Transit Development Plan 20222027

Skagit Transit





Traducción: Disponible mediante solicitud.

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About Skagit Transit

Skagit Transit has the following office and facility locations:

Maintenance, Operations and Administration (MOA) Office 600 County Shop Lane Burlington, WA 98233

Skagit Station 105 E. Kincaid Street Mount Vernon, WA 98273

New Maintenance, Operations and Administration (MOA) Construction Site 11784 Bay Ridge Drive Burlington, WA 98233

Skagit Station is a multi-modal transportation facility owned and operated by Skagit Transit. Skagit Transit leases space to AMTRAK, Greyhound and to any private concessionaire wishing to operate the coffee shop.

Park and rides facilities maintained by Skagit Transit include:

- 1. Chuckanut Park and Ride, located near I-5 Exit 231 in north Burlington. This facility is owned by WSDOT and is operated by Skagit Transit. Skagit Transit is owner of the bus island and transfer station located at the Park and Ride.
- 2. March's Point Park and Ride, located near Anacortes off Highway 20 at Christianson Rd, the facility is owned by Skagit Transit, the land is leased through a long-term lease agreement between Skagit Transit and Shell Oil Products, Inc.
- 3. South Mount Vernon Park and Ride, located in Mount Vernon just off I-5 on Old Highway 99, this facility is owned by Skagit Transit.
- 4. Alger Park and Ride, located in Alger just off I-5 at exit 240, this facility is owned by Skagit Transit.
- 5. Sedro-Woolley Park and Ride and Transfer Station, located near the convergence of Cook Road and Highway 20 in Sedro-Woolley.

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Section 1 - Introduction

Skagit Transit's Six-Year Transit Development Plan (TDP) identifies how the agency will meet state and local long-range priorities for public transportation through capital improvements, operating changes, and other programs. The plan addresses how such programs will be funded and how it conforms to the State's transportation system policy goals (RCW 47.04.280) by supporting local comprehensive planning, as well as, economic objectives within Skagit County. State transportation system policy is made up of six strategic goals:

- Economic vitality. To promote and develop transportation systems that stimulate, support, and enhance the movement of people and goods to ensure a prosperous economy;
- Preservation. To maintain, preserve, and extend the life and utility of prior investments in transportation systems and services;
- Safety. To provide for and improve the safety and security of transportation customers and the transportation system;
- Mobility. To improve the predictable movement of goods and people throughout Washington state;
- Environment. To enhance Washington's quality of life through transportation investments that promote energy conservation, enhance healthy communities, and protect the environment; and
- Stewardship. To continuously improve the quality, effectiveness, and efficiency of the transportation system.

Regional goals and priorities are set forth in the *Skagit 2040 Regional Transportation Plan* and are consistent with the goals listed above.

Skagit Transit over the next six years aims to maintain an efficient fixed route service, a growing vanpool program, and ADA complementary transit service within three-quarters of a mile of local fixed route lines. Also, within the six-year timeframe, Skagit Transit plans to enact the service recommendations from the 2022 Strategic Plan. Electrification of the revenue fleet will also begin in this timeframe. It will include fixed route coaches as well as paratransit and vanpool vehicles. Actions planned over the next six years are intended to conserve energy and improve access to employment centers, shopping areas, health facilities, housing areas, education facilities, and other existing bus, rail, and ferry systems for all persons, irrespective of age, income or physical challenges. Importantly, Skagit Transit plans over the next six years to complete the relocation of its Maintenance, Operations, and Administrative Base (MOA) to a new site that will sustain agency growth for the next 30+ years.

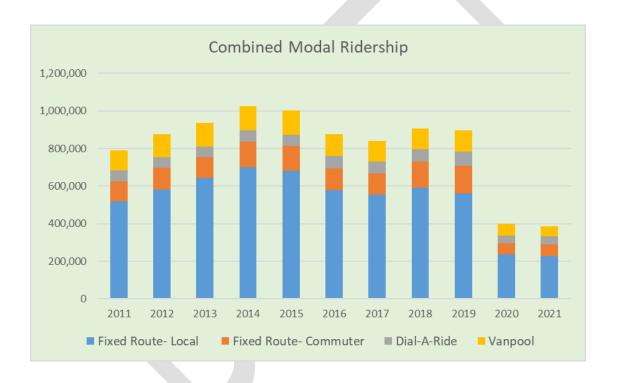
This document provides a framework for guiding service delivery over the next six years. It is reviewed annually and amended to reflect funding realities and changing service needs or objectives. This document is also a tool for communicating Skagit Transit's short- and mid-range plans to the public and is used within the organization to identify grant opportunities, for procurement planning, for budgetary purposes, and for updating the Regional Transportation Improvement Plan, as well as, the State's Transportation Improvement Plan.



COVID-19 Impacts

Skagit Transit has been heavily impacted by the COVID-19 pandemic. A transit agency's TDP is supposed to reflect what we will accomplish this year and, in the years ahead. As Skagit Transit and the rest of the country emerges from the COVID-19 pandemic, the financial impacts have been minimal, but the impact to our service has been significant. While service hours and miles have recovered, ridership may take years to recover to our pre-COVID levels.

Non-financial impacts will be noted throughout the document where warranted, such as in Appendix A: Operating Data. 2021 had a substantial drop in ridership and fare revenue based on what has happened across all modes. This has continued into 2022. However, it is difficult to predict how ridership and fare revenue will perform for the remainder of the year. There is much speculation within the transit industry as to how fast ridership and fare revenue will recover.





Section 2 - Organization

Structure of Governance

Skagit Transit was established under RCW 36.57A. The authority was established in 1993 when voters approved a 0.2% local sales tax (\$0.002 per \$1) to support transit service in the Mount Vernon and Burlington areas. Since initial voter approval in 1993, the Public Transit Benefit Area (PTBA), or service area, has expanded to include Anacortes, La Conner, Sedro-Woolley, Lyman, Hamilton, and Concrete. Voters in unincorporated Shelter Bay, Burlington Country Club, North and Northwest Skagit County, and Big Lake have also been annexed into the PTBA after successful voter initiatives to expand Skagit Transit's service area. In November 2008, voters approved an additional 0.2% sales tax to support transit service in the PTBA. Currently, Skagit Transit is supported by a 0.4% sales tax. This equates to \$0.04 for every \$10 spent within the PTBA. Fares as well as capital and operating grants also support the expense of the transit system.



BOARD OF DIRECTORS

Skagit Transit is governed by a ninemember board of directors. Currently, the board is made up of elected officials representing Skagit County, Anacortes, Burlington, Mount Vernon, Sedro Woolley, and other smaller cities, as well as, towns. The team of nine also includes a tenth non-voting position. This position is titled Labor Representative to the board of directors.



Jill Boudreau Mayor Mount Vernon



Steve Sexton Mayor, Burlington



Matt Miller. Vice-Chair Mayor **Anacortes**



Peter Browning, Skagit County Commissioner



Ron Wesen. Skagit County Commissioner



Rick DeGloria **Burlington City** Council



Julia Johnson, Mayor, Sedro-Woolley



Mark Hulst Mount Vernon City Council





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Mission Statement

To enhance the quality of life in our service area by excelling in the efficient and effective provision of safe, accessible, reliable and attractive public transportation services by courteous and professional employees.

Organizational Values

Safety: We commit to ensure that our employees, passengers and the general public's safety are always our first consideration.

Service Excellence: We commit to provide safe, clean, reliable, on-time, courteous service for our clients and customers.

Workforce Development: We commit to make Skagit Transit a learning organization that attracts, develops, motivates and retains a world class workforce.

Fiscal Responsibility: We commit to manage every tax payer and customergenerated dollar as if it were coming from our own pocket.

Innovation and Technology: We commit to actively participate in identifying best practices for continuous improvement.

Sustainability: We commit to reduce, re-use and recycle all internal resources and reduce greenhouse gas emissions.

Integrity: We commit to rely on the professional ethics and honesty of every Skagit Transit employee.

Teamwork: We commit to actively blend our individual talents to achieve world-class performance and service.





Section 3 - Service Characteristics

Skagit Transit provides local fixed route service, commuter bus service, ADA transit service, and a vanpool program.









Fixed Route Service

Skagit Transit's fixed route service includes local routes, commuter routes, and flex routes. In 2021, the number of all fixed route passenger boarding's (local and commuter) declined by 2.8% from 2020.

Fixed route service is offered along a pattern of streets or routes, operating on a set schedule of pulses from Skagit Station, Chuckanut Park and Ride, March's Point Park and

Ride, and other designated transfer locations including Skagit Valley College, 10th Street and Q Avenue in Anacortes, as well as, the Sedro-Woolley Park and Ride.

In 2021, there were 17 fixed routes, including 10 local urban routes, four commuter routes and three rural routes. With all routes combined, Skagit Transit covers 518 miles of streets, roads, and highways. Local fixed routes operate between 5 and 7 days per week. Commuter routes operate 7 days per week. Rural routes operate between 5 and 6 days per week.

All Skagit Transit buses are accessible to persons with ADA requirements. Plus, all local fixed route buses have bike racks.

Commuter Routes - Commuter routes are a special category of fixed route service. In 2021, Skagit Transit operated four commuter bus routes including the 70X makes express trips between Concrete and Mount Vernon, the 80X making express trips between Mount Vernon and Bellingham, the 90X making express trips between Mount Vernon and Everett, and the 40X making express trips between Anacortes and Mount Vernon. Commuter bus schedules feature longer stretches of closed-door service with limited stops. Commuter routes may also feature peak commute hour scheduling. Whatcom Transportation Authority (WTA) and Skagit Transit jointly operate the 80X.

Levels of Service – Skagit Transit operates a variety of route types based upon population density and nearby land use. Each route type has a minimum and ideal frequency. Frequency is adjusted as ridership, land use, and other factors impact the performance of a particular route.

Rural Routes- serve low density areas and small towns outside of the county's major population centers.

Urban Circulators- primarily operate inside the boundaries of the cities in Skagit County.

County Connecters- provide public transportation connections across county lines or serve as the primary connection with transit agencies from adjoining jurisdictions that operate service to Skagit County. County Connectors are often used by commuters and may have a higher frequency at certain peak periods.

