

Skagit Transit

Burlington,
Skagit County, Washington



Fiscal Year 2017

Approved Budget

RESOLUTION 2016-11

**A RESOLUTION OF THE SKAGIT TRANSIT BOARD OF DIRECTORS
APPROVING THE FISCAL YEAR 2017 BUDGET**

WHEREAS, the required public hearing for the budget is to take place prior to adoption on November 16, 2016 at Burlington Council Chambers; and

WHEREAS, on Wednesday, November 16, 2016 the Skagit Transit Board of Directors did approve and authorize the required expenditures for the operation of the Skagit Transit System.

NOW, THEREFORE, BE IT RESOLVED AND IT IS HEREBY ORDERED, by the Board of Directors of Skagit Transit that:

Section 1 The budget for Skagit Transit System for the fiscal year 2017 is hereby adopted and approved as follows:

Operating Budget	
Revenues	\$13,669,570
Operating Expenses	\$13,308,288
Capital Budget	
Revenues	\$ 2,535,998
Capital Expenses	\$ 4,829,122
Depreciation Expense	\$ 1,200,000

Section 2 If any provision of this resolution or the application of any person or circumstance is held invalid, the remainder of the ordinance, or the application of the provision to other persons or circumstances is not affected.

Section 3 This Resolution shall be in force and take effect on January 1, 2017.


PASSED in open public meeting this 16th day of November, 2016.

**SKAGIT TRANSIT SYSTEM
SKAGIT COUNTY, WASHINGTON**

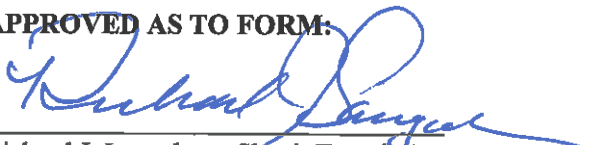
By 
Steve Sexton, Board Chair

By 
Dale S. O'Brien, Executive Director

ATTEST TO FORM:

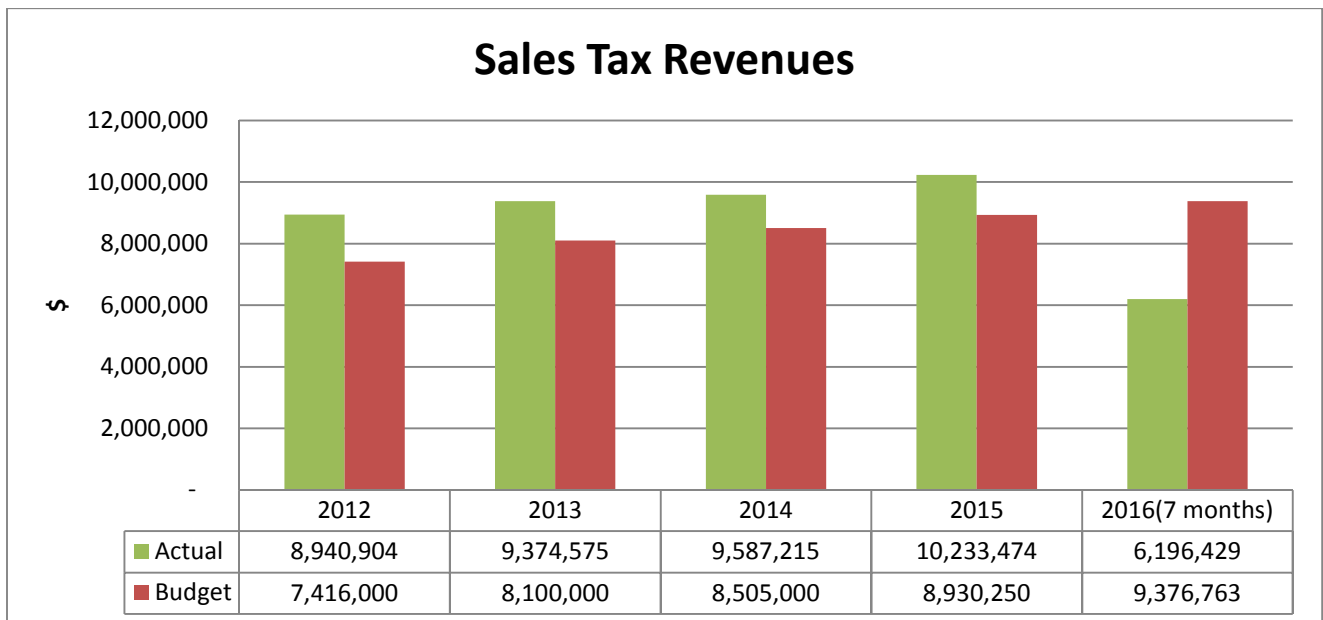

Mary Lozeau
Clerk of Skagit Transit

APPROVED AS TO FORM:

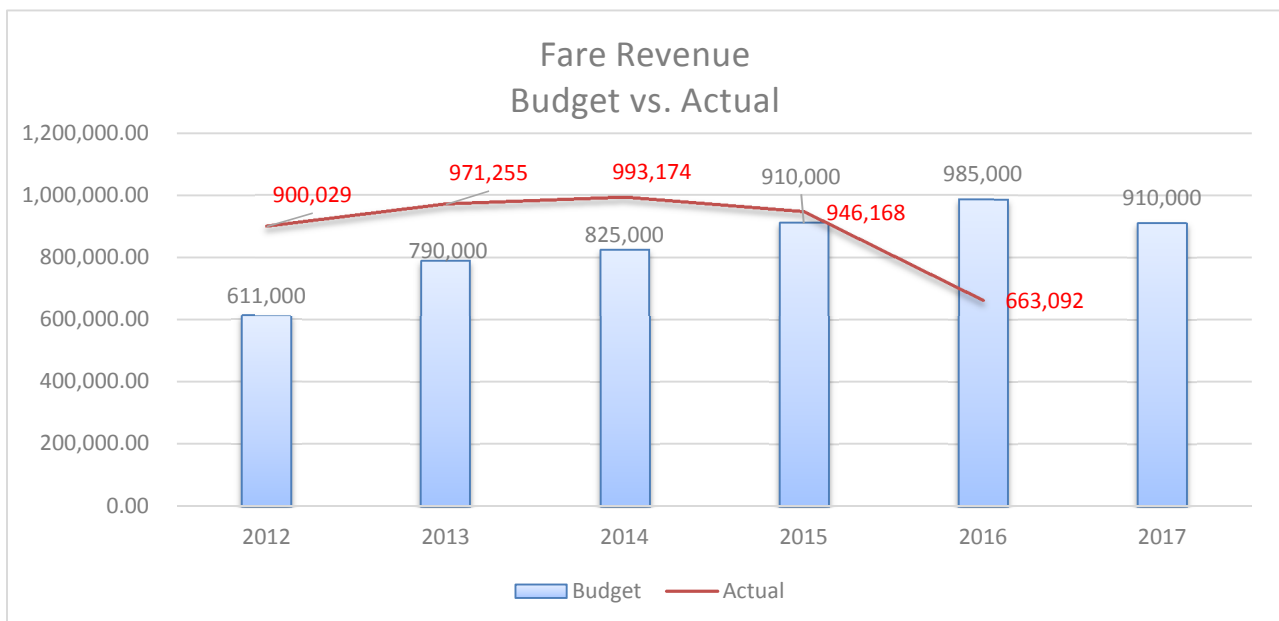

Richard J. Langabeer, Skagit Transit Attorney

2017 Budget Highlights – Revenue Projections

Sales Tax – The tax rate which was passed in November 2008 to increase the rate to 4/10 of 1% has been helping Skagit Transit to provide increased services in 2009 to present. As the economy recovers, the monthly sales tax revenue for 2015 exceeded the budget by 15% average. Skagit Transit projects sales tax revenues to increase in 2017 by approximately 5% over the 2016 budget.

