

Skagit Transit

Burlington,
Skagit County, Washington



Fiscal Year 2016

Budget

2016 Budget
Revenues - All Department

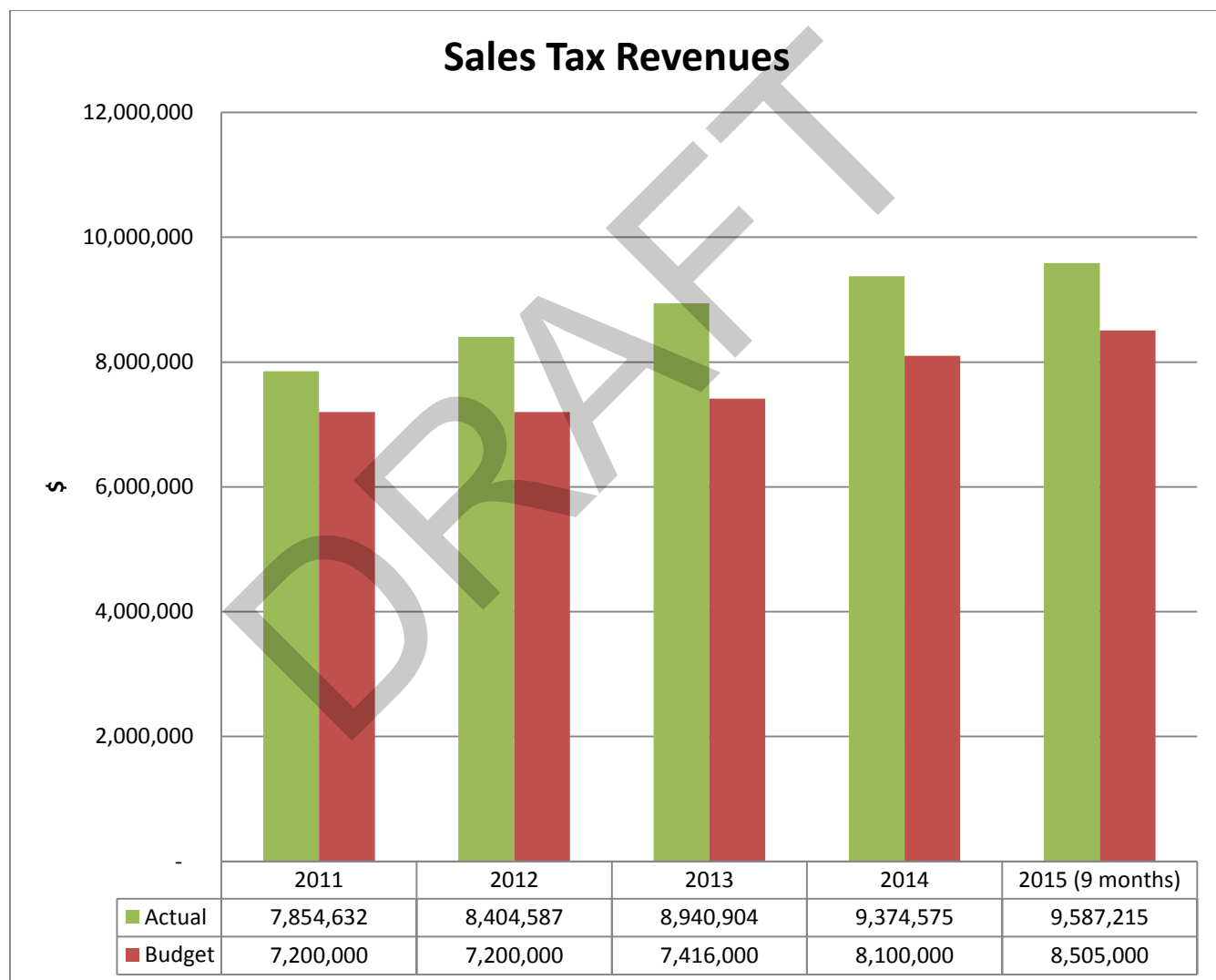
Account Title	2014 Amended Budget	2015 Amended Budget	2016 Proposed Budget	% Change 2015 to 2016 Budget
Revenues				
Passenger Fares for Transit Service				
Full Adult Fares	\$ 330,000	\$ 365,000	\$ 400,000	9.59%
Senior Disabled Reduced Fares	30,000	30,000	40,000	33.33%
Student Fares	25,000	25,000	30,000	20.00%
Youth Fares	30,000	30,000	30,000	0.00%
DAR Donations	10,000	10,000	5,000	-50.00%
Vanpool	400,000	450,000	480,000	6.67%
Total Passenger Fares for Transit Service	825,000	910,000	985,000	8.24%
Nontransportation Revenues				
Building Rental	8,000	8,000	8,000	0.00%
Station Concessions			6,000	
Meeting Room Rental	8,000	8,000	5,000	-37.50%
Investment Interest Income	12,000	8,000	15,000	87.50%
Other Nontransportation Revenue	3,130,967	8,598,851	1,834,264	-78.67%
Total Nontransportation Revenues	3,158,967	8,622,851	1,868,264	-78.33%
Taxes Levied Directly by Transit System				
Sales Taxes	8,505,000	8,930,250	9,376,763	5.00%
Total Sales Taxes	8,505,000	8,930,250	9,376,763	5.00%
State Grants and Contributions				
Operating Assistance	651,560	145,554	504,270	246.45%
Capital Contributions	244,502	442,842	989,930	123.54%
Total State Grants and Contributions	896,062	588,396	1,494,200	153.94%
Federal Grants and Contributions				
Operating Assistance	1,811,523	1,971,413	1,847,561	-6.28%
Capital Contributions	755,880	373,750	500,319	33.86%
Total Federal Grants and Contributions	2,567,403	2,345,163	2,347,880	0.12%
Local Grants and Contributions				
Operating Assistance	2,500	3,490	3,460	-0.86%
Total Local Grants and Contributions	2,500	3,490	3,460	-0.86%
Total Revenues	15,954,932	21,400,150	16,075,567	-24.88%

2016 Budget
Expenses - All Department

Account Title	2014 Amended Budget	2015 Amended Budget	2016 Proposed Budget	% Change 2015 to 2016 Budget
Salaries and Wages				
Operators' Salaries and Wages	\$ 2,147,087	\$ 2,702,129	\$ 2,794,392	3.41%
Other Salaries and Wages	2,264,534	2,670,122	2,706,309	1.36%
Total Salaries and Wages	\$ 4,411,621	\$ 5,372,251	\$ 5,500,701	2.39%
Fringe Benefits				
Employer's FICA Expense	382,046	387,481	386,812	-0.17%
401a Pension Plan	247,673	306,941	311,439	1.47%
Medical Insurance	1,376,878	1,606,138	1,456,916	-9.29%
Dental /Vision Insurance	172,192	173,860	174,036	0.10%
Life Insurance Plans	3,246	3,679	4,003	8.81%
Group Disability Insurance	76,429	93,234	72,336	-22.41%
Unemployment Insurance	69,000	74,000	30,000	-59.46%
Worker's Comp Insurance	179,554	191,823	180,090	-6.12%
General Leave	468,998	547,994	563,376	2.81%
Holiday Pay	225,830	237,137	252,195	6.35%
On Call Pay	30,000	30,000	20,000	-33.33%
Other Paid Absence	9,300	12,300	13,000	5.69%
Uniform Allowance	13,250	12,750	41,300	223.92%
Other Benefits	8,000	17,450	8,800	-49.57%
Tool Allowance	2,000	3,400	3,200	-5.88%
Total Fringe Benefits	3,264,396	3,698,187	3,517,503	-4.89%
Services				
Advertising	19,500	18,500	13,000	-29.73%
Professional and Technical Services	211,605	235,500	226,000	-4.03%
Temporary Help	-	-	-	-
Contract Maintenance Services	162,850	169,950	161,450	-5.00%
Custodial Services	88,100	98,000	68,500	-30.10%
Security Services	128,400	128,700	107,500	-16.47%
Other Services	39,700	40,930	35,480	-13.32%
Total Services	650,155	691,580	611,930	-11.52%
Materials and Supplies Consumed				
Fuel and Lubricants	1,302,030	1,320,784	1,212,688	-8.18%
Tires and Tubes	57,000	67,000	70,000	4.48%
Other Materials and Supplies	596,672	661,700	826,100	24.85%
Total Materials and Supplies Consumed	1,955,702	2,049,484	2,108,788	2.89%
Utilities				
Telephone Service	20,000	21,000	26,500	26.19%
Cellular Phone	10,600	16,759	21,759	29.83%
Radio	500	500	-	-100.00%
Other Utilities	86,500	89,600	120,000	33.93%
Fiber Optics	20,000	15,200	15,200	0.00%
Total Utilities	137,600	143,059	183,459	28.24%
Casualty and Liability Costs				
Premium For PL/PD Insurance	289,990	377,145	343,699	-8.87%
Non-Insured PL/PD Claims	1,000	1,000	1,000	0.00%
Total Casualty and Liability Costs	290,990	378,145	344,699	-8.84%
Taxes				
State & Sales Tax	2,500	2,500	2,500	0.00%
Other Tax	36,000	41,500	41,500	0.00%
Total Taxes	38,500	44,000	44,000	0.00%
Miscellaneous Expenses				
Dues, Memberships, Subscriptions	26,460	39,810	42,810	7.54%
Travel & Meeting Expense	68,400	65,850	32,100	-51.25%
Misc Expense	23,450	23,600	54,250	129.87%
Total Miscellaneous Expenses	118,310	129,260	129,160	-0.08%
Leases and Rentals				
Other Equipment Lease	52,900	38,900	52,900	35.99%
Total Leases and Rentals	52,900	38,900	52,900	35.99%
Capital Expenses				
Depreciation	1,200,000	1,200,000	1,200,000	0.00%
Capital	5,049,944	8,763,271	3,466,345	-60.44%
Total Capital Expenses	6,249,944	9,963,271	4,666,345	-53.16%
Total Expenses	17,170,118	22,508,137	17,159,485	-23.76%

2016 Budget Highlights – Revenue Projections

Sales Tax – The tax rate which was passed in November 2008 to increase the rate to 4/10 of 1% has been helping Skagit Transit to provide increased services in 2009 to present. As the economy recovers, the monthly sales tax revenue for 2015 exceeded the budget by 15% average. Skagit Transit projects sales tax revenues to increase in 2016 by approximately 5% over the 2015 budget.