Figure 3-1: Fixed Route Service Levels

| | Minimum | Ideal |
|-------------------|-------------|---|
| Rural Routes | 180 minutes | 60 minutes |
| Urban Circulators | 60 minutes | 30 minutes |
| County Connectors | 120 minutes | 30 minutes non-peak 15 minutes in peak |



Figure 3-2: 2016 thru 2021 Fixed Route Operating Statistics

| | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2020- 2021 % Change |
|--------------------|-----------|-----------|-----------|-----------|---------|-----------|---------------------------|
| Passenger Trips | 698,182 | 667,890 | 730,270 | 706,554 | 297,577 | 289,143 | -2.8% |
| Revenue Miles | 1,192,251 | 1,266,296 | 1,338,799 | 1,365,728 | 965,006 | 1,170,386 | 21.3% |
| Revenue Hours | 67,816 | 71,103 | 76,398 | 76,997 | 54,143 | 68,100 | 25.8% |

Figure 3-3: Fixed Route Overview

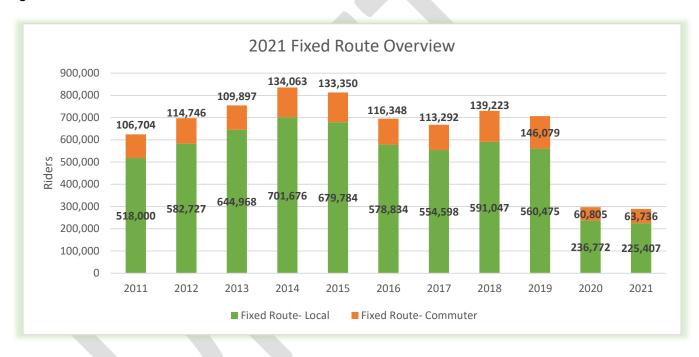
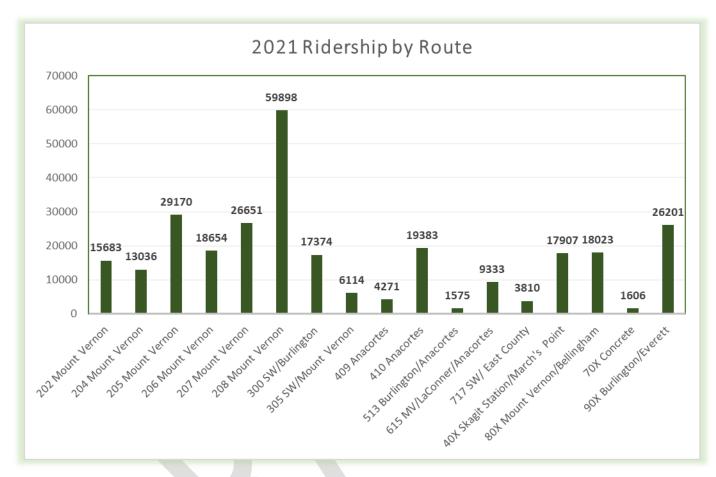


Figure 3-4: 2021 Ridership by Route



ADA Transit

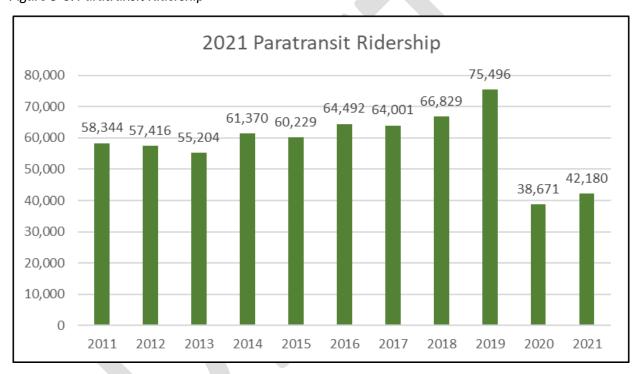
ADA Paratransit provides specialized transportation comparable with Skagit Transit's fixed-route bus service. In 2021, ADA transit boarding's increased by 9.1% from 2020.

Paratransit is a pre-scheduled service designed for people who are unable to get to the nearest bus stop or use a fixed-route bus. ADA transit is for individuals whose conditions and/or disabilities prevent them from using Skagit Transit's fixed-route buses. To become an ADA transit client, passengers go through an eligibility application and approval process. Curb-to-curb service is provided for most ADA clients within the PTBA service area. Clients are required to call in advance of the trip and inform Skagit Transit of the origin, destination, and time of the trip. It is a shared ride service and clients may be required to remain onboard while other passengers are picked up and dropped off on the way to the rider's destination. ADA transit service operates during the same hours as the fixed route line it compliments.

Figure 3-5: 2016 thru 2021 ADA Operating Statistics

| | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2020 to 2021% Change |
|--------------------|---------|---------|---------|---------|---------|---------|----------------------------|
| Passenger Trips | 64,492 | 64,001 | 66,829 | 75,496 | 38,671 | 42,180 | 9.1% |
| Revenue Miles | 333,240 | 341,321 | 332,231 | 445,994 | 246,972 | 288,506 | 16.8% |
| Revenue Hours | 30,046 | 31,044 | 33,239 | 37,563 | 21,407 | 24,658 | 15.2% |

Figure 3-6: Paratransit Ridership



Vanpool Program

The Vanpool Program is a service that allows people with long commutes to share the drive to work with others making the same or similar trip. In 2021, vanpool passenger trips decreased by 15.78% from 2020. Skagit Transit had 28 active vans as of the end of 2021, resulting in a slight decrease of 3.45% from the prior year. A vanpool group consists of 5 to 15 individuals with driver(s) provided from within the vanpool group. Vanpool groups must either start or end their trip in Skagit County. Groups pay a monthly fee and a per mile charge. Skagit Transit maintains the van and provides fuel and insurance. In 2021, the cumulative sum of the distances ridden by each vanpool passenger totaled 2,377,931 miles. By far the largest number of vanpool users, 70%, travel to Snohomish County as



Boeing employees. However, forecasting demand for the service can be difficult because of variables such as gas prices, tolls, and the economic impact of the COVID-19 pandemic.

Figure 3-7: 2016 thru 2021 Vanpool Operating Statistics

| | 2016 | 2017 | 2018 | 2019 | 2020 | 2021 | 2020 to 2021 % Change |
|--------------------|-----------|---------|-----------|-----------|---------|---------|-----------------------------|
| Passenger Trips | 118,028 | 108,100 | 110,388 | 114,180 | 62,739 | 52,933 | -15.6% |
| Revenue Miles | 1,021,395 | 981,440 | 1,057,836 | 1,085,851 | 689,617 | 600,230 | -13.0% |
| Revenue Hours | 27,976 | 26,761 | 28,928 | 29,504 | 18,968 | 16,494 | -13.0% |

Fares

Figure 3-8: The 2021 fare structure

| | REGULAR | YOUTH | REDUCED | |
|---|---|-----------------|--------------|--|
| Standard Fare | \$1.00 | \$0.50 | \$0.50 | |
| One-Day Pass (local) | \$3.00 | \$1.50 | \$1.50 | |
| 31-Day Pass (local) | \$30.00 | \$15.00 | \$15.00 | |
| County Connectors (Commuter Service) | \$2.00 | \$1.00 | \$1.00 | |
| County Connector Day Pass | \$6.00 | \$3.00 | \$3.00 | |
| County Connector 31-Day | \$50.00 | \$25.00 | \$25.00 | |
| Pass | | | | |
| ADA Transit Single Ride | \$2 per ride | | | |
| ADA Transit 31-Day Pass \$60 | | | | |
| Vanpool Fares | \$200 / Month / Vanpool + Mileage Costs | | | |
| | (\$0.30 7-perso | on van & \$0.38 | 12-15-person | |
| | | van) | | |

Section 4: Service Connections

Skagit Transit provides services to the following public transportation facilities:

- Skagit Station, Mount Vernon
- Washington State Ferry Terminal & Guemes Island Ferry Terminal, Anacortes
- Alger Park and Ride, Alger
- Chuckanut Park and Ride, Burlington
- March's Point Park and Ride, Anacortes
- South Mount Vernon Park and Ride, Mount Vernon
- Sedro-Woolley Park and Ride
- Lincoln Creek Park and Ride, Bellingham
- Bellingham Station, Bellingham
- Everett Station, Everett

Skagit Transit provides connections to the following public transportation providers:

- AMTRAK trains Skagit Station
- Greyhound Bus Skagit Station
- Washington State Ferry, Anacortes
- Skagit County Guemes Ferry, Anacortes
- Island Transit Skagit Station & March's Point Park & Ride, Anacortes
- Whatcom Transportation Authority Skagit Station & Bellingham Station
- Everett Transit Everett Station
- Community Transit Everett Station
- Sound Transit Sounder Train/Bus Everett Station

Skagit Transit provides services convenient to most of the public schools within our service area including Skagit Valley College. Service is also provided to the hospitals in Anacortes, Mount Vernon and Sedro-Woolley as



well as to important government centers such as the Skagit County Courthouse and city and town halls.

Through a partnership with Whatcom Transportation Authority a service connection is also provided to Western Washington University in Bellingham.



Section 5: Planned Activities, 2022-2027

Over the next six years, Skagit Transit aims to maintain an efficient fixed route service, a growing vanpool program, and maintain ADA complementary transit service within three-quarters of a mile of local fixed routes. Skagit Transit also plans to modestly enhance and expand service into under-served and unserved urban areas and to enhance service to rural areas where demand has surpassed the level of service provided.

The relocation of Skagit Transit's Maintenance, Operations, and Administrative Base (MOA) is the largest capital facilities project planned over the next six years. Based upon a recently completed Feasibility Study, Skagit Transit has purchased a former FedEx facility and some adjacent land for a new MOA facility. Over the next two to three years, Skagit Transit hopes to complete the redevelopment of this facility and to relocate all of its operations and equipment to this facility by the end of 2025.

The following tables describe the planned activities to be undertaken by Skagit Transit from 2022 to 2027. These activities include the deployment of new transit service, the continuation and adjustment of existing service, plan development, MOA base relocation, and equipment purchases. Activities that occur by other entities but involve Skagit Transit funding contributions are noted as "ST Partner Project".