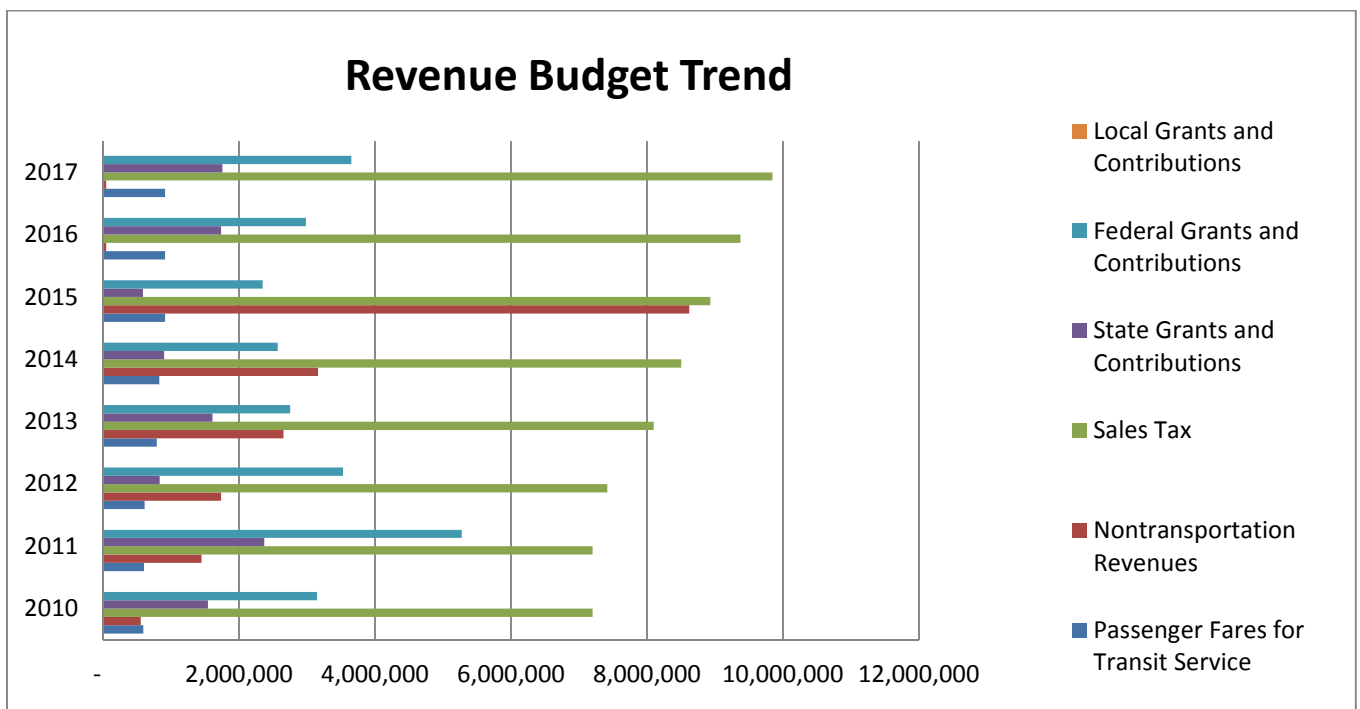
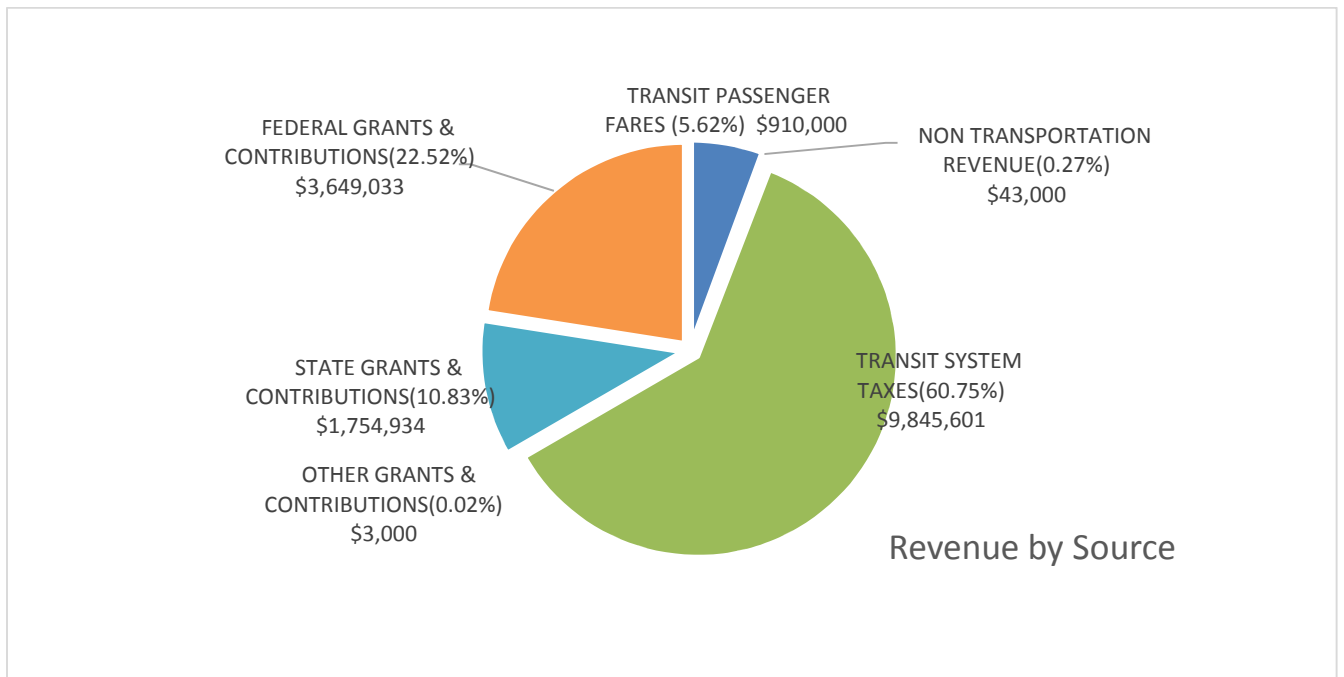


Fare Revenue - Revenues are estimated based on ridership projections. There will be increase in service in 2017 but fare revenue is expected to be the same level as 2016 as ridership has not increased in 2016.



Investment Interest – This revenue is estimated based on investment balances and interest rate projection.

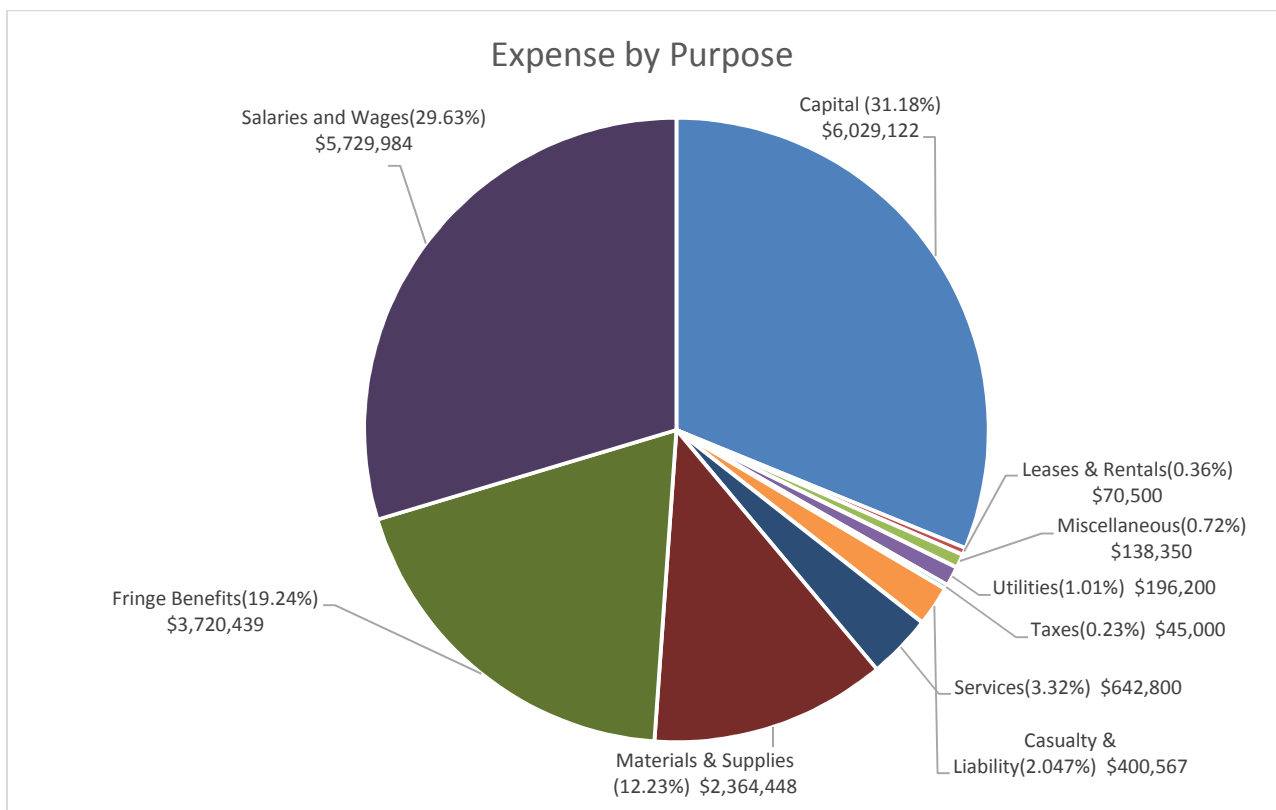
State and Federal Grants and Contributions – Skagit Transit is expecting to receive \$5,403,967 state and federal grants and contributions in 2017. See Grant Budget section for more information.