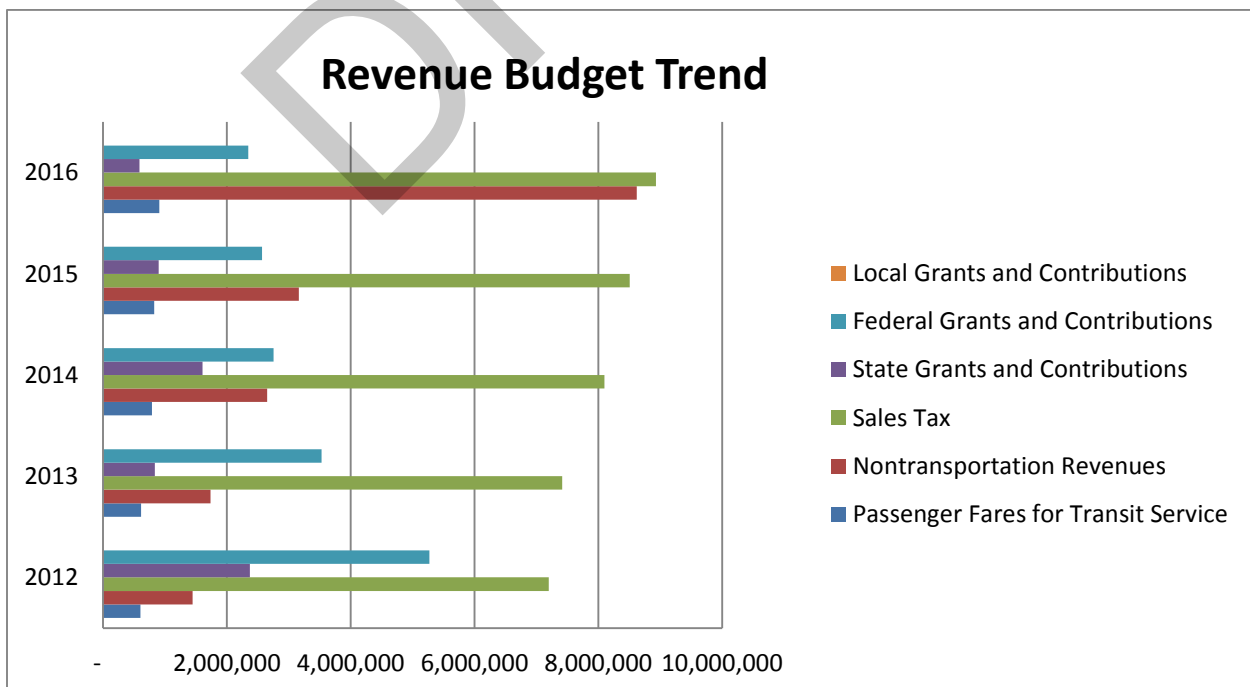
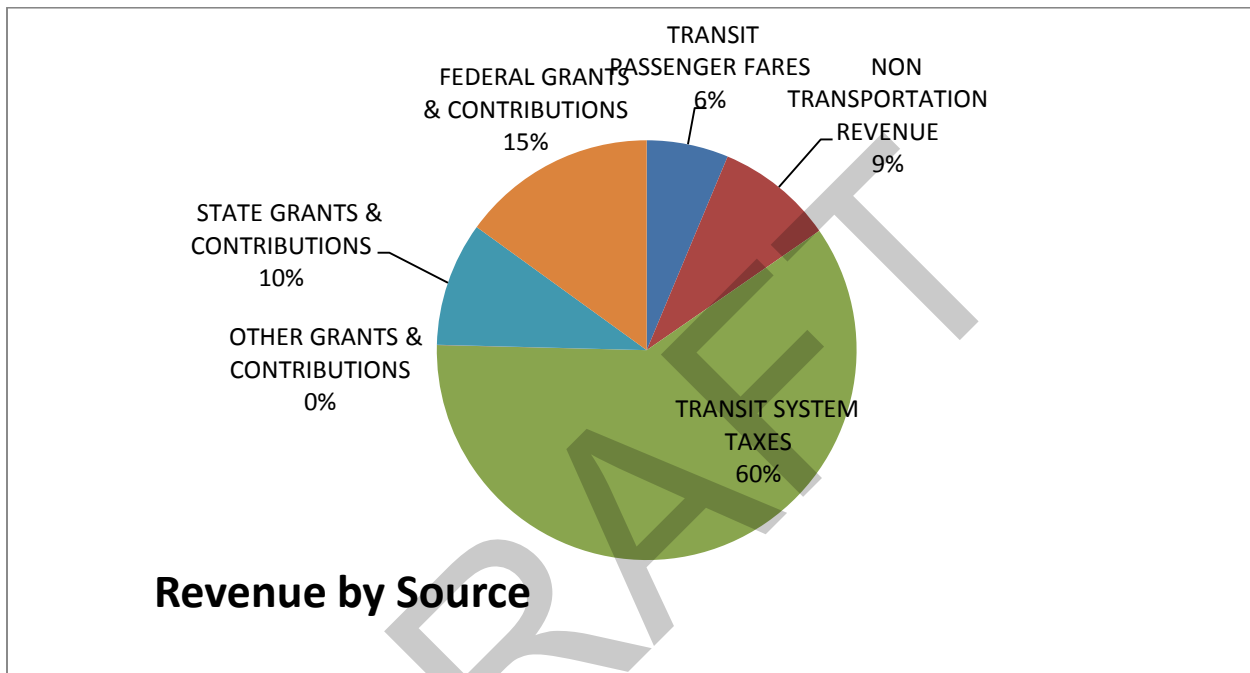


Fare Revenue - Revenues are estimated based on ridership projections. There will be no new service planned in 2016 and fare revenue is expected to be the same level as 2015.



Investment Interest – This revenue is estimated based on investment balances and interest rate projection.

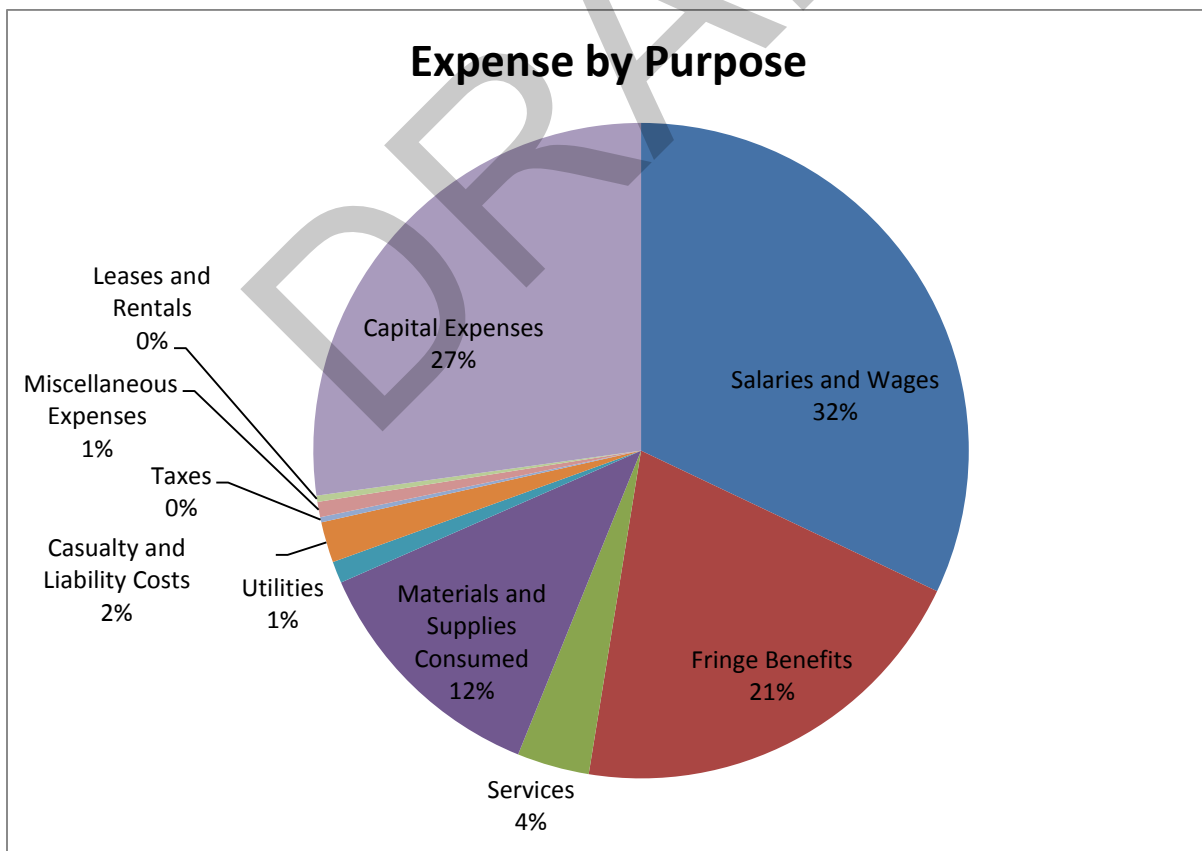
State and Federal Grants and Contributions – Skagit Transit is expecting to receive \$3,842,080 state and federal grants and contributions in 2016. See Grant Budget section for more information.