These tables include capital projects and service expansions that may require grant funding to complete. The timing of grant funds can be unpredictable. Project timelines may be pushed forward or back depending on grant availability. In the event that grant funding is not available or insufficient to complete a project, it will be reevaluated.



| 2022 | Planned Activities |
|------------|---|
| Planning | Transit Development Plan Update Plan for Operating Services from new MOA2 Facility Draft Zero Emissions Fleet Transition Plan Participate in regional transportation planning to improve County Connector system Annual Update of Public Transportation Agency Safety Plan (PTASP) Rollout Safety Data Sheets Training to staff Conduct a 2022 Strategic Planning process |
| Services | Preservation of existing service As funding allows, implement urban service recommendations from the 2018 strategic plan such as increasing frequencies, routing adjustments, etc. Redesign Route 300 into two separate routes. Route 300 would be a circulator in Sedro Woolley. Route 301 would be a connecting route between Sedro Woolley and Burlington. As funding allows, implement rural service recommendations from the 2018 strategic plan such as increasing frequencies, routing adjustments, etc. Adjust Routes 204 and 207 in north Mount Vernon Conduct Pilot project for WIFI on buses |
| Facilities | Continue to improve ADA accessibility and overall passenger comfort at bus stops by adding and replacing passenger amenities such as seating, cover, lighting, landing pads, etc. Construct Phase 1 for MOA Base relocation project Design and Construct Comfort Station at Sedro Woolley Park & Ride Construct Sedro Woolley Food Bank Pullout |
| Equipment | Purchase replacement vehicles according to the schedule on page 27 Continue propane powered paratransit vehicle purchases as funding permits Implement a project to provide real time info to riders Implement software upgrades to operational dispatching software to increase capabilities such as Spanish IVR functions for Spanish speaking clients. Replace computer servers and other IT hardware as necessary Upgrade and replace dispatch hardware and communication equipment as necessary Upgrade and update mobile data terminals and fare collection equipment to improve data and fare collection Improve safety through implementation of equipment/software upgrades on existing coaches |

Figure 5-1: 2022 Planned Activities



| 2023 | Planned Activities |
|-------------|--|
| Planning | Transit Development Plan Update |
| | Annual review and update of Public Transportation Agency |
| | Safety Plan if needed (PTASP) |
| | Conduct Triennial Rider Survey for National Transit Database |
| | reporting |
| | Begin Regional Transit Study |
| Camiaaa | Complete draft of Zero Emissions Fleet Transition Plan |
| Services | Preservation of existing service |
| | Introduce new Route 101 to serve as a circulator route in Burlington |
| | Increase the frequency of the Route 513 and 615 |
| | As resources allow, implement service recommendations |
| | from the 2022 strategic plan such as increasing frequencies, |
| | routing adjustments, etc. |
| | Initiate operating WIFI on fixed route coaches |
| Facilities | Construct Phase 2 and 3 of the MOA Base relocation project |
| | Begin transfer of personnel and equipment to new MOA |
| | Design pedestrian canopy for March Point Park & Ride |
| | Continue to improve ADA accessibility and overall passenger |
| | comfort at bus stops by adding and replacing passenger |
| | amenities such as seating, cover, lighting, landing pads, etc. |
| | Camera upgrades to improve safety and security at Skagit |
| Faurina and | Station, the Park and Rides, and the MOA |
| Equipment | Purchase replacement vehicles according to the schedule on page 27 |
| | Continue propane powered paratransit vehicle |
| | purchases as funding permits |
| | Purchase additional equipment to support revenue |
| | operations and maintenance at the new MOA. |
| | Replace computer servers and other IT hardware as |
| | necessary |
| | Upgrade and replace dispatch hardware and communication |
| | equipment as necessary |
| | Upgrade and update mobile data terminals and fare collection |
| | equipment to improve data and fare collection |
| | • Improve safety through implementation of |
| | equipment/software upgrades on existing coaches |
| | |

Figure 5-2: 2023 Planned Activities



| 2024 | Planned Activities |
|------------|---|
| Planning | Transit Development Plan Update |
| | Develop Long Range Capital Plan |
| | Complete Regional Transit Study |
| | Annual review and update of Public Transportation Agency Safety |
| | Plan if needed (PTASP) |
| Services | Preservation of existing service |
| | As funding allows, implement urban service recommendations from |
| | the 2022 strategic plan such as increasing frequencies, routing |
| | adjustments, etc. |
| | • As funding allows, implement rural service recommendations from |
| | the 2022 strategic plan such as increasing frequencies, routing |
| | adjustments, etc. |
| Facilities | Complete construction for MOA Base relocation project |
| | Complete transfer of personnel and equipment to new MOA |
| | • Continue to improve ADA accessibility and overall passenger |
| | comfort at bus stops by adding and replacing passenger amenities |
| | such as seating, cover, lighting, landing pads, etc. |
| | • Camera upgrades to improve safety and security at Skagit Station, |
| | the Park and Rides, and the MOA |
| | Purchase additional equipment to support revenue operations and |
| | maintenance at the new MOA. |
| | Upgrade and replace dispatch hardware and communication |
| | equipment as necessary |
| Equipment | Purchase replacement vehicles according to the schedule on page 27 |
| | Upgrade heavy duty coach purchases to electric buses as |
| | support facilities and funding allows |
| | Continue propane powered paratransit vehicle purchases as |
| | funding permits |
| | Replace computer servers and other IT hardware as necessary |
| | Replace modems on revenue fleet vehicles |
| | Upgrade and replace dispatch hardware and communication |
| | equipment as necessary |
| | Upgrade and update mobile data terminals and fare collection |
| | equipment to improve data and fare collection |
| | • Improve safety through implementation of equipment/software |
| | upgrades on existing coaches |
| | Purchase additional equipment to support revenue operations and |
| | maintenance at the new MOA |
| | |
| | |

Figure 5-3: 2024 Planned Activities



| Planned Activities |
|--|
| Transit Development Plan Update Annual review and update of Public Transportation Agency Safety Plan if needed (PTASP) |
| Preservation of existing service Website upgrades for improved accessibility As funding allows, implement urban service recommendations from the 2022 strategic plan such as increasing frequencies, routing adjustments, etc. As funding allows, implement rural service recommendations from the 2022 strategic plan such as increasing frequencies, routing adjustments, etc. |
| Continue to improve ADA accessibility and overall passenger comfort at bus stops by adding and replacing passenger amenities such as seating, cover, lighting, landing pads, etc. Construct pedestrian canopy on the bus island at major transfer points Upgrade maintenance facility by purchasing new equipment and materials to add new capabilities such as a installing electric bus charging equipment, canopy over revenue vehicle parking, etc Camera upgrades to improve safety and security at Skagit Station, the Park and Rides, and the MOA |
| Purchase replacement vehicles according to the schedule on page 27 Complete the conversion of the paratransit fleet from diesel to propane fuel Upgrade heavy duty coach purchases to electric buses as support facilities and funding allows Replace computer servers and other IT hardware as necessary Upgrade and replace dispatch hardware and communication equipment as necessary Upgrade and update mobile data terminals and fare collection equipment to improve data and fare collection Improve safety through implementation of equipment/software upgrades on existing coaches Purchase additional equipment to support revenue operations and maintenance at the new MOA |
| |

Figure 5-4: 2025 Planned Activities



| 2026 | Planned Activities |
|------------|---|
| Planning | Transit Development Plan Update |
| | Annual review and update of Public Transportation Agency |
| | Safety Plan if needed (PTASP) |
| | Conduct Triennial Rider Survey for National Transit Database |
| | reporting |
| Services | Preservation of existing service |
| | • As funding allows, implement urban service |
| | recommendations from the 2025 strategic plan such as |
| | increasing frequencies, routing adjustments, etc. |
| | As funding allows, implement rural service recommendations |
| | from the 2025 strategic plan such as increasing frequencies, |
| | routing adjustments, etc. |
| Facilities | Continue to improve ADA accessibility and overall passenger |
| | comfort at bus stops by adding and replacing passenger |
| | amenities such as seating, cover, lighting, landing pads, etc. |
| | Upgrade maintenance facility by purchasing new equipment |
| | and materials to add new capabilities such as a vehicle paint |
| | booth, body shop repair equipment, canopy over revenue |
| | vehicle parking, etc. |
| | Camera upgrades to improve safety and security at Skagit Station, the Park and Rides, and the MOA |
| Equipment | Purchase replacement vehicles according to the schedule on |
| Equipment | page 27 |
| | Upgrade heavy duty coach purchases to electric buses |
| | as support facilities and funding allows |
| | Replace computer servers and other IT hardware as |
| | necessary |
| | Upgrade and replace dispatch hardware and communication |
| | equipment as necessary |
| | Upgrade and update mobile data terminals and fare collection |
| | equipment to improve data and fare collection |
| | • Improve safety through implementation of |
| | equipment/software upgrades on existing coaches |
| | Purchase additional equipment to support revenue |
| | operations and maintenance at the new MOA |

Figure 5-5: 2026 Planned Activities



| 2027 | Planned Activities |
|------------|--|
| Planning | Transit Development Plan Update |
| | Conduct Triennial Rider Survey for development of Average |
| | Passenger Trip Length data |
| | Annual review and update of Public Transportation Agency |
| | Safety Plan if needed (PTASP) |
| Services | Preservation of existing service |
| | • As funding allows, implement urban service |
| | recommendations from the 2025 strategic plan such as |
| | increasing frequencies, routing adjustments, etc. |
| | As funding allows, implement rural service recommendations |
| | from the 2025 strategic plan such as increasing frequencies, |
| | routing adjustments, etc. |
| Facilities | Continue to improve ADA accessibility and overall passenger |
| | comfort at bus stops by adding and replacing passenger |
| | amenities such as seating, cover, lighting, landing pads, etc. |
| Equipment | Purchase replacement vehicles according to the schedule on |
| | page 27 |
| | Upgrade heavy duty coach purchases to electric buses |
| | as support facilities and funding allows |
| | Replace computer servers and other IT hardware as |
| | necessary |
| | Upgrade and update mobile data terminals and fare collection equipment to improve data and fare collection |
| | Upgrade and replace dispatch hardware and communication |
| | equipment as necessary |
| | Add Wi-Fi to both fixed route and paratransit revenue fleets |
| | Upgrade and update mobile data terminal to keep up with |
| | current data technology |
| | Improve safety through implementation of |
| | equipment/software upgrades on existing coaches |
| | Procurement and implementation of new or upgraded |
| | electronic timekeeping, dispatching, and scheduling modules |
| | to improve operational efficiency |
| | Purchase and activate a third radio repeater to improve radio |
| | function between vehicles and dispatch |

Figure 5-6: 2027 Planned Activities

Rolling Stock Expansion and Replacement Plan



| 202 | 2-2027 SUMMAR EXPANSION A | Y OF ROLLING AND REPLACEN | |
|------|------------------------------|------------------------------|------------------------|
| Year | Туре | Expansion (Quantity) | Replacement (Quantity) |
| | Commuter Bus | 0 | 0 |
| | Fixed Route | 0 | 1 |
| 2022 | Paratransit | 0 | 5 |
| | Vanpool | 0 | 3 |
| | Support | 0 | 2 |
| | Commuter Bus | 0 | 0 |
| | Fixed Route | 0 | 4 |
| 2023 | Paratransit | 0 | 0 |
| | Vanpool | 0 | 23 |
| | Support | 0 | 14 |
| | Commuter Bus | 0 | 0 |
| | Fixed Route | 0 | 0 |
| 2024 | Paratransit | 0 | 5 |
| | Vanpool | 0 | 5 |
| | Support | 0 | 3 |
| | Commuter Bus | 0 | 0 |
| | Fixed Route | 0 | 1 |
| 2025 | Paratransit | 0 | 7 |
| | Vanpool | 0 | 0 |
| | Support | 0 | 2 |
| | Commuter Bus | 0 | 0 |
| | Fixed Route | 0 | 0 |
| 2026 | Paratransit | 0 | 3 |
| | Vanpool | 0 | 0 |
| | Support | 0 | 0 |
| | Commuter Bus | 0 | 2 |
| | Fixed Route | 0 | 0 |
| 2027 | Paratransit | 0 | 6 |
| | Vanpool | 0 | 0 |
| | Support | 0 | 0 |

Figure 5-7: 2022-2027 Rolling Stock

This chart reflects the year that vehicles are ordered. Vehicles may not be received in the same calendar year as that in which they are ordered.



