

Skagit Transit
Burlington,
Skagit County, Washington



Fiscal Year 2012

Budget

RESOLUTION NO. 2011-20

**A RESOLUTION OF THE SKAGIT TRANSIT BOARD OF DIRECTORS
APPROVING THE FISCAL YEAR 2012 BUDGET**

WHEREAS, on Wednesday, December 21, 2011, the Skagit Transit Board of Directors did approve and authorize the required expenditures for the operation of the Skagit Transit System.

NOW, THEREFORE, BE IT RESOLVED AND IT IS HEREBY ORDERED, by the Board of Directors of Skagit Transit that:

Section 1 The budget for Skagit Transit System for the fiscal year 2012 is hereby adopted and approved as follows:

Operating Budget

Revenues	\$ 9,870,630
Operating Expenses	9,333,949

Capital Budget

Revenues	\$3,207,333
Capital Expenses	\$3,435,457

Section 2 If any provision of this resolution or the application of any person or circumstance is held invalid, the remainder of the ordinance, or the application of the provision to other persons or circumstances is not affected.

Section 3 This resolution shall be in force and take affect on January 1, 2012.

PASSED in open public meeting this 21st day of December, 2011.

**SKAGIT TRANSIT SYSTEM
SKAGIT COUNTY, WASHINGTON**

By Kenneth C. Dahlstedt
Kenneth Dahlstedt, Board Chairman

By Dale S. O'Brien
Dale O'Brien, Executive Director

ATTEST TO FORM:

Mary Lozeau
Mary Lozeau
Clerk of Skagit Transit

APPROVED AS TO FORM:

Richard J. Langabeer
Richard J. Langabeer
Counsel to Skagit Transit

2012 Budget

Revenues - All Department

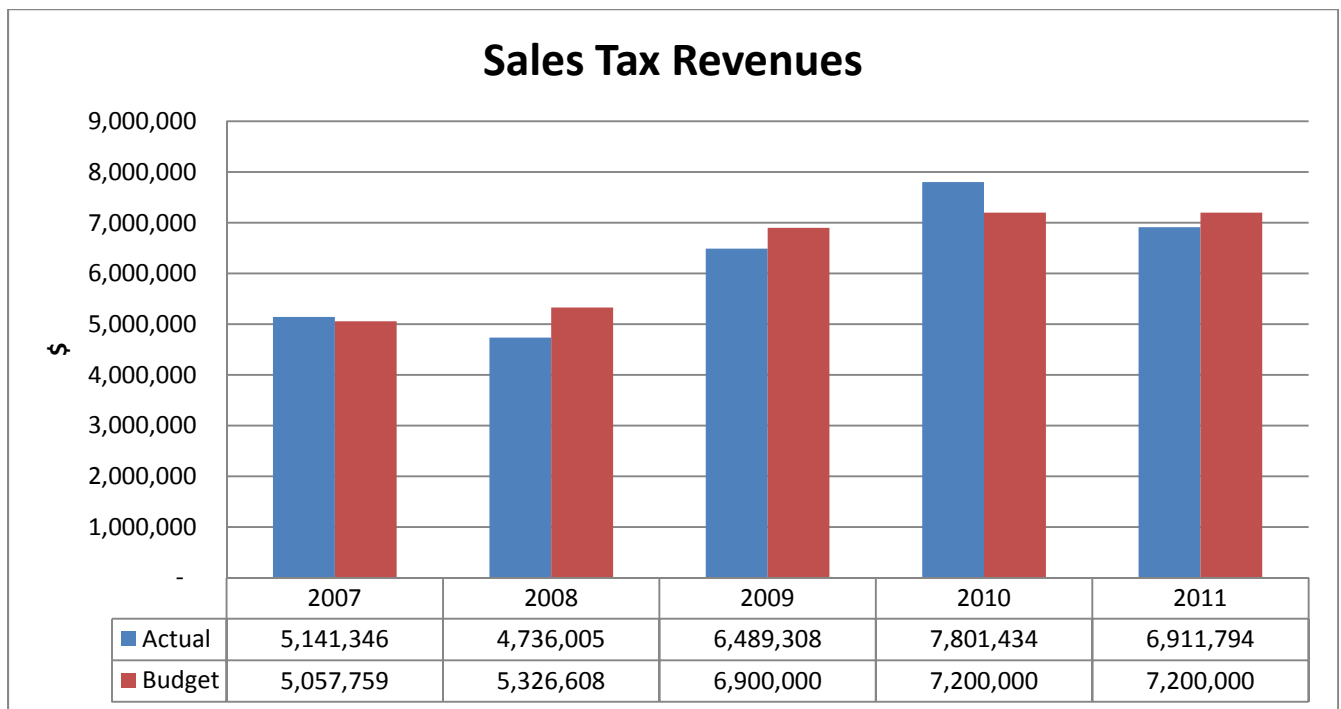
Account Title	2010 Approved Budget	2011 Approved Budget	2012 Proposed Budget	% Change 2011 to 2012 Budget
Revenues				
Passenger Fares for Transit Service				
Full Adult Fares	\$ 250,000	\$ 260,000	\$ 260,000	0.00%
Senior Disabled Reduced Fares	24,000	25,000	25,000	0.00%
Student Fares	11,000	10,000	11,000	10.00%
Youth Fares	5,500	6,000	5,000	-16.67%
DAR Donations	10,000	10,000	10,000	0.00%
Vanpool	290,000	290,000	300,000	3.45%
Total Passenger Fares for Transit Service	\$ 590,500	\$ 601,000	\$ 611,000	1.66%
Nontransportation Revenues				
Building Rental	32,000	32,000	20,000	-37.50%
Meeting Room Rental	10,000	10,000	5,000	-50.00%
Investment Interest Income	50,000	15,000	10,000	-33.33%
Other Nontransportation Revenue	462,716	1,390,046	1,701,888	22.43%
Total Nontransportation Revenues	554,716	1,447,046	1,736,888	20.03%
Taxes Levied Directly by Transit System				
Sales Taxes	7,200,000	7,200,000	7,416,000	3.00%
Total Sales Taxes	7,200,000	7,200,000	7,416,000	3.00%
State Grants and Contributions				
Operating Assistance	771,625	428,209	328,364	-23.32%
Capital Contributions	771,487	1,942,422	310,000	-84.04%
Total State Grants and Contributions	1,543,112	2,370,631	638,364	-73.07%
Federal Grants and Contributions				
Operating Assistance	1,592,793	1,315,370	1,477,766	12.35%
Capital Contributions	1,554,300	3,957,877	1,195,445	-69.80%
Total Federal Grants and Contributions	3,147,093	5,273,247	2,673,211	-49.31%
Local Grants and Contributions				
Operating Assistance	2,500	2,500	2,500	0.00%
Capital Contributions	-	-	-	
Total Local Grants and Contributions	2,500	2,500	2,500	0.00%
Total Revenues	13,037,921	16,894,424	13,077,963	-22.59%

