0%
Misc Travel Expense	0.00	0.00	8.57	0.00	-	0%
Conference Registration	0.00	2,530.00	30.00	2,500.00	2,500.00	0%
SKAT Board/CAC Meeting Expense	0.00	400.00	0.00	400.00	400.00	0%
Training / Seminars	2,404.46	3,000.00	1,164.75	8,000.00	10,000.00	25%
Fines & Penalties	0.00	0.00	55.09	0.00	-	0%
Promotional Items	0.00	0.00	2.91	0.00	-	0%
Other Miscellaneous Expenses	147.51	200.00	(3.39)	500.00	500.00	0%
Books & Periodicals	441.55	700.00	408.15	500.00	500.00	0%
Employee Recruitment	0.00	2,000.00	1,131.73	2,000.00	2,000.00	0%
Employee Incentive	2,126.36	2,000.00	1,190.18	2,000.00	2,000.00	0%
Petty Cash Over/Under	(1.00)	0.00	0.00	0.00	-	0%
Equipment Lease	6,456.39	6,000.00	3,231.04	6,000.00	6,000.00	0%
Building Lease	702.00	1,000.00	409.50	1,000.00	1,000.00	0%
Total Expense	1,956,769.84	980,898.00	536,850.11	988,650.00	1,011,466.00	2%

	01/01/2009 - 12/31/2009		01/01/2010 - 08/31/2010		2011	
<i>25 - Executive</i>	Actual	Budget - Amended Budget	Actual	Budget - Approved Budget	BUDGET	+/- (%)
Expense						
Other Salaries and Wages	136,258.40	137,183.00	89,276.68	141,460.00	145,616.00	2.94%
Employer's FICA Expense	12,418.09	12,162.00	8,247.77	12,588.00	12,901.00	2.49%
401a Pension Plan	8,213.45	7,949.00	5,415.75	8,228.00	8,432.00	2.48%
Medical Insurance	20,122.44	20,145.00	15,418.84	19,834.00	15,040.00	-24.17%
Dental /Vision Insurance	2,519.46	2,631.00	1,654.56	2,482.00	2,482.00	0.00%
Life Insurance Plans	58.80	59.00	39.20	59.00	59.00	0.00%
Group Disability Insurance	2,021.01	2,119.00	1,366.18	2,064.00	2,170.00	5.14%
Worker's Comp Insurance	475.81	484.00	313.68	609.00	526.00	-13.63%
General Leave	21,254.87	15,689.00	16,219.28	16,239.00	16,646.00	2.51%
Holiday Pay	6,755.28	6,115.00	3,129.92	6,854.00	7,011.00	2.29%
Other Paid Absence	0.00	0.00	0.00	0.00	-	0.00%
Uniform Allowance	99.64	0.00	0.00	0.00	-	0.00%
Advertising	32,649.55	40,000.00	17,380.88	40,000.00	40,000.00	0.00%
Professional and Technical Services	12,780.89	17,000.00	19.83	15,000.00	8,000.00	-46.67%
Labor Law Service	9,079.29	20,000.00	7,067.42	20,000.00	20,000.00	0.00%
Legal Services	18,413.38	10,000.00	5,628.00	12,000.00	12,000.00	0.00%
Consulting Services	0.00	0.00	220.00	0.00	500.00	#DIV/0!
Repair/Maintenance - Other	102.73	0.00	0.00	250.00	250.00	0.00%
CDL Testing/DMV Checks	1,300.00	3,000.00	500.00	3,000.00	1,500.00	-50.00%
Vaccination Services	1,914.00	3,000.00	925.00	3,000.00	1,500.00	-50.00%
Office Supplies	380.86	500.00	285.04	500.00	500.00	0.00%
Cleaning/Sanitation Supplies	15.41	0.00	0.00	50.00	50.00	0.00%
Safety Training Material & Supply	3,276.86	5,000.00	2,726.75	5,000.00	-	-100.00%
Small Computer Equipment	0.00	0.00	200.17	850.00	850.00	0.00%
Small Tools & Equipment	0.00	3,000.00	0.00	3,000.00	1,000.00	-66.67%
Safety Supplies	4,151.25	1,500.00	1,076.77	2,000.00	-	-100.00%
Small Equipment & Furniture	0.00	3,500.00	0.00	2,000.00	1,500.00	-25.00%
Ergonomic Equipment & Furniture	711.08	2,500.00	37.72	1,000.00	500.00	-50.00%
Veh Maint Supplies/Small Tools	0.00	0.00	1.50	0.00		0.00%
Postage	0.00	0.00	17.04	0.00	50.00	0.00%
Pager Service	0.00	0.00	0.00	0.00		0.00%
Cellular Phone	723.45	1,200.00	450.02	850.00	850.00	0.00%