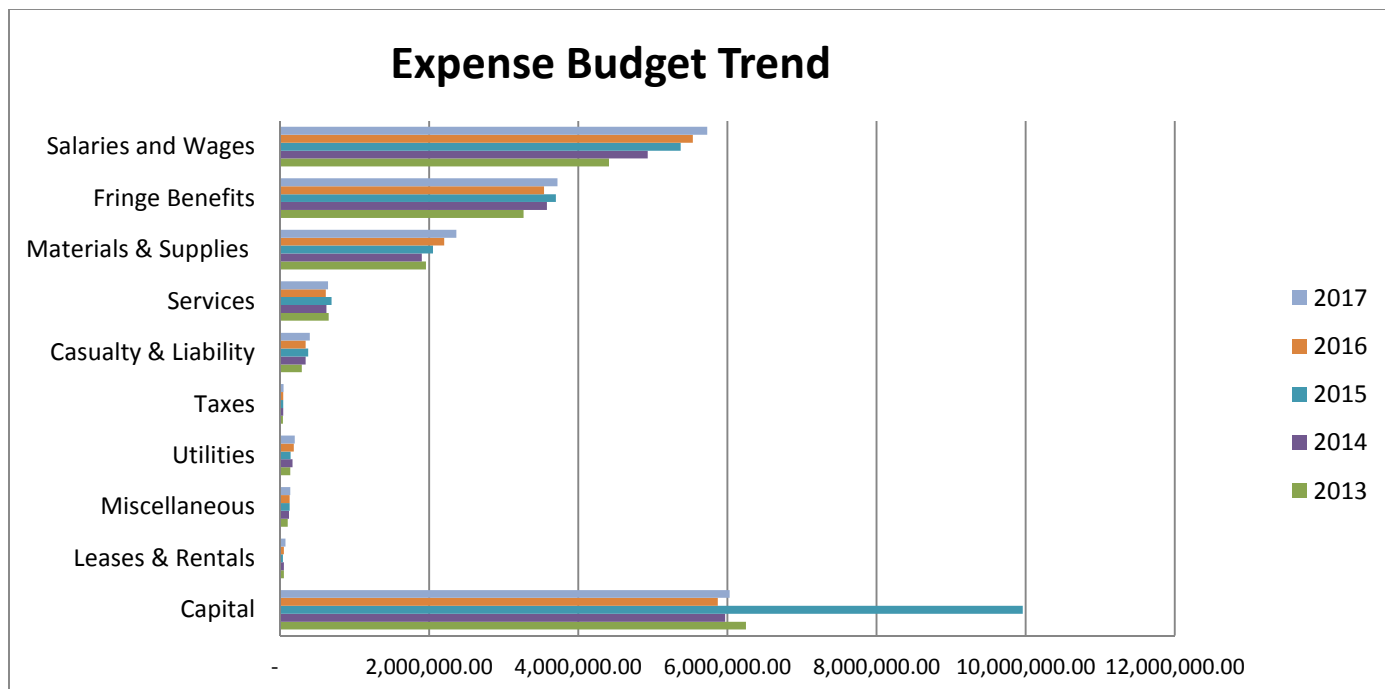


2017 Budget Highlights – Expense Projections

Salaries/Wages & Benefits – The total budget for Salaries/Wages and Benefits will increase by 4.1% in 2017 over 2016. The 2017 budget includes a 2% wage adjustment (COLA) and 4 new full time and 1 part time positions. Medical premium increased by 4.5% for Regence and 1.2% for Group Health coverage.

Capital Expenses - Capital projects for 2017 are budgeted at \$6,029,122 including \$1,200,000 depreciation expense or at 31 % of the total budget. Expenditures are supported by approximately \$2,535,998 in grant revenues from the Washington State Department of Transportation and the Federal Transit Administration. Capital projects include purchase of vehicles, Skagit Station enhancement projects, additional property purchase and design of new Maintenance, Operations, and Administration (MOA), and park and ride security camera upgrades.



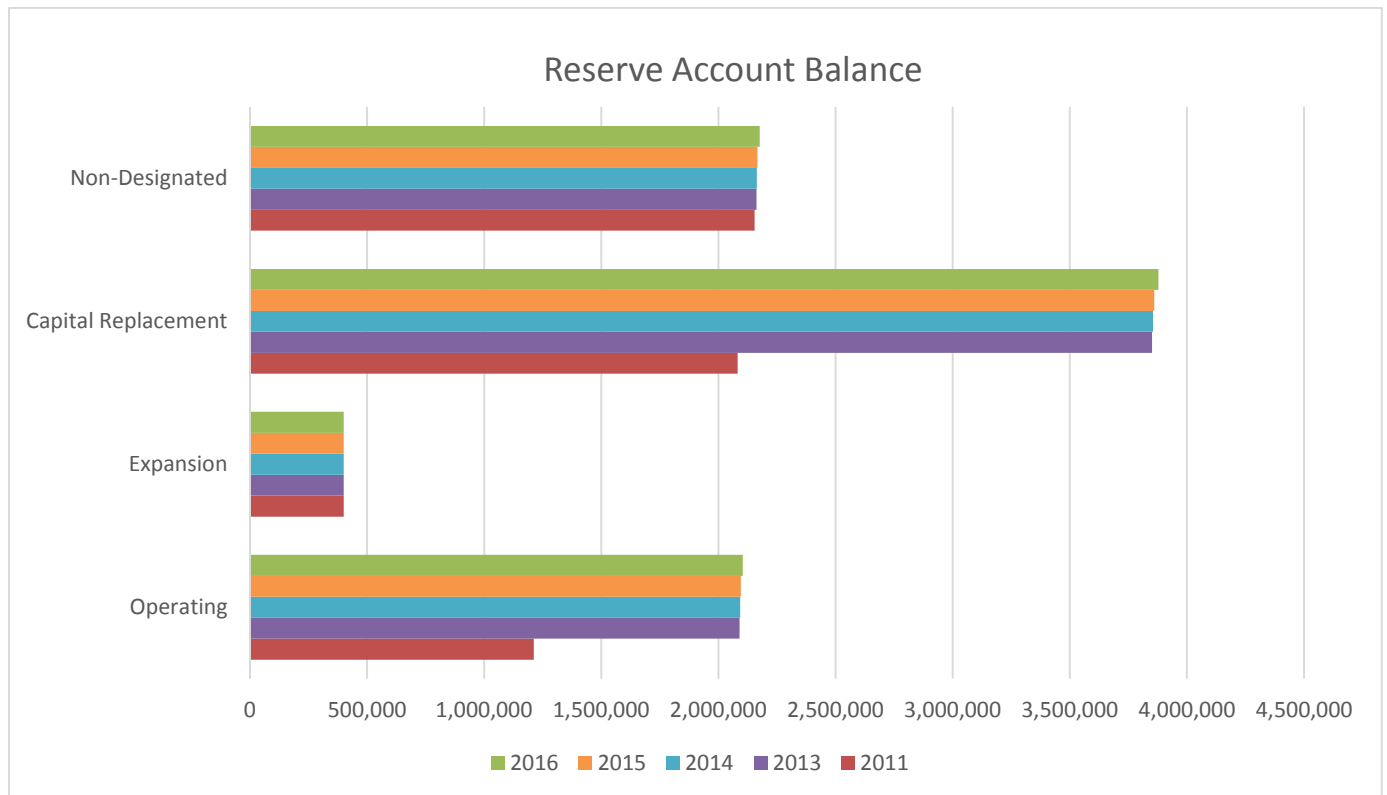


2017 Budget Highlights –Grant Budget

State Grants	Amount
State Appropriation Everett Connector	\$ 65,000
State Special Needs Operating Asst.	117,455
Paratransit Special Needs	657,000
State Special Needs (Community Van Operations)	7,260
Connector Service	112,263
March point Park & Ride Security Cameras	50,656
State Appropriations 2-35ft Buses	704,000
EV Stations @ Skagit Station	41,300
State Grants - Total	\$1,754,934

Federal Grants	
Federal Section 5307 General Operating for 2015	\$1,669,493
Mobility Management Specialist	101,500
Expansion of service for Route 40X	24,998
Section 5307 PSRC Funding – Commuter Services	113,000
Section 5307 PSRC Funding – Design of MOA II	648,748
PSRC 2014-2015 Funding – Purchase of Commuter Vehicles	392,934
PSRC 2017 Funding – Purchase of Vans	109,440
Federal 5339 – Radio Replacement	62,400
Federal 5339 – Replacement of Paratransit Vehicles	476,520
Planning Grant for Bus Stop Design Standards	50,000
Federal Grants - Total	\$3,649,033
Other Grants	
WSTIP Vault Award (Safety)	\$2,500
AWC Wellness Mini Grant	500
Other Grants - Total	\$3,000
Grants - Total	\$5,406,967

Reserve Account Balance



The Skagit Transit Board of Directors established a reserve account by Resolution No. 50. In subsequent action, the Board separated the account into three distinct categories (Operating, Capital replacement, and Undesignated). The Capital Replacement reserve account was further broken down to Facilities, Expansion, and Capital Replacement accounts. Total Reserve Balance is estimated to be \$8.56 mil at the end of 2016.