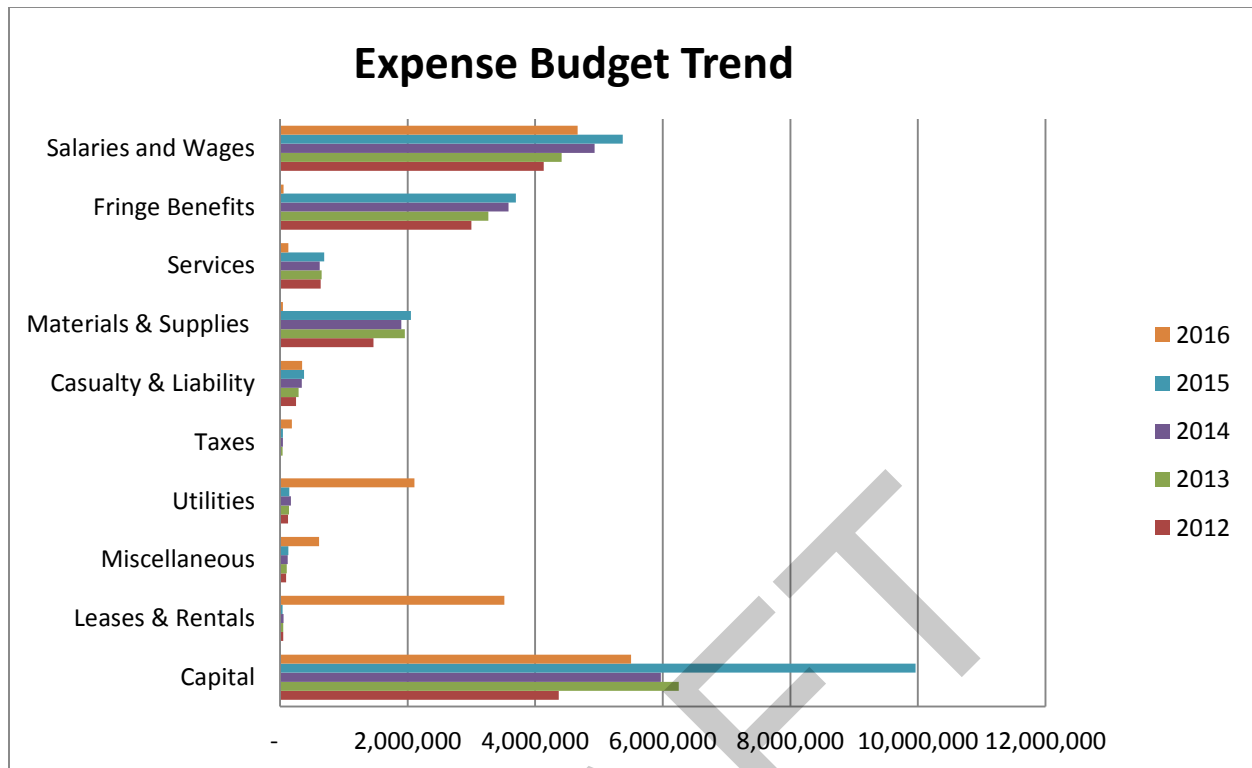


2016 Budget Highlights – Expense Projections

Salaries/Wages & Benefits – The total budget for Salaries/Wages and Benefits will remain at the same level in 2016 over 2015. The 2016 budget includes a 1% wage adjustment (COLA) and 1 new full time position. Medical benefit share rate for non-represented employees will change from 95% employer and 5% employee to 90% employer and 10% employee share rate. Non-represented employees will receive one additional personal holiday in 2016.

Capital Expenses - Capital projects for 2016 are budgeted at \$4,666,345 or at 27 % of the total budget. Expenditures are supported by approximately \$1,490,250 in grant revenues from the Washington State Department of Transportation and the Federal Transit Administration. Capital projects include purchase of vehicles, Skagit Station enhancement projects, IT/Operations Software upgrades, security camera upgrades, and bike lockers/shelters.



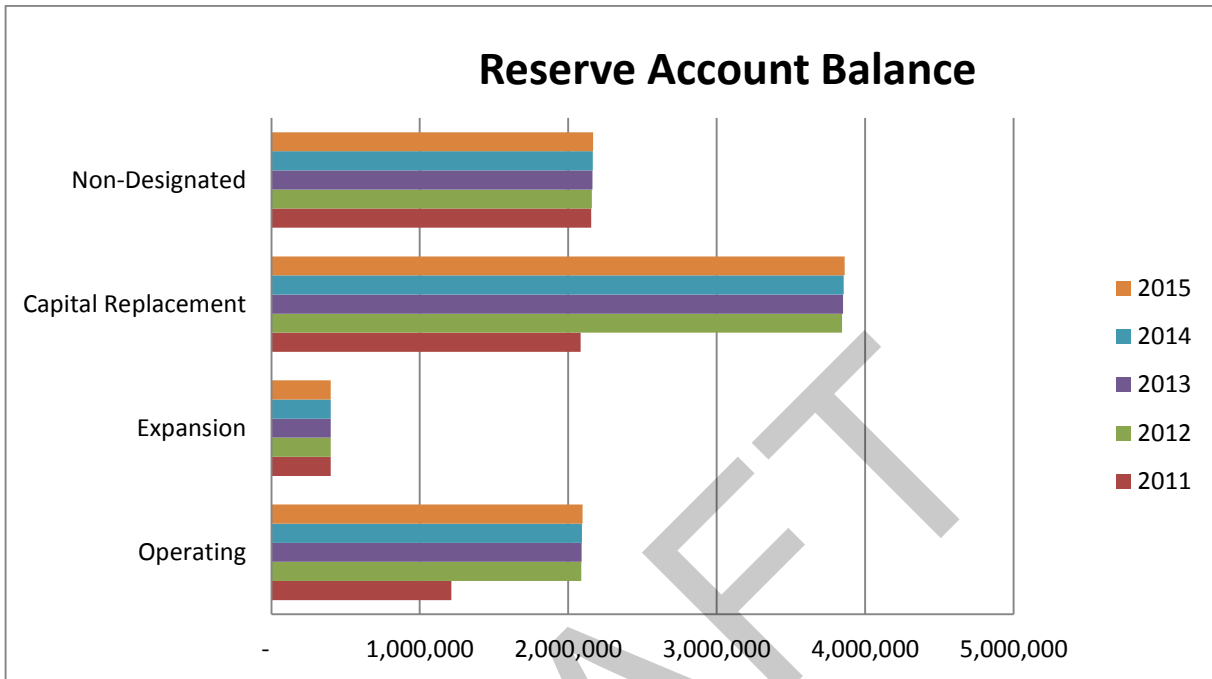


2016 Budget Highlights –Grant Budget

State Grants	Amount
State Appropriation Everett Connector	\$ 250,000
State Special Needs Operating Asst.	254,270
Paratransit Special Needs (Replacement Vehicle)	125,000
State Special Needs (Community Van)	33,930
State Appropriations for Multi Projects	831,000
State Grants - Total	1,494,200

Federal Grants	
Federal Section 5307 Transit Formula PSRC Funding	\$119,997
Federal Section 5307 General Operating for 2015	1,645,564
Mobility Management Specialist	82,000
Federal Section 5307 Transit Formula Capital – Skagit Station Improvements	130,091
Bike Shelter	27,000
Next Stop Bus Announcement System	296,453
Federal Section 5307 PSRC Funding	46,775
Federal Grants - Total	\$2,347,880
Other Grants	
WSTIP Vault Award (Safety)	\$2,500
AWC Wellness Mini Grant	960
Other Grants - Total	\$3,460
Grants - Total	\$3,845,540

Reserve Account Balance



The Skagit Transit Board of Directors established a reserve account by Resolution No. 50. In subsequent action, the Board separated the account into three distinct categories (Operating, Capital replacement, and Undesignated). The Capital Replacement reserve account was further broken down to Facilities, Expansion, and Capital Replacement accounts. Total Reserve Balance is estimated to be \$8.54 mil at the end of 2015.

DEPARTMENTAL DETAIL

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Fixed Route		2014		2015		2016	
		Actual	Budget - Amended Budget	Actual	Budget - Amended Budget	Proposed Budget	Increase/Decrease (%)
Operators' Salaries and Wages	501010	1,430,174.90	1,592,760.00	1,058,666.83	1,640,036.00	1,819,384.00	10.9%
Employer's FICA Expense	502010	124,969.46	136,604.00	92,490.62	118,440.00	127,220.00	7.4%
401a Pension Plan	502020	83,065.24	89,284.00	60,933.74	93,511.00	102,600.00	9.7%
Medical Insurance	502030	362,857.45	507,077.00	271,702.19	406,873.00	442,936.00	8.9%
Dental /Vision Insurance	502040	49,287.49	50,560.88	37,616.27	58,728.00	65,597.00	11.7%
Life Insurance Plans	502050	1,019.30	1,234.60	702.22	1,282.00	1,441.00	12.4%
Group Disability Insurance	502060	14,815.78	29,581.15	9,883.64	29,224.00	23,620.00	-19.2%
Unemployment Insurance	502070	8,752.24	25,000.00	3,196.01	25,000.00	15,000.00	-40.0%
Worker's Comp Insurance	502080	70,469.75	74,046.00	41,958.25	80,679.00	87,838.00	8.9%
General Leave	502090	134,688.11	153,292.80	95,290.34	162,754.00	185,288.00	13.8%
Holiday Pay	502100	78,378.20	84,783.00	56,946.83	89,734.00	102,420.00	14.1%
On Call Pay	502105	11,525.46	15,000.00	8,817.96	15,000.00	10,000.00	-33.3%
Other Paid Absence	502120	7,843.51	8,000.00	5,977.25	8,000.00	8,000.00	0.0%
Uniform Allowance	502130	2,382.81	5,000.00	2,671.92	5,000.00	24,500.00	390.0%
Other Benefits	502140	0.00	0.00	5,184.12	0.00	0.00	
Advertising	503020	500.53	500.00	0.00	500.00	0.00	-100.0%
Professional and Technical Services	503030	8,275.19	8,000.00	122.85	8,000.00	4,000.00	-50.0%
Graphic Design	503033	0.00	1,000.00	0.00	1,000.00	0.00	-100.0%
Contract Maintenance Services	503050	0.00	500.00	0.00	500.00	0.00	-100.0%
Vehicle Washing/Cleaning	503061	15,298.38	15,000.00	0.00	15,000.00	7,500.00	-50.0%
Security Services	503070	63,963.00	90,000.00	44,744.21	90,000.00	65,000.00	-27.8%
Other Services	503990	1,006.25	8,000.00	2,874.44	8,000.00	4,000.00	-50.0%
Drug & Alcohol Testing	503991	2,645.00	1,500.00	1,070.00	2,000.00	2,000.00	0.0%
Vaccination Services	503995	22.00	300.00	0.00	300.00	300.00	0.0%
Ultra-Low Sulfur Fuel	504013	593,896.64	827,663.00	275,362.39	846,219.00	771,233.00	-8.9%
Office Supplies	504200	42.27	250.00	149.60	250.00	250.00	0.0%
Cleaning/Sanitation Supplies	504240	695.11	1,000.00	514.60	1,000.00	500.00	-50.0%
Misc Operating Supplies	504260	0.00	500.00	0.00	500.00	0.00	-100.0%
Bus Stop/Poles & Signs	504270	24,368.81	500.00	0.00	500.00	0.00	-100.0%

