



# **SKAGIT TRANSIT**



Fiscal Year 2021  
Approved Budget

**RESOLUTION 2020-07**

**A RESOLUTION OF THE SKAGIT TRANSIT BOARD OF DIRECTORS  
APPROVING THE FISCAL YEAR 2021 BUDGET**

**WHEREAS**, the required public hearing for the budget is to take place prior to adoption on December 16, 2020; and

**WHEREAS**, on December 16, 2020 the Skagit Transit Board of Directors did approve and authorize the required expenditures for the operation of Skagit Transit.

**NOW, THEREFORE, BE IT RESOLVED AND IT IS HEREBY ORDERED**, by the Board of Directors of Skagit Transit, that:

Section 1 The budget for Skagit Transit for the fiscal year 2021 is hereby adopted and approved as follows:

Operating Budget

Revenues	\$16,637,317
Operating Expenses	\$16,438,024

Capital Budget

Revenues	\$ 5,966,625
Capital Expenses	\$ 8,799,208

Section 2 If any provision of this Resolution or the application of any person or circumstance is held invalid, the remainder of the ordinance, or the application of the provision to other persons or circumstances is not affected.

Section 3 This Resolution shall be in force and take effect on January 1, 2021.

PASSED in open public meeting this 16th day of December, 2020.

ATTEST TO FORM:

  
Whitney Davis, Clerk of Skagit Transit

SKAGIT TRANSIT SYSTEM  
SKAGIT COUNTY, WASHINGTON

By   
Kenneth A. Dahlstedt, Chair

*Jill Boudreau, Vice Chair*

APPROVED AS TO FORM:

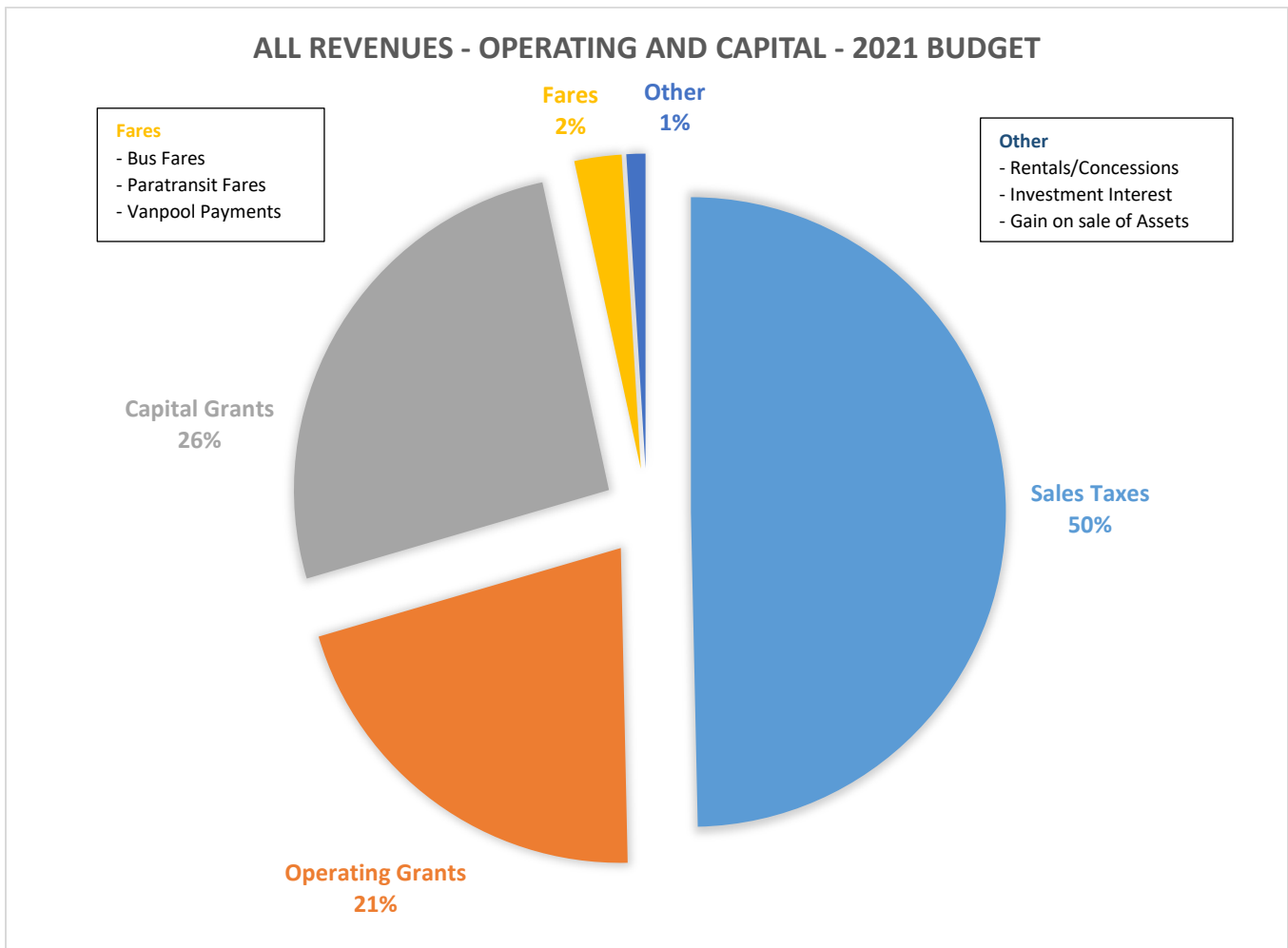
  
Dannon Traxler, Counsel to Skagit Transit

By   
Dale S. O'Brien, Executive Director

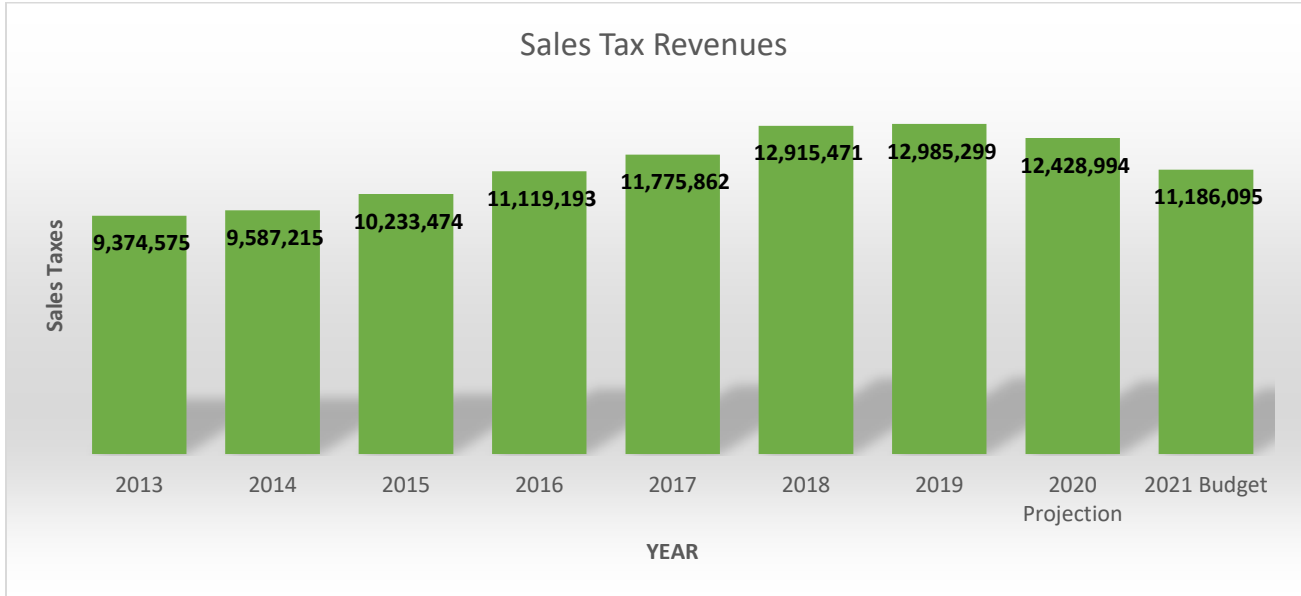
## 2021 Budget Highlights – Revenue Projections

### All Revenues – Operating and Capital

Categories	2019		2020		2021	Change
	Budget	Actual	Budget	Actual and projected to YE	Budget	2021 vs. 2020 (%)
Sales Taxes	12,376,842	13,092,313	12,748,147	12,428,994	11,186,095	-12.25%
Operating Grants	2,494,721	2,217,134	2,346,484	7,000,000	4,687,322	99.76%
Capital Grants	6,777,828	707,021	7,662,909	3,621,756	5,966,625	-22.14%
Fares	884,850	935,049	1,084,850	540,078	545,000	-49.76%
Other	667,932	855,850	200,000	349,155	218,900	9.45%
<b>Total Revenues</b>	<b>23,202,173</b>	<b>17,807,367</b>	<b>24,042,390</b>	<b>23,939,984</b>	<b>22,603,942</b>	<b>-5.98%</b>



**Sales Taxes** - Skagit Transit receives 4/10 of 1% of Sales Tax collections in the Public Transportation Benefit Area (PTBA). Sales Taxes represent our main source of revenues. The data below shows actual collections from 2013 through 2019. The data presented for 2020 represent actual collections for the year plus a conservative estimate of what we expect to receive for the remainder of 2020. The 2021 Sales Tax budget amount is also based on another conservative estimate considering the uncertainties of the pandemic situation for 2021.