**2017 Skagit Transit Budget
Revenues - All Department**

Account Title	2015 Amended Budget	2016 Amended Budget	2017 Proposed Budget	% Change 2016 to 2017 Budget
Full Adult Fares	365,000	400,000	350,000	-12.5%
Senior Disabled Reduced Fares	30,000	40,000	25,000	-37.5%
Student Fares	25,000	30,000	25,000	-16.7%
Youth Fares	30,000	30,000	25,000	-16.7%
Paratransit Donations	10,000	5,000	5,000	0.0%
Vanpool	450,000	480,000	480,000	0.0%
Total Passenger Fares for Transit Service	910,000	985,000	910,000	-7.6%
Skagit Station Concessions	0	6,000	5,000	-16.7%
Building Rental	8,000	8,000	8,000	0.0%
Meeting Room Rental	8,000	5,000	5,000	0.0%
Investment Interest Income	8,000	15,000	25,000	66.7%
Total Non Transit Service Revenues	24,000	34,000	43,000	26.5%
Sales Taxes	8,930,250	9,376,763	9,845,601	5.0%
Total Sales Taxes	8,930,250	9,376,763	9,845,601	5.0%
Local Grants General Operating	3,490	3,460	3,000	-13.3%
State Grant Operating Assistance	145,554	640,544	958,978	49.7%
Federal Grant Operating Assistance	1,971,413	1,871,490	1,908,991	2.0%
State Capital Contributions	442,842	1,094,430	795,956	-27.3%
Federal Capital Contributions	373,750	1,109,930	1,740,042	56.8%
Total Grants and Contributions	2,937,049	4,719,854	5,406,967	14.6%
Total Revenues	12,801,299	15,115,617	16,205,568	7.2%

**2017 Skagit Transit Budget
Expenses - All Department**

Account Title	2015 Amended Budget	2016 Amended Budget	2017 Proposed Budget	% Change 2016 to 2017 Budget
Salaries and Wages				
Operators' Salaries and Wages	\$ 2,702,129	\$ 2,812,394	\$ 2,855,486	1.53%
Other Salaries and Wages	2,670,122	2,726,360	2,874,498	5.43%
Total Salaries and Wages	\$ 5,372,251	\$ 5,538,754	\$ 5,729,984	3.45%
Fringe Benefits				
Employer's FICA Expense	387,481	389,190	406,451	4.44%
401a Pension Plan	306,941	313,342	327,785	4.61%
Medical Insurance	1,606,138	1,464,540	1,477,668	0.90%
Dental /Vision Insurance	173,860	175,432	185,308	5.63%
Life Insurance Plans	3,679	4,025	2,858	-28.99%
Group Disability Insurance	93,234	73,620	75,963	3.18%
Unemployment Insurance	74,000	30,000	30,000	0.00%
Worker's Comp Insurance	191,823	181,994	152,831	-16.02%
General Leave	547,994	567,232	650,671	14.71%
Holiday Pay	237,137	253,121	267,004	5.48%
On Call Pay	30,000	20,000	25,000	25.00%
Other Paid Absence	12,300	13,000	18,500	42.31%
Uniform Allowance	12,750	41,300	30,400	-26.39%
Other Benefits	17,450	8,800	66,000	650.00%
Tool Allowance	3,400	3,200	4,000	25.00%
Total Fringe Benefits	3,698,187	3,538,796	3,720,439	5.13%
Services				
Advertising	18,500	13,000	13,000	0.00%
Professional and Technical Services	235,500	226,000	254,250	12.50%
Temporary Help	-	-	10,000	100.00%
Contract Maintenance Services	169,950	161,450	157,950	-2.17%
Custodial Services	98,000	68,500	72,500	5.84%
Security Services	128,700	107,500	109,500	1.86%
Other Services	40,930	35,480	25,600	-27.85%
Total Services	691,580	611,930	642,800	5.04%
Materials and Supplies Consumed				
Fuel and Lubricants	1,320,784	1,212,688	1,427,993	17.75%
Tires and Tubes	67,000	70,000	75,000	7.14%
Other Materials and Supplies	661,700	917,100	861,455	-6.07%
Total Materials and Supplies Consumed	2,049,484	2,199,788	2,364,448	7.49%
Utilities				
Telephone Service	21,000	26,500	26,300	-0.75%
Cellular Phone	16,759	21,759	17,900	-17.74%
Radio	500	-	10,000	100.00%
Other Utilities	89,600	120,000	126,000	5.00%
Fiber Optics	15,200	15,200	16,000	5.26%
Total Utilities	143,059	183,459	196,200	6.94%
Casualty and Liability Costs				
Premium For PL/PD Insurance	377,145	343,699	399,567	16.25%
Non-Insured PL/PD Claims	1,000	1,000	1,000	0.00%
Total Casualty and Liability Costs	378,145	344,699	400,567	16.21%
Taxes				
State & Sales Tax	2,500	2,500	2,500	0.00%
Other Tax	41,500	41,500	42,500	2.41%
Total Taxes	44,000	44,000	45,000	2.27%
Miscellaneous Expenses				
Dues, Memberships, Subscriptions	39,810	42,810	43,800	2.31%
Travel & Meeting Expense	65,850	65,300	71,500	9.49%
Misc Expense	23,600	21,050	23,050	9.50%
Total Miscellaneous Expenses	129,260	129,160	138,350	7.12%
Leases and Rentals				
Other Equipment Lease	38,900	52,900	70,500	33.27%
Total Leases and Rentals	38,900	52,900	70,500	33.27%
Capital Expenses				
Depreciation	1,200,000	1,200,000	1,200,000	0.00%
Capital	8,763,271	4,672,093	4,829,122	3.36%
Total Capital Expenses	9,963,271	5,872,093	6,029,122	2.67%
Total Expenses	22,508,137	18,515,579	19,337,410	4.44%

DEPARTMENTAL DETAIL

2017 Skagit Transit Budget Worksheet				
Dept - 10 Fixed Route				
Account Title	2015 Amended Budget	2016 Amended Budget	2017 Proposed Budget	% Change 2016 to 2017 Budget
Operators' Salaries and Wages	1,640,036.00	1,819,384.00	1,969,370.00	8.2%
Employer's FICA Expense	118,440.00	127,220.00	138,197.00	8.6%
401a Pension Plan	93,511.00	102,600.00	111,449.00	8.6%
Medical Insurance	406,873.00	442,936.00	519,878.00	17.4%
Dental /Vision Insurance	58,728.00	65,597.00	69,230.00	5.5%
Life Insurance Plans	1,282.00	1,441.00	1,064.00	-26.2%
Group Disability Insurance	29,224.00	23,620.00	25,430.00	7.7%
Unemployment Insurance	25,000.00	15,000.00	15,000.00	0.0%
Worker's Comp Insurance	80,679.00	87,838.00	93,810.00	6.8%
General Leave	162,754.00	185,288.00	207,317.00	11.9%
Holiday Pay	89,734.00	102,420.00	113,310.00	10.6%
On Call Pay	15,000.00	10,000.00	15,000.00	50.0%
Other Paid Absence	8,000.00	8,000.00	8,000.00	0.0%
Uniform Allowance	5,000.00	24,500.00	16,600.00	-32.2%
Other Benefits	0.00	0.00	25,000.00	100.0%
Professional and Technical Services	8,000.00	4,000.00	2,000.00	-50.0%
Graphic Design	1,000.00	0.00	0.00	0.0%
Contract Maintenance Services	500.00	0.00	0.00	0.0%
Vehicle Washing/Cleaning	15,000.00	7,500.00	0.00	-100.0%
Other Services	8,000.00	4,000.00	0.00	-100.0%
Drug & Alcohol Testing	2,000.00	2,000.00	2,000.00	0.0%
Security Services	90,000.00	65,000.00	65,000.00	0.0%
Ultra-Low Sulfur Fuel	846,219.00	771,233.00	947,769.00	22.9%
CDL Testing/DMV Checks	0.00	0.00	500.00	100.0%
Vaccination Services	300.00	300.00	300.00	0.0%
Ergonomic Equipment & Furniture	500.00	0.00	0.00	0.0%

2017 Skagit Transit Budget Worksheet				
Dept - 10 Fixed Route				
Account Title	2015 Amended Budget	2016 Amended Budget	2017 Proposed Budget	% Change 2016 to 2017 Budget
Office Supplies	250.00	250.00	250.00	0.0%
Cleaning/Sanitation Supplies	1,000.00	500.00	500.00	0.0%
Misc Operating Supplies	500.00	0.00	0.00	0.0%
Bus Stop/Poles & Signs	500.00	0.00	0.00	0.0%
Small Equipment & Furniture	2,500.00	500.00	50.00	-90.0%
Postage	500.00	500.00	0.00	-100.0%
Telephone Service	500.00	1,000.00	500.00	-50.0%
Cellular Phone	4,500.00	10,000.00	5,000.00	-50.0%
Other Utilities	1,500.00	0.00	0.00	0.0%
Premium For PL/PD Insurance	147,031.00	135,910.00	152,005.00	11.8%
Veh License/Registration Fee	0.00	0.00	0.00	0.0%
Dues, Memberships, Subscriptions	0.00	0.00	2,500.00	100.0%
Travel & Meeting Expense	1,000.00	0.00	0.00	0.0%
Misc Travel Expense	500.00	0.00	0.00	0.0%
Conference Registration	500.00	500.00	500.00	0.0%
Training / Seminars	1,000.00	0.00	0.00	0.0%
Other Miscellaneous Expenses	0.00	0.00	200.00	100.0%
Employee Recruitment	1,500.00	1,000.00	1,000.00	0.0%
Employee Incentive	500.00	500.00	500.00	0.0%
Small Tools & Equipment	250.00	0.00	0.00	0.0%
Total Expense	3,869,811.00	4,020,537.00	4,509,229.00	12.2%