Fixed Route		2014		2015		2016	
		Actual	Budget - Amended Budget	Actual	Budget - Amended Budget	Proposed Budget	Increase/Decrease (%)
Small Tools & Equipment	504310	0.00	250.00	0.00	250.00	0.00	-100.0%
Small Equipment & Furniture	504340	0.00	2,500.00	0.00	2,500.00	500.00	-80.0%
Ergonomic Equipment & Furniture	504350	201.33	500.00	0.00	500.00	0.00	-100.0%
Postage	504991	29.43	500.00	450.00	500.00	500.00	0.0%
Telephone Service	505022	716.86	200.00	519.50	500.00	1,000.00	100.0%
Cellular Phone	505023	6,128.30	4,500.00	3,784.16	4,500.00	10,000.00	122.2%
Other Utilities	505025	0.00	1,500.00	0.00	1,500.00	0.00	-100.0%
Premium For PL/PD Insurance	506030	134,752.44	133,568.00	96,829.68	147,031.00	135,910.00	-7.6%
Veh License/Registration Fee	507040	0.00	0.00	38.00	0.00	0.00	#DIV/0!
Travel & Meeting Expense	509020	252.90	1,000.00	0.00	1,000.00	0.00	-100.0%
Misc Travel Expense	509021	0.00	500.00	0.00	500.00	0.00	-100.0%
Conference Registration	509022	300.00	500.00	0.00	500.00	500.00	0.0%
Training / Seminars	509024	0.00	1,000.00	0.00	1,000.00	0.00	-100.0%
Other Miscellaneous Expenses	509990	315.26	0.00	381.34	0.00	0.00	
Employee Recruitment	509992	3,029.38	1,500.00	2,112.37	1,500.00	1,000.00	-33.3%
Employee Incentive	509993	0.00	500.00	75.00	500.00	500.00	0.0%
Total Expense		3,236,690.37	3,875,454.43	2,181,066.33	3,870,311.00	4,020,537.00	3.9%

Dial-A-Ride		2014		2015		2016	
		Actual	Budget - Amended Budget	Actual	Budget - Amended Budget	Proposed Budget	Increase/Decrease (%)
Operators' Salaries and Wages	501010	822,802.19	955,213.00	611,330.61	1,062,093.00	975,008.00	-8.2%
Employer's FICA Expense	502010	73,670.22	83,007.00	54,618.23	82,365.00	68,368.00	-17.0%
401a Pension Plan	502020	48,209.29	54,253.00	35,740.44	63,120.00	55,135.00	-12.7%
Medical Insurance	502030	251,891.79	283,783.00	181,062.04	329,353.00	259,077.00	-21.3%
Dental /Vision Insurance	502040	33,699.37	33,923.00	26,640.82	44,178.00	36,146.00	-18.2%
Life Insurance Plans	502050	716.85	829.20	497.85	970.00	1,145.00	18.0%
Group Disability Insurance	502060	10,922.67	18,089.00	5,315.56	19,215.00	12,647.00	-34.2%
Unemployment Insurance	502070	116.20	9,000.00	0.00	9,000.00	5,000.00	-44.4%
Worker's Comp Insurance	502080	45,685.96	47,964.00	27,543.34	59,324.00	51,372.00	-13.4%
General Leave	502090	81,603.69	105,861.00	61,857.01	113,763.00	102,503.00	-9.9%
Holiday Pay	502100	48,319.67	48,413.00	33,103.31	56,941.00	54,587.00	-4.1%
On Call Pay	502105	9,269.16	15,000.00	7,738.58	15,000.00	10,000.00	-33.3%
Other Paid Absence	502120	5,125.02	2,500.00	1,156.38	2,500.00	2,500.00	0.0%
Uniform Allowance	502130	2,160.61	5,000.00	2,544.16	3,000.00	13,500.00	350.0%
Other Benefits	502140	0.00	8,000.00	4,411.14	1,000.00	1,000.00	0.0%
Professional and Technical Services	503030	0.00	1,500.00	238.12	1,500.00	1,500.00	0.0%
Graphic Design	503033	0.00	500.00	0.00	500.00	0.00	-100.0%
Vehicle Washing/Cleaning	503061	15,298.42	15,000.00	0.00	15,000.00	0.00	-100.0%
Other Services	503990	1,576.51	1,500.00	0.00	1,500.00	0.00	-100.0%
Drug & Alcohol Testing	503991	1,035.00	1,000.00	592.00	1,000.00	1,500.00	50.0%
Vaccination Services	503995	0.00	150.00	0.00	150.00	300.00	100.0%
Ultra-Low Sulfur Fuel	504013	112,818.35	133,143.00	49,198.19	157,071.00	147,937.00	-5.8%
Office Supplies	504200	18.07	200.00	335.67	200.00	300.00	50.0%
Software	504210	0.00	0.00	0.00	0.00	0.00	#DIV/0!
Cleaning/Sanitation Supplies	504240	694.67	700.00	514.36	700.00	500.00	-28.6%
Small Tools & Equipment	504310	0.00	150.00	0.00	150.00	150.00	0.0%
Small Equipment & Furniture	504340	607.59	500.00	17.00	500.00	500.00	0.0%
Ergonomic Equipment & Furniture	504350	(92.78)	100.00	0.00	300.00	0.00	-100.0%
Postage	504991	39.18	1,000.00	950.00	1,000.00	1,000.00	0.0%

Dial-A-Ride		2014		2015		2016	
		Actual	Budget - Amended Budget	Actual	Budget - Amended Budget	Proposed Budget	Increase/Decrease (%)
Cellular Phone	505023	2,180.64	4,500.00	3,557.01	4,500.00	3,500.00	-22.2%
Premium For PL/PD Insurance	506030	34,003.42	36,609.00	31,002.32	46,933.00	36,945.00	-21.3%
Non-Insured PL/PD Claims	506040	0.00	0.00	0.00	0.00	0.00	
Veh License/Registration Fee	507040	69.00	0.00	0.00	0.00	0.00	
Travel & Meeting Expense	509020	575.59	1,500.00	2,283.93	1,500.00	1,500.00	0.0%
Misc Travel Expense	509021	0.00	250.00	0.00	250.00	0.00	-100.0%
Conference Registration	509022	300.00	1,200.00	1,830.00	1,200.00	1,200.00	0.0%
Training / Seminars	509024	100.00	3,000.00	0.00	3,000.00	1,500.00	-50.0%
Other Miscellaneous Expenses	509990	94.09	0.00	182.70	0.00	0.00	
Employee Recruitment	509992	695.00	1,000.00	610.00	1,000.00	1,000.00	0.0%
Employee Incentive	509993	357.37	500.00	475.00	500.00	500.00	0.0%
Total Expense		1,604,562.81	1,874,837.20	1,145,345.77	2,100,276.00	1,847,820.00	-12.0%

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Vanpool		2014		2015		2016	
		Actual	Budget - Amended Budget	Actual	Budget - Amended Budget	Proposed Budget	Increase/Decrease (%)
Other Salaries and Wages	501020					46,090.00	
Employer's FICA Expense	502010					3,268.00	
401a Pension Plan	502020					2,635.00	
Medical Insurance	502030					15,320.00	
Dental /Vision Insurance	502040					1,339.00	
Life Insurance Plans	502050					29.00	
Group Disability Insurance	502060					821.00	
Unemployment Insurance	502070					0.00	
Worker's Comp Insurance	502080					228.00	
General Leave	502090					4,972.00	
Holiday Pay	502100					1,644.00	
Other Paid Absence	502120					0.00	
Group Disability Insurance	502060	8,805.13	0.00	0.00	0.00	0.00	
Advertising	503020	0.00	1,500.00	0.00	1,500.00	2,000.00	33.3%
Professional and Technical Services	503030	0.00	15,000.00	0.00	5,000.00	5,000.00	0.0%
Graphic Design	503033	0.00	0.00	0.00	0.00	0.00	
Other Services	503990	233.49	500.00	0.00	500.00	500.00	0.0%
CDL Testing/DMV Checks	503994	0.00	500.00	0.00	500.00	0.00	-100.0%
Gas	504012	196,923.46	255,440.00	87,344.89	255,608.00	231,708.00	-9.4%
Office Supplies	504200	2.70	100.00	182.02	500.00	500.00	0.0%
Safety Training Material & Supply	504250	808.33	200.00	0.00	1,000.00	1,000.00	0.0%
Safety Supplies	504330	23.89	500.00	0.00	500.00	500.00	0.0%
Revenue Vehicle Parts/Supplies	504390	349.96	0.00	0.00	0.00	0.00	
Other Materials & Supplies	504990	0.00	500.00	0.00	500.00	500.00	0.0%
Postage	504991	0.00	100.00	90.00	100.00	100.00	0.0%
Premium For PL/PD Insurance	506030	96,856.43	105,417.00	73,362.96	111,606.00	121,723.00	9.1%
Non-Insured PL/PD Claims	506040	0.00	1,000.00	0.00	1,000.00	1,000.00	0.0%
Veh License/Registration Fee	507040	0.00	500.00	171.00	500.00	500.00	0.0%
Dues, Memberships, Subscriptions	509010	0.00	200.00	0.00	200.00	200.00	0.0%
Travel & Meeting Expense	509020	5.00	500.00	20.10	500.00	500.00	0.0%
Conference Registration	509022	70.00	500.00	45.00	500.00	500.00	0.0%