Section 6: 2021 Notable activities

Skagit Transit had the following notable activities occur in 2021.

- Skagit Transit restored service from Pandemic levels
- Skagit Transit added service in September with the redesign of the Route 717, the addition of the Route 70X and the addition of weekday peak service on the Route 207.
- Skagit Transit partnered with local food banks to host food drives using a "Stuff the Bus" motif.
- Real-time Information system was implemented including placing digital signage at Chuckanut P&R and Skagit Station.
- Annual update of the Public Transportation Safety Plan (PTASP) completed
- Safety/Training
 - Purchase of software and initial rollout of new SDS training module.
 - Fifty Five (55) employees were provided with initial or re-certification First Aid/CPR/AED training.
 - Sixteen (16) new Coach Operators and three (3) Maintenance Department Employees were trained to receive their Commercial Driver Licenses.
 - Six (6) Coach Operators received post-accident or event refresher training.
 - All new employees were provided with Bloodborne Pathogen exposure training.
 - Personal Protective Equipment (PPE), to include gloves, masks, and hand sanitizer, was provided to all Skagit Transit employees in response to the ongoing COVID-19 pandemic.
 - Expansion of the Skagit Transit Safety Committee, to include staff representatives from the Facilities and Administration Departments.
- Bus Stop Upgrades
 - Construction completed on a bus pullout at the Sedro Woolley Food Bank Pullout
 - New Bus Stop Signs were printed



Section 7: Capital Improvement Program, 2022-2027

The Capital Improvement Program includes the capital expenses identified in Section 8. Grant funds will actively be sought to cover the costs of design, engineering, and construction of the MOA Relocation Project included in this report. In the event that grant funding is not available or insufficient to complete this project within the next six years, timelines for completion will be reevaluated.

| SEC | тт | N. 7. CADIT | ΑT | IMPROVE | ME | NT DDOC | D A 1 | VE 2022 20 | 27 | | |
|---|----|--------------------------|----|-----------|-------|------------|-------|-------------|----|-----------|-----------------|
| SEC | ш | ON 7: CAPIT | AL | IMPROVE | () II | NI PROG | NA. | VI ZUZZ-ZU. | 41 | | |
| Replacement/Preservation | | 2022 | | 2023 | | 2024 | | 2025 | | 2026 | 2027 |
| Maint/Admin equip/facility | \$ | 693,960 | \$ | 728,658 | \$ | 765,091 | \$ | 803,345 | \$ | 843,513 | \$ 885,688 |
| Fixed Route/Commuter Vehicles | \$ | 536,662 | \$ | 2,400,000 | \$ | - | \$ | 620,000 | \$ | - | \$ 1,280,000 |
| Paratransit Vehicles | \$ | 750,000 | \$ | - | \$ | 850,000 | \$ | 1,225,000 | \$ | 540,000 | \$ 1,110,000 |
| Service vehicles | \$ | 140,622 | \$ | 420,000 | \$ | 96,000 | \$ | 64,000 | \$ | - | \$ - |
| Transit Centers | \$ | - | \$ | - | \$ | - | \$ | - | \$ | - | \$ - |
| Transit Shelters | \$ | 194,505 | \$ | 204,230 | \$ | 214,442 | \$ | 225,164 | \$ | 236,422 | \$ 248,243 |
| Vanpool vans | \$ | 113,918 | \$ | 920,000 | \$ | 210,000 | \$ | - | \$ | - | \$ - |
| Subtotals | \$ | 2,429,667 | \$ | 4,672,888 | \$ | 2,135,533 | \$ | 2,937,509 | \$ | 1,619,935 | \$ 3,523,931 |
| Expansion | | 2022 | | 2023 | | 2024 | | 2025 | | 2026 | 2027 |
| Maint/Admin equip/facility | | | | | | | | | | | |
| Main Admin Edulo/Identiv | | | | | | | | | | | |
| Fixed Route/Commuter Vehicles | | | | | | | | | | | |
| | | | | | | | | | | | |
| Fixed Route/Commuter Vehicles | | | | | | | | | | | |
| Fixed Route/Commuter Vehicles Paratransit Vehicles | \$ | 12,529,071 | | | \$ | 18,000,000 | | | | | |
| Fixed Route/Commuter Vehicles Paratransit Vehicles Service vehicles | \$ | 12,529,071 | | | \$ | 18,000,000 | | | | | |
| Fixed Route/Commuter Vehicles Paratransit Vehicles Service vehicles Transit Centers | \$ | 12,529,071 | | | \$ | 18,000,000 | | | | | |
| Fixed Route/Commuter Vehicles Paratransit Vehicles Service vehicles Transit Centers Transit Shelters | \$ | 12,529,071 12,529,071 | \$ | _ | | 18,000,000 | \$ | - | \$ | | \$ _ |
| Fixed Route/Commuter Vehicles Paratransit Vehicles Service vehicles Transit Centers Transit Shelters Vanpool vans | \$ | | \$ | 4,672,888 | \$ | | _ | 2.937.509 | _ | 1.619.935 | \$ 3,523,931 |

The Capital Improvement Program, 2022-2027 includes all capital expenses in the plan.

Please note: Grant funds will be sought for all capital projects. In the event grant funding is not available or insufficient to complete the capital project, a reevaluation of the project will be performed.



Section 8: Operating Revenues and Expenditures 2022-2027

| - | | | |
|---------------------------------------|--------------|---------------|---------------|
| | | 2022 | T . 1 |
| | General | Capital | Total |
| Beginning Cash Balance January 1st. | \$ 9,350,275 | \$ 11,916,396 | \$ 21,266,671 |
| Operating Revenues | 4 000 000 | 10,000,000 | 14 000 000 |
| Sales Tax (transit portion) | 4,000,000 | 10,000,000 | 14,000,000 |
| Fares | 298,409 | - | 298,409 |
| Van Pools | 294,555 | - | 294,555 |
| Federal Operating Grants | 8,364,838 | - | 8,364,838 |
| State Operating Grants | 82,524 | - | 82,524 |
| Other Grants | - | | - |
| Other Revenues | 40,600 | - | 40,600 |
| Transfers | | | |
| Total Operating Revenues | 13,080,926 | 10,000,000 | 23,080,926 |
| Subtotal Available | 22,431,201 | 21,916,396 | 44,347,597 |
| Operating Expenses | | | |
| Vanpool P&M | 722,081 | _ | 722,081 |
| Vanpool Sys Expand | , | _ | - |
| Fixed Route/Commuter P&M | 11,996,551 | _ | 11,996,551 |
| Fixed Route/Commuter Sys Expand | 11,550,551 | | |
| Dial-a-Ride (ADA) P&M | 4,801,330 | _ | 4,801,330 |
| Dial-a-Ride (ADA) Expand | 1,002,550 | _ | 1,001,550 |
| Other | | | |
| Total Operating Expenses | 17,519,962 | _ | 17,519,962 |
| Net Cash Available | 4,911,239 | 21,916,396 | 26,827,635 |
| | | | |
| Capital Revenues | | | |
| Federal Grants | - | 2,483,987 | 2,483,987 |
| State Grants | - | 950,000 | 950,000 |
| Other | - | | - |
| Fund Transfers (Matching & Non-Grant) | | | - |
| Subtotal Capital Revenue | - | 3,433,987 | 3,433,987 |
| Capital Expenditures | | | |
| System P&M | | | |
| Maintenance & Other Equipment | | 693,960 | 693,960 |
| FixedRoute/Commuter | · . | 536,662 | 536,662 |
| Dial-a-Ride | | 750,000 | 750,000 |
| Service/Staff Vehicles | | 140,622 | 140,622 |
| Transit Center/Facilities | | 140,022 | 140,022 |
| Transit Shelters/Improvements | | 194,505 | 194,505 |
| Vanpool Vans | | 113,918 | 113,918 |
| System Expansion | _ | 113,916 | 113,910 |
| Maintenance & Other Equipment | | | |
| Dial-a-Ride | - | | - |
| FixedRoute/Commuter | _ | | _ |
| Service/Staff Vehicles | | | _ |
| Transit Center | 1 | 12,529,071 | 12 520 071 |
| Transit Center Transit Shelters | _ | 12,329,071 | 12,529,071 |
| | _ | | _ |
| Vanpool Vans | - | 14.050.700 | 14.050.700 |
| Subtotal Capital Obligations | - | 14,958,738 | 14,958,738 |
| P.P. C. I.B.I. 1423 | 6 4033 500 | 6 10 201 515 | 6 15 202 00 |
| Ending Cash Balance 12/31 | \$ 4,911,239 | \$ 10,391,645 | \$ 15,302,884 |



| | | 2023 | |
|--|---------------------|---------------|---------------|
| | General | Capital | Total |
| P C | | | |
| Beginning Cash Balance January 1st. | \$ 4,911,239 | \$ 10,391,645 | \$ 15,302,884 |
| Operating Revenues | 7 500 000 | 7 500 000 | 15 000 000 |
| Sales Tax (transit portion) Fares | 7,500,000 | 7,500,000 | 15,000,000 |
| Van Pools | 313,329 | - | 313,329 |
| | 309,283 | - | 309,283 |
| Federal Operating Grants State Operating Grants | 7,223,215 84,174 | - | 7,223,215 |
| Other Grants | 04,174 | - | 84,174 |
| Other Revenues | 50,000 | | 50,000 |
| Transfers | 30,000 | - | 30,000 |
| | 15,480,002 | 7 500 000 | 22 000 002 |
| Total Operating Revenues | | 7,500,000 | 22,980,002 |
| Subtotal Available | 20,391,241 | 17,891,645 | 38,282,886 |
| Operating Expenses | | | |
| Vanpool P&M | 758,185 | | 758,185 |
| Vanpool Sys Expand | /30,103 | _ | /30,103 |
| Fixed Route/Commuter P&M | 12,596,379 | _ | 12,596,379 |
| Fixed Route/Commuter Sys Expand | 12,390,379 | _ | 12,390,379 |
| Dial-a-Ride (ADA) P&M | 5,041,396 | | 5,041,396 |
| Dial-a-Ride (ADA) From Dial-a-Ride (ADA) Expand | 3,041,390 | - | 3,041,390 |
| Other | | - | _ |
| Total Operating Expenses | 18,395,960 | | 18,395,960 |
| Net Cash Available | 1,995,281 | 17,891,645 | 19,886,926 |
| THE CASE IIVALIANCE | 1,550,201 | 17,001,010 | 17,000,720 |
| Capital Revenues | | | |
| Federal Grants | _ | 7,336,444 | 7,336,444 |
| State Grants | | .,, | - |
| Other | _ | | _ |
| Fund Transfers (Matching & Non-Grant) | | | _ |
| Subtotal Capital Revenue | - | 7,336,444 | 7,336,444 |
| - | | | |
| Capital Expenditures | | | |
| System P&M | | | |
| Maintenance & Other Equipment | - | 728,658 | 728,658 |
| FixedRoute/Commuter | - | 2,400,000 | 2,400,000 |
| Dial-a-Ride | - | - | - |
| Service/Staff Vehicles | - | 420,000 | 420,000 |
| Transit Center/Facilities | - | | - |
| Transit Shelters/Improvements | - | 204,230 | 204,230 |
| Vanpool Vans | - | 920,000 | 920,000 |
| System Expansion | | | |
| Maintenance & Other Equipment | - | | - |
| Dial-a-Ride | - | | - |
| FixedRoute/Commuter | - | | - |
| Service/Staff Vehicles | - | | - |
| Transit Center | - | | - |
| Transit Shelters | - | | - |
| Vanpool Vans | - | | - |
| Subtotal Capital Obligations | - | 4,672,888 | 4,672,888 |
| | | | |
| Ending Cash Balance 12/31 | \$ 1,995,281 | \$ 20,555,201 | \$ 22,550,482 |
| | | | |