2012 Budget
Expenses - All Department

Account Title	2010 Approved Budget	2011 Approved Budget	2012 Proposed Budget	% Change 2011 to 2012 Budget
Salaries and Wages				
Operators' Salaries and Wages	\$ 1,697,885	\$ 1,697,885	\$ 1,907,046	12.32%
Other Salaries and Wages	1,938,702	1,975,819	2,129,082	7.76%
Total Salaries and Wages	\$ 3,636,587	\$ 3,673,704	\$ 4,036,128	9.87%
Fringe Benefits				
Employer's FICA Expense	322,240	323,469	349,857	8.16%
401a Pension Plan	210,365	211,415	230,915	9.22%
Medical Insurance	910,141	1,059,153	1,186,979	12.07%
Dental /Vision Insurance	125,334	124,091	157,347	26.80%
Life Insurance Plans	2,891	2,863	3,053	6.64%
Group Disability Insurance	66,012	63,962	66,897	4.59%
Unemployment Insurance	34,000	44,000	44,000	0.00%
Worker's Comp Insurance	152,452	124,127	163,263	31.53%
General Leave	395,382	389,374	401,325	3.07%
Holiday Pay	178,990	197,828	201,029	1.62%
On Call Pay	-	1,000	10,000	900.00%
Other Paid Absence	2,500	7,500	9,300	24.00%
Uniform Allowance	9,100	11,350	11,400	0.44%
Other Benefits	-	7,848	8,000	1.94%
Tool Allowance	4,000	3,600	3,600	0.00%
Total Fringe Benefits	2,413,407	2,571,580	2,846,965	10.71%
Services				
Advertising	43,500	43,500	45,500	4.60%
Professional and Technical Services	114,250	92,900	94,500	1.72%
Temporary Help	-	10,500	-	-100.00%
Contract Maintenance Services	174,700	200,560	185,910	-7.30%
Custodial Services	86,000	78,000	75,500	-3.21%
Security Services	94,900	94,600	121,900	28.86%
Other Services	33,750	38,550	34,900	-9.47%
Total Services	547,100	558,610	558,210	-0.07%
Materials and Supplies Consumed				
Fuel and Lubricants	779,641	860,740	940,376	9.25%
Tires and Tubes	44,000	44,000	46,000	4.55%
Other Materials and Supplies	348,400	323,070	394,974	22.26%
Total Materials and Supplies Consumed	1,172,041	1,227,810	1,381,350	12.51%
Utilities				
Pager Service	-	1,200	-	-100.00%
Telephone Service	20,000	20,000	20,000	0.00%
Cellular Phone	10,550	8,850	9,600	8.47%
Radio	-	1,500	500	-66.67%
Other Utilities	70,000	76,280	85,780	12.45%
Fiber Optics	-	5,000	7,000	40.00%
Total Utilities	100,550	112,830	122,880	8.91%
Casualty and Liability Costs				
Premium For PL/PD Insurance	231,001	227,999	248,415	8.95%
Non-Insured PL/PD Claims	1,000	1,000	1,000	0.00%
Total Casualty and Liability Costs	232,001	228,999	249,415	8.92%
Taxes				
State & Sales Tax	2,000	2,000	2,000	0.00%
Other Tax	11,500	11,800	12,500	5.93%
Total Taxes	13,500	13,800	14,500	5.07%
Miscellaneous Expenses				
Dues, Memberships, Subscriptions	20,800	26,500	25,100	-5.28%
Travel & Meeting Expense	20,700	20,450	22,700	11.00%
Misc Travel Expense	44,650	42,200	48,800	15.64%
Total Miscellaneous Expenses	86,150	89,150	96,600	8.36%
Leases and Rentals				
Other Equipment Lease	24,001	20,901	27,901	33.49%
Total Leases and Rentals	24,001	20,901	27,901	33.49%
Capital Expenses				
Depreciation	1,000,000	1,100,000	1,100,000	0.00%
Capital	3,363,094	6,699,786	2,335,457	-65.14%
Total Capital Expenses	4,363,094	7,799,786	3,435,457	-55.95%
Total Expenses	12,588,431	16,297,170	12,769,406	-21.65%

2012 Budget Highlights – Revenue Projections

Sales Tax – In April 2009, Skagit Transit began collecting sales tax revenues at a new rate of 4/10 of 1% based on Skagit County Public Transportation Proposition No.1 that was passed in November 2008. The new tax rate provides Skagit Transit with needed revenue resources to increase services in the future. As the economic recovery has been slower than expected, the sales tax revenue for 2012 is budgeted with a 3% increase from 2011.