2017 Skagit Transit Budget Worksheet				
Dept - 12 Dial-A-Ride				
Account Title	2015 Amended Budget	2016 Amended Budget	2017 Proposed Budget	% Change 2016 to 2017 Budget
Operators' Salaries and Wages	1,062,093.00	993,010.00	886,116.00	-10.8%
Employer's FICA Expense	82,365.00	69,493.00	62,640.00	-9.9%
401a Pension Plan	63,120.00	56,035.00	50,516.00	-9.8%
Medical Insurance	329,353.00	262,889.00	264,400.00	0.6%
Dental /Vision Insurance	44,178.00	36,844.00	36,548.00	-0.8%
Life Insurance Plans	970.00	1,156.00	562.00	-51.4%
Group Disability Insurance	19,215.00	13,289.00	11,564.00	-13.0%
Unemployment Insurance	9,000.00	5,000.00	5,000.00	0.0%
Worker's Comp Insurance	59,324.00	52,324.00	46,144.00	-11.8%
General Leave	113,763.00	104,431.00	101,072.00	-3.2%
Holiday Pay	56,941.00	55,050.00	51,127.00	-7.1%
On Call Pay	15,000.00	10,000.00	10,000.00	0.0%
Other Paid Absence	2,500.00	2,500.00	2,500.00	0.0%
Uniform Allowance	3,000.00	13,500.00	10,300.00	-23.7%
Other Benefits	1,000.00	1,000.00	10,000.00	900.0%
Professional and Technical Services	1,500.00	1,500.00	500.00	-66.7%
Graphic Design	500.00	0.00	0.00	0.0%
Vehicle Washing/Cleaning	15,000.00	0.00	0.00	0.0%
Other Services	1,500.00	0.00	1,500.00	100.0%
Drug & Alcohol Testing	1,000.00	1,500.00	1,500.00	0.0%
Ultra-Low Sulfur Fuel	157,071.00	147,937.00	138,996.00	-6.0%
Fuel - LP	0.00	0.00	59,274.00	100.0%
CDL Testing/DMV Checks	0.00	0.00	1,000.00	100.0%
Vaccination Services	150.00	300.00	300.00	0.0%
Ergonomic Equipment & Furniture	300.00	0.00	0.00	0.0%
Office Supplies	200.00	300.00	300.00	0.0%
Cleaning/Sanitation Supplies	700.00	500.00	500.00	0.0%

2017 Skagit Transit Budget Worksheet				
Dept - 12 Dial-A-Ride				
Account Title	2015 Amended Budget	2016 Amended Budget	2017 Proposed Budget	% Change 2016 to 2017 Budget
Small Equipment & Furniture	500.00	500.00	0.00	-100.0%
Postage	1,000.00	1,000.00	500.00	-50.0%
Cellular Phone	4,500.00	3,500.00	5,500.00	57.1%
Premium For PL/PD Insurance	46,933.00	36,945.00	52,973.00	43.4%
Veh License/Registration Fee	0.00	0.00	0.00	0.0%
Travel & Meeting Expense	1,500.00	1,500.00	1,000.00	-33.3%
Misc Travel Expense	250.00	0.00	0.00	0.0%
Conference Registration	1,200.00	1,200.00	500.00	-58.3%
Training / Seminars	3,000.00	1,500.00	500.00	-66.7%
Other Miscellaneous Expenses	0.00	0.00	0.00	0.0%
Employee Recruitment	1,000.00	1,000.00	1,500.00	50.0%
Employee Incentive	500.00	500.00	500.00	0.0%
Small Tools & Equipment	150.00	150.00	150.00	0.0%
Total Expense	2,100,276.00	1,876,353.00	1,815,482.00	-3.2%

2017 Skagit Transit Budget Worksheet				
Dept - 14 Vanpool				
Account Title	2015 Amended Budget	2016 Amended Budget	2017 Proposed Budget	% Change 2016 to 2017 Budget
Other Salaries and Wages	0.00	46,090.00	47,013.00	2.0%
Employer's FICA Expense	0.00	3,268.00	3,334.00	2.0%
401a Pension Plan	0.00	2,635.00	2,689.00	2.0%
Medical Insurance	0.00	15,320.00	14,394.00	-6.0%
Dental /Vision Insurance	0.00	1,339.00	1,395.00	4.2%
Life Insurance Plans	0.00	29.00	22.00	-24.1%
Group Disability Insurance	0.00	821.00	830.00	1.1%
Worker's Comp Insurance	0.00	228.00	230.00	0.9%
General Leave	0.00	4,972.00	5,075.00	2.1%
Holiday Pay	0.00	1,644.00	1,688.00	2.7%
Other Benefits	0.00	0.00	1,000.00	100.0%
Advertising	1,500.00	2,000.00	2,000.00	0.0%
Professional and Technical Services	5,000.00	5,000.00	2,500.00	-50.0%
Other Services	500.00	500.00	500.00	0.0%
Gas	255,608.00	231,708.00	221,079.00	-4.6%
CDL Testing/DMV Checks	500.00	0.00	0.00	0.0%
Safety Training Material & Supply	1,000.00	1,000.00	1,000.00	0.0%
Safety Supplies	500.00	500.00	500.00	0.0%
Office Supplies	500.00	500.00	500.00	0.0%
Other Materials & Supplies	500.00	500.00	500.00	0.0%
Postage	100.00	100.00	100.00	0.0%
Premium For PL/PD Insurance	111,606.00	121,723.00	129,278.00	6.2%
Non-Insured PL/PD Claims	1,000.00	1,000.00	1,000.00	0.0%
Veh License/Registration Fee	500.00	500.00	500.00	0.0%
Dues, Memberships, Subscriptions	200.00	200.00	200.00	0.0%
Travel & Meeting Expense	500.00	500.00	500.00	0.0%
Conference Registration	500.00	500.00	300.00	-40.0%

2017 Skagit Transit Budget Worksheet				
Dept - 14 Vanpool				
Account Title	2015 Amended Budget	2016 Amended Budget	2017 Proposed Budget	% Change 2016 to 2017 Budget
Training / Seminars	500.00	500.00	500.00	0.0%
Bridge, Tunnel, and Highway Tolls	0.00	0.00	0.00	0.0%
Promotional Items	0.00	0.00	2,500.00	100.0%
Other Miscellaneous Expenses	500.00	500.00	200.00	-60.0%
Books & Periodicals	100.00	100.00	0.00	-100.0%
Employee Incentive	0.00	0.00	0.00	0.0%
Total Expense	381,114.00	443,677.00	441,327.00	-0.5%

2017 Skagit Transit Budget Worksheet				
Dept - 18 Ops				
Account Title	2015 Amended Budget	2016 Amended Budget	2017 Proposed Budget	% Change 2016 to 2017 Budget
Other Salaries and Wages	978,804.00	960,920.00	1,028,386.00	7%
Employer's FICA Expense	68,803.00	68,843.00	73,463.00	7%
401a Pension Plan	55,248.00	55,010.00	59,245.00	8%
Medical Insurance	313,099.00	238,666.00	235,082.00	-2%
Dental /Vision Insurance	28,113.00	28,113.00	30,695.00	9%
Life Insurance Plans	547.00	478.00	475.00	-1%
Group Disability Insurance	16,780.00	12,650.00	13,605.00	8%
Unemployment Insurance	20,000.00	10,000.00	10,000.00	0%
Worker's Comp Insurance	16,032.00	4,809.00	4,823.00	0%
General Leave	104,514.00	105,418.00	120,092.00	14%
Holiday Pay	28,909.00	33,855.00	36,413.00	8%
Other Paid Absence	1,000.00	1,000.00	1,000.00	0%
Uniform Allowance	500.00	500.00	500.00	0%
Other Benefits	0.00	0.00	10,000.00	100%
Professional and Technical Services	2,500.00	0.00	1,500.00	100%
Legal Services	1,000.00	0.00	0.00	0%
Graphic Design	500.00	0.00	0.00	0%
Repair/Maintenance - Other	1,000.00	0.00	0.00	0%
Other Services	500.00	0.00	0.00	0%
Drug & Alcohol Testing	500.00	500.00	500.00	0%
Software Safety	100.00	0.00	0.00	0%
Safety Supplies	0.00	0.00	500.00	100%
Ergonomic Equipment & Furniture	5,000.00	0.00	500.00	100%
Office Supplies	4,000.00	2,500.00	1,000.00	-60%
Cleaning/Sanitation Supplies	500.00	500.00	500.00	0%
Misc Operating Supplies	250.00	250.00	250.00	0%