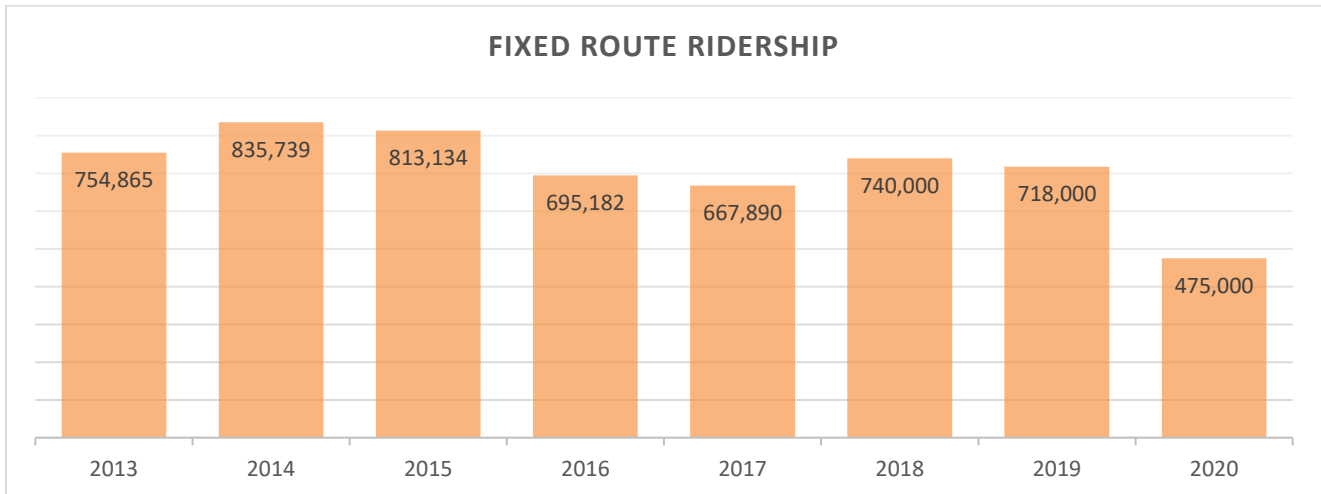


**Fares** - Skagit Transit provides local fixed route service, commuter bus service, general public demand response service, ADA transit service, and a vanpool program. In August of 2019, the Board approved a fare increase effective January 1, 2020 for fixed route. The Board also approved charging paratransit riders a \$2 fare per ride. This service was free prior to 2020. This \$2 paratransit fare went into effect in August 2020. Skagit Transit’s ridership and the number of vanpool groups experienced a significant decline in 2020 due to the pandemic situation.

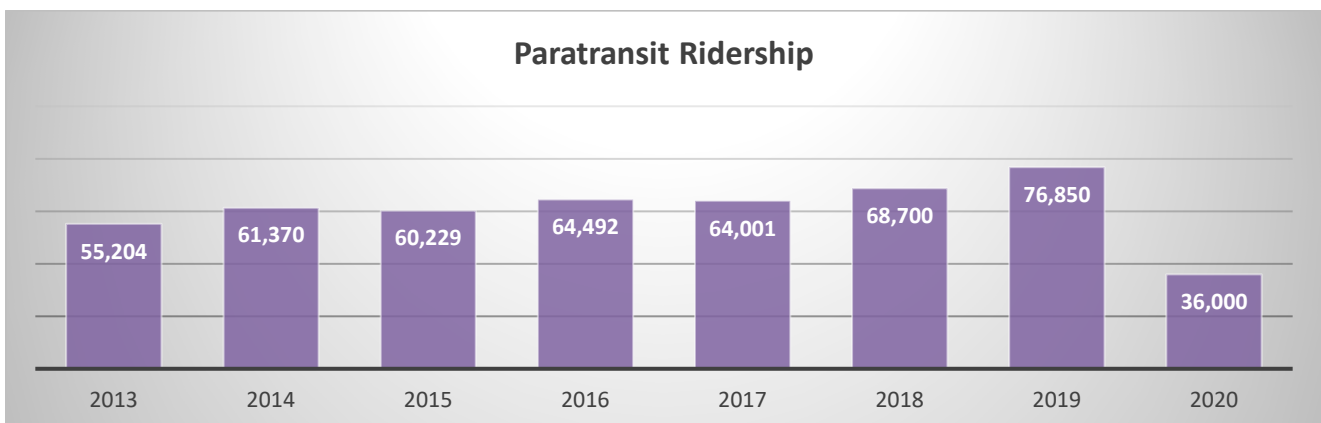


## Transportation Mode Summaries

**Fixed Route Service:** Skagit Transit's fixed route service includes local routes and commuter routes. Due to COVID, service was temporarily cut back to match demand concerns. Service is slowly being restored as appropriate to be able to provide the most adequate amount of services to our customers. Fiscal year 2020 is expected to close with a 60% decrease in total ridership. Skagit Transit is expecting the ridership to increase in 2021 as the pandemic situation hopefully improves and a vaccine is deployed.



**Paratransit:** ADA Paratransit provides specialized transportation comparable with Skagit Transit's fixed-route bus service. Paratransit services are no longer fare free starting in August 2020. The COVID pandemic has reduced monthly ridership to less than half of what it was. Given that paratransit transports the disabled and COVID impacts those with preexisting conditions more severely, it is difficult to estimate ridership for 2021. It is anticipated that there will be a phased return to about 80% of pre-COVID ridership levels in 2021 as its impact hopefully lessens.



**Vanpool Service:** Skagit Transit's Vanpool service provides a shared ride to work for commuters. COVID has greatly reduced ridership. Changes at the Boeing facility in Everett have also greatly impacted Vanpool as most of our Vanpool groups are Boeing employees. The number of Vanpool groups decreased from 47 at the end of 2019 to a current of 31.