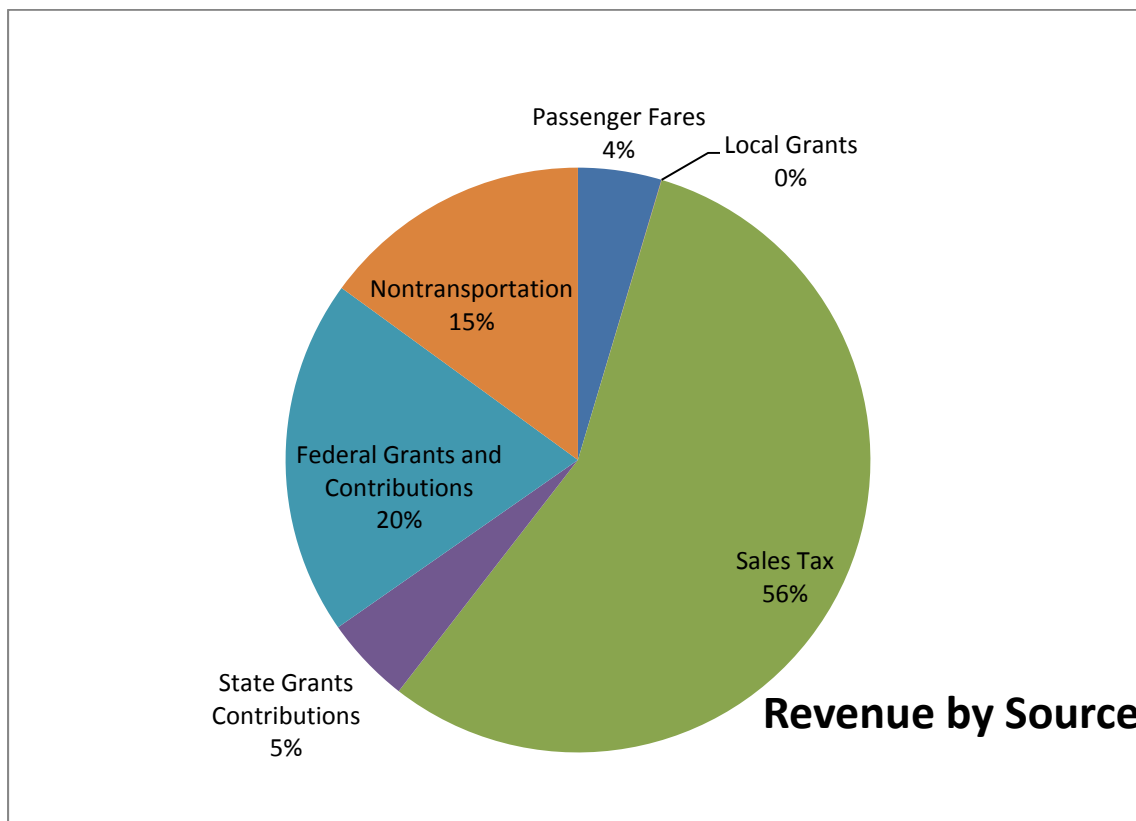


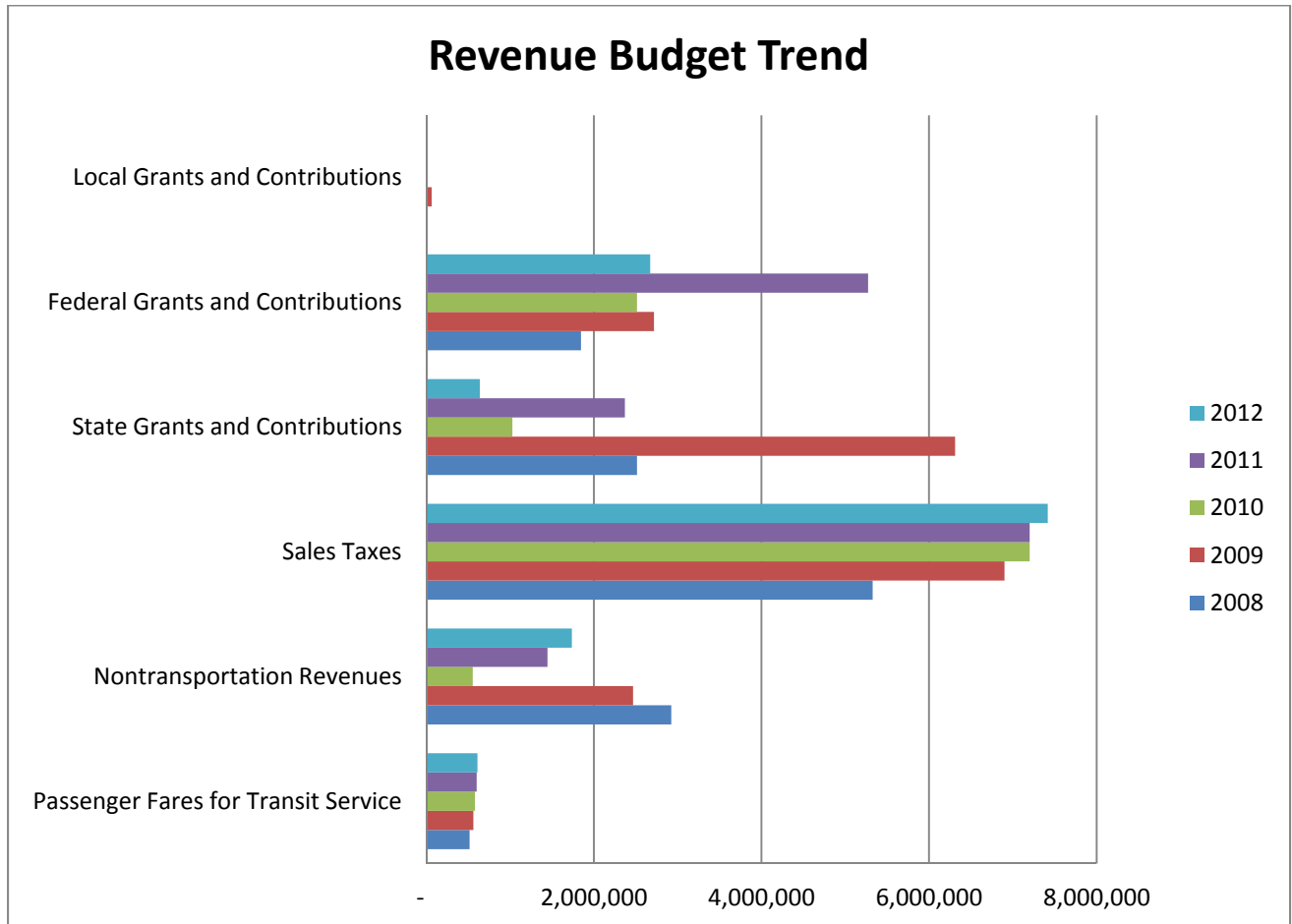
Fare Revenue - Revenues are estimated based on ridership projections which are expected to be slightly higher from 2011 for Fixed Route, Dial-A-Ride, and Vanpool program combined.

Investment Interest – This revenue is estimated based on investment balances and interest rate projection. The budget for interest income for 2012 is decreased by 33% as interest rates have been very low in 2010 and 2011.

State and Federal Grants and Contributions – The revenues from State and Federal Grants include the following:

- GCA 6207A – Saturday Service Special Needs
- GCA 6349 – County Connector Bellingham
- Vanpool Expansion Grant
- Regional Mobility Grant – Alger Park & Ride
- GCA 6207D – Pocket Service Expansion
- JARC Funds – Sunday Service
- Tribal Transit Agreement
- Urban 5307 General Operating Grant
- STP Flex Grant – Skagit Station
- STP-R – Fixed Route Buses Automatic Vehicle Locators
- PSRC 5307 Funds – Purchase of Replacement Vans
- SCOG STP-R – Bus Shelters
- SCOG STP-R A&E Remodel of South side of Skagit Station