2017 Skagit Transit Budget Worksheet				
Dept - 18 Ops				
Account Title	2015 Amended Budget	2016 Amended Budget	2017 Proposed Budget	% Change 2016 to 2017 Budget
Bus Stop/Poles & Signs	500.00	500.00	500.00	0%
Forms	200.00	0.00	0.00	0%
Small Computer Equipment	1,800.00	0.00	0.00	0%
Small Equipment & Furniture	2,650.00	2,650.00	1,500.00	-43%
Postage	100.00	200.00	100.00	-50%
Cellular Phone	1,500.00	1,000.00	1,000.00	0%
Other Utilities	100.00	0.00	0.00	0%
Premium For PL/PD Insurance	9,553.00	0.00	4,130.00	100%
Dues, Memberships, Subscriptions	110.00	110.00	0.00	-100%
Travel & Meeting Expense	6,000.00	8,000.00	8,000.00	0%
Conference Registration	4,300.00	4,300.00	4,300.00	0%
Training / Seminars	2,500.00	3,000.00	1,500.00	-50%
Promotional Items	0.00	0.00	0.00	0%
Other Miscellaneous Expenses	150.00	150.00	150.00	0%
Books & Periodicals	0.00	0.00	0.00	0%
Employee Recruitment	1,500.00	1,500.00	1,500.00	0%
Employee Incentive	1,500.00	2,500.00	1,000.00	-60%
Small Tools & Equipment	1,000.00	500.00	250.00	-50%
Equipment Lease	5,000.00	5,000.00	5,000.00	0%
Total Expense	1,686,662.00	1,553,422.00	1,657,459.00	7%

2017 Skagit Transit Budget Worksheet				
Dept - 20 Admin				
Account Title	2015 Amended Budget	2016 Amended Budget	2017 Proposed Budget	% Change 2016 to 2017 Budget
Other Salaries and Wages	480,041.00	448,600.00	485,327.00	8.2%
Employer's FICA Expense	33,828.00	31,531.00	34,979.00	10.9%
401a Pension Plan	27,282.00	25,428.00	28,210.00	10.9%
Medical Insurance	159,810.00	133,103.00	131,535.00	-1.2%
Dental /Vision Insurance	12,049.00	10,710.00	12,558.00	17.3%
Life Insurance Plans	227.00	227.00	195.00	-14.1%
Group Disability Insurance	7,927.00	5,727.00	6,347.00	10.8%
Unemployment Insurance	20,000.00	0.00	0.00	0.0%
Worker's Comp Insurance	2,051.00	1,878.00	2,071.00	10.3%
General Leave	53,376.00	44,388.00	61,374.00	38.3%
Holiday Pay	14,238.00	15,577.00	17,471.00	12.2%
Other Paid Absence	800.00	500.00	500.00	0.0%
Other Benefits	16,450.00	7,800.00	10,000.00	28.2%
Administration	1,000.00	1,000.00	1,000.00	0.0%
Professional and Technical Services	50,000.00	50,000.00	50,000.00	0.0%
Legal Services	0.00	0.00	0.00	0.0%
Audit Services	20,000.00	20,000.00	25,000.00	25.0%
Repair/Maintenance - Other	500.00	500.00	0.00	-100.0%
Custodial Services	15,000.00	0.00	0.00	0.0%
Other Services	5,000.00	5,000.00	5,000.00	0.0%
Election Expense	0.00	0.00	0.00	0.0%
Office Supplies	8,000.00	8,000.00	8,000.00	0.0%
Software	0.00	0.00	0.00	0.0%
Cleaning/Sanitation Supplies	3,000.00	5,000.00	5,000.00	0.0%
Misc Operating Supplies	0.00	0.00	0.00	0.0%
Forms	5,000.00	5,000.00	10,000.00	100.0%
Small Computer Equipment	3,000.00	1,000.00	1,000.00	0.0%

2017 Skagit Transit Budget Worksheet				
Dept - 20 Admin				
Account Title	2015 Amended Budget	2016 Amended Budget	2017 Proposed Budget	% Change 2016 to 2017 Budget
Small Tools & Equipment	1,000.00	1,000.00	1,000.00	0.0%
Small Equipment & Furniture	1,000.00	1,000.00	1,000.00	0.0%
Ergonomic Equipment & Furniture	2,000.00	2,000.00	2,000.00	0.0%
Veh Maint Supplies/Small Tools	0.00	0.00	0.00	0.0%
Other Materials & Supplies	0.00	0.00	0.00	0.0%
Postage	2,000.00	2,000.00	2,000.00	0.0%
Telephone Service	20,000.00	25,000.00	25,000.00	0.0%
Other Utilities	35,000.00	50,000.00	50,000.00	0.0%
Premium For PL/PD Insurance	40,454.00	33,084.00	41,398.00	25.1%
State & Sales Tax	2,500.00	2,500.00	2,500.00	0.0%
Other Tax	5,000.00	5,000.00	5,000.00	0.0%
Dues, Memberships, Subscriptions	12,000.00	12,000.00	15,000.00	25.0%
Travel & Meeting Expense	10,000.00	10,000.00	10,000.00	0.0%
Conference Registration	2,500.00	1,500.00	1,500.00	0.0%
SKAT Board/CAC Meeting Expense	200.00	200.00	200.00	0.0%
Training / Seminars	5,000.00	5,000.00	5,000.00	0.0%
Other Miscellaneous Expenses	500.00	500.00	500.00	0.0%
Books & Periodicals	1,000.00	1,000.00	500.00	-50.0%
Employee Recruitment	500.00	500.00	500.00	0.0%
Employee Incentive	500.00	2,000.00	2,000.00	0.0%
Equipment Lease	8,000.00	8,000.00	8,000.00	0.0%
Building Lease	1,000.00	1,000.00	1,000.00	0.0%
Total Expense	1,088,733.00	984,253.00	1,069,665.00	8.7%

2017 Skagit Transit Budget Worksheet				
Dept - 25 Executive				
Account Title	2015 Amended Budget	2016 Amended Budget	2017 Proposed Budget	% Change 2016 to 2017 Budget
Other Salaries and Wages	157,039.00	216,663.00	221,028.00	2.0%
Employer's FICA Expense	11,483.00	15,795.00	16,125.00	2.1%
401a Pension Plan	9,261.00	12,738.00	13,004.00	2.1%
Medical Insurance	39,214.00	56,662.00	52,669.00	-7.0%
Dental /Vision Insurance	2,678.00	4,017.00	4,186.00	4.2%
Life Insurance Plans	59.00	88.00	65.00	-26.1%
Group Disability Insurance	2,304.00	2,614.00	2,658.00	1.7%
Worker's Comp Insurance	456.00	684.00	690.00	0.9%
General Leave	23,943.00	30,217.00	31,010.00	2.6%
Holiday Pay	4,935.00	7,881.00	8,039.00	2.0%
Other Paid Absence	0.00	0.00	500.00	100.0%
Uniform Allowance	0.00	0.00	0.00	0.0%
Advertising	15,000.00	10,000.00	10,000.00	0.0%
Professional and Technical Services	100,000.00	100,000.00	109,250.00	9.3%
Labor Law Service	25,000.00	25,000.00	20,000.00	-20.0%
Legal Services	10,000.00	10,000.00	12,000.00	20.0%
Consulting Services	1,500.00	1,500.00	0.00	-100.0%
Repair/Maintenance - Other	250.00	250.00	250.00	0.0%
Other Services	1,500.00	1,000.00	1,000.00	0.0%
CDL Testing/DMV Checks	800.00	800.00	2,500.00	212.5%
Vaccination Services	1,500.00	2,000.00	2,000.00	0.0%
Safety Training Material & Supply	3,500.00	3,500.00	5,000.00	42.9%
Safety Supplies	2,500.00	2,500.00	1,500.00	-40.0%
Ergonomic Equipment & Furniture	1,500.00	1,000.00	1,200.00	20.0%
Office Supplies	500.00	500.00	500.00	0.0%
Cleaning/Sanitation Supplies	50.00	50.00	50.00	0.0%
Misc Operating Supplies	0.00	0.00	50.00	100.0%

2017 Skagit Transit Budget Worksheet				
Dept - 25 Executive				
Account Title	2015 Amended Budget	2016 Amended Budget	2017 Proposed Budget	% Change 2016 to 2017 Budget
Small Computer Equipment	1,200.00	1,000.00	1,000.00	0.0%
Small Equipment & Furniture	500.00	500.00	1,000.00	100.0%
Other Materials & Supplies	350.00	250.00	250.00	0.0%
Postage	50.00	50.00	50.00	0.0%
Cellular Phone	1,500.00	1,500.00	800.00	-46.7%
Dues, Memberships, Subscriptions	25,000.00	30,000.00	25,000.00	-16.7%
Travel & Meeting Expense	2,500.00	2,500.00	5,000.00	100.0%
Misc Travel Expense	0.00	0.00	0.00	0.0%
Conference Registration	2,300.00	2,500.00	2,500.00	0.0%
SKAT Board/CAC Meeting Expense	500.00	500.00	500.00	0.0%
Training / Seminars	2,500.00	1,500.00	3,000.00	100.0%
Promotional Items	5,000.00	2,500.00	3,800.00	52.0%
Other Miscellaneous Expenses	500.00	500.00	900.00	80.0%
Books & Periodicals	300.00	300.00	300.00	0.0%
Employee Recruitment	500.00	500.00	800.00	60.0%
Employee Incentive	2,000.00	2,000.00	2,500.00	25.0%
Small Tools & Equipment	700.00	500.00	500.00	0.0%
Veh Maint Supplies/Small Tools	50.00	50.00	0.00	-100.0%
Building Lease	12,000.00	12,000.00	18,000.00	50.0%
Total Expense	472,422.00	564,109.00	581,174.00	3.0%