Vanpool		2014		2015		2016	
		Actual	Budget - Amended Budget	Actual	Budget - Amended Budget	Proposed Budget	Increase/Decrease (%)
Training / Seminars	509024	0.00	500.00	0.00	500.00	500.00	0.0%
Other Miscellaneous Expenses	509990	81.38	500.00	0.00	500.00	500.00	0.0%
Books & Periodicals	509991	0.00	100.00	0.00	100.00	100.00	0.0%
Total Expense		304,159.77	383,557.00	161,215.97	381,114.00	443,677.00	16.4%

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Operations		2014		2015		2016	
		Actual	Budget - Amended Budget	Actual	Budget - Amended Budget	Proposed Budget	Increase/Decrease (%)
Other Salaries and Wages	501020	844,495.92	837,130.00	611,036.61	978,804.00	960,920.00	-1.8%
Employer's FICA Expense	502010	73,989.54	73,531.00	52,883.35	68,803.00	68,843.00	0.1%
401a Pension Plan	502020	48,859.87	48,059.00	34,536.65	55,248.00	55,010.00	-0.4%
Medical Insurance	502030	228,474.51	239,849.00	162,216.82	313,099.00	238,666.00	-23.8%
Dental /Vision Insurance	502040	23,221.99	22,271.12	18,178.34	28,113.00	28,113.00	0.0%
Life Insurance Plans	502050	483.14	490.00	336.64	547.00	478.00	-12.6%
Group Disability Insurance	502060	10,682.54	14,663.00	6,621.55	16,780.00	12,650.00	-24.6%
Unemployment Insurance	502070	13,338.00	35,000.00	0.00	20,000.00	10,000.00	-50.0%
Worker's Comp Insurance	502080	12,091.44	12,659.20	7,558.36	16,032.00	4,809.00	-70.0%
General Leave	502090	91,471.31	92,595.00	65,994.00	104,514.00	105,418.00	0.9%
Holiday Pay	502100	39,533.08	38,799.00	23,909.38	28,909.00	33,855.00	17.1%
Other Paid Absence	502120	1,073.00	1,000.00	3,254.28	1,000.00	1,000.00	0.0%
Uniform Allowance	502130	79.44	500.00	45.42	500.00	500.00	0.0%
Other Benefits	502140	0.00	0.00	1,473.96	0.00	0.00	0.0%
Advertising	503020	0.00	500.00	0.00	500.00	0.00	-100.0%
Professional and Technical Services	503030	1,248.76	2,500.00	1,095.25	2,500.00	0.00	-100.0%
Legal Services	503032	0.00	1,000.00	0.00	1,000.00	0.00	-100.0%
Graphic Design	503033	0.00	500.00	0.00	500.00	0.00	-100.0%
Repair/Maintenance - Other	503051	201.82	1,000.00	0.00	1,000.00	0.00	-100.0%
Other Services	503990	774.44	150.00	0.00	500.00	0.00	-100.0%
Drug & Alcohol Testing	503991	585.00	300.00	195.00	500.00	500.00	0.0%
Vaccination Services	503995	0.00	0.00	0.00	0.00	0.00	
Office Supplies	504200	1,174.71	2,500.00	559.07	4,000.00	2,500.00	-37.5%
Software Safety	504220	0.00	100.00	0.00	100.00	0.00	-100.0%
Cleaning/Sanitation Supplies	504240	500.03	500.00	337.28	500.00	500.00	0.0%
Misc Operating Supplies	504260	0.00	250.00	0.00	250.00	250.00	0.0%
Bus Stop/Poles & Signs	504270	11.44	500.00	11.44	500.00	500.00	0.0%
Forms	504290	378.67	200.00	0.00	200.00	0.00	-100.0%
Small Computer Equipment	504300	0.00	1,000.00	0.00	1,800.00	0.00	-100.0%
Small Tools & Equipment	504310	0.00	2,500.00	40.67	1,000.00	500.00	-50.0%

Operations		2014		2015		2016	
		Actual	Budget - Amended Budget	Actual	Budget - Amended Budget	Proposed Budget	Increase/Decrease (%)
Small Equipment & Furniture	504340	733.95	2,500.00	338.28	2,650.00	2,650.00	0.0%
Ergonomic Equipment & Furniture	504350	1,007.78	500.00	2,549.13	5,000.00	0.00	-100.0%
Postage	504991	0.00	100.00	86.49	100.00	200.00	100.0%
Cellular Phone	505023	1,293.14	1,500.00	955.72	1,500.00	1,000.00	-33.3%
Other Utilities	505025	0.00	100.00	0.00	100.00	0.00	-100.0%
Premium For PL/PD Insurance	506030	10,225.05	8,360.00	6,546.72	9,553.00	0.00	-100.0%
Dues, Memberships, Subscriptions	509010	0.00	110.00	0.00	110.00	110.00	0.0%
Travel & Meeting Expense	509020	7,603.70	6,000.00	5,295.85	6,000.00	8,000.00	33.3%
Misc Travel Expense	509021	0.00	0.00	0.00	0.00	0.00	0.0%
Conference Registration	509022	2,854.00	3,500.00	355.00	4,300.00	4,300.00	0.0%
Training / Seminars	509024	2,479.00	1,000.00	1,937.93	2,500.00	3,000.00	20.0%
Promotional Items	509080	0.00	0.00	23.31	0.00	0.00	0.0%
Other Miscellaneous Expenses	509990	169.40	150.00	3.02	150.00	150.00	0.0%
Books & Periodicals	509991	0.00	0.00	203.43	0.00	0.00	0.0%
Employee Recruitment	509992	1,128.50	1,500.00	1,971.35	1,500.00	1,500.00	0.0%
Employee Incentive	509993	1,166.04	500.00	176.53	1,500.00	2,500.00	66.7%
Equipment Lease	512120	5,099.20	5,000.00	3,452.50	5,000.00	5,000.00	0.0%
Total Expense		1,426,933.85	1,460,866.32	1,013,702.68	1,687,162.00	1,553,422.00	-7.9%

Administration		2014		2015		2016	
		Actual	Budget - Amended Budget	Actual	Budget - Amended Budget	Proposed Budget	Increase/Decrease (%)
Other Salaries and Wages	501020	446,113.52	480,804.00	307,829.54	480,041.00	448,600.00	-6.5%
Employer's FICA Expense	502010	40,261.04	40,865.00	26,169.97	33,828.00	31,531.00	-6.8%
401a Pension Plan	502020	25,042.82	26,709.00	17,343.25	27,282.00	25,428.00	-6.8%
Medical Insurance	502030	146,263.38	149,328.00	109,769.66	159,810.00	133,103.00	-16.7%
Dental /Vision Insurance	502040	11,432.85	10,835.00	8,487.71	12,049.00	10,710.00	-11.1%
Life Insurance Plans	502050	242.05	256.80	158.35	227.00	227.00	0.0%
Group Disability Insurance	502060	5,272.30	7,827.00	3,445.55	7,927.00	5,727.00	-27.8%
Unemployment Insurance	502070	12,732.35	20,000.00	25.00	20,000.00	0.00	-100.0%
Worker's Comp Insurance	502080	1,976.74	2,051.10	1,091.87	2,051.00	1,878.00	-8.4%
General Leave	502090	41,113.35	53,395.00	31,488.30	53,376.00	44,388.00	-16.8%
Holiday Pay	502100	21,390.96	21,993.00	12,653.84	14,238.00	15,577.00	9.4%
Other Paid Absence	502120	868.34	800.00	430.21	800.00	500.00	-37.5%
Other Benefits	502140	0.00	10,000.00	852.18	16,450.00	7,800.00	-52.6%
Advertising	503020	800.67	1,000.00	732.58	1,000.00	1,000.00	0.0%
Professional and Technical Services	503030	4,529.36	50,000.00	4,559.04	50,000.00	50,000.00	0.0%
Audit Services	503035	11,356.48	20,000.00	6,971.10	20,000.00	20,000.00	0.0%
Computer Prog/Network	503037	0.00	0.00	0.00	0.00	0.00	
Contract Maintenance Services	503050	0.00	3,000.00	0.00	0.00	0.00	
Repair/Maintenance - Other	503051	451.74	500.00	17.72	500.00	500.00	0.0%
Custodial Services	503060	14,734.04	13,000.00	1,245.51	15,000.00		-100.0%
Other Services	503990	2,443.20	5,000.00	1,900.76	5,000.00	5,000.00	0.0%
Drug & Alcohol Testing	503991	95.00	0.00	0.00	0.00	0.00	
Internet Fee	503992	0.00	0.00	0.00	0.00	0.00	
Election Expense	503993	1,054.55	0.00	1,054.55	0.00	0.00	
Vaccination Services	503995	0.00	0.00	0.00	0.00	0.00	
Office Supplies	504200	8,423.20	8,000.00	5,689.89	8,000.00	8,000.00	0.0%
Software	504210	268.00	0.00	1,500.51	0.00	0.00	
Cleaning/Sanitation Supplies	504240	3,199.72	3,000.00	3,383.21	3,000.00	5,000.00	66.7%
Safety Training Material & Supply	504250	68.16	0.00	0.00	0.00	0.00	