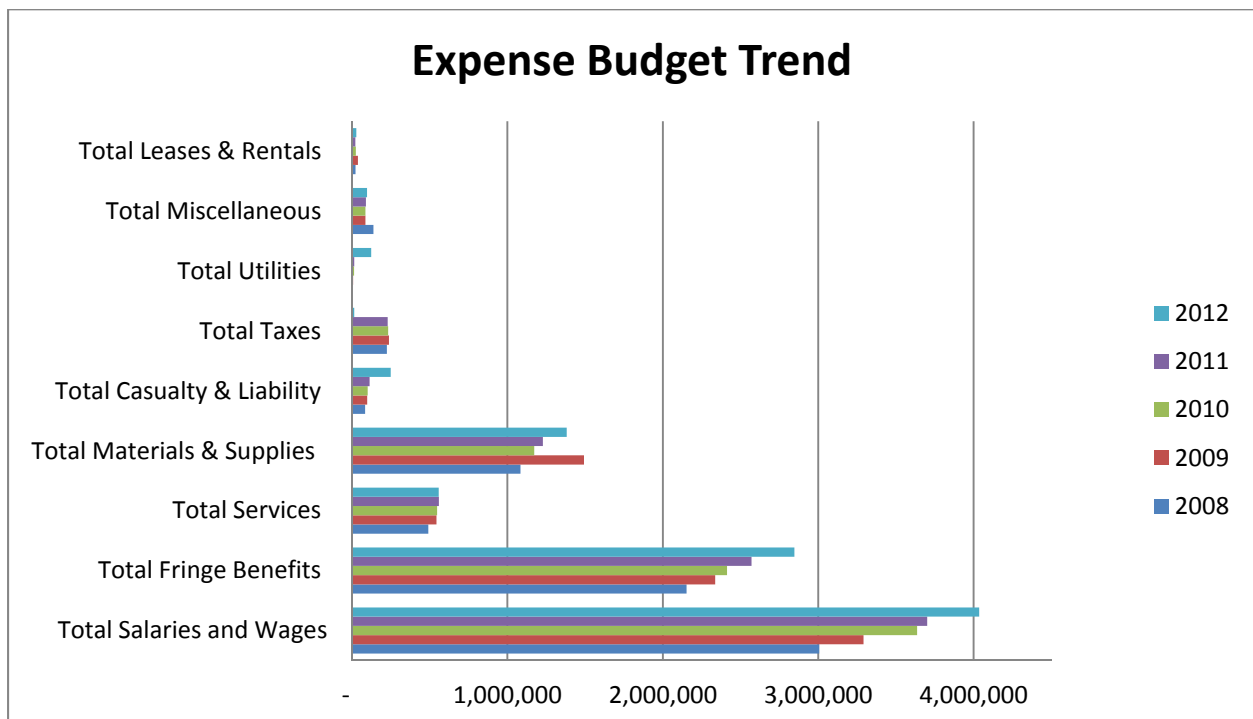
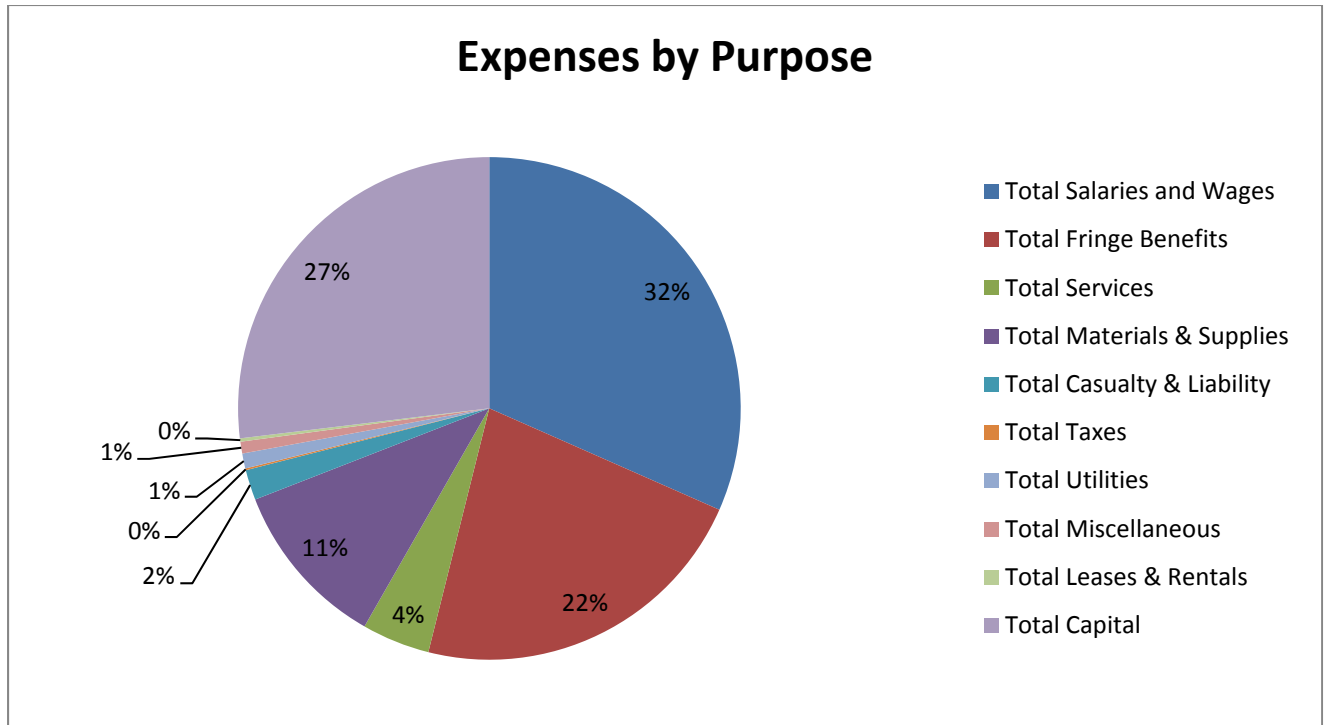


2012 Budget Highlights – Expense Projections

Salaries/Wages & Benefits – The 9.87 % increase in Salaries and Wages includes a 2.0% COLA increase, 2 new FTE positions, and a 10.71 % increase in Fringe Benefits which includes a 12 % increase in the health benefit premium in 2012.

Capital Expenses - Capital projects for 2012 are budgeted at \$3,435,457 or a 26.84% of the total budget. Expenditures are supported by approximately \$1.5 million in grant revenues from the Washington State Department of Transportation and the Federal Transit Administration. Capital

projects include purchase of vehicles, Alger Park and Ride A&E, and Skagit Station enhancement projects.