2017 Skagit Transit Budget Worksheet				
Dept - 30 IT				
Account Title	2015 Amended Budget	2016 Amended Budget	2017 Proposed Budget	% Change 2016 to 2017 Budget
Other Salaries and Wages	96,691.00	112,640.00	116,958.00	3.8%
Employer's FICA Expense	6,729.00	7,705.00	8,104.00	5.2%
401a Pension Plan	5,427.00	6,214.00	6,536.00	5.2%
Medical Insurance	46,436.00	37,558.00	38,842.00	3.4%
Dental /Vision Insurance	2,678.00	2,678.00	2,791.00	4.2%
Life Insurance Plans	43.00	43.00	43.00	0.0%
Group Disability Insurance	1,592.00	1,449.00	1,495.00	3.2%
Worker's Comp Insurance	456.00	456.00	460.00	0.9%
General Leave	8,349.00	9,560.00	11,638.00	21.7%
Holiday Pay	4,082.00	4,076.00	4,116.00	1.0%
Professional and Technical Services	6,000.00	6,000.00	6,000.00	0.0%
Computer Prog/Network	500.00	500.00	500.00	0.0%
Repair/Maintenance - Other	3,000.00	3,000.00	4,000.00	33.3%
Internet Fee	4,080.00	4,080.00	1,500.00	-63.2%
Ergonomic Equipment & Furniture	0.00	0.00	0.00	0.0%
Office Supplies	100.00	1,000.00	100.00	-90.0%
Software	90,000.00	244,000.00	215,605.00	-11.6%
Small Computer Equipment	50,000.00	50,000.00	50,000.00	0.0%
Small Equipment & Furniture	1,500.00	1,000.00	500.00	-50.0%
Equipment Repair Supplies	0.00	0.00	0.00	0.0%
Postage	50.00	500.00	250.00	-50.0%
Cellular Phone	1,159.00	1,159.00	1,000.00	-13.7%
Fiber Optics	15,200.00	15,200.00	16,000.00	5.3%
Dues, Memberships, Subscriptions	500.00	500.00	100.00	-80.0%
Travel & Meeting Expense	2,100.00	2,100.00	1,000.00	-52.4%
Conference Registration	1,000.00	1,000.00	1,000.00	0.0%
Training / Seminars	1,000.00	1,000.00	1,000.00	0.0%

2017 Skagit Transit Budget Worksheet				
Dept - 30 IT				
Account Title	2015 Amended Budget	2016 Amended Budget	2017 Proposed Budget	% Change 2016 to 2017 Budget
Other Miscellaneous Expenses	1,000.00	1,000.00	100.00	-90.0%
Books & Periodicals	500.00	500.00	100.00	-80.0%
Employee Recruitment	0.00	0.00	0.00	0.0%
Small Tools & Equipment	500.00	500.00	400.00	-20.0%
Total Expense	350,672.00	515,418.00	490,138.00	-4.9%

2017 Skagit Transit Budget Worksheet				
Dept - 41 Maintenance				
Account Title	2015 Amended Budget	2016 Amended Budget	2017 Proposed Budget	% Change 2016 to 2017 Budget
Other Salaries and Wages	759,419.00	730,496.00	751,838.00	2.9%
Employer's FICA Expense	52,733.00	51,332.00	53,700.00	4.6%
401a Pension Plan	42,527.00	41,397.00	43,306.00	4.6%
Medical Insurance	244,227.00	201,612.00	142,514.00	-29.3%
Dental /Vision Insurance	20,081.00	20,081.00	20,929.00	4.2%
Life Insurance Plans	433.00	434.00	324.00	-25.3%
Group Disability Insurance	12,872.00	9,534.00	9,946.00	4.3%
Worker's Comp Insurance	26,891.00	26,891.00	3,452.00	-87.2%
General Leave	71,669.00	71,791.00	87,527.00	21.9%
Holiday Pay	32,011.00	25,656.00	26,762.00	4.3%
Other Paid Absence	0.00	0.00	5,000.00	100.0%
Uniform Allowance	3,250.00	2,000.00	2,000.00	0.0%
Other Benefits	0.00	0.00	10,000.00	100.0%
Tool Allowance	3,400.00	3,200.00	4,000.00	25.0%
Professional and Technical Services	1,000.00	1,000.00	0.00	-100.0%
Temporary Help	0.00	0.00	10,000.00	100.0%
Contract Maintenance Services	25,000.00	15,000.00	10,000.00	-33.3%
Repair/Maintenance - Other	60,000.00	60,000.00	60,000.00	0.0%
Vehicle Washing/Cleaning	8,000.00	1,000.00	12,500.00	1150.0%
Skagit Co Inmate Program	20,000.00	20,000.00	20,000.00	0.0%
Other Services	2,000.00	2,000.00	1,000.00	-50.0%
Drug & Alcohol Testing	1,000.00	1,000.00	1,000.00	0.0%
Ultra-Low Sulfur Fuel	13,862.00	14,605.00	7,908.00	-45.9%
Lubricants	28,000.00	28,000.00	28,000.00	0.0%
Fuel Staff Vehicles	19,524.00	19,205.00	19,438.00	1.2%
Fuel - LP	0.00	0.00	4,929.00	100.0%
CDL Testing/DMV Checks	600.00	0.00	500.00	100.0%

2017 Skagit Transit Budget Worksheet				
Dept - 41 Maintenance				
Account Title	2015 Amended Budget	2016 Amended Budget	2017 Proposed Budget	% Change 2016 to 2017 Budget
Safety Boot Allowance	2,200.00	3,800.00	3,000.00	-21.1%
Safety Supplies	1,000.00	1,000.00	1,000.00	0.0%
Ergonomic Equipment & Furniture	1,000.00	0.00	0.00	0.0%
Tires and Tubes	67,000.00	70,000.00	75,000.00	7.1%
Office Supplies	1,000.00	1,000.00	1,000.00	0.0%
Software	8,000.00	0.00	0.00	0.0%
Cleaning/Sanitation Supplies	8,000.00	15,000.00	5,000.00	-66.7%
Misc Operating Supplies	1,500.00	0.00	0.00	0.0%
Bus Stop/Poles & Signs	0.00	0.00	0.00	0.0%
Small Equipment & Furniture	1,000.00	0.00	500.00	100.0%
Equipment Repair Supplies	5,000.00	0.00	0.00	0.0%
Other Materials & Supplies	1,000.00	2,500.00	1,000.00	-60.0%
Postage	500.00	1,000.00	1,000.00	0.0%
Cellular Phone	3,600.00	3,600.00	3,600.00	0.0%
Radio	500.00	0.00	10,000.00	100.0%
Premium For PL/PD Insurance	21,568.00	16,037.00	19,785.00	23.4%
Veh License/Registration Fee	0.00	0.00	0.00	0.0%
Dues, Memberships, Subscriptions	2,000.00	0.00	0.00	0.0%
Travel & Meeting Expense	6,000.00	7,500.00	7,500.00	0.0%
Conference Registration	1,000.00	1,500.00	1,500.00	0.0%
Training / Seminars	3,000.00	7,000.00	8,000.00	14.3%
Promotional Items	0.00	0.00	0.00	0.0%
Other Miscellaneous Expenses	300.00	0.00	0.00	0.0%
Books & Periodicals	1,000.00	0.00	0.00	0.0%
Employee Recruitment	2,000.00	2,000.00	2,000.00	0.0%
Small Tools Replacement/Repair	5,000.00	5,000.00	5,000.00	0.0%
Small Tools & Equipment	12,000.00	12,000.00	14,000.00	16.7%

2017 Skagit Transit Budget Worksheet				
Dept - 41 Maintenance				
Account Title	2015 Amended Budget	2016 Amended Budget	2017 Proposed Budget	% Change 2016 to 2017 Budget
Building Repair Supplies	2,500.00	0.00	0.00	0.0%
Revenue Vehicle Parts/Supplies	250,000.00	300,000.00	300,000.00	0.0%
Veh Maint Supplies/Small Tools	25,000.00	25,000.00	20,000.00	-20.0%
Maintenance Consumables	0.00	0.00	20,000.00	100.0%
Sales Tax/Inventory	5,000.00	5,000.00	0.00	-100.0%
Freight In/Inventory	2,500.00	2,000.00	0.00	-100.0%
Other Equipment Lease	1,000.00	0.00	0.00	0.0%
Equipment Lease	5,000.00	0.00	0.00	0.0%
Building Lease	0.00	0.00	0.00	0.0%
Total Expense	1,894,667.00	1,827,171.00	1,835,458.00	0.5%