## FY 2021 Grants

Skagit Transit obtains grant funds to purchase capital and to supplement its operations. Grant funds represent approximately 12% of operating revenues and pays for about 67% of intended capital purchases for the 2021 budget. Most of our grant funding comes from the Federal Transportation Administration and the Washington State Department of Transportation.

<u>State Grants</u>	
<b>Operating</b>	
2019-2021 Connector Expansion Service 80X and 90X	<u>139,000</u>
<b>Total State Operating</b>	139,000
<b>TOTAL STATE GRANTS</b>	
<b>139,000</b>	
<u>Federal Grants</u>	
<b>Operating</b>	
2020 MTVUZA 5307 Formula Operating Funds	869,299
2021 MTVUZA 5307 Formula Funds for COVID Relief	169,500
2019 PSRC 5307 Transit Formula Operating Allowance	123,653
2020 PSRC 5307 CARES Funds	1,112,870
2019-2021 FTA 5311 Expansion Route 40X	15,000
2021-2023 FTA 5311 Expansion Route 40X	29,000
2021 FTA 5307 MV UZA	2,100,000
2021-2023 Operating Request Flex Route - Concrete	<u>126,500</u>
<b>Total Federal Operating</b>	<b>4,545,822</b>
<b>Capital</b>	
FY18 5307 – Capital MOA2	1,764,771
FY18 5339 – Capital MOA2	1,375,000
FY18 5339 – Capital MOA2	62,607
FY20 5339 - Capital MOA2	112,310
Consolidated Grant Program - Vehicles	2,373,048
FHWA Flex to FTA 5307 SCOG - SW Bus Pullout	109,089
FHWA Flex to FTA 5307 SCOG - Bus Shelters and Seating	56,000
FHWA Flex to FTA 5307 SCOG - Solar Light Retrofits	19,000
Consolidated Grant Program - Digital Signage	74,800
Consolidated Grant Program - IVR Spanish Call Out Software	<u>20,000</u>
<b>Total Federal Capital</b>	<b>5,966,625</b>
<b>TOTAL FEDERAL GRANTS</b>	
<b>10,512,447</b>	
<u>Other Grants</u>	
WSTIP Vault Award (Safety)	<b>2,500</b>
<b>TOTAL GRANTS</b>	
<b>10,653,947</b>	

## 2021 Budget Highlights – Operating Expenses

Fiscal year 2020 actual expenditures were significantly less than what was budgeted due to service reductions implemented as a result of the pandemic situation. During the time this budget was being developed, it is highly reasonable that the reduced services will continue during fiscal year 2021. For efficiency purposes, the 2021 proposed budget was prepared very similarly to the fiscal year 2020 budget, meaning that it does not attempt to estimate the amount of decreased costs based on service reductions. This allows us to adjust our levels of service as necessary in order to meet customer demands while ensuring safety and compliance with pandemic related restrictions during 2021.

### Operating Expenses by Expense Categories

Categories	2019		2020		2021	Change
	Budget	Actual	Budget	Actuals and projected to YE	Proposed Budget	2020 vs 2021 Budget
Salaries and Wages	7,287,656	6,806,154	7,419,457	6,816,034	7,842,454	5.70%
Benefits	4,802,153	4,727,913	4,950,329	4,558,629	5,097,435	2.97%
Services	470,808	512,309	420,450	361,617	434,560	3.36%
Supplies and Materials	2,337,452	1,816,922	2,176,822	1,057,270	2,185,724	0.41%
Utilities	199,800	221,450	202,800	245,436	215,600	6.31%
Casualty & Liability	463,197	458,493	501,850	493,170	380,651	-24.15%
Assessments	20,500	19,817	22,600	25,116	22,600	0.00%
Leases & Rentals	67,920	61,221	68,800	47,253	52,800	-23.26%
Miscellaneous	190,250	169,886	227,750	153,602	206,200	-9.46%
<b>Total</b>	<b>15,839,736</b>	<b>14,794,165</b>	<b>15,990,858</b>	<b>13,758,127</b>	<b>16,438,024</b>	<b>2.80%</b>

Salaries & Benefits – The increase in budgeted salaries and benefits compared to 2020 was mostly due to a 2% COLA increase, hiring an additional 3 FTE's, and an increase in medical insurance premiums (4% for Regence Blue Shield, and 9% for Kaiser Permanente).

Casualty and Liability – Skagit Transit is a member of the Washington State Transit Insurance Pool (WSTIP). WSTIP is a 25 member self-insurance program located in Olympia, Washington. WSTIP supplies Skagit Transit's auto, general, and public officials's liability coverages, auto physical damage coverage, employee fidelity/crime coverage, and cyber liability coverage.