| | | 2024 | |
|---|--------------|---------------|---------------|
| | General | Capital | Total |
| Portonio Col Poloso Issues 14 | | | |
| Beginning Cash Balance January 1st. Operating Revenues | \$ 1,995,281 | \$ 20,555,201 | \$ 22,550,482 |
| Sales Tax (transit portion) | 15,300,000 | _ | 15,300,000 |
| Fares | 328,996 | | 328,996 |
| Van Pools | 324,747 | | 324,747 |
| Federal Operating Grants | 5,229,000 | | 5,229,000 |
| State Operating Grants | 85,858 | _ | 85,858 |
| Other Grants | 05,050 | | - |
| Other Revenues | 51,000 | _ | 51,000 |
| Transfers | - | | - |
| Total Operating Revenues | 21,319,601 | _ | 21,319,601 |
| Subtotal Available | 23,314,882 | 20,555,201 | 43,870,083 |
| Suototai Avaliaole | 23,314,002 | 20,333,201 | 43,670,063 |
| Operating Expenses | | | |
| Vanpool P&M | 796,094 | _ | 796,094 |
| Vanpool Sys Expand | 750,054 | _ | 750,054 |
| Fixed Route/Commuter P&M | 13,226,198 | | 13,226,198 |
| Fixed Route/Commuter Sys Expand | 13,220,196 | _ | 13,220,196 |
| Dial-a-Ride (ADA) P&M | 5,293,466 | _ | 5,293,466 |
| Dial-a-Ride (ADA) Expand | 3,233,400 | | 3,233,400 |
| Other | _ | | |
| Total Operating Expenses | 19,315,758 | | 19,315,758 |
| Net Cash Available | 3,999,124 | 20,555,201 | 24,554,325 |
| | 2,223,223 | | - 1,000 1,000 |
| Capital Revenues | | | |
| Federal Grants | _ | 2,067,766 | 2,067,766 |
| State Grants | _ | | - |
| Other | _ | | - |
| Fund Transfers (Matching & Non-Grant) | | | - |
| Subtotal Capital Revenue | - | 2,067,766 | 2,067,766 |
| | | | |
| Capital Expenditures | | | |
| System P&M | | | |
| Maintenance & Other Equipment | - | 765,091 | 765,091 |
| FixedRoute/Commuter | - | - | |
| Dial-a-Ride | - | 850,000 | 850,000 |
| Service/Staff Vehicles | - | 96,000 | 96,000 |
| Transit Center/Facilities | - | | |
| Transit Shelters/Improvements | - | 214,442 | 214,442 |
| Vanpool Vans | - | 210,000 | 210,000 |
| System Expansion | | | |
| Maintenance & Other Equipment Dial-a-Ride | - | | - |
| FixedRoute/Commuter | | | _ |
| Service/Staff Vehicles | _ | |] |
| Transit Center | _ | 18,000,000 | 18,000,000 |
| Transit Center Transit Shelters | | 10,000,000 | 10,000,000 |
| Vanpool Vans | | | _ |
| Subtotal Capital Obligations | _ | 20,135,533 | 20,135,533 |
| Suototai Capitai Congations | | 20,133,333 | 20,133,333 |
| - " « . » | | | |
| Ending Cash Balance 12/31 | \$ 3,999,124 | \$ 2,487,435 | \$ 6,486,559 |



| | | 2025 | |
|--|--------------|--------------|--------------|
| | General | Capital | Total |
| Beginning Cash Balance January 1st. | \$ 3,999,124 | \$ 2,487,435 | \$ 6,486,559 |
| Operating Revenues | ·,, | 2,107,133 | - |
| Sales Tax (transit portion) | 15,628,950 | _ | 15,628,950 |
| Fares | 345,446 | - | 345,446 |
| Van Pools | 340,984 | - | 340,984 |
| Federal Operating Grants | 5,129,000 | - | 5,129,000 |
| State Operating Grants | 87,575 | - | 87,575 |
| Other Grants | | | - |
| Other Revenues | 52,020 | - | 52,020 |
| Transfers | | | - |
| Total Operating Revenues | 21,583,975 | - | 21,583,975 |
| Subtotal Available | 25,583,099 | 2,487,435 | 28,070,534 |
| Operating Expenses | | | |
| Vanpool P&M | 835,899 | _ | 835,899 |
| Vanpool Sys Expand | - 055,055 | | |
| Fixed Route/Commuter P&M | 13,887,508 | _ | 13,887,508 |
| Fixed Route/Commuter Sys Expand | 12,007,200 | | - |
| Dial-a-Ride (ADA) P&M | 5,558,139 | _ | 5,558,139 |
| Dial-a-Ride (ADA) Expand | | _ | - |
| Other | _ | - | _ |
| Total Operating Expenses | 20,281,546 | - | 20,281,546 |
| Net Cash Available | 5,301,553 | 2,487,435 | 7,788,988 |
| | | | |
| Capital Revenues | | | |
| Federal Grants | - | 1,067,082 | 1,067,082 |
| State Grants | - | | - |
| Other | - | | - |
| Fund Transfers (Matching & Non-Grant) Subtotal Capital Revenue | | 1.067.003 | 1.067.003 |
| Subtotal Capital Revenue | - | 1,067,082 | 1,067,082 |
| Capital Expenditures | | | |
| System P&M | | | |
| Maintenance & Other Equipment | _ | 803,345 | 803,345 |
| FixedRoute/Commuter | - | 620,000 | 620,000 |
| Dial-a-Ride | - | 1,225,000 | 1,225,000 |
| Service/Staff Vehicles | - | 64,000 | 64,000 |
| Transit Center/Facilities | - | | - |
| Transit Shelters/Improvements | - | 225,164 | 225,164 |
| Vanpool Vans | - | - | - |
| System Expansion | | | |
| Maintenance & Other Equipment Dial-a-Ride | - | | - |
| FixedRoute/Commuter | _ | | _ |
| Service/Staff Vehicles | _ | | _ |
| Transit Center |] | |] |
| Transit Center Transit Shelters |] | |] |
| Vanpool Vans | | | |
| Subtotal Capital Obligations | - | 2,937,509 | 2,937,509 |
| Salara Capana Cangarata | | _,,_,,_,, | _,,, |
| Ending Cash Balance 12/31 | \$ 5,301,553 | \$ 617,007 | \$ 5,918,561 |



| | | 2026 | |
|---------------------------------------|--------------|-----------------|---|
| | General | Capital | Total |
| Beginning Cash Balance January 1st. | \$ 5,301,553 | \$ 617,007 | \$ 5,918,561 |
| Operating Revenues | \$ 5,501,555 | 017,007 | - 5,710,701 |
| Sales Tax (transit portion) | 15,941,529 | _ | 15,941,529 |
| Fares | 362,718 | _ | 362,718 |
| Van Pools | 358,033 | _ | 358,033 |
| Federal Operating Grants | 5,129,000 | _ | 5,129,000 |
| State Operating Grants | 89,327 | _ | 89,327 |
| Other Grants | 05,527 | | - |
| Other Revenues | 53,060 | _ | 53,060 |
| Transfers | 22,000 | | - |
| Total Operating Revenues | 21,933,667 | _ | 21,933,667 |
| Subtotal Available | 27,235,221 | 617,007 | 27,852,228 |
| | | 021,001 | 21,022,220 |
| Operating Expenses | | | |
| Vanpool P&M | 877,694 | _ | 877,694 |
| Vanpool Sys Expand | _ | _ | _ |
| Fixed Route/Commuter P&M | 14,581,883 | _ | 14,581,883 |
| Fixed Route/Commuter Sys Expand | ,, | | - |
| Dial-a-Ride (ADA) P&M | 5,836,046 | _ | 5,836,046 |
| Dial-a-Ride (ADA) Expand | 2,020,010 | _ | - |
| Other | _ | _ | _ |
| Total Operating Expenses | 21,295,623 | _ | 21,295,623 |
| Net Cash Available | 5,939,598 | 617,007 | 6,556,605 |
| | -,, | , | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| Capital Revenues | | | |
| Federal Grants | _ | 809,967 | 809,967 |
| State Grants | _ | _ | - |
| Other | _ | _ | _ |
| Fund Transfers (Matching & Non-Grant) | | | - |
| Subtotal Capital Revenue | - | 809,967 | 809,967 |
| | | | |
| Capital Expenditures | | | |
| System P&M | | | |
| Maintenance & Other Equipment | - | 843,513 | 843,513 |
| FixedRoute/Commuter | - | - | - |
| Dial-a-Ride | - | 540,000 | 540,000 |
| Service/Staff Vehicles | - | - | - |
| Transit Center/Facilities | - | | - |
| Transit Shelters/Improvements | - | 236,422 | 236,422 |
| Vanpool Vans | - | - | - |
| System Expansion | | | |
| Maintenance & Other Equipment | - | | - |
| Dial-a-Ride | - | | - |
| FixedRoute/Commuter | - | | - |
| Service/Staff Vehicles | - | | - |
| Transit Center | - | | - |
| Transit Shelters | - | | - |
| Vanpool Vans | - | | - |
| Subtotal Capital Obligations | - | 1,619,935 | 1,619,935 |
| | | | |
| Ending Cash Balance 12/31 | \$ 5,939,598 | \$ (192,960) | \$ 5,746,638 |
| | ,, | , (== = y= = 0) | ,, |