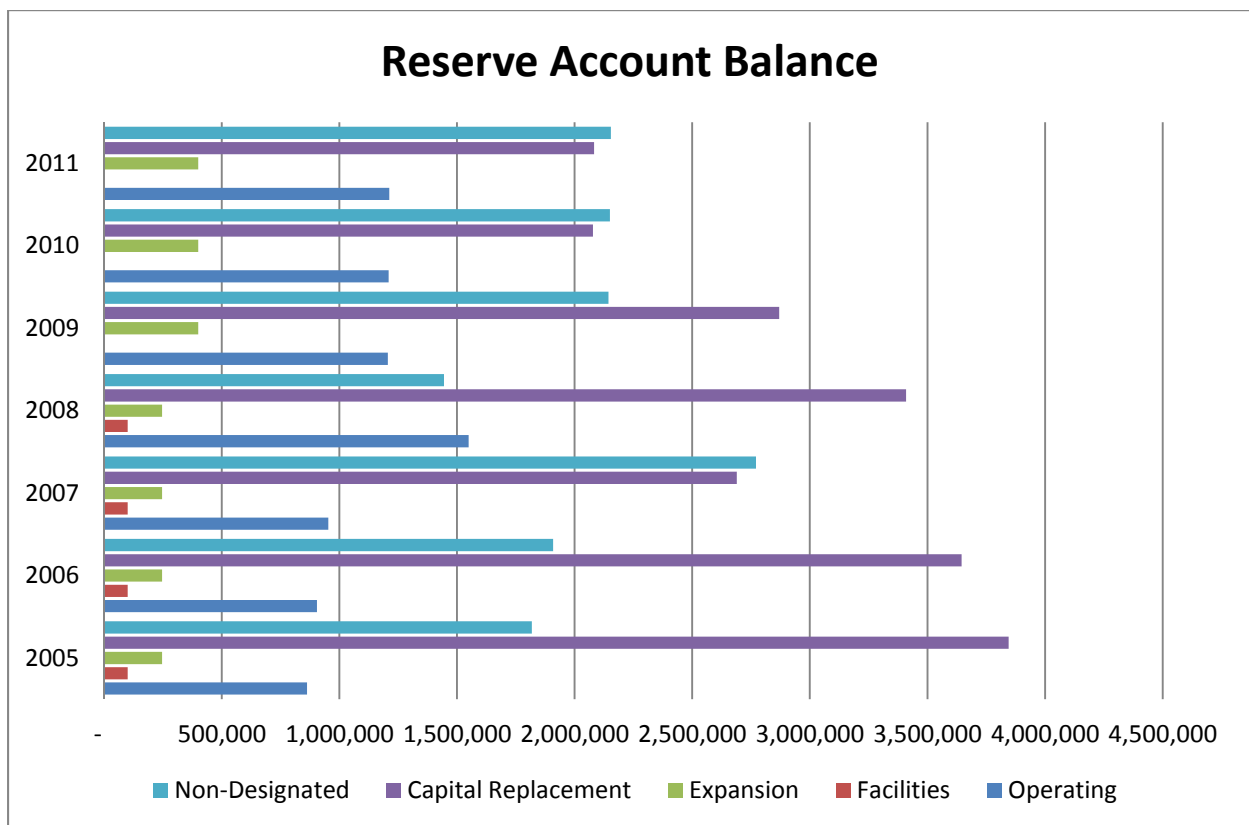


2012 Budget Highlights –Grant Budget

Grants Awarded	Effective dates	Revenue	Expense
State Grants			
GCA 6207 Saturday Service Special Needs Grant	7/1/11-6/30/13	\$ 166,416	\$ 214,164
GCA 6349 County Connector Bellingham Grant	7/1/11-6/30/13	161,948	185,652
Vanpool Investment Program	7/1/11-6/30/13	110,000	140,000
Regional Mobility Grant – Alger Park & Ride	7/1/11-6/30/13	200,000	200,000
	State Total	\$ 638,364	\$ 739,816
Federal Grants			
GCA 6207 D New Freedom Grant	7/1/11-6/30/13	\$ 84,172	\$ 192,600
Federal Section 5307 General Operating for 2012	2012	1,043,439	7,173,154
GCA 6207 B JARC Sunday Service	7/1/11-6/30/13	115,000	210,600
Federal Section 5311 for Route in Anacortes	7/1/11-6/30/13	112,500	220,804
Federal Section 5311 Tribal Transit Service	2012	122,655	134,136
Federal Section 5307 Skagit Station	2012	67,645	71,895
SCOG STP-R FR Buses Automatic Vehicle Locators	2012	15,000	18,750
Federal Section 5307 – Capital	2012	1,014,800	1,216,000
SCOG STP-R Capital	2012	98,000	122,500
	Federal Total	\$ 2,673,211	\$ 9,360,439
Other Grants			
WSTIP - Risk Management		\$ 2,500	\$ 2,500
Other Total		\$ 2,500	\$ 2,500
	Total Grant	\$3,314,075	\$ 10,102,755

Reserve Account Balance

The Skagit Transit Board of Directors by Resolution No. 50 established a reserve account. In subsequent action, the Board separated the account into three distinct categories (Operating, Capital replacement, and Undesignated). The Capital Replacement reserve account was further broken down to Facilities, Expansion, and Capital Replacement accounts. Total Reserve Balance is estimated to be \$5.5 mil at the end of 2011.



DEPARTMENTAL DETAIL

10 - Fixed Route

Account Title	2010 Approved Budget	2011 Approved Budget	2012 Proposed Budget	% (+/-)
Revenues				
Full Adult Fares	250,000	260,000	260,000	0.00%
Senior Disabled Reduced Fares	24,000	25,000	25,000	0.00%
Student Fares	11,000	10,000	11,000	10.00%
Youth Fares	5,500	6,000	5,000	-16.67%
Total Revenues	290,500	301,000	301,000	0.00%
Expenses				
Operators' Salaries and Wages	999,516	1,027,943	1,137,283	10.64%
Other Salaries and Wages	-	-	-	0.00%
Employer's FICA Expense	87,724	87,991	92,676	5.32%
401a Pension Plan	57,335	57,510	62,822	9.24%
Medical Insurance	225,300	241,278	243,606	0.96%
Dental /Vision Insurance	38,469	37,227	48,985	31.58%
Life Insurance Plans	896	875	970	10.86%
Group Disability Insurance	18,654	17,361	18,160	4.60%
Unemployment Insurance	20,000	25,000	25,000	0.00%
Worker's Comp Insurance	55,897	46,441	61,775	33.02%
General Leave	98,096	96,832	93,819	-3.11%
Holiday Pay	49,106	55,099	54,917	-0.33%
On Call Pay	-	500	5,000	900.00%
Other Paid Absence	850	3,850	5,000	29.87%
Uniform Allowance	4,800	4,800	4,800	0.00%
Advertising	-	-	1,000	
Professional and Technical Service	10,000	600	5,000	733.33%
Graphic Design	2,000	2,000	1,000	-50.00%
Contract Maintenance Services	750	1,100	1,200	9.09%
Repair/Maintenance - Other	500	-	-	
Vehicle Washing/Cleaning	12,138	9,500	7,500	-21.05%
Security Services	57,000	57,000	84,000	47.37%
Other Services	2,000	2,000	5,000	150.00%
Drug & Alcohol Testing	-	650	1,050	61.54%
Vaccination Services	-	-	150	
Gas	-	-	-	
Ultra-Low Sulfur Fuel	438,948	500,466	538,781	7.66%
Office Supplies	250	250	250	0.00%
Cleaning/Sanitation Supplies	1,700	1,500	1,200	-20.00%
Misc Operating Supplies	1,000	1,000	500	-50.00%

10 - Fixed Route

Account Title	2010 Approved Budget	2011 Approved Budget	2012 Proposed Budget	% (+/-)
Bus Stop/Poles & Signs	12,000	-		
Forms	3,000	1,500	2,000	33.33%
Small Tools & Equipment	550	550	250	-54.55%
Safety Boot Allowance	200	-	-	
Small Equipment & Furniture	1,500	-	-	
Ergonomic Equipment & Furniture	300	-	150	
Postage	500	-	400	
Cellular Phone	1,000	800	800	0.00%
Other Utilities	5,000	-	4,500	
Premium For PL/PD Insurance	70,992	78,045	93,013	19.18%
Travel & Meeting Expense	500	500	500	0.00%
Misc Travel Expense	250	250	250	0.00%
Conference Registration	250	250	250	0.00%
Training / Seminars	200	1,000	1,000	0.00%
Employee Recruitment	2,000	1,500	1,500	0.00%
Employee Incentive	-	250	250	0.00%
Building Lease	1	1	1	0.00%
Total Expenses	2,281,172	2,363,419	2,606,308	10.28%