**Staffing Summary** – The following table shows the FTE's for Skagit Transit by Department

Department	2020 Budget FTE's	2021 Budget FTE's	Change
Fixed Route	60	60	0
Paratransit	20	20	0
Operations	19	19	0
Vanpool	1	1	0
Administration	9	8	-1
Executive	4	5	1
Human Resources	2	2	0
Information Technology	3	3	0
Safety and Security	5	5	0
Maintenance/Facilities	24	27	3
<b>Total</b>	<b>147</b>	<b>150</b>	<b>3</b>

## Operating Expenses by Department

Department	2019	2020	2021	Change
	Budget	Budget	Proposed Budget	2020 vs 2021 Budget
Fixed Route	5,877,253	5,880,680	5,548,446	-5.6%
Paratransit	1,835,663	1,509,713	1,883,747	24.8%
Vanpool	424,463	443,083	340,644	-23.1%
Operations	1,759,706	1,757,973	1,839,448	4.6%
Administration	1,058,426	1,092,338	1,054,099	-3.5%
Executive	621,420	575,947	692,294	20.2%
Human Resources	299,968	304,959	303,857	-0.4%
Information Technology	568,482	625,563	738,186	18.0%
Safety and Security	399,363	600,864	667,679	11.1%
Maintenance	2,141,423	2,308,750	2,428,411	5.2%
Facilities	565,394	650,313	724,840	11.5%
Skagit Station	162,575	117,075	105,275	-10.1%
MOA2	29,300	37,300	34,800	-6.7%
Park and Rides	96,300	86,300	76,300	-11.6%
<b>TOTAL</b>	<b>15,839,736</b>	<b>15,990,858</b>	<b>16,438,024</b>	<b>2.8%</b>



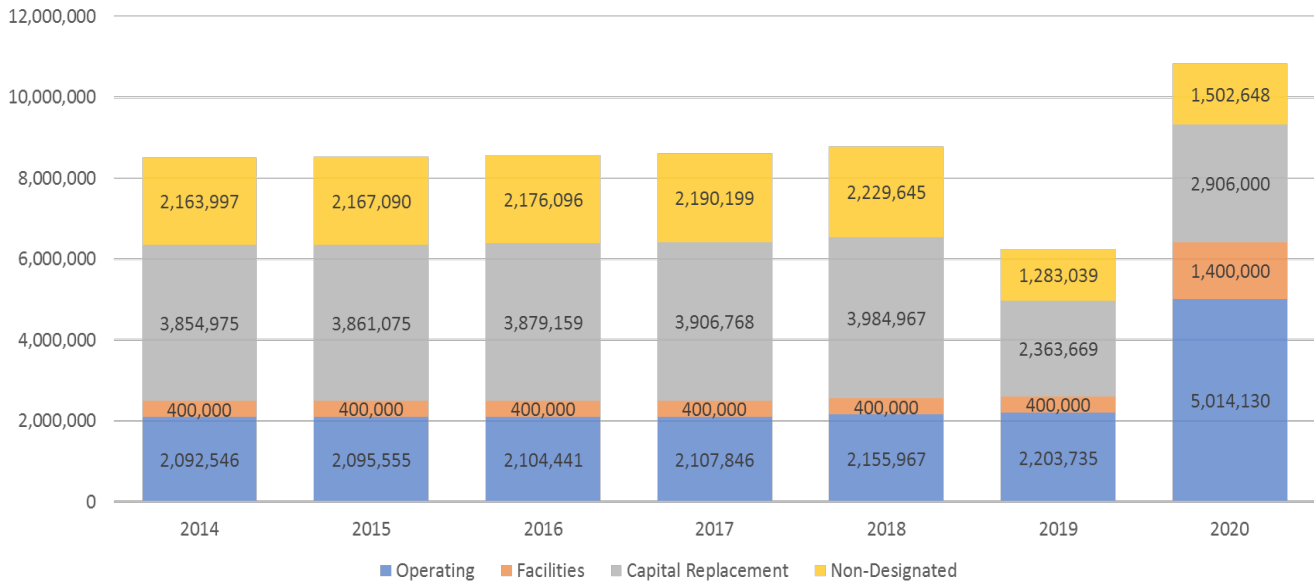
## 2021 Capital Budget

The following table lists all capital expenses budgeted for fiscal year 2021. Skagit Transit relies heavily on Federal and State Grants to fund most of its capital purchases. 2021 Capital expenditures are supported by approximately \$5,890,825 in Grant funds expected from the Federal Transit Administration.

	Qty	Unit Price	Total Budget
<b>Revenue Vehicles</b>			
35 ft. Gillig Buses	5	\$536,662.00	2,683,310
Paratransit Buses	2	\$141,500	283,000
		<b>Total</b>	<b>2,966,310</b>
<b>Shop Vehicle</b>			
Electric Club car with Van Box	1	\$22,811	22,811
		<b>Total</b>	<b>22,811</b>
<b>Garage/Shop Equipment</b>			
Mechanic Tool Sets	6	24,628	147,770
Emergency Engine and Transmission Replacement	1	45,146	45,146
Shop Commercial Pressure Washer	1	15,190	15,190
		<b>Total</b>	<b>208,106</b>
<b>Route Improvements</b>			
SW Food Bank Bus Pullout Project			184,400
Bus Shelters and Seating			64,740
Bus Shelters Solar Retrofits	18		21,965
Additional MyRide Digital Signage	1		94,800
SW Driver Relief Station			137,000
YMCA Crosswalk Improvements			13,000
		<b>Total</b>	<b>515,905</b>
<b>IT Budget</b>			
Chuckanut P&R HVAC Upgrade Project			128,012
Door Controller Upgrades			55,000
Fortinet Core Network and Endpoint Protection Upgrade			27,000
New Storage Server			30,000
New Hypervisor Server			30,000
IVR Spanish Call Out Software			25,000
		<b>Total</b>	<b>295,012</b>
<b>MOA II</b>			
Phase I Construction			3,791,064
Land Purchase			1,000,000
		<b>Total</b>	<b>4,791,064</b>
<b>Total Capital Budget</b>			<b>8,799,208</b>