| | | **** | |
|---|----------------------|-----------------|--------------|
| | General | 2027 Capital | Total |
| Portoto Col Piloso Issues 14 | | | |
| Beginning Cash Balance January 1st. Operating Revenues | \$ 5,939,598 | \$ (192,960) | \$ 5,746,638 |
| Sales Tax (transit portion) | 16,260,360 | | 16,260,360 |
| Fares | 380,854 | - | |
| rares Van Pools | * | - | 380,854 |
| | 375,935 5,129,000 | - | 375,935 |
| Federal Operating Grants | | - | 5,129,000 |
| State Operating Grants | 91,113 | - | 91,113 |
| Other Grants | 54.122 | | 54 122 |
| Other Revenues | 54,122 | - | 54,122 |
| Transfers | | | - |
| Total Operating Revenues | 22,291,383 | - | 22,291,383 |
| Subtotal Available | 28,230,981 | (192,960) | 28,038,021 |
| Operating Expenses | | | |
| Vanpool P&M | 921,578 | _ | 921,578 |
| Vanpool Sys Expand | 221,370 | | 221,370 |
| Fixed Route/Commuter P&M | 15,310,977 | | 15,310,977 |
| Fixed Route/Commuter Sys Expand | 15,510,577 | _ | 13,310,377 |
| Dial-a-Ride (ADA) P&M | 6,127,849 | | 6,127,849 |
| | 0,127,049 | - | 0,127,049 |
| Dial-a-Ride (ADA) Expand | | - | - |
| Other | 22,360,404 | - | 22,360,404 |
| Total Operating Expenses Net Cash Available | 5,870,577 | (192,960) | |
| Net Cash Avallable | 5,070,577 | (192,900) | 5,677,617 |
| Capital Revenues | | | |
| Federal Grants | | 1 761 066 | 1 761 066 |
| | _ | 1,761,966 | 1,761,966 |
| State Grants | - | - | - |
| Other | - | - | - |
| Fund Transfers (Matching & Non-Grant) | | 1.761.066 | 1.761.066 |
| Subtotal Capital Revenue | - | 1,761,966 | 1,761,966 |
| Capital Expenditures | | | |
| System P&M | | | |
| Maintenance & Other Equipment | _ | 885,688 | 885,688 |
| FixedRoute/Commuter | _ | 1,280,000 | 1,280,000 |
| Dial-a-Ride | _ | 1,110,000 | 1,110,000 |
| Service/Staff Vehicles | | 1,110,000 | 1,110,000 |
| Transit Center/Facilities | | | |
| Transit Shelters/Improvements | | 248,243 | 248,243 |
| Vanpool Vans | _ | 240,243 | 240,243 |
| - | _ | - | - |
| System Expansion | | | |
| Maintenance & Other Equipment Dial-a-Ride | | | - |
| FixedRoute/Commuter | | | _ |
| Service/Staff Vehicles | _ | | _ |
| Transit Center | | | _ |
| Transit Center Transit Shelters | 1 | | - |
| | _ | | - |
| Vanpool Vans | - | 2 522 021 | 2 522 021 |
| Subtotal Capital Obligations | - | 3,523,931 | 3,523,931 |
| | | | |
| Ending Cash Balance 12/31 | \$ 5,870,577 | \$ (1,954,926) | \$ 3,915,651 |



Appendices

Appendix A - Operating Data 2022-2027

Appendix B - Public Participation Process

Appendix C - Public Transportation Management System Inventory









Appendix A – Operating Data

| (All figures, except 2021, | in thousands | | ATING DATA | 2022-2027 | | | |
|---|--------------------|------------------|----------------|----------------|-------------------|----------------|-------------------|
| Fixed Routes | Actual 2021 | Budgeted 2022 | Estimated 2023 | Estimated 2024 | Estimated 2025 | Estimated 2026 | Estimated 2027 |
| | | _ | _ | | | | |
| Vehicle revenue hours | 55,737 53,941 | 61 59 | 73 71 | 74 72 | 76 74 | 77 75 | 79 77 |
| Vehicle miles Vehicle revenue miles | 804,902 754,157 | 927 887 | 1052 1002 | 1073 1022 | 1095 1042 | 1116 1063 | 1139 1085 |
| Passenger trips | 225,407 | 255 | 362 | 416 | 479 | 551 | 633 |
| Fatalities Reportable injuries | 0 1 17 | | | | | | |
| Collisions Diesel fuel consumed | 157,495 | 166 | 176 | 176 | 176 | 176 | 176 |
| Commuter Routes | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| Vehicle hours Vehicle revenue hours | 15,413 14,416 | 19 18 | 19 18 | 20 19 | 20 19 | 20 19 | 20 19 |
| Vehicle miles Vehicle revenue miles | 445,599 416,530 | 676 641 | 676 641 | 710 673 | 710 673 | 710 673 | 710 673 |
| Passenger trips | 51,844 | 55 | 65 | 75 | 86 | 99 | 114 |
| Fatalities Reportable injuries Collisions | 0 1 9 | | | | | | |
| Diesel fuel consumed | 40,675 | 64 | 84 | 84 | 84 | 84 | 84 |
| ADA Demand Response | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| Vehicle hours | 27,694 | 29 | 31 | 32 | 34 | 35 | 37 |
| Vehicle revenue hours | 24,659 | 26 | 27 | 29 | 30 | 31 | 33 |
| Vehicle miles Vehicle revenue miles | 345,877 288,539 | 363 303 | 381 318 | 401 334 | 421 351 | 442 368 | 464 387 |
| Passenger trips | 42,180 | 46 | 48 | 51 | 53 | 56 | 59 |
| Fatalities Reportable injuries Collisions | 0 1 10 | | | | | | |
| Diesel fuel consumed | 1,397 | 4 | 2 | 2 | 0 | 0 | 0 |
| Propane fuel consumed | 68,005 | 60 | 75 | 80 | 84 | 89 | 95 |
| Vanpools | 2021 | 2022 | 2023 | 2024 | 2025 | 2026 | 2027 |
| Vehicle hours Vehicle revenue hours | 16,493 16,493 | 24 24 | 24 24 | 25 25 | 25 25 | 26 26 | 26 26 |
| Vehicle miles Vehicle revenue miles | 600,230 600,230 | 633 633 | 646 646 | 659 659 | 672 672 | 685 685 | 699 699 |
| Passenger trips | 52,933 | 57 | 58 | 59 | 60 | 62 | 63 |
| Fatalities Reportable injuries | 0 | | | | | | |
| Collisions | 8 | 20 | 20 | 20 | | | 40 |
| Gasoline consumed | 35,811 | 38 | 38 | 39 | 40 | 41 | 42 |



Appendix B – Public Participation Process

Public Comment Period: July 20-August 17, 2022. Submit comments to:

bwindler@skagittransit.org

Skagit Transit
Planning & Outreach Supervisor
600 County Shop Lane
Burlington, WA 98233

Public hearing: Skagit Transit held a public hearing on the Transit Development Plan. The public hearing was held on August 17, 2022 at 11:00AM at Burlington City Hall 833 S Spruce St, Burlington WA 98233 or via ZOOM. The ZOOM invite is obtainable at www.skagittransit.org in the "Calendar" section.

Posted to Website: No Later than July 20, 2022, http://www.skagittransit.org/news/

Public Notices Published: Skagit Valley Herald (no later than July 20, 2022) and El Mundo (no later than July 20, 2022)

Requests for Paper or Digital Copies: On and after July 20, 2022, anyone may request a paper or digital copy of the TDP by emailing bwindler@skagittransit.org or calling 360-757-8801.

Available to the Public for Review: On and after July 20, 2022, the public can view a copy of the draft TDP at one of the following locations.

Skagit Station Customer Service Counter 105 E. Kincaid Street Mount Vernon, WA 98273

Maintenance, Operations and Administration (MOA) Office Reception 600 County Shop Lane Burlington, WA 98233



Appendix C – Public Transportation MGMT System Inventory



Owned Rolling Stock Inventory and Verification of Continued Use Form

Revenue vehicles used in providing public transportation, including vehicles used for carrying passengers on fare-free service Refer to instructions tab for vehicle codes.