	01/01/2009 - 12/31/2009		01/01/2010 - 08/31/2010		2011	
<i>25 - Executive</i>	Actual	Budget - Amended Budget	Actual	Budget - Approved Budget	BUDGET	+/- (%)
Other Utilities	0.00	0.00	0.00	0.00	-	#DIV/0!
Dues, Memberships, Subscriptions	13,382.61	15,450.00	16,397.00	15,000.00	20,000.00	33.33%
Travel & Meeting Expense	2,471.83	3,500.00	754.73	2,500.00	2,000.00	-20.00%
Conference Registration	0.00	500.00	1,196.00	500.00	1,500.00	200.00%
SKAT Board/CAC Meeting Expense	492.38	3,500.00	46.99	2,000.00	1,000.00	-50.00%
Training / Seminars	729.00	5,000.00	600.00	2,500.00	1,500.00	-40.00%
Promotional Items	1,759.12	0.00	4,251.39	2,500.00	2,500.00	0.00%
Books & Periodicals	0.00	100.00	280.02	100.00	300.00	200.00%
Employee Recruitment	0.00	0.00	0.00	0.00	-	0.00%
Employee Incentive	19.80	3,000.00	940.71	3,000.00	1,500.00	-50.00%
Equipment Lease	0.00	0.00	366.52	0.00	500.00	0.00%
Total Expense	314,550.74	345,786.00	202,451.36	347,017.00	330,733.00	-4.69%

	01/01/2009 - 12/31/2009		01/01/2010 - 08/31/2010		2011	
<i>41 - Vehicle & Facilities Maint</i>	Actual	Budget - Amended Budget	Actual	Budget - Approved Budget	BUDGET	+/- (%)
Expense						
Other Salaries and Wages	627,870.46	613,757.00	450,237.33	648,456.00	694,303.00	7%
Employer's FICA Expense	55,784.97	54,124.00	39,396.87	57,771.00	61,164.00	6%
401a Pension Plan	36,673.82	35,375.00	25,775.88	37,509.00	39,976.00	7%
Medical Insurance	175,189.06	199,637.00	132,496.45	184,672.00	225,352.00	22%
Dental /Vision Insurance	18,475.47	19,293.00	12,926.25	18,614.00	19,855.00	7%
Life Insurance Plans	407.80	431.00	290.65	433.00	463.00	7%
Group Disability Insurance	11,025.77	11,159.00	7,880.54	11,467.00	12,750.00	11%
Worker's Comp Insurance	23,153.27	22,975.00	17,445.81	30,267.00	27,483.00	-9%
General Leave	72,944.23	66,722.00	42,577.49	72,273.00	74,927.00	4%
Holiday Pay	31,728.78	27,019.00	22,242.70	34,446.00	43,911.00	27%
Other Paid Absence	633.88	0.00	784.77	0.00	0.00	0%
Uniform Allowance	179.30	0.00	750.00	0.00	1,750.00	0%
Other Benefits	0.00	0.00	0.00	0.00	0.00	0%
Tool Allowance	3,200.00	2,800.00	3,200.00	4,000.00	3,600.00	-10%
Advertising	0.00	0.00	99.06	0.00	0.00	0%
Professional and Technical Services	702.00	1,000.00	59.51	1,000.00	1,000.00	0%
Consulting Services	4,205.62	0.00	0.00	0.00	0.00	0%
Contract Maintenance Services	18,934.14	55,000.00	17,271.38	55,000.00	55,000.00	0%
Repair/Maintenance - Other	58,468.73	38,500.00	43,619.67	45,000.00	50,000.00	11%
Vehicle Washing/Cleaning	4,807.27	7,350.00	2,117.68	7,500.00	6,000.00	-20%
Skagit Co Inmate Program	18,333.33	20,000.00	10,000.00	20,000.00	20,000.00	0%
Security Services	781.99	900.00	403.00	900.00	600.00	-33%
Other Services	2,181.16	1,850.00	1,162.55	2,500.00	2,500.00	0%
Drug & Alcohol Testing	286.00	1,000.00	94.00	1,000.00	500.00	-50%
CDL Testing/DMV Checks	0.00	300.00	0.00	300.00	300.00	0%
Ultra-Low Sulfur Fuel	0.00	4,603.00	0.00	5,280.00	5,456.00	3%
Lubricants	19,070.12	11,550.00	12,558.92	15,000.00	17,000.00	13%
Fuel Staff Vehicles	11,963.27	14,759.00	8,563.65	11,824.00	12,217.00	3%