12 - Dial-A-Ride

Account Title	2010 Approved Budget	2011 Approved Budget	2012 Proposed Budget	% (+/-)
Revenues				
DAR Donations	10,000	10,000	10,000	0.00%
Total Revenues	10,000	10,000	10,000	0.00%
Expenses				
Operators' Salaries and Wages	698,369	697,592	769,763	10.35%
Employer's FICA Expense	59,295	59,810	65,589	9.66%
401a Pension Plan	38,755	39,092	42,868	9.66%
Medical Insurance	160,698	220,992	237,481	7.46%
Dental /Vision Insurance	31,023	31,023	38,595	24.41%
Life Insurance Plans	727	727	764	5.09%
Group Disability Insurance	13,022	10,999	11,385	3.51%
Unemployment Insurance	9,000	9,000	9,000	0.00%
Worker's Comp Insurance	48,238	35,087	46,543	32.65%
General Leave	69,483	67,007	72,071	7.56%
Holiday Pay	32,250	37,338	33,662	-9.85%
On Call Pay		500	5,000	900.00%
Other Paid Absence	450	2,450	2,500	2.04%
Uniform Allowance	4,000	4,800	4,800	0.00%
Other Benefits		7,848	8,000	1.94%
Professional and Technical Service	1,500	600	3,000	400.00%
Graphic Design	1,000	500	500	0.00%
Contract Maintenance Services	36,000	36,000	30,000	-16.67%
Contract Maintenance Services	3,310	8,500	8,000	-5.88%
Other Services	-	350	350	0.00%
Drug & Alcohol Testing	1,000	1,000	1,000	0.00%
Vaccination Services	-	150	150	0.00%
Ultra-Low Sulfur Fuel	131,281	136,382	156,506	14.76%
Office Supplies	300	200	200	0.00%
Cleaning/Sanitation Supplies	1,200	1,100	1,000	-9.09%
Bus Stop/Poles & Signs	150	100	-	
Small Tools & Equipment	300	150	150	0.00%
Small Equipment & Furniture	300	150	150	0.00%
Ergonomic Equipment & Furniture	-	100	100	0.00%
Postage	1,200	600	700	16.67%
Pager Service	-	1,200	-	
Cellular Phone	5,000	4,000	4,000	0.00%
Premium For PL/PD Insurance	41,793	49,434	51,433	4.04%
Travel & Meeting Expense	500	250	1,500	500.00%
Misc Travel Expense	250	250	250	0.00%
Conference Registration	250	150	1,000	566.67%
Training / Seminars	-	1,000	3,000	200.00%
Employee Recruitment	1,000	500	1,000	100.00%
Employee Incentive	-	250	500	100.00%
Total Expenses	1,391,644	1,467,181	1,612,510	9.91%

14 - Vanpool

Account Title	2010 Approved Budget	2011 Approved Budget	2012 Proposed Budget	% (+/-)
Revenues				
Vanpool	290,000	290,000	300,000	3.45%
Total Revenues	290,000.00	290,000.00	300,000.00	3.45%
Expenses				
Advertising	1,500.00	1,500.00	1,500.00	0.00%
Professional and Technical Services	2,750.00	2,500.00	2,500.00	0.00%
Graphic Design	2,500.00	2,000.00	2,000.00	0.00%
Contract Maintenance Services	1,000.00	0.00	-	
Contract Maintenance Services	500.00	500.00	500.00	0.00%
CDL Testing/DMV Checks	2,500.00	2,500.00	2,000.00	-20.00%
Gas	177,308.00	183,219.00	203,949.00	11.31%
Office Supplies	1,000.00	1,000.00	1,000.00	0.00%
Safety Training Material & Supply	1,000.00	1,000.00	500.00	-50.00%
Misc Operating Supplies	200.00	200.00	-	
Safety Supplies	450.00	450.00	2,000.00	344.44%
Other Materials & Supplies	500.00	500.00	500.00	0.00%
Postage	150.00	150.00	200.00	33.33%
Premium For PL/PD Insurance	76,349.00	59,630.00	67,102.00	12.53%
Non-Insured PL/PD Claims	1,000.00	1,000.00	1,000.00	0.00%
Dues, Memberships, Subscriptions	200.00	200.00	200.00	0.00%
Travel & Meeting Expense	1,200.00	1,200.00	1,200.00	0.00%
Conference Registration	750.00	750.00	750.00	0.00%
Other Miscellaneous Expenses	1,000.00	1,000.00	1,000.00	0.00%
Books & Periodicals	100.00	100.00	100.00	0.00%
Total Expenses	271,957.00	259,399.00	288,001.00	11.03%

18 - Ops Admin & Dispatchers

Account Title	2010 Approved Budget	2011 Approved Budget	2012 Proposed Budget	% (+/-)
Expenses				
Other Salaries and Wages	702,448	684,397	721,932	5.48%
Employer's FICA Expense	65,294	61,436	67,716	10.22%
401a Pension Plan	42,676	40,152	44,259	10.23%
Medical Insurance	194,474	200,390	237,116	18.33%
Dental /Vision Insurance	22,337	21,095	26,719	26.66%
Life Insurance Plans	490	453	482	6.40%
Group Disability Insurance	13,048	12,569	12,821	2.00%
Unemployment Insurance	5,000	10,000	10,000	0.00%
Worker's Comp Insurance	14,397	11,961	14,656	22.53%
General Leave	89,882	80,221	83,252	3.78%
Holiday Pay	34,848	32,669	35,578	8.90%
Other Paid Absence	400	400	1,000	150.00%
Uniform Allowance	300	0	0	
Advertising		0	1,000	
Professional and Technical Services	1,000	1,200	2,000	66.67%
Legal Services	0	1,000	1,000	0.00%
Graphic Design	0	0	500	
Contract Maintenance Services	0	500	0	
Repair/Maintenance - Other	500	250	0	
Drug & Alcohol Testing	950	1,100	300	-72.73%
Office Supplies	1,000	1,000	1,000	0.00%
Cleaning/Sanitation Supplies	1,200	1,000	1,000	0.00%
Safety Training Material & Supply	0	5,000	c	
Misc Operating Supplies	350	250	300	20.00%
Forms	200	200	200	0.00%
Small Tools & Equipment	0	0	0	
Safety Supplies	0	2,000	0	
Small Equipment & Furniture	1,500	2,000	2,000	0.00%
Ergonomic Equipment & Furniture	1,000	1,000	500	-50.00%
Postage	300	150	150	0.00%
Cellular Phone	1,400	1,200	1,500	25.00%
Radio	0	1,000	c	
Premium For PL/PD Insurance	15,479	14,192	7,748	-45.41%

18 - Ops Admin & Dispatchers

Account Title	2010 Approved Budget	2011 Approved Budget	2012 Proposed Budget	% (+/-)
Dues, Memberships, Subscriptions	100	100	100	0.00%
Travel & Meeting Expense	3,000	3,000	3,000	0.00%
Conference Registration	2,100	500	1,000	100.00%
Training / Seminars	1,500	1,000	3,000	200.00%
Other Miscellaneous Expenses	300	150	150	0.00%
Employee Recruitment	1,500	750	1,000	33.33%
Employee Incentive	0	250	250	0.00%
Equipment Lease	4,000	3,500	4,000	14.29%
Total Expenses	1,222,973	1,198,035	1,287,229	7.45%