2017 Skagit Transit Budget Worksheet				
Dept - 45 Facilities				
Account Title	2015 Amended Budget	2016 Amended Budget	2017 Proposed Budget	% Change 2016 to 2017 Budget
Other Salaries and Wages	198,128.00	210,951.00	223,948.00	6.2%
Employer's FICA Expense	13,100.00	14,003.00	15,909.00	13.6%
401a Pension Plan	10,565.00	11,285.00	12,830.00	13.7%
Medical Insurance	67,126.00	75,794.00	78,354.00	3.4%
Dental /Vision Insurance	5,355.00	6,053.00	6,976.00	15.2%
Life Insurance Plans	118.00	129.00	108.00	-16.3%
Group Disability Insurance	3,320.00	3,916.00	4,088.00	4.4%
Worker's Comp Insurance	5,934.00	6,886.00	1,151.00	-83.3%
General Leave	9,626.00	11,167.00	25,566.00	128.9%
Holiday Pay	6,287.00	6,962.00	8,078.00	16.0%
Other Paid Absence	0.00	1,000.00	1,000.00	0.0%
Uniform Allowance	1,000.00	800.00	1,000.00	25.0%
Professional and Technical Services	0.00	0.00	5,000.00	100.0%
Contract Maintenance Services	5,000.00	8,000.00	8,000.00	0.0%
Repair/Maintenance - Other	15,000.00	15,000.00	15,000.00	0.0%
Custodial Services	0.00	15,000.00	15,000.00	0.0%
Other Services	1,500.00	1,500.00	1,500.00	0.0%
Security Services	1,200.00	5,000.00	5,000.00	0.0%
Lubricants	0.00	0.00	100.00	100.0%
Fuel Equipment	0.00	0.00	500.00	100.0%
Safety Boot Allowance	800.00	0.00	1,000.00	100.0%
Safety Supplies	500.00	500.00	500.00	0.0%
Office Supplies	500.00	0.00	100.00	100.0%
Cleaning/Sanitation Supplies	4,500.00	6,000.00	6,000.00	0.0%
Misc Operating Supplies	750.00	750.00	750.00	0.0%
Bus Stop/Poles & Signs	6,000.00	6,000.00	6,000.00	0.0%
Small Equipment & Furniture	750.00	1,750.00	1,750.00	0.0%

2017 Skagit Transit Budget Worksheet				
Dept - 45 Facilities				
Account Title	2015 Amended Budget	2016 Amended Budget	2017 Proposed Budget	% Change 2016 to 2017 Budget
Equipment Repair Supplies	12,000.00	17,000.00	17,000.00	0.0%
Ground Maintenance Supplies	0.00	10,000.00	10,000.00	0.0%
Other Materials & Supplies	1,000.00	1,000.00	1,000.00	0.0%
Cellular Phone	0.00	1,000.00	1,000.00	0.0%
Travel & Meeting Expense	1,500.00	0.00	3,500.00	100.0%
Conference Registration	500.00	0.00	200.00	100.0%
Training / Seminars	1,000.00	0.00	2,500.00	100.0%
Books & Periodicals	750.00	0.00	0.00	0.0%
Small Tools Replacement/Repair	1,000.00	1,000.00	1,000.00	0.0%
Small Tools & Equipment	4,000.00	4,000.00	12,000.00	200.0%
Building Repair Supplies	25,000.00	27,500.00	27,500.00	0.0%
Other Equipment Lease	1,000.00	2,000.00	2,000.00	0.0%
Equipment Lease	0.00	5,000.00	10,000.00	100.0%
Building Lease	0.00	1,000.00	1,000.00	0.0%
Total Expense	404,809.00	477,946.00	533,908.00	11.7%

2017 Skagit Transit Budget Worksheet				
Dept - 50 Skagit Station				
Account Title	2015 Amended Budget	2016 Amended Budget	2017 Proposed Budget	% Change 2016 to 2017 Budget
Professional and Technical Services	1,500.00	1,500.00	8,000.00	433.3%
Contract Maintenance Services	13,700.00	13,700.00	13,700.00	0.0%
Repair/Maintenance - Other	12,000.00	12,000.00	12,000.00	0.0%
Custodial Services	25,000.00	25,000.00	25,000.00	0.0%
Other Services	0.00	1,000.00	0.00	-100.0%
Internet Fee	3,000.00	0.00	0.00	0.0%
Security Services	37,000.00	37,000.00	37,000.00	0.0%
Lubricants	500.00	0.00	0.00	0.0%
Safety Supplies	0.00	0.00	500.00	100.0%
Office Supplies	500.00	500.00	500.00	0.0%
Cleaning/Sanitation Supplies	7,000.00	7,000.00	7,000.00	0.0%
Misc Operating Supplies	300.00	0.00	0.00	0.0%
Bus Stop/Poles & Signs	2,000.00	2,000.00	2,000.00	0.0%
Small Equipment & Furniture	2,000.00	3,500.00	3,500.00	0.0%
Equipment Repair Supplies	20,000.00	40,000.00	20,000.00	-50.0%
Ground Maintenance Supplies	0.00	7,500.00	3,750.00	-50.0%
Other Materials & Supplies	0.00	0.00	200.00	100.0%
Other Utilities	35,000.00	35,000.00	35,000.00	0.0%
Other Tax	6,000.00	6,000.00	6,000.00	0.0%
Small Tools & Equipment	500.00	500.00	1,500.00	200.0%
Building Repair Supplies	15,000.00	20,000.00	20,000.00	0.0%
Other Equipment Lease	0.00	10,000.00	10,000.00	0.0%
Equipment Lease	3,000.00	0.00	3,000.00	100.0%
Total Expense	184,000.00	222,200.00	208,650.00	-6.1%

2017 Skagit Transit Budget Worksheet				
Dept -51 MOA II				
Account Title	2015 Amended Budget	2016 Amended Budget	2017 Proposed Budget	% Change 2016 to 2017 Budget
Professional and Technical Services	0.00	0.00	12,000.00	100%
Contract Maintenance Services	0.00	0.00	1,000.00	100%
Other Services	0.00	0.00	500.00	100%
Security Services	0.00	0.00	1,500.00	100%
Other Utilities	0.00	0.00	6,000.00	100%
Other Tax	0.00	0.00	1,000.00	100%
Dues, Memberships, Subscriptions	0.00	0.00	1,000.00	100%
Total Expense	0.00	0.00	23,000.00	100%

2017 Skagit Transit Budget Worksheet				
Dept - 52 P&R				
Account Title	2015 Amended Budget	2016 Amended Budget	2017 Proposed Budget	% Change 2016 to 2017 Budget
Contract Maintenance Services	28,000.00	28,000.00	28,000.00	0.0%
Repair/Maintenance - Other	6,000.00	6,000.00	6,000.00	0.0%
Other Services	5,000.00	8,000.00	1,000.00	-87.5%
Security Services	500.00	500.00	1,000.00	100.0%
Cleaning/Sanitation Supplies	1,500.00	1,500.00	1,500.00	0.0%
Bus Stop/Poles & Signs	500.00	500.00	500.00	0.0%
Small Computer Equipment	2,500.00	0.00	0.00	0.0%
Equipment Repair Supplies	1,500.00	1,500.00	1,500.00	0.0%
Ground Maintenance Supplies	0.00	10,000.00	10,000.00	0.0%
Telephone Service	500.00	500.00	800.00	60.0%
Other Utilities	18,000.00	35,000.00	35,000.00	0.0%
Other Tax	30,000.00	30,000.00	30,000.00	0.0%
Small Tools & Equipment	5,000.00	5,000.00	5,000.00	0.0%
Building Repair Supplies	8,800.00	23,000.00	10,000.00	-56.5%
Other Equipment Lease	1,500.00	7,500.00	7,500.00	0.0%
Equipment Lease	1,400.00	1,400.00	5,000.00	257.1%
Total Expense	110,700.00	158,400.00	142,800.00	-9.8%

2017 Skagit Transit Budget Worksheet				
Dept - 55 Capital				
Account Title	2015 Amended Budget	2016 Amended Budget	2017 Proposed Budget	% Change 2016 to 2017 Budget
Depreciation	1,200,000	1,200,000	1,200,000	0.0%
Land	0	500,000	500,000	0.0%
Route Improvements	30,715	0	93,740	0.0%
Skagit Station	414,452	476,242	104,100	-78.1%
Park & Ride	88,281	98,229	0	-100.0%
Revenue Equipment	1,554,258	2,205,716	3,119,978	41.4%
Service Equipment	0	37,000	0	-100.0%
Vanpool Vehicles	389,325	238,568	116,936	-51.0%
Bldg - New MOA	0	648,748	648,748	0.0%
Bldgs. - MOA	5,620,000	10,000	0	-100.0%
Garage/Shop Equipment	297,000	88,000	82,300	-6.5%
Office Furniture/Equipment	369,240	0	0	0.0%
Intangible Asset	0	369,590	163,320	-55.8%
Total Expense	9,963,271	5,872,093	6,029,122	2.7%