	01/01/2009 - 12/31/2009		01/01/2010 - 08/31/2010		2011	
<i>41 - Vehicle & Facilities Maint</i>	Actual	Budget - Amended Budget	Actual	Budget - Approved Budget	BUDGET	+/- (%)
Tires and Tubes	30,997.05	44,000.00	22,423.29	44,000.00	44,000.00	0%
Office Supplies	891.34	1,000.00	482.37	1,000.00	1,000.00	0%
Software	3,298.97	0.00	0.00	0.00		0%
Small Tools Replacement/Repair	660.97	4,000.00	355.63	4,000.00	5,220.00	31%
Cleaning/Sanitation Supplies	7,526.13	7,400.00	4,948.84	7,600.00	7,600.00	0%
Safety Training Material & Supply	43.28	1,000.00	0.00	1,000.00	1,000.00	0%
Misc Operating Supplies	0.00	0.00	758.24	0.00		0%
Forms	0.00	300.00	249.94	300.00	500.00	67%
Small Computer Equipment	2.54	0.00	20.79	500.00		0%
Small Tools & Equipment	3,433.42	2,000.00	1,486.79	2,000.00	2,500.00	25%
Safety Boot Allowance	2,400.00	2,600.00	2,600.00	2,800.00	3,000.00	7%
Small Equipment & Furniture	26,515.47	37,500.00	961.29	1,500.00	1,500.00	0%
Building Repair Supplies	9,498.38	24,300.00	7,745.74	25,000.00	20,000.00	-20%
Equipment Repair Supplies	1,625.95	1,700.00	2,009.69	1,700.00	2,500.00	47%
Tool repair supplies	0.00	0.00	0.00	0.00	0.00	0%
Revenue Vehicle Parts/Supplies	172,755.42	125,000.00	97,102.47	130,000.00	135,000.00	4%
Veh Maint Supplies/Small Tools	21,976.12	15,000.00	12,550.94	15,000.00	16,000.00	7%
Sales Tax/Inventory	17,278.87	15,000.00	7,789.75	15,000.00	12,000.00	-20%
Freight In/Inventory	827.17	3,000.00	755.74	3,000.00	2,500.00	-17%
Other Materials & Supplies	1,657.53	0.00	540.35	1,000.00	1,000.00	0%
Postage	817.32	700.00	102.17	1,000.00	600.00	-40%
Cellular Phone	1,892.18	1,800.00	1,146.55	1,800.00	1,500.00	-17%
Radio	0.00	0.00	278.29	0.00	500.00	0%
Premium For PL/PD Insurance	18,851.91	9,083.00	9,508.16	14,260.00	14,283.00	0%
Dues, Memberships, Subscriptions	432.80	200.00	1,019.70	500.00	1,200.00	140%
Travel & Meeting Expense	2,400.58	5,000.00	2,084.29	3,000.00	3,500.00	17%
Conference Registration	50.00	600.00	370.00	600.00	600.00	0%
Training / Seminars	495.93	5,000.00	0.00	3,000.00	3,000.00	0%
Other Miscellaneous Expenses	0.00	300.00	0.00	300.00	300.00	0%
Books & Periodicals	0.00	1,200.00	0.00	1,200.00	1,200.00	0%
Employee Recruitment	600.05	1,600.00	486.65	1,600.00	1,000.00	-38%

	01/01/2009 - 12/31/2009		01/01/2010 - 08/31/2010		2011	
<i>41 - Vehicle & Facilities Maint</i>	Actual	Budget - Amended Budget	Actual	Budget - Approved Budget	BUDGET	+/- (%)
Other Equipment Lease	0.00	0.00	558.91	0.00	1,000.00	0%
Equipment Lease	741.67	10,000.00	2,566.10	10,000.00	5,000.00	-50%
Building Lease	0.00	0.00	676.14	0.00	1,000.00	0%
Total Expense	1,524,671.49	1,529,387.00	1,033,532.75	1,557,872.00	1,666,110.00	7%