20 - Administration

Account Title	2010 Approved Budget	2011 Approved Budget	2012 Proposed Budget	% (+/-)
Revenues				
Investment Interest Income	50,000	15,000	10,000	-33.33%
Insurance Recoveries	-	-	-	
Gain/(Loss) on Sale of Asset	-	-	-	
Other Non-Transportation Revenue	462,716	1,390,046	1,701,888	22.43%
Reduced Fare ID	-	-	-	
Till Over/Under	-	-	-	
Sales Taxes	7,200,000	7,200,000	7,416,000	3.00%
Local Grants General Operating	2,500	2,500	2,500	0.00%
State Grant Operating Assistance	771,625	428,209	328,364	-23.32%
Federal Grant Operating Assistance	1,592,793	1,315,370	1,477,766	12.35%
State Capital Contributions	771,487	1,942,422	310,000	-84.04%
Federal Capital Contributions	1,554,300	3,957,877	1,195,445	-69.80%
Total Revenues	12,405,421	16,251,424	12,441,963	-23.44%
Expenses				
Other Salaries and Wages	446,338	451,503	482,031	6.76%
Employer's FICA Expense	39,568	40,167	42,836	6.64%
401a Pension Plan	25,862	26,253	27,998	6.65%
Medical Insurance	125,163	126,545	142,434	12.56%
Dental /Vision Insurance	12,409	12,409	14,844	19.62%
Life Insurance Plans	286	286	286	0.00%
Group Disability Insurance	7,757	8,113	8,395	3.48%
Worker's Comp Insurance	3,044	2,629	2,898	10.23%
General Leave	49,409	53,741	57,413	6.83%
Holiday Pay	21,486	21,800	22,558	3.48%
Other Paid Absence	800	800	800	0.00%
advertising	2,000	2,000	2,000	0.00%
Professional and Technical Services	4,500	4,500	5,000	11.11%
Audit Services	25,000	25,000	25,000	0.00%

20 - Administration

Account Title	2010 Approved Budget	2011 Approved Budget	2012 Proposed Budget	% (+/-)
Computer network/contract	15,000	10,000	12,000	20.00%
Temporary Help	0	10,000	0	-100.00%
Contract Maintenance Services	10,000	10,000	5,000	-50.00%
Repair/Maintenance - Other	0	0	500	
Custodial Services	13,000	13,000	13,000	0.00%
Other Services	8,000	8,000	5,000	-37.50%
Internet Fee	6,000	13,000	10,000	-23.08%
Office Supplies	12,000	12,000	12,000	0.00%
Software	25,000	30,000	60,000	100.00%
Cleaning/Sanitation Supplies	4,000	4,000	4,000	0.00%
Forms	1,000	3,000	3,000	0.00%
Small Computer Equipment	15,000	10,000	20,000	100.00%
Small Equipment & Furniture	0	0	1,000	
Ergonomic Equipment & Furniture	0	0	1,000	
Postage	2,000	2,000	2,000	0.00%
Telephone Service	20,000	20,000	20,000	0.00%
Cellular Phone	500	500	500	0.00%
Other Utilities	35,000	35,000	35,000	0.00%
Premium For PL/PD Insurance	12,128	12,415	13,212	6.42%
State & Sales Tax	2,000	2,000	2,000	0.00%
Other Tax	6,500	6,500	6,500	0.00%
Dues, Memberships, Subscriptions	5,000	5,000	5,000	0.00%
Travel & Meeting Expense	10,000	10,000	10,000	0.00%
Conference Registration	2,500	2,500	2,500	0.00%
SKAT Board/CAC Meeting Expense	400	400	400	0.00%
Training / Seminars	8,000	10,000	10,000	0.00%
Other Miscellaneous Expenses	500	500	500	0.00%
Books & Periodicals	500	500	500	0.00%
Employee Recruitment	2,000	2,000	500	-75.00%
Employee Incentive	2,000	2,000	1,000	-50.00%
Equipment Lease	6,000	6,000	6,000	0.00%
Building Lease	1,000	1,000	1,000	0.00%
Total Expenses	988,650	1,017,061	1,097,605	7.92%

25 - Executive

Account Title	2010 Approved Budget	2011 Approved Budget	2012 Proposed Budget	% (+/-)
Expenses				
Other Salaries and Wages	141,460	145,616	148,088	1.70%
Employer's FICA Expense	12,588	12,901	13,118	1.68%
401a Pension Plan	8,228	8,432	8,574	1.68%
Medical Insurance	19,834	43,531	36,782	-15.50%
Dental /Vision Insurance	2,482	2,482	2,969	19.62%
Life Insurance Plans	59	59	59	0.00%
Group Disability Insurance	2,064	2,170	2,193	1.06%
Worker's Comp Insurance	609	526	580	10.27%
General Leave	16,239	16,646	16,935	1.74%
Holiday Pay	6,854	7,011	7,095	1.20%
Advertising	40,000	40,000	40,000	0.00%
Professional and Technical Services	15,000	8,000	8,000	0.00%
Labor Law Service	20,000	20,000	15,000	-25.00%
Legal Services	12,000	12,000	8,000	-33.33%
Contract Maintenance Services	0	500	1,500	200.00%
Repair/Maintenance - Other	250	250	250	0.00%
CDL Testing/DMV Checks	3,000	1,500	1,600	6.67%
Vaccination Services	3,000	1,500	1,500	0.00%
Office Supplies	500	500	500	0.00%
Cleaning/Sanitation Supplies	50	50	50	0.00%
Safety Training Material & Supply	5,000	0	5,000	
Small Computer Equipment	850	850	850	0.00%
Small Tools & Equipment	3,000	1,000	500	-50.00%
Safety Supplies	2,000	0	3,000	
Small Equipment & Furniture	2,000	1,500	1,500	0.00%
Ergonomic Equipment & Furniture	1,000	500	500	0.00%
Veh Maint Supplies/Small Tools	0	0	50	
Postage	0	50	50	0.00%
Cellular Phone	850	850	1,000	17.65%
Dues, Memberships, Subscriptions	15,000	20,000	18,600	-7.00%
Travel & Meeting Expense	2,500	2,000	3,000	50.00%
Conference Registration	500	1,500	2,000	33.33%

25 - Executive

Account Title	2010 Approved Budget	2011 Approved Budget	2012 Proposed Budget	% (+/-)
SKAT Board/CAC Meeting Expense	2,000	1,000	850	-15.00%
Training / Seminars	2,500	1,500	2,000	33.33%
Promotional Items	2,500	2,500	2,500	0.00%
Books & Periodicals	100	300	300	0.00%
Employee Incentive	3,000	1,500	3,000	100.00%
Equipment Lease	0	500	500	0.00%
Total Expenses	347,017	359,224	357,993	-0.34%