Administration		2014		2015		2016	
		Actual	Budget - Amended Budget	Actual	Budget - Amended Budget	Proposed Budget	Increase/Decrease (%)
Misc Operating Supplies	504260	4.10	0.00	0.00	0.00	0.00	
Forms	504290	7,322.03	5,000.00	8,253.33	5,000.00	5,000.00	0.0%
Small Computer Equipment	504300	2,170.98	0.00	0.00	3,000.00	1,000.00	-66.7%
Small Tools & Equipment	504310	0.00	1,000.00	0.00	1,000.00	1,000.00	0.0%
Small Equipment & Furniture	504340	678.68	1,000.00	252.84	1,000.00	1,000.00	0.0%
Ergonomic Equipment & Furniture	504350	0.00	5,000.00	0.00	2,000.00	2,000.00	0.0%
Veh Maint Supplies/Small Tools	504400	69.53	0.00	0.00	0.00	0.00	
Postage	504991	43.32	2,000.00	1,924.95	2,000.00	2,000.00	0.0%
Telephone Service	505022	23,886.06	20,000.00	15,672.01	20,000.00	25,000.00	25.0%
Cellular Phone	505023	0.00	0.00	0.00	0.00	0.00	
Other Utilities	505025	42,640.95	35,000.00	31,685.77	35,000.00	50,000.00	42.9%
Fiber Optics	505026	0.00	0.00	0.00	0.00	0.00	
Premium For PL/PD Insurance	506030	36,013.65	35,733.00	26,893.52	40,454.00	33,084.00	-18.2%
Non-Insured PL/PD Claims	506040	0.00	0.00	0.00	0.00	0.00	
State & Sales Tax	507020	3,159.15	2,500.00	2,363.47	2,500.00	2,500.00	0.0%
Other Tax	507990	2,357.42	5,000.00	2,323.68	5,000.00	5,000.00	0.0%
Dues, Memberships, Subscriptions	509010	10,865.10	5,000.00	11,192.31	12,000.00	12,000.00	0.0%
Travel & Meeting Expense	509020	1,469.41	10,000.00	459.52	10,000.00	10,000.00	0.0%
Conference Registration	509022	440.00	2,500.00	0.00	2,500.00	1,500.00	-40.0%
SKAT Board/CAC Meeting Expense	509023	0.00	200.00	0.00	200.00	200.00	0.0%
Training / Seminars	509024	2,178.00	10,000.00	1,581.85	5,000.00	5,000.00	0.0%
Fines & Penalties	509060	0.00	0.00	0.00	0.00	0.00	
Other Miscellaneous Expenses	509990	54.69	500.00	77.07	500.00	500.00	0.0%
Books & Periodicals	509991	652.32	500.00	0.00	1,000.00	1,000.00	0.0%
Employee Recruitment	509992	792.47	500.00	0.00	500.00	500.00	0.0%
Employee Incentive	509993	983.60	500.00	1,305.96	500.00	2,000.00	300.0%
Equipment Lease	512120	9,901.95	8,000.00	5,312.84	8,000.00	8,000.00	0.0%
Building Lease	512121	702.00	1,000.00	468.00	1,000.00	1,000.00	0.0%
Total Expense		946,519.23	1,079,296.90	656,567.42	1,088,733.00	984,253.00	-9.6%

Executive Director		2014		2015		2016	
		Actual	Budget - Amended Budget	Actual	Budget - Amended Budget	Proposed Budget	Increase/Decrease (%)
Other Salaries and Wages	501020	154,238.27	156,704.00	107,789.56	157,039.00	216,663.00	38.0%
Employer's FICA Expense	502010	13,766.69	13,892.00	9,884.56	11,483.00	15,795.00	37.6%
401a Pension Plan	502020	9,181.95	9,080.00	6,529.34	9,261.00	12,738.00	37.5%
Medical Insurance	502030	37,501.88	37,346.00	26,142.32	39,214.00	56,662.00	44.5%
Dental /Vision Insurance	502040	2,518.34	2,408.00	1,860.32	2,678.00	4,017.00	50.0%
Life Insurance Plans	502050	53.30	58.80	34.70	59.00	88.00	49.2%
Group Disability Insurance	502060	1,641.62	2,275.00	1,042.05	2,304.00	2,614.00	13.5%
Worker's Comp Insurance	502080	415.26	455.80	253.55	456.00	684.00	50.0%
General Leave	502090	22,164.70	17,924.00	18,729.32	23,943.00	30,217.00	26.2%
Holiday Pay	502100	7,236.24	7,664.00	4,067.12	4,935.00	7,881.00	59.7%
Uniform Allowance	502130	0.00	0.00	32.54	0.00	0.00	
Advertising	503020	6,693.33	15,000.00	1,082.30	15,000.00	10,000.00	-33.3%
Professional and Technical Services	503030	151,015.77	30,000.00	84,924.01	100,000.00	100,000.00	0.0%
Labor Law Service	503031	22,178.80	22,000.00	17,723.31	25,000.00	25,000.00	0.0%
Legal Services	503032	8,586.25	5,000.00	6,323.25	10,000.00	10,000.00	0.0%
Consulting Services	503036	0.00	1,500.00	0.00	1,500.00	1,500.00	0.0%
Repair/Maintenance - Other	503051	0.00	250.00	0.00	250.00	250.00	0.0%
Other Services	503990	182.28	1,500.00	100.76	1,500.00	1,000.00	-33.3%
CDL Testing/DMV Checks	503994	800.00	800.00	600.00	800.00	800.00	0.0%
Vaccination Services	503995	0.00	1,500.00	0.00	1,500.00	2,000.00	33.3%
Office Supplies	504200	465.33	750.00	385.09	500.00	500.00	0.0%
Cleaning/Sanitation Supplies	504240	60.04	50.00	25.95	50.00	50.00	0.0%
Safety Training Material & Supply	504250	2,532.41	3,500.00	483.36	3,500.00	3,500.00	0.0%
Small Computer Equipment	504300	35.24	800.00	46.35	1,200.00	1,000.00	-16.7%
Small Tools & Equipment	504310	82.93	500.00	0.00	700.00	500.00	-28.6%
Safety Supplies	504330	3,947.69	1,500.00	1,576.13	2,500.00	2,500.00	0.0%
Small Equipment & Furniture	504340	54.24	1,500.00	0.00	500.00	500.00	0.0%
Ergonomic Equipment & Furniture	504350	1,258.41	800.00	0.00	1,500.00	1,000.00	-33.3%
Veh Maint Supplies/Small Tools	504400	0.00	50.00	0.00	50.00	50.00	0.0%

Executive Director		2014		2015		2016	
		Actual	Budget - Amended Budget	Actual	Budget - Amended Budget	Proposed Budget	Increase/Decrease (%)
Other Materials & Supplies	504990	5.96	250.00	0.00	350.00	250.00	-28.6%
Postage	504991	0.00	50.00	49.17	50.00	50.00	0.0%
Cellular Phone	505023	1,381.71	1,400.00	920.37	1,500.00	1,500.00	0.0%
Dues, Memberships, Subscriptions	509010	19,698.34	20,000.00	20,426.20	25,000.00	30,000.00	20.0%
Travel & Meeting Expense	509020	1,549.28	2,500.00	2,358.49	2,500.00	2,500.00	0.0%
Conference Registration	509022	275.00	1,800.00	1,400.00	2,300.00	2,500.00	8.7%
SKAT Board/CAC Meeting Expense	509023	47.69	850.00	260.81	500.00	500.00	0.0%
Training / Seminars	509024	1,190.00	1,500.00	180.00	2,500.00	1,500.00	-40.0%
Promotional Items	509080	3,444.12	5,000.00	823.07	5,000.00	2,500.00	-50.0%
Other Miscellaneous Expenses	509990	287.26	800.00	169.63	500.00	500.00	0.0%
Books & Periodicals	509991	279.19	100.00	258.17	300.00	300.00	0.0%
Employee Recruitment	509992	73.00	500.00	0.00	500.00	500.00	0.0%
Employee Incentive	509993	1,303.31	2,000.00	1,363.47	2,000.00	2,000.00	0.0%
Equipment Lease	512120	0.00	0.00	0.00	0.00	0.00	
Building Lease	512121	9,349.20	20,000.00	7,011.90	12,000.00	12,000.00	0.0%
Total Expense		485,495.03	391,557.60	324,857.17	472,422.00	564,109.00	19.4%

IT		2014		2015		2016	
		Actual	Budget - Amended Budget	Actual	Budget - Amended Budget	Proposed Budget	Increase/Decrease (%)
Other Salaries and Wages	501020	61,024.31	63,390.00	64,285.44	96,691.00	112,640.00	16.5%
Employer's FICA Expense	502010	5,585.59	5,628.00	5,298.57	6,729.00	7,705.00	14.5%
401a Pension Plan	502020	3,689.07	3,678.00	3,530.32	5,427.00	6,214.00	14.5%
Medical Insurance	502030	13,732.13	7,588.00	23,476.42	46,436.00	37,558.00	-19.1%
Dental /Vision Insurance	502040	1,259.17	1,204.00	1,627.78	2,678.00	2,678.00	0.0%
Life Insurance Plans	502050	26.65	21.60	30.55	43.00	43.00	0.0%
Group Disability Insurance	502060	671.75	997.85	729.40	1,592.00	1,449.00	-9.0%
Worker's Comp Insurance	502080	202.86	227.90	213.40	456.00	456.00	0.0%
General Leave	502090	9,619.90	7,356.20	4,161.92	8,349.00	9,560.00	14.5%
Holiday Pay	502100	3,137.28	3,098.00	2,158.40	4,082.00	4,076.00	-0.1%
Professional and Technical Services	503030	4,950.00	5,000.00	3,829.01	6,000.00	6,000.00	0.0%
Computer Prog/Network	503037	166.01	10,000.00	166.01	500.00	500.00	0.0%
Repair/Maintenance - Other	503051	883.19	0.00	616.50	3,000.00	3,000.00	0.0%
Internet Fee	503992	663.58	6,300.00	559.92	4,080.00	4,080.00	0.0%
Office Supplies	504200	119.52	3,000.00	794.86	100.00	1,000.00	900.0%
Software	504210	113,556.17	103,813.00	52,617.04	90,000.00	168,000.00	86.7%
Small Computer Equipment	504300	65,960.44	10,000.00	43,173.57	50,000.00	50,000.00	0.0%
Small Tools & Equipment	504310	127.95	1,500.00	135.37	500.00	500.00	0.0%
Small Equipment & Furniture	504340	1,356.24	1,500.00	220.26	1,500.00	1,000.00	-33.3%
Ergonomic Equipment & Furniture	504350	658.76	0.00	286.77	0.00	0.00	
Postage	504991	9.80	0.00	144.95	50.00	500.00	900.0%
Cellular Phone	505023	1,014.00	0.00	843.80	1,159.00	1,159.00	0.0%
Fiber Optics	505026	6,084.75	28,015.00	0.00	15,200.00	15,200.00	0.0%
Dues, Memberships, Subscriptions	509010	311.72	50.00	0.00	500.00	500.00	0.0%
Travel & Meeting Expense	509020	2,087.27	1,500.00	0.00	2,100.00	2,100.00	0.0%
Conference Registration	509022	850.00	1,500.00	0.00	1,000.00	1,000.00	0.0%
Training / Seminars	509024	0.00	5,000.00	45.00	1,000.00	1,000.00	0.0%
Other Miscellaneous Expenses	509990	0.00	1,500.00	0.00	1,000.00	1,000.00	0.0%
Books & Periodicals	509991	0.00	500.00	0.00	500.00	500.00	0.0%