## **Reserve Account Balances**

The Skagit Transit Board of Directors established a reserve account by Resolution #50. In subsequent actions, the Board separated the account into four distinct categories namely Operating, Capital Replacement, Facilities, and Non-Designated. Skagit Transit reserves are invested with the Washington State Local Government Investment Pool (LGIP). All reserve balances are at levels that meet Board approved internal policies. The increase in the Reserve levels for 2020 was primarily due to the CARES funds received from the Federal Transportation Administration.



# Departmental Details

Fixed Route			2019	2020		2021	
Dept	GL	Account Description	Actual	Budget	Actual (Thru Aug)	Budget Request	Increase/Decrease (%) from 2020 Budget
10	501010	Operators' Salaries and Wages	2,382,772.01	2,927,853.28	1,513,741.44	2,743,246.29	-6.31%
10	502010	Employer's FICA Expense	207,127.75	212,762.43	130,523.63	223,180.91	4.90%
10	502020	401a Pension Plan	141,538.41	171,582.61	88,668.74	159,414.93	-7.09%
10	502030	Medical Insurance	613,592.77	780,147.22	419,588.65	748,397.48	-4.07%
10	502040	Dental /Vision Insurance	78,362.68	101,262.51	48,549.04	89,171.47	-11.94%
10	502050	Life Insurance Plans	1,416.23	1,821.86	962.59	1,604.33	-11.94%
10	502060	Group Disability Insurance	37,123.55	44,565.11	15,904.76	40,857.08	-8.32%
10	502070	Unemployment Insurance	7,470.00	20,000.00	4,529.55	10,000.00	-50.00%
10	502080	Worker's Comp Insurance	137,126.92	168,866.97	75,854.52	148,257.18	-12.20%
10	502085	WA State Paid FMLA	4,231.35	4,000.00	2,660.03	4,000.00	0.00%
10	502087	FFCRA Leave	0.00	0.00	10,861.59	0.00	#DIV/0!
10	502090	General Leave	248,888.56	303,021.45	141,435.30	251,334.89	-17.06%
10	502100	Holiday Pay	124,695.23	169,777.37	70,250.70	158,717.52	-6.51%
10	502105	On Call Pay	10,688.48	20,000.00	14,753.00	20,000.00	0.00%
10	502110	First Stop Health	2,880.00	298.15	1,944.40	3,150.60	956.72%
10	502120	Other Paid Absence	18,579.32	11,000.00	11,196.13	15,000.00	36.36%
10	502130	Uniform Allowance	29,758.59	27,800.00	11,389.62	27,800.00	0.00%
10	502140	Other Benefits	53,601.91	33,500.00	40,972.69	29,500.00	-11.94%
10	503030	Professional and Technical Services	5,812.27	0.00	99.84	1,000.00	#DIV/0!
10	503070	Security Services	67,171.81	5,000.00	1,264.07	5,000.00	0.00%
10	503990	Other Services	12,416.09	7,000.00	859.32	7,000.00	0.00%
10	503991	Drug & Alcohol Testing	3,376.00	2,500.00	3,174.00	3,500.00	40.00%
10	503994	CDL Testing/DMV Checks	4,000.00	1,500.00	0.00	1,500.00	0.00%
10	504013	Ultra-Low Sulfur Fuel	514,267.00	650,000.00	179,329.82	677,116.00	4.17%
10	504200	Office Supplies	0.00	100.00	0.00	100.00	0.00%
10	504240	Cleaning/Sanitation Supplies	224.96	1,200.00	681.38	1,000.00	-16.67%
10	504260	Misc Operating Supplies	791.88	0.00	106.73	200.00	#DIV/0!