2021

| | | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | _ | | _ | _ | _ | _ | _ | _ | _ | | _ | | | _ | _ | _ |
|-----|---|--------------------------------|--------------------------------|-------------------------------------|-------------------------------------|--------------------------------|--------------------------------|--------------------------------|-------------------------------------|--------------------|--------------------|--------------------|--------------------|--------------------|----------------------------|----------------------------|-----------------------|----------------------------|----------------------------|----------------------------|-----------------------|-----------------------|-----------------------|---------------------------|----------------------------|-----------------------|-----------------------|-----------------------|-------------------------------|-------------------------------|
| | WSDOT title? Yes/no | No | No | No | Yes | Yes | Yes | Yes | Yes | Yes | No | No | No | Yes | Yes | Yes | No | No | No | No | No | No | No | No | No | No | No | No | Yes | Vac |
| | Fuel type | O | O | O | q | D | D | Q | Q | D | Q | D | O | D | O | Q | O | D | O | D | O | O | D | ۵ | D | O | Q | O | O | 0 |
| | Seating capacity | 36+2 | 36+2 | 35+2 | 36+2 | 36+2 | 36+2 | 36+2 | 36+2 | 25+2 | 25+2 | 25+2 | 25+2 | 25+2 | 32+2 | 32+2 | 32+2 | 32+2 | 29+2 | 29+2 | 26+2 | 29+2 | 29+2 | 29+2 | 29+2 | 29+2 | 29+2 | 30+2 | 30+2 | 30+2 |
| | ADA access? Yes/no | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes |
| | Replacement cost (\$) | \$571,774 | \$571,774 | \$571,774 | \$571,774 | \$571,774 | \$571,774 | \$571,774 | \$571,774 | \$526,764 | \$526,764 | \$526,764 | \$526,764 | \$526,764 | \$555,203 | \$555,203 | \$555,203 | \$555,203 | \$555,203 | \$555,203 | \$526,764 | \$526,764 | \$526,764 | \$526,764 | \$526,764 | \$526,764 | \$526,764 | \$555,203 | \$526,764 | \$526.766 |
| | Performs its designed function? | Yes | Yes | Yes | Yes | Yes | Yes | Yes | No | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | No |
| | Maintenance current? Yes/no | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Vec |
| | Agency's ULB (Miles) | 750,000 | 750,000 | 750,000 | 750,000 | 750,000 | 750,000 | 750,000 | 750,000 | 500,000 | 500,000 | 500,000 | 500,000 | 500,000 | 750,000 | 750,000 | 750,000 | 750,000 | 750,000 | 750,000 | 750,000 | 750,000 | 750,000 | 750,000 | 750,000 | 750,000 | 750,000 | 750,000 | 200,000 | 200,000 |
| | Agency's ULB (Year) | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 12 | 12 | 12 | 12 | 12 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 | 15 |
| | Is the vehicle safe? Yes/no | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes |
| | Meets financial needs of SGR? Yes/no | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes |
| | Actual life odometer | 433,015 | 404,926 | 254,238 | 111,747 | 91,570 | 84,088 | 120,796 | 69,817 | 516,541 | 882,828 | 536,416 | 166'605 | 534,067 | 394,839 | 327,430 | 316,800 | 257,832 | 225,728 | 198,345 | 171,638 | 153,307 | 165,825 | 171,866 | 179,195 | 165,108 | 165,675 | 85,070 | 97,330 | 77 842 |
| | Agency vehicle number | 141 | 142 | 181 | 2001 | 2002 | 2003 | 2004 | 2005 | 091 | 660 | 094 | 960 | 960 | 111 | 143 | 144 | 161 | 171 | 172 | 174 | 191 | 192 | 193 | 194 | 195 | 196 | 2006 | 2007 | 2008 |
| | Vehicle identification number (VIN) | 15GGD2713E1183921 | 15GGD2715E1183922 | 15GGD2718J3191463 | 15GGD2719L3195220 | 15GGD2710L3195221 | 15GGD2712L3195222 | 15GGD2714L3195223 | 15GGD2716L3195224 | IN93136669A140004 | IN931366X9A140006 | IN93136619A140007 | IN93136639A140008 | IN93136659A140009 | 15GGB2715B1178544 | 15GGD2711E1183923 | 15GGB2711E1183924 | 15GGB2717G1186443 | 15GGB2713h1187378 | 15GGB2715H1187379 | 15GGE2712H1093127 | 15GGE2715K3093506 | 15GGE2717K3093507 | 15GGE2719K3093508 | 15GGE2710K3093509 | 15GGE2717K3093510 | 15GGE2719K3093511 | 15GGB2710L3195225 | 15GGE2713L3093649 | 15GGF271XL3093650 |
| | Vehicle code | 01 | 10 | 01 | 10 | 10 | 10 | 10 | 01 | 03 | 03 | 03 | 03 | 03 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 0.5 | 03 | 0.5 | 0.5 | 0.5 | 0.2 | 0.5 | 0.5 | 0.5 | 03 | 03 |
| | Makeimodel | Gillig/40ft Suburban Low Floor | Gillig/40ft Suburban Low Floor | 2018 Gillig/40ft Suburban Low Floor | 2020 Gillig/40ft Suburban Low Floor | 2020 Gillig/40ft Suburhan Low Floor | 2009 NABI/31LFW-01 | 2011 Gillig/35ft Low Floor | 2014 Gillig/35ft Low Floor | Gillig/35ft Low Floor | 2016 Gillig/35ft Low Floor | 2017 Gillig/35ft Low Floor | 2017 Gillig/35ft Low Floor | Gillig/30ft Low Floor | Gillig/30ft Low Floor | Gillig/30ft Low Floor | 2019 Gillg/30ft Low Floor | 2019 Gillig/30ft Low Floor | Gillig/30ft Low Floor | Gillig/30ft Low Floor | Gillig/35ft Low Floor | 28 2020 Gillig/30ft Low Floor | 29 2020 Gillis/30ft Low Floor |
| | No. Year | 2014 | 2014 | 2018 | 2020 | 2020 | 2020 | 2020 | | | | 2009 | | | | | 2014 | 2016 | 2017 | 2017 | 2017 | 2019 | 2019 | 2019 | 2019 | 2019 | 2019 | 2020 | 2020 | 2020 |
| , [| №. | - | 2 | 3 | 4 | 5 | 9 | 7 | 80 | 6 | 10 | 11 | 12 | 13 | 14 | 15 | 16 | 17 | 18 | 19 | 20 | 21 | 22 | 23 | 24 | 25 | 38 | 27 | 28 | 28 |



| 8 | | | 9 | | 0000 | 000000 | : | , | | 000000 | : | | 1000000 | | 0.00 | | ; |
|-----|------------------------------|---------|-------|-----------------------|------|---------|----------|-------|------|---------|---------|------|-----------|------|------|-----|-------|
| 3 8 | 2013 Chew/Startrans Sen- | Senator | 11 | 1GB6G5BLXC1171643 | 757 | 132.245 | 2 2 | N N | 4 6 | 200,000 | Z V | Yes | 144398 | N N | 30+2 | 9 9 | N 0 |
| 32 | 2013 Chevy/Startrans Senator | Senator | 11 | 1GB6G5BL6C1200281 | 758 | 132,553 | Yes | Yes | 7 | 200,000 | Yes | Yes | 144398 | Yes | 10+3 | Q | No |
| 33 | 2015 Chevy/Startrans Senator | Senator | 11 | 1GB6G5BL6E1158200 | 759 | 100,375 | Yes | Yes | 7 | 200,000 | Yes | Yes | 144398 | Yes | 10+4 | Q | No |
| 8 | 2015 Chevy/Startrans Senator | Senator | 11 | 1GB6G5BL9E1158448 | 760 | 113,526 | Yes | Yes | 7 | 200,000 | Yes | Yes | 144398 | Yes | 10+4 | Q | No |
| 38 | 2015 Chevy/Startrans Senator | Senator | 111 | 1GB6G5BL9E1157249 | 761 | 103,064 | Yes | Yes | 7 | 200,000 | Yes | Yes | 144398 | Yes | 10+4 | Q | No |
| 8 | 2016 Ford/Aerotech | | 11 | IFDFE4FS8GDC55022 | 762 | 60,867 | Yes | Yes | 7 | 200,000 | Yes | Yes | 144398 | Yes | 14+2 | 2 | Yes |
| 37 | 2016 Ford/Aerotech | | 11 | 1FDFE4PS5GDC55026 | 763 | 105,322 | Yes | Yes | 7 | 200,000 | Yes | Yes | 144398 | Yes | 14+2 | 3 | No |
| 88 | _ | | 11 | 1FDFE4PS1GDC55024 | 764 | 108,506 | Yes | Yes | 7 | 200,000 | Yes | Yes | 144398 | Yes | 14+2 | 3 | No |
| 30 | | | 11 | 1FDFE4FSXGDC55023 | 765 | 88,250 | Yes | Yes | 7 | 200,000 | Yes | Yes | 144398 | Yes | 14+2 | 3 | No |
| 9 | 2016 Ford/Aerotech | | 11 | 1PDFE4PS3GDC55025 | 766 | 87,620 | Yes | Yes | 7 | 200,000 | Yes | Yes | 144398 | Yes | 14+2 | å | No |
| 41 | 1000 | | 11 | 1FDFE4FS4HDC78671 | 167 | 71,717 | Yes | Yes | 7 | 200,000 | Yes | Yes | \$144,398 | Yes | 15+4 | 3 | Yes |
| 42 | 2018 Ford/Aerotech | | 11 | 1FDFE4FS8HDC78673 | 768 | 886'69 | Yes | Yes | 7 | 200,000 | Yes | Yes | \$144,398 | Yes | 15+4 | å | Yes |
| 43 | 2018 Ford/Aerotech | | 11 | 1FDFE4PSXHDC78674 | 692 | 81,116 | Yes | Yes | 7 | 200,000 | Yes | Yes | \$144,398 | Yes | 15+4 | 3 | Yes |
| 4 | 2018 Ford/Aerotech | | 11 | 1FDFE4PS3HDC78676 | 770 | 82,172 | Yes | Yes | 7 | 200,000 | Yes | Yes | \$144,398 | Yes | 15+4 | å | Yes |
| 45 | 2018 Ford/Aerotech | | 111 | 1FDFE4FS2HDC78670 | 771 | 84,062 | Yes | Yes | 7 | 200,000 | Yes | Yes | \$144,398 | Yes | 15+4 | 2 | Yes |
| 48 | 2018 Ford/Aerotech | | 11 | 1FDFE4PS1HDC78675 | 772 | 83,632 | Yes | Yes | 7 | 200,000 | Yes | Yes | \$144,398 | Yes | 15+4 | å | No |
| 47 | 2018 Ford/Aerotech | | 11 | 1FDFE4PS6HDC78675 | 773 | 84,672 | Yes | Yes | 7 | 200,000 | Yes | Yes | \$144,398 | Yes | 15+4 | å | Yes |
| 48 | 2019 Ford/Aerotech | | 11 | 1FDFE4FS8KDC51156 | 774 | 39,010 | Yes | Yes | 7 | 200,000 | Yes | Yes | \$144,398 | Yes | 15+4 | 2 | No |
| 49 | 2019 Ford/Aerotech | | 11 | 1FDFE4PSXKDC51157 | 775 | 32,935 | Yes | Yes | 7 | 200,000 | Yes | Yes | \$144,398 | Yes | 15+4 | å | No |
| 8 | 2019 Ford/Aerotech | | 111 | 1FDFE4FS1KDC51158 | 776 | 35,913 | Yes | Yes | 7 | 200,000 | Yes | Yes | \$144,398 | Yes | 15+4 | ď | No |
| 5 | 2020 Ford/Aerotech | | 11 | 1FDFE4PS6KDC64553 | 777 | 24,827 | Yes | Yes | 7 | 200,000 | Yes | Yes | \$144,398 | Yes | 15+4 | å | Yes |
| 52 | 2020 Ford/Aerotech | | 11 | 1FDFE4PS4KDC64549 | 778 | 26,119 | Yes | Yes | 7 | 200,000 | Yes | Yes | \$144,398 | Yes | 15+4 | d'I | Yes |
| S | 2020 Ford/Aerotech | | 11 | 1PDFE4PS4KDC64552 | 777 | 20,255 | Yes | Yes | 7 | 200,000 | Yes | Yes | \$144,398 | Yes | 15+4 | ď | Yes |
| 嵩 | 2020 Ford/Aerotech | | 11 | 1FDFE4FS8KDC64554 | 780 | 19,867 | Yes | Yes | 7 | 200,000 | Yes | Yes | \$144,398 | Yes | 15+4 | ď | Yes |
| æ | 2020 Ford/Aerotech | | 11 | 1FDFE4PS2KDC64551 | 781 | 14,777 | Yes | Yes | 7 | 200,000 | Yes | Yes | \$144,398 | Yes | 15+4 | ď | Yes |
| 8 | 2020 Ford/Aerotech | | 11 | 1FDFE4PS0KDC64550 | 782 | 15,317 | Yes | Yes | 7 | 200,000 | Yes | Yes | \$144,398 | Yes | 15+4 | å | Yes |
| 27 | 2013 Dodge/Grand Caravan | Tavan | 13 | 2C4RDGCG8DR761013 | 1018 | 100,781 | Yes | Yes | ın | 125,000 | Yes | Yes | \$26,533 | No | 7 | 9 | No |
| 88 | 2015 Dodge/Grand Caravan | Tavan | 13 | 2C4RDGCG8FR659696 | 1020 | 145,338 | Yes | Yes | ın | 125,000 | Yes | Yes | \$26,533 | No | 7 | 9 | No |
| 8 | 2015 Dodge/Grand Caravan | Tavan | 13 | 2C4RDGCGXFR659697 | 1021 | 126,363 | Yes | Yes | N. | 125,000 | Yes | Yes | \$26,533 | No | 7 | 9 | No |
| 8 | 2015 Dodge/Grand Caravan | Tavan | 13 | 2C4RDGCGXFR661126 | 1022 | 143,518 | Yes | Yes | NO. | 125,000 | Yes | Yes | \$26,533 | No | 7 | 9 | No |
| 61 | 2015 Dodge/Grand Caravan | Tavan | 13 | 2C4RDGCG1FR661127 | 1023 | 121,747 | Yes | Yes | ın | 125,000 | Yes | Yes | \$26,533 | No | 7 | 9 | No |
| 8 | 2015 Dodge/Grand Caravan | Tavan | 13 | 2C4RDGCG3FR661128 | 1024 | 122,903 | Yes | Yes | ın | 125,000 | Yes | Yes | \$26,533 | No | 7 | 9 | No |
| g | 2015 Dodge/Grand Caravan | Tavan | 13 | 2C4RDGCG3FR661128 | 1026 | 98,529 | Yes | Yes | ın | 125,000 | Yes | Yes | \$26,533 | No | 7 | 9 | No |
| 客 | 2015 Dodge/Grand Caravan | Tavan | 13 | 2C4RDGCG1FR659698 | 1027 | 104,955 | Yes | Yes | NO. | 125,000 | Yes | Yes | \$26,533 | No | 7 | 9 | No |
| æ | 2015 Dodge/Grand Caravan | ravan | 13 | 2C4RDGCG0FR691008 | 1028 | 59,342 | Yes | Yes | NO. | 125,000 | Yes | Yes | \$26,533 | No | 7 | 9 | No |
| 88 | 2018 Chrysler Pacifica | | 13 | 2C4RC1AG3JR234026 | 1029 | 61,866 | Yes | Yes | LO. | 125,000 | Yes | Yes | \$26,533 | No | 7 | 9 | Yes |
| 67 | | | 13 | 2C4RC1AG5JR234027 | 1030 | 66,278 | Yes | Yes | NO. | 125,000 | Yes | Yes | \$26,533 | No | 7 | 9 | Yes |
| 88 | 2018 Chrysler Pacifica | | 13 | 2C4RC1AG9JR234029 | 1031 | 77,514 | Yes | Yes | ın | 125,000 | Yes | Yes | \$26,533 | No | 7 | 9 | Yes |
| 8 8 | | | 13 | 2C4RC1AG5JR234030 | 1032 | 60,495 | Yes | Yes | un I | 125,000 | Yes | Yes | \$26,533 | No. | 7 | 9 | Yes : |
| 2 7 | | | 13 | 2C4RC1AG7]R234G31 | 1033 | 51,896 | , res | Yes : | n 1 | 125,000 | Yes | res | \$26,533 | ON ; | , | 5 (| , re |
| 3 | 2018 Chrysler Pacifica | | 13 | 2C4RC1AG7]RZ34028 | 1034 | 67,442 | Yes | Yes | in i | 125,000 | Yes | Sey. | \$26,533 | ON . | 7 | 5 0 | Y S |
| 3 6 | | | 2 2 | 2CABC1 ACEV B 6E2 470 | 1036 | 00,470 | G A | 0 2 | n w | 135,000 | Nec Vec | CO1 | 000'076 | No. | , , | 9 0 | No. |
| 74 | | | 12 22 | 2CABC1ACEWB6E2A79 | 1037 | 92,424 | New York | 2 3 | n w | 195,000 | 8 % | Ver | \$26,533 | No. | | | N S |
| 75 | | | 13 | 2C4RC1AG3KR653480 | 1038 | 47,500 | Yes | Yes | ı ın | 125,000 | Yes | Yes | \$26,533 | N. | 7 | 9 | Yes |
| 78 | 2019 Chrysler Pacifica | | 13 | 2C4RC1AG5KR653481 | 1039 | 42,501 | Yes | Yes | ın | 125,000 | Yes | Yes | \$26,533 | No | 7 | 9 | Yes |
| 77 | 2019 Chrysler Pacifica | | 13 | 2C4RC1AG7KR653482 | 1040 | 38,250 | Yes | Yes | ın | 125,000 | Yes | Yes | \$26,533 | No | 7 | 9 | No |
| 78 | 2017 Ford/X2YB Transit 15 | it 15 | 13 | 1FBZXZYG5HKA31295 | 408 | 71,776 | Yes | Yes | ın | 125,000 | Yes | Yes | \$40,960 | No | 15 | 9 | No |
| 79 | 2017 Ford/X2YB Transit 15 | it 15 | 13 | 1FBZX2YG1HKB26372 | 413 | 105,501 | Yes | Yes | S | 125,000 | Yes | Yes | \$40,960 | No | 15 | G | No |
| 8 | 2018 Ford/X2YB Transit 15 | 1115 | 13 | 1FBZX2YM0JKB41912 | 414 | 47,267 | Yes | Yes | NO. | 125,000 | Yes | Yes | \$40,960 | No | 15 | g | No |
| 8 | DE. | ok 15 | 13 | 1FBZX2YM0JKB41909 | 415 | 72,656 | Yes | Yes | NO. | 125,000 | Yes | Yes | \$40,960 | No | 15 | 9 | No |
| 83 | | sk 15 | 13 | 1FBZX2YM2JKB41913 | 416 | 24,667 | Yes | Yes | NO. | 125,000 | Yes | Yes | \$40,960 | No | 15 | 9 | No |
| 88 | 2018 Ford/X2YB Transit 15 | st 15 | 13 | 1FBZX2YM7JKB41910 | 417 | 28,825 | Yes | Yes | un. | 125,000 | Yes | Yes | \$40,960 | No | 15 | 9 | No |
| \$ | 2018 Ford/XZYB Transit 15 | stt 15 | 13 | 1FEZX2YM9JKB41911 | 418 | 83,152 | Yes | Yes | NO. | 125,000 | Yes | Yes | \$40,960 | No | 15 | 9 | No |