IT		2014		2015		2016	
		Actual	Budget - Amended Budget	Actual	Budget - Amended Budget	Proposed Budget	Increase/Decrease (%)
Employee Recruitment	509992	0.00	0.00	472.42	0.00	0.00	
Total Expense		297,748.11	272,367.55	209,417.68	350,672.00	439,418.00	25.3%

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Maintenance		2014		2015		2016	
		Actual	Budget - Amended Budget	Actual	Budget - Amended Budget	Proposed Budget	Increase/Decrease (%)
Other Salaries and Wages	501020	854,925.09	845,838.00	434,495.87	759,419.00	730,496.00	-3.8%
Employer's FICA Expense	502010	76,550.78	73,933.00	38,692.98	52,733.00	51,332.00	-2.7%
401a Pension Plan	502020	49,888.51	48,322.00	24,721.23	42,527.00	41,397.00	-2.7%
Medical Insurance	502030	287,021.62	304,710.00	138,667.24	244,227.00	201,612.00	-17.4%
Dental /Vision Insurance	502040	23,251.03	22,873.00	12,557.16	20,081.00	20,081.00	0.0%
Life Insurance Plans	502050	492.65	551.00	234.10	433.00	434.00	0.2%
Group Disability Insurance	502060	12,220.41	15,060.00	5,090.36	12,872.00	9,534.00	-25.9%
Unemployment Insurance	502070	4,097.79	0.00	0.00	0.00	0.00	
Worker's Comp Insurance	502080	33,811.24	32,825.00	14,280.95	26,891.00	26,891.00	0.0%
General Leave	502090	103,947.11	84,047.00	42,968.27	71,669.00	71,791.00	0.2%
Holiday Pay	502100	46,387.72	52,331.00	23,709.68	32,011.00	25,656.00	-19.9%
Other Paid Absence	502120	2,201.43	0.00	1,424.40	0.00	0.00	
Uniform Allowance	502130	2,244.08	3,250.00	286.29	3,250.00	2,000.00	-38.5%
Other Benefits	502140	0.00	0.00	240.00	0.00	0.00	
Tool Allowance	502141	2,800.00	3,400.00	2,957.83	3,400.00	3,200.00	-5.9%
Advertising	503020	0.00	0.00	0.00	0.00	0.00	
Professional and Technical Services	503030	8,920.26	1,000.00	96.61	1,000.00	1,000.00	0.0%
Temporary Help	503040	0.00	0.00	20,628.08	0.00	0.00	
Contract Maintenance Services	503050	10,951.14	55,000.00	1,134.10	25,000.00	15,000.00	-40.0%
Repair/Maintenance - Other	503051	63,965.63	50,000.00	31,127.20	60,000.00	60,000.00	0.0%
Vehicle Washing/Cleaning	503061	6,702.09	7,000.00	4,432.89	8,000.00	1,000.00	-87.5%
Skagit Co Inmate Program	503062	20,000.00	20,000.00	15,000.00	20,000.00	20,000.00	0.0%
Security Services	503070	800.00	1,200.00	0.00	0.00	0.00	
Other Services	503990	1,025.33	1,500.00	320.61	2,000.00	2,000.00	0.0%
Drug & Alcohol Testing	503991	390.00	1,000.00	450.00	1,000.00	1,000.00	0.0%
CDL Testing/DMV Checks	503994	0.00	600.00	0.00	600.00	0.00	-100.0%
Vaccination Services	503995	0.00	0.00	0.00	0.00	0.00	
Gas	504012	0.00	0.00	594.33	0.00	0.00	
Ultra-Low Sulfur Fuel	504013	11,021.31	12,771.00	4,813.74	13,862.00	14,605.00	5.4%

Maintenance		2014		2015		2016	
		Actual	Budget - Amended Budget	Actual	Budget - Amended Budget	Proposed Budget	Increase/Decrease (%)
Lubricants	504014	28,999.64	25,000.00	17,698.77	28,000.00	28,000.00	0.0%
Fuel Staff Vehicles	504015	13,818.59	28,546.00	6,151.48	19,524.00	19,205.00	-1.6%
Tires and Tubes	504020	79,434.30	57,000.00	49,112.79	67,000.00	70,000.00	4.5%
Office Supplies	504200	1,714.76	1,000.00	391.84	1,000.00	1,000.00	0.0%
Software	504210	1,544.25	8,000.00	0.00	8,000.00	0.00	-100.0%
Small Tools Replacement/Repair	504230	75.93	5,000.00	1,106.35	5,000.00	5,000.00	0.0%
Cleaning/Sanitation Supplies	504240	8,456.52	8,000.00	1,982.00	8,000.00	15,000.00	87.5%
Misc Operating Supplies	504260	837.34	1,500.00	0.00	1,500.00	0.00	-100.0%
Bus Stop/Poles & Signs	504270	3,662.59	6,000.00	6,835.50	0.00	0.00	
Forms	504290	0.00	1,000.00	0.00	0.00	0.00	
Small Computer Equipment	504300	287.42	0.00	0.00	0.00	0.00	
Small Tools & Equipment	504310	11,754.76	12,000.00	3,631.98	12,000.00	12,000.00	0.0%
Safety Boot Allowance	504320	3,000.00	3,600.00	1,134.20	2,200.00	3,800.00	72.7%
Safety Supplies	504330	1,059.59	500.00	48.79	1,000.00	1,000.00	0.0%
Small Equipment & Furniture	504340	1,245.77	1,500.00	3,018.51	1,000.00	0.00	-100.0%
Ergonomic Equipment & Furniture	504350	0.00	0.00	1,391.43	1,000.00	0.00	-100.0%
Building Repair Supplies	504360	9,054.88	25,000.00	578.42	2,500.00	0.00	-100.0%
Equipment Repair Supplies	504370	5,905.58	12,000.00	1,811.19	5,000.00	0.00	-100.0%
Revenue Vehicle Parts/Supplies	504390	303,010.98	215,000.00	201,543.66	250,000.00	300,000.00	20.0%
Veh Maint Supplies/Small Tools	504400	25,200.80	20,000.00	19,592.16	25,000.00	25,000.00	0.0%
Sales Tax/Inventory	504410	0.00	15,000.00	0.00	5,000.00	5,000.00	0.0%
Freight In/Inventory	504420	0.00	2,500.00	0.00	2,500.00	2,000.00	-20.0%
Other Materials & Supplies	504990	32.95	1,000.00	0.00	1,000.00	2,500.00	150.0%
Postage	504991	141.62	1,000.00	470.00	500.00	1,000.00	100.0%
Cellular Phone	505023	3,279.13	3,500.00	1,710.11	3,600.00	3,600.00	0.0%
Radio	505024	128.56	500.00	0.00	500.00	0.00	-100.0%
Premium For PL/PD Insurance	506030	20,429.85	21,855.00	14,265.44	21,568.00	16,037.00	-25.6%
Veh License/Registration Fee	507040	0.00	0.00	28.75	0.00	0.00	
Dues, Memberships, Subscriptions	509010	1,422.00	1,200.00	0.00	2,000.00	0.00	-100.0%

Maintenance		2014		2015		2016	
		Actual	Budget - Amended Budget	Actual	Budget - Amended Budget	Proposed Budget	Increase/Decrease (%)
Travel & Meeting Expense	509020	4,834.71	6,000.00	3,048.22	6,000.00	7,500.00	25.0%
Conference Registration	509022	504.00	1,000.00	0.00	1,000.00	1,500.00	50.0%
Training / Seminars	509024	2,223.00	3,000.00	3,250.00	3,000.00	7,000.00	133.3%
Promotional Items	509080	0.00	0.00	303.81	0.00	0.00	
Other Miscellaneous Expenses	509990	0.00	300.00	0.00	300.00	0.00	-100.0%
Books & Periodicals	509991	0.00	2,500.00	0.00	1,000.00	0.00	-100.0%
Employee Recruitment	509992	1,008.19	2,000.00	1,276.33	2,000.00	2,000.00	0.0%
Employee Incentive	509993	25.00	0.00	0.00	0.00	0.00	
Other Equipment Lease	512060	317.80	1,000.00	0.00	1,000.00	0.00	-100.0%
Equipment Lease	512120	5,843.68	10,000.00	1,588.77	5,000.00	0.00	-100.0%
Building Lease	512121	1,650.00	2,000.00	150.00	0.00	0.00	
Total Expense		2,164,519.41	2,142,212.00	1,161,044.42	1,894,667.00	1,827,171.00	-3.6%