	01/01/2009 - 12/31/2009		01/01/2010 - 08/31/2010		2011	
<i>50 - Skagit Station</i>	Actual	Budget - Amended Budget	Actual	Budget - Approved Budget	BUDGET	+/- (%)
Revenue						
Building Rental	23,367.66	31,141.00	15,915.66	32,000.00	32,000.00	0.00%
Meeting Room Rental	7,725.00	10,000.00	3,025.00	10,000.00	10,000.00	0.00%
Total Revenue	31,092.66	41,141.00	18,940.66	42,000.00	42,000.00	0.00%
Expense						
Professional and Technical Services	0.00	0.00	350.25	0.00	500.00	0.00%
Legal Services	0.00	1,000.00	0.00	1,000.00	1,000.00	0.00%
Contract Maintenance Services	9,603.68	13,700.00	5,797.83	13,700.00	13,700.00	0.00%
Repair/Maintenance - Other	1,088.71	5,600.00	948.91	12,000.00	10,000.00	-16.67%
Custodial Services	19,586.20	20,790.00	11,782.54	21,000.00	21,000.00	0.00%
Security Services	31,591.98	37,000.00	23,660.83	37,000.00	37,000.00	0.00%
Other Services	0.00	1,000.00	0.00	0.00	0.00	0.00%
Internet Fee	2,388.00	3,000.00	1,592.00	3,000.00	3,000.00	0.00%
Office Supplies	267.51	400.00	314.41	400.00	0.00	#####
Cleaning/Sanitation Supplies	4,442.00	7,500.00	3,294.12	7,000.00	7,000.00	0.00%
Misc Operating Supplies	1.45	0.00	21.56	0.00	300.00	0.00%
Small Computer Equipment	0.00	400.00	0.00	400.00	400.00	0.00%
Small Tools & Equipment	262.95	0.00	37.79	500.00	300.00	-40.00%
Small Equipment & Furniture	1,166.44	500.00	0.00	2,000.00	2,000.00	0.00%
Building Repair Supplies	3,802.95	18,000.00	3,426.29	15,000.00	10,000.00	-33.33%
Equipment Repair Supplies	1,476.52	4,000.00	649.28	4,000.00	2,000.00	-50.00%
Postage	0.00	0.00	0.00	0.00	0.00	0.00%
Other Utilities	38,313.11	27,000.00	20,928.64	30,000.00	30,000.00	0.00%
Other Tax	3,235.68	5,000.00	4,002.84	5,000.00	5,300.00	6.00%
Other Equipment Lease	0.00	0.00	964.06	0.00	0.00	0.00%
Equipment Lease	0.00	3,000.00	0.00	3,000.00	1,500.00	-50.00%
Total Expense	117,227.18	147,890.00	77,771.35	155,000.00	145,000.00	-6.45%

	2011
52-P&R	BUDGET
Contract Maintenance Services	9,460
Repair/Maintenance - Other	3,800
Cleaning/Sanitation Supplies	100
Building Repair Supplies	400
Equipment Repair Supplies	100
Other Utilities	11,280
Equipment Lease	1,400
Total Expenses	26,540

	01/01/2008 - 12/31/2008	01/01/2009 - 12/31/2009	01/01/2010 - 08/31/2010		2011
55 - Capital	Budget - Amended Budget	Budget - Amended Budget	Actual	Budget - Approved Budget	BUDGET
Expense					
Depreciation	980,000.00	1,100,000.00	0.00	1,000,000.00	1,100,000.00
Land	1,500,000.00	600,000.00	0.00	0.00	-
Skagit Station	157,819.00	405,084.00	240,434.61	458,665.00	50,000.00
Park & Ride	0.00	5,744,249.00	644,917.57	250,000.00	5,208,000.00
Revenue Equipment	2,813,380.00	2,008,000.00	1,390,133.28	1,681,000.00	943,188.00
Service Equipment	0.00	470,555.00	18,546.76	25,000.00	-
Vanpool Vehicles	198,479.00	106,316.00	0.00	56,000.00	252,000.00
Bldgs. - MOA	13,500.00	250,000.00	9,329.70	0.00	-
Garage/Shop Equipment	0.00	5,500.00	3,565.19	123,500.00	121,000.00
Office Furniture/Equipment/Software	235,200.00	168,800.00	14,935.07	55,000.00	85,000.00
Total Expense	5,898,378.00	10,858,504.00	2,322,862.18	3,649,165.00	7,759,188.00