Fixed Route			2019	2020		2021	
Dept	GL	Account Description	Actual	Budget	Actual (Thru Aug)	Budget Request	Increase/Decrease (%) from 2020 Budget
10	504270	Bus Stop/Poles & Signs	0.00	0.00	433.13	500.00	#DIV/0!
10	504340	Sm Tools/Equip/Furn-Other	1,578.65	0.00	0.00	0.00	#DIV/0!
10	504390	Revenue Vehicle Parts/Supplies	0.00	0.00	130.78	0.00	#DIV/0!
10	504990	Other Materials and Supplies	0.00	0.00	32.52	0.00	#DIV/0!
10	504991	Postage	100.00	100.00	100.00	200.00	100.00%
10	505022	Telephone Service	868.82	1,000.00	585.37	1,000.00	0.00%
10	506030	Premium For PL/PD Insurance	187,881.84	209,021.34	137,210.56	169,697.00	-18.81%
10	509010	Dues, Memberships, Subscriptions	4,510.94	3,000.00	3,146.48	3,500.00	16.67%
10	509022	Conference Registration	0.00	500.00	0.00	500.00	0.00%
10	509024	Training/Seminars	0.00	1,000.00	0.00	1,000.00	0.00%
10	509080	Promotional Items	361.84	0.00	0.00	300.00	#DIV/0!
10	509990	Other Miscellaneous Expenses	13.42	500.00	0.00	200.00	-60.00%
10	509992	Employee Recruitment	13,010.50	0.00	5,808.83	0.00	#DIV/0!
10	509993	Employee Incentive	395.52	0.00	1,389.58	1,500.00	#DIV/0!
		<b>Total Fixed Route</b>	<b>4,916,635.30</b>	<b>5,880,680.30</b>	<b>2,938,138.79</b>	<b>5,548,445.68</b>	<b>-5.65%</b>

Paratransit			2019	2020		2021	
Dept	GL	Account Description	Actual	Budget	Actual (Thru Aug)	Budget Request	Increase/Decrease (%)
12	501010	Operators' Salaries and Wages	1,046,004.47	730,605.97	616,874.73	981,128.09	34.29%
12	502010	Employer's FICA Expense	90,928.00	54,563.52	52,620.44	80,656.59	47.82%
12	502020	401a Pension Plan	61,336.98	44,002.84	35,461.42	57,611.85	30.93%
12	502030	Medical Insurance	232,740.86	198,243.74	148,185.30	238,138.57	20.12%
12	502040	Dental /Vision Insurance	33,199.56	24,182.09	18,928.27	31,739.00	31.25%
12	502050	Life Insurance Plans	595.08	435.07	366.63	571.03	31.25%
12	502060	Group Disability Insurance	16,499.83	11,239.62	7,558.92	14,633.56	30.20%
12	502070	Unemployment Insurance	0.00	5,000.00	0.00	5,000.00	0.00%
12	502080	Worker's Comp Insurance	61,035.31	40,041.88	28,573.31	52,607.74	31.38%
12	502085	WA State Paid FMLA	1,826.77	2,298.00	1,063.82	2,298.00	0.00%
12	502087	FFCRA Leave	0.00	0.00	4,730.63	0.00	#DIV/0!
12	502090	General Leave	94,664.09	81,668.68	46,126.43	92,172.17	12.86%
12	502100	Holiday Pay	50,710.43	42,782.05	29,118.25	56,936.68	33.09%
12	502105	On Call Pay	24,104.74	20,000.00	6,113.62	20,000.00	0.00%
12	502110	First Stop Health	1,224.84	71.20	756.01	1,121.40	1475.00%
12	502120	Other Paid Absence	1,258.74	5,000.00	1,334.18	2,000.00	-60.00%
12	502130	Uniform Allowance	9,448.24	9,000.00	1,928.73	6,000.00	-33.33%
12	502140	Other Benefits	14,613.17	8,000.00	16,031.36	10,500.00	31.25%
12	503030	Professional and Technical Services	0.00	0.00	1,062.56	1,500.00	#DIV/0!
12	503990	Other Services	8,772.94	0.00	712.25	800.00	#DIV/0!
12	503991	Drug & Alcohol Testing	1,060.00	1,000.00	430.00	1,000.00	0.00%
12	503994	CDL Testing/DMV Checks	0.00	500.00	0.00	0.00	-100.00%
12	504013	Ultra-Low Sulfur Fuel	38,517.07	50,000.00	7,653.62	43,165.00	-13.67%

Paratransit			2019	2020		2021	
Dept	GL	Account Description	Actual	Budget	Actual (Thru Aug)	Budget Request	Increase/Decrease (%)
12	504016	Propane	69,871.28	115,000.00	36,493.08	132,952.00	15.61%
12	504200	Office Supplies	7.40	200.00	0.00	200.00	0.00%
12	504240	Cleaning/Sanitation Supplies	205.54	1,000.00	0.00	500.00	-50.00%
12	504260	Misc Operating Supplies	0.00	0.00	2,608.07	2,700.00	#DIV/0!
12	504280	Fare Cards	0.00	0.00	80.29	300.00	#DIV/0!
12	504991	Postage	500.00	500.00	500.00	500.00	0.00%
12	504992	Shipping	0.00	0.00	25.69	50.00	#DIV/0!
12	505023	Cellular Phone	12,446.57	12,000.00	16,835.24	18,000.00	50.00%
12	506030	Premium For PL/PD Insurance	46,182.48	51,378.75	33,727.20	28,165.00	-45.18%
12	509990	Other Miscellaneous Expenses	60.00	500.00	0.00	300.00	-40.00%
12	509993	Employee Incentive	638.10	500.00	146.11	500.00	0.00%
		<b>Total - Paratransit</b>	<b>1,918,452.49</b>	<b>1,509,713.41</b>	<b>1,116,046.16</b>	<b>1,883,746.68</b>	<b>24.78%</b>