41 - Vehicle & Facilities Maint

Account Title	2010 Approved Budget	2011 Approved Budget	2012 Proposed Budget	% (+/-)
Expenses				
Other Salaries and Wages	648,456	694,303	777,031	11.92%
Employer's FICA Expense	57,771	61,164	67,922	11.05%
401a Pension Plan	37,509	39,976	44,394	11.05%
Medical Insurance	184,672	226,417	289,560	27.89%
Dental /Vision Insurance	18,614	19,855	25,235	27.10%
Life Insurance Plans	433	463	492	6.26%
Group Disability Insurance	11,467	12,750	13,943	9.36%
Worker's Comp Insurance	30,267	27,483	36,811	33.94%
General Leave	72,273	74,927	77,835	3.88%
Holiday Pay	34,446	43,911	47,219	7.53%
Uniform Allowance	0	1,750	1,800	2.86%
Tool Allowance	4,000	3,600	3,600	0.00%
Professional and Technical Services	1,000	1,000	1,000	0.00%
Contract Maintenance Services	55,000	55,000	55,000	0.00%
Repair/Maintenance - Other	45,000	61,000	55,000	-9.84%
Contract Maintenance Services	16,552	6,000	6,000	0.00%
Skagit Co Inmate Program	20,000	20,000	20,000	0.00%
Security Services	900	600	900	50.00%
Other Services	2,500	2,500	2,500	0.00%
Drug & Alcohol Testing	1,000	500	500	0.00%
CDL Testing/DMV Checks	300	300	300	0.00%
Ultra-Low Sulfur Fuel	5,280	5,456	6,160	12.90%
Lubricants	15,000	17,000	20,000	17.65%
Fuel Staff Vehicles	11,824	18,217	14,980	-17.77%
Tires and Tubes	44,000	44,000	46,000	4.55%
Office Supplies	1,000	1,000	1,000	0.00%
Small Tools Replacement/Repair	4,000	5,220	5,000	-4.21%
Cleaning/Sanitation Supplies	7,600	7,600	8,000	5.26%
Safety Training Material & Supply	1,000	1,000	0	-100.00%
Misc Operating Supplies	0	0	500	
Bus Stop/Poles & Signs	0	0	2,000	
Forms	300	500	1,000	100.00%
Small Computer Equipment	500	0	0	0.00%
Small Tools & Equipment	2,000	2,500	4,900	96.00%
Safety Boot Allowance	2,800	3,000	3,500	16.67%
Safety Supplies	0	0	500	0.00%
Small Equipment & Furniture	1,500	1,500	1,500	0.00%
Building Repair Supplies	25,000	20,000	25,000	25.00%
Equipment Repair Supplies	1,700	2,500	2,500	0.00%
Revenue Vehicle Parts/Supplies	130,000	135,000	135,000	0.00%

41 - Vehicle & Facilities Maint

Account Title	2010 Approved Budget	2011 Approved Budget	2012 Proposed Budget	% (+/-)
Veh Maint Supplies/Small Tools	15,000	16,000	16,000	0.00%
Sales Tax/Inventory	15,000	12,000	15,000	25.00%
Freight In/Inventory	3,000	2,500	2,500	0.00%
Other Materials & Supplies	1,000	1,000	1,000	0.00%
Postage	1,000	600	1,000	66.67%
Cellular Phone	1,800	1,500	1,800	20.00%
Radio		500	500	0.00%
Premium For PL/PD Insurance	14,260	14,283	15,907	11.37%
Dues, Memberships, Subscriptions	500	1,200	1,200	0.00%
Travel & Meeting Expense	3,000	3,500	3,500	0.00%
Conference Registration	600	600	1,000	66.67%
Training / Seminars	3,000	3,000	3,000	0.00%
Other Miscellaneous Expenses	300	300	300	0.00%
Books & Periodicals	1,200	1,200	1,200	0.00%
Employee Recruitment	1,600	1,000	1,000	0.00%
Other Equipment Lease	0	1,000	1,000	0.00%
Equipment Lease	10,000	5,000	10,000	100.00%
Building Lease	0	1,000	1,000	0.00%
Total Expenses	1,566,924	1,684,175	1,881,489	11.72%

50 - Skagit Station

Account Title	2010 Approved Budget	2011 Approved Budget	2012 Proposed Budget	% (+/-)
Revenues				
Building Rental	32,000	32,000	20,000	-37.50%
Meeting Room Rental	10,000	10,000	5,000	-50.00%
Total Revenues	42,000	42,000	25,000	-40.48%
Expenses				
Professional and Technical Services	0	500	500	0.00%
Legal Services	1,000	1,000	1,000	0.00%
Contract Maintenance Services	13,700	13,700	13,700	0.00%
Contract Maintenance Services	12,000	10,000	12,000	20.00%
Custodial Services	21,000	21,000	21,000	0.00%
Security Services	37,000	37,000	37,000	0.00%
Internet Fee	3,000	3,000	3,000	0.00%
Office Supplies	400	0	400	
Cleaning/Sanitation Supplies	7,000	7,000	7,000	0.00%
Misc Operating Supplies	0	300	300	0.00%
Bus Stop/Poles & Signs	0	0		
Small Computer Equipment	400	400	400	0.00%
Small Tools & Equipment	500	300	500	66.67%
Safety Supplies	0	0	200	
Small Equipment & Furniture	2,000	2,000	2,000	0.00%
Building Repair Supplies	15,000	10,000	15,000	50.00%
Equipment Repair Supplies	4,000	2,000	4,000	100.00%
Other Utilities	30,000	30,000	35,000	16.67%
FIBER OPTICS	0	0	2,000	
Other Tax	5,000	5,300	6,000	13.21%
Other Equipment Lease	0	0	0	
Equipment Lease	3,000	1,500	3,000	100.00%
Total Expenses	155,000	145,000	164,000	13.10%

52 - Park and Ride

Account Title	2010 Approved Budget	2011 Approved Budget	2012 Proposed Budget	% (+/-)
Expenses				
Contract Maintenance Services	0	9,460	9,460	0.00%
Repair/Maintenance - Other	0	3,800	3,800	0.00%
Contract Maintenance Services	0	0	0	
Cleaning/Sanitation Supplies	0	100	100	0.00%
Small Computer Equipment	0	0	0	
Small Equipment & Furniture	0	0	7,274	
Building Repair Supplies	0	400	400	0.00%
Equipment Repair Supplies	0	100	100	0.00%
Other Utilities	0	11,280	11,280	0.00%
FIBER OPTICS	0	5,000	5,000	0.00%
Other Tax	0	0	0	
Other Equipment Lease	0	0	0	
Equipment Lease	0	1,400	1,400	0.00%
Total Expenses	0	31,540	38,814	23.06%

55 - Capital

Account Title	2010 Approved Budget	2011 Approved Budget	2012 Proposed Budget	% (+/-)
Depreciation	1,000,000.00	1,100,000.00	1,100,000.00	0.0%
Skagit Station	514,162.00	133,308.00	171,895.00	28.9%
Park & Ride	811,632.00	5,094,161.00	200,000.00	-96.1%
Revenue Equipment	1,681,000.00	943,188.00	710,000.00	-24.7%
Service Equipment	25,000.00	0.00	71,512.00	
Vanpool Vehicles	56,000.00	227,000.00	756,000.00	233.0%
Bldgs. - MOA	0.00	0.00	0.00	
Garage/Shop Equipment	123,500.00	217,129.00	249,800.00	15.0%
Office Furniture/Equipment/Software	151,800.00	85,000.00	176,250.00	107.4%
Total	4,363,094.00	7,799,786.00	3,435,457.00	-56.0%