Facilities		2014		2015		2016	
		Actual	Budget - Amended Budget	Actual	Budget - Amended Budget	Proposed Budget	Increase/Decrease (%)
Other Salaries and Wages	501020	0.00	0.00	113,790.72	198,128.00	190,900.00	-3.6%
Employer's FICA Expense	502010	8.30	0.00	9,447.75	13,100.00	12,750.00	-2.7%
401a Pension Plan	502020	6.69	0.00	6,315.67	10,565.00	10,282.00	-2.7%
Medical Insurance	502030	0.00	0.00	45,424.82	67,126.00	71,982.00	7.2%
Dental /Vision Insurance	502040	0.00	0.00	3,604.37	5,355.00	5,355.00	0.0%
Life Insurance Plans	502050	0.00	0.00	67.45	118.00	118.00	0.0%
Group Disability Insurance	502060	0.00	0.00	1,294.89	3,320.00	3,274.00	-1.4%
Worker's Comp Insurance	502080	0.00	0.00	4,360.33	5,934.00	5,934.00	0.0%
General Leave	502090	133.87	0.00	8,541.45	9,626.00	9,239.00	-4.0%
Holiday Pay	502100	0.00	0.00	5,723.78	6,287.00	6,499.00	3.4%
Other Paid Absence	502120	0.00	0.00	429.60	0.00	1,000.00	
Uniform Allowance	502130	0.00	0.00	448.44	1,000.00	800.00	-20.0%
Professional and Technical Services	503030	0.00	0.00	1,575.48	0.00		
Contract Maintenance Services	503050	0.00	0.00	4,860.84	5,000.00	8,000.00	60.0%
Repair/Maintenance - Other	503051	0.00	0.00	179.03	15,000.00	15,000.00	0.0%
Custodial Services	503060	0.00	0.00	8,949.04	0.00	15,000.00	
Security Services	503070	0.00	0.00	2,572.65	1,200.00	5,000.00	316.7%
Other Services	503990	0.00	0.00	139.44	1,500.00	1,500.00	0.0%

Facilities		2014		2015		2016	
		Actual	Budget - Amended Budget	Actual	Budget - Amended Budget	Proposed Budget	Increase/Decrease (%)
Office Supplies	504200	0.00	0.00	0.00	500.00	0.00	-100.0%
Small Tools Replacement/Repair	504230	0.00	0.00	0.00	1,000.00	1,000.00	0.0%
Cleaning/Sanitation Supplies	504240	0.00	0.00	3,709.14	4,500.00	6,000.00	33.3%
Misc Operating Supplies	504260	0.00	0.00	246.30	750.00	750.00	0.0%
Bus Stop/Poles & Signs	504270	0.00	0.00	(3,417.75)	6,000.00	6,000.00	0.0%
Small Tools & Equipment	504310	0.00	0.00	3,268.14	4,000.00	4,000.00	0.0%
Safety Boot Allowance	504320	0.00	0.00	119.34	800.00	0.00	-100.0%
Safety Supplies	504330	0.00	0.00	148.39	500.00	500.00	0.0%
Small Equipment & Furniture	504340	0.00	0.00	66.23	750.00	1,750.00	133.3%
Building Repair Supplies	504360	0.00	0.00	3,158.96	25,000.00	27,500.00	10.0%
Equipment Repair Supplies	504370	0.00	0.00	766.00	12,000.00	17,000.00	41.7%
Other Materials & Supplies	504990	0.00	0.00	0.00	1,000.00	1,000.00	0.0%
Cellular Phone	505023	0.00	0.00	1,242.60	0.00	1,000.00	
Travel & Meeting Expense	509020	0.00	0.00	0.00	1,500.00		-100.0%
Conference Registration	509022	0.00	0.00	465.00	500.00		-100.0%
Training / Seminars	509024	0.00	0.00	55.00	1,000.00		-100.0%
Books & Periodicals	509991	0.00	0.00	0.00	750.00	0.00	-100.0%
Other Equipment Lease	512060	0.00	0.00	705.25	1,000.00	2,000.00	100.0%
Equipment Lease	512120					5,000.00	
Building Lease	512121					1,000.00	
Ground Maintenance Supplies	504510					10,000.00	
Total Expense		148.86	0.00	228,258.35	404,809.00	447,133.00	10.5%

Skagit Station		2014		2015		2016	
		Actual	Budget - Amended Budget	Actual	Budget - Amended Budget	Proposed Budget	Increase/Decrease (%)
Professional and Technical Services	503030	12,634.39	0.00	3,434.63	1,500.00	1,500.00	0.0%
Contract Maintenance Services	503050	8,546.57	13,700.00	5,896.99	13,700.00	13,700.00	0.0%
Repair/Maintenance - Other	503051	14,362.69	12,000.00	328.76	12,000.00	12,000.00	0.0%
Custodial Services	503060	23,788.68	25,000.00	14,888.81	25,000.00	25,000.00	0.0%
Security Services	503070	41,567.27	37,000.00	29,554.56	37,000.00	37,000.00	0.0%
Other Services	503990	109.37	0.00	42.27	0.00	1,000.00	
Internet Fee	503992	0.00	3,000.00	0.00	3,000.00		-100.0%
Lubricants	504014	0.00	500.00	0.00	500.00		-100.0%
Office Supplies	504200	579.89	500.00	344.32	500.00	500.00	0.0%
Cleaning/Sanitation Supplies	504240	3,734.82	7,000.00	1,961.23	7,000.00	7,000.00	0.0%
Misc Operating Supplies	504260	0.00	300.00	0.00	300.00	0.00	-100.0%
Bus Stop/Poles & Signs	504270	161.47	2,000.00	0.00	2,000.00	2,000.00	0.0%
Small Computer Equipment	504300	0.00	0.00	5.95	0.00		
Small Tools & Equipment	504310	0.00	500.00	0.00	500.00	500.00	0.0%
Small Equipment & Furniture	504340	722.18	2,000.00	2,981.81	2,000.00	3,500.00	75.0%
Ergonomic Equipment & Furniture	504350	38.46	0.00	0.00	0.00		
Building Repair Supplies	504360	2,758.84	15,000.00	9,008.01	15,000.00	20,000.00	33.3%
Equipment Repair Supplies	504370	67.97	4,100.00	0.00	20,000.00	40,000.00	100.0%
Revenue Vehicle Parts/Supplies	504390	0.00	0.00	0.00	0.00	0.00	
	504510					7,500.00	
Other Materials & Supplies	504990	109.47	0.00	0.00	0.00	0.00	
Other Utilities	505025	38,132.70	35,000.00	23,248.64	35,000.00	35,000.00	0.0%
Fiber Optics	505026	431.23	2,000.00	0.00	0.00	0.00	
Other Tax	507990	4,578.56	6,000.00	4,057.39	6,000.00	6,000.00	0.0%
Other Equipment Lease	512060	1,124.07	0.00	4,008.54	0.00	10,000.00	
Equipment Lease	512120	0.00	3,000.00	0.00	3,000.00	0.00	-100.0%
Total Expense		153,448.63	168,600.00	99,761.91	184,000.00	222,200.00	20.8%

Park & Ride		2014		2015		2016	
		Actual	Budget - Amended Budget	Actual	Budget - Amended Budget	Proposed Budget	Increase/Decrease (%)
Graphic Design	503033	246.73	0.00	0.00	0.00	0.00	
Contract Maintenance Services	503050	31,973.19	28,000.00	29,387.34	28,000.00	28,000.00	0.0%
Repair/Maintenance - Other	503051	2,949.00	6,000.00	0.00	6,000.00	6,000.00	0.0%
Security Services	503070	410.00	500.00	315.00	500.00	500.00	0.0%
Other Services	503990	3,483.50	0.00	2,894.47	5,000.00	8,000.00	60.0%
Cleaning/Sanitation Supplies	504240	705.44	0.00	552.21	1,500.00	1,500.00	0.0%
Bus Stop/Poles & Signs	504270	0.00	0.00	0.00	500.00	500.00	0.0%
Small Computer Equipment	504300	2,496.94	0.00	0.00	2,500.00	0.00	-100.0%
Small Tools & Equipment	504310	32.52	5,000.00	411.27	5,000.00	5,000.00	0.0%
Building Repair Supplies	504360	1,258.92	8,800.00	1,534.67	8,800.00	8,000.00	-9.1%
Equipment Repair Supplies	504370	44.55	500.00	0.00	1,500.00	1,500.00	0.0%
Ground Maintenance Supplies	504510					10,000.00	
Telephone Service	505022	724.68	0.00	524.66	500.00	500.00	0.0%
Other Utilities	505025	28,168.65	18,000.00	23,309.37	18,000.00	35,000.00	94.4%
Fiber Optics	505026	4,006.72	12,000.00	5,687.10	0.00	0.00	
Other Tax	507990	18,956.85	30,000.00	18,314.57	30,000.00	30,000.00	0.0%
Other Equipment Lease	512060	1,953.81	1,500.00	4,193.67	1,500.00	7,500.00	400.0%
Equipment Lease	512120	0.00	1,400.00	520.80	1,400.00	1,400.00	0.0%
Total Expense		67,111.50	111,700.00	87,645.13	110,700.00	143,400.00	29.5%

Capital		2013	2014	2015	2016	
		Budget - Amended Budget	Budget - Amended Budget	Budget - Amended Budget	Proposed Budget	Increase/Decrease (%)
Software	504210	0.00	0.00	0.00	362,590.00	
Depreciation	513000	1,200,000.00	1,500,000.00	1,200,000.00	1,200,000.00	0.0%
Route Improvements	555010	0.00	25,000.00	30,715.00	0.00	-100.0%
Skagit Station	555020	346,895.00	312,616.00	414,452.00	476,242.00	14.9%
Park & Ride	555030	1,101,390.00	205,000.00	88,281.00	98,229.00	11.3%
Revenue Equipment	555040	2,629,000.00	2,918,234.00	1,554,258.00	2,205,716.00	41.9%
Service Equipment	555050	30,000.00	80,000.00	0.00	0.00	
Vanpool Vehicles	555051	318,000.00	237,500.00	389,325.00	238,568.00	-38.7%
Bldgs. - MOA	555120	135,000.00	145,000.00	5,620,000.00	10,000.00	-99.8%
Garage/Shop Equipment	555121	130,000.00	144,000.00	297,000.00	75,000.00	-74.7%
Office Furniture/Equipment/Software	555122	359,659.00	403,000.00	369,240.00	0.00	-100.0%
Total Expense		6,249,944.00	5,970,350.00	9,963,271.00	4,666,345.00	-53.2%