| un un | 1 1 | 25,000 | 25,000 Yes | 000 | 000 Yes Yes 700 Yes 700 Yes 700 Yes 700 Yes | 000 Yes | 000 Yes Yes 000 Yes Yes | 000 Yes Yes \$40,960 000 Yes Yes \$40,960 |
|-------|-----|-----------|-------------|---------|---|-------------|-------------------------|--|
| | NO. | 5 125,000 | 125, | 125,000 | 125,000 Yes Yes | 125,000 Yes | 125,000 Yes Yes | 125,000 Yes Yes \$40,960 |
| | S | 125,000 | | 125,000 | 125,000 Yes Yes | 125,000 Yes | 125,000 Yes Yes | 125,000 Yes Yes \$40,960 |
| 2 | | 125,000 | 125,000 Yes | 000 Yes | 000 Yes Yes | 000 Yes | 000 Yes Yes | 000 Yes Yes \$40,960 |
| 5 | П | 125,000 | | 000 | ,000 Yes Yes | ,000 Yes | ,000 Yes Yes | ,000 Yes Yes \$40,960 |
| ın | | 125,000 | 125,000 Yes | 000 | 000 Yes Yes | 000 Yes | 000 Yes Yes | 000 Yes Yes \$40,960 |
| N. | П | 125,000 | 125,000 Yes | 000 Yes | 000 Yes Yes | 000 Yes | 000 Yes Yes | 000 Yes Yes \$40,960 |
| | | | | | | | | |
| | | | | | | | | |





Owned Equipment Inventory Form

Support vehicles and equipment with a acquisition value greater than \$50,000. Refer to instructions tab for equipment code. 2021

Inventory year:

Skagit Transit

Agency/org:

| Comments | | | | | | | | | | | | | | | | |
|-------------------------------------|-------------------------------|--------------------|--------------------|---|---|---|---|---|---|----|----|----|----|----|----|----|
| Replacement cost (\$) | \$75,000.00 | \$60,000.00 | | | | | | | | | | | | | | |
| Remaining useful life (years) | 0 | 1- | 8 | | | | | | | | | | | | | |
| Age (years) | 10 | 6 | 2 | | | | | | | | | | | | | |
| Condition Age (points) (years) | 4 | 4 | 2 | | | | | | | | | | | | | |
| Equipment description | DPF Pneumatic Cleaning System | 2012 Ford F-550 XL | 2019 Ford X2B F250 | | | | | | | | | | | | | |
| Eqpmt. Code | 6 | 5 | 2 | | | | | | | | | | | | | |
| Vo. | ~ | 2 | 3 | 4 | 5 | 9 | 7 | 8 | 6 | 10 | 11 | 12 | 13 | 14 | 15 | 46 |



Washington State Department of Transportation



Owned Facility Inventory Form

Facilities with a replacement value of \$25,000 or greater.

Refer to instructions for facility code.

| | Comments | Land is leased from Skagit County | for intended purposes, not scored. | 100 Stall Park & Ride | 382 Stall Park & Ride | 368 Stall Park & RideProperty State Owned | 50 Stall Park & Ride | Land leased from Shell Oil Corp. | Sedro Woolley Owned | | | | | | | | |
|-----------------|--------------------------|--|--|--|-----------------------|---|----------------------|----------------------------------|---------------------------|---|----|----|----|----|----|----|----|
| 2021 | Replacement cost (\$) | 9 \$2,400,000.00 | 44 \$5,100,000.00 | 14 \$2,095,000.00 | 30 \$3,810,000.00 | 30 \$1,878,000.00 | 33 \$1,115,084.00 | \$643,000.00 | \$115,000.00 | | | | | | | | |
| у уеаг. | Remaining useful life | 6 | 44 | 14 | 30 | 30 | 33 | 16 | 23 | | | | | | | | |
| Inventory year. | Age (year) | 21 | 6 | 16 | 10 | 10 | 7 | 14 | 7 | | | | | | | | |
| | Condition (points) | se | se | | | | | | | | | | | | | | |
| Skagit Transit | Facility name | Maintenance/Operations/Administration Base | Maintenance/Operations/Administration Base | Skagit Station Multi-Modal Transfer Center | South Mount Vernon | Chuckanut Park and Ride | Alger Park and Ride | March Point Park and Ride | Sedro Woolley Park & Ride | | | | | | | | |
| Agency/org: | Facility | | | | | | | | | | | | | | | | |
| Agei | No. | 12 | 2 | 3 | 4 | 5 | 9 | 7 | 8 | 6 | 10 | 11 | 12 | 13 | 14 | 15 | 16 |

Required by 49 CFR 625.43.6 and RCW 81.112.086