Vanpool			2019	2020		2021	
Dept	GL	Account Description	Actual	Budget	Actual (Thru Aug)	Budget Request	Increase/Decrease (%)
14	501020	Other Salaries and Wages	47,607.70	57,369.52	35,655.42	54,764.61	-4.54%
14	502010	Employer's FICA Expense	4,248.80	4,160.09	3,067.25	3,832.23	-7.88%
14	502020	401a Pension Plan	2,891.41	3,354.91	2,064.84	3,090.51	-7.88%
14	502030	Medical Insurance	19,271.52	20,108.30	9,894.63	16,765.67	-16.62%
14	502040	Dental /Vision Insurance	1,465.46	1,511.38	869.16	1,484.83	-1.76%
14	502050	Life Insurance Plans	26.40	26.40	17.30	26.40	0.00%
14	502060	Group Disability Insurance	1,065.50	879.13	438.85	822.10	-6.49%
14	502080	Worker's Comp Insurance	206.28	233.64	170.68	238.95	2.27%
14	502085	WA StatePaid FMLA	87.24	99.31	61.98	91.48	-7.88%
14	502090	General Leave	7,044.55	7,626.71	3,725.96	5,111.23	-32.98%
14	502100	Holiday Pay	2,707.50	2,101.94	1,637.47	1,934.38	-7.97%
14	502110	First Stop Health	53.28	53.40	34.92	53.40	0.00%
14	502120	Other Paid Absence	298.01	0.00	0.00	0.00	#DIV/0!
14	502140	Other Benefits	827.62	500.00	778.72	500.00	0.00%
14	503020	Advertising	1,980.00	1,000.00	0.00	250.00	-75.00%
14	503030	Professional and Technical Services	0.00	1,000.00	0.00	0.00	-100.00%
14	504012	Gas	154,133.89	190,000.00	52,462.30	163,681.00	-13.85%
14	504200	Office Supplies	0.00	200.00	0.00	0.00	-100.00%
14	504250	Safety Training Material & Supply	1,478.50	2,500.00	0.00	1,000.00	-60.00%
14	504310	Sm Tools/Equip/Furn-Mtce	7.49	0.00	0.00	0.00	#DIV/0!
14	504330	Safety Supplies	0.00	100.00	0.00	100.00	0.00%
14	504990	Other Materials & Supplies	(91.50)	0.00	0.00	0.00	#DIV/0!
14	504991	Postage	50.00	100.00	50.00	100.00	0.00%
12	505023	Cellular Phone	0.00	0.00	596.24	1,000.00	#DIV/0!
14	506030	Premium For PL/PD Insurance	132,455.04	147,358.30	96,732.32	83,997.00	-43.00%
14	506040	Non-Insured PL/PD Claims	0.00	1,000.00	0.00	200.00	-80.00%
14	507040	Veh License/Registration Fee	0.00	100.00	0.00	100.00	0.00%



14	509010	Dues, Memberships, Subscriptions	0.00	100.00	0.00	100.00	0.00%
14	509020	Travel & Meeting Expense	138.84	200.00	0.00	200.00	0.00%
14	509022	Conference Registration	0.00	200.00	2.10	200.00	0.00%
14	509024	Training / Seminars	60.00	100.00	0.00	100.00	0.00%
14	509030	Bridge, Tunnel, and Highway Tolls	100.00	100.00	200.00	200.00	100.00%
14	509080	Promotional Items	0.00	500.00	0.00	200.00	-60.00%
14	509990	Other Miscellaneous Expenses	278.12	500.00	314.65	500.00	0.00%
		Total - Vanpool	378,391.65	443,083.03	208,774.79	340,643.80	-23.12%

Operations			2019	2020		2021	
Dept	GL	Account Description	Actual	Budget	Actual (Thru Aug)	Budget Request	Increase/Decrease (%)
18	501020	Other Salaries and Wages	1,025,858.45	1,042,799.29	668,852.95	1,107,359.39	6.19%
18	502010	Employer's FICA Expense	89,417.23	74,455.08	58,334.70	77,965.71	4.72%
18	502020	401a Pension Plan	60,437.32	60,044.42	39,197.49	62,875.57	4.72%
18	502030	Medical Insurance	248,438.75	261,581.67	163,820.19	282,543.13	8.01%
18	502040	Dental /Vision Insurance	27,752.67	28,716.24	16,242.15	28,211.74	-1.76%
18	502050	Life Insurance Plans	499.93	501.60	322.30	501.60	0.00%
18	502060	Group Disability Insurance	19,441.55	15,826.89	8,624.72	16,562.84	4.65%
18	502070	Unemployment Insurance	10,635.22	10,000.00	0.00	10,000.00	0.00%
18	502080	Worker's Comp Insurance	21,403.21	15,730.21	14,395.96	15,724.90	-0.03%
18	502085	WA State Paid FMLA	1,806.79	1,775.83	1,176.03	1,858.16	4.64%
18	502087	FFCRA Leave	0.00	0.00	8,457.74	0.00	#DIV/0!
18	502090	General Leave	113,291.60	119,717.68	59,027.10	108,860.68	-9.07%
18	502100	Holiday Pay	58,638.80	37,371.35	42,482.53	39,291.33	5.14%
18	502110	First Stop Health	1,008.95	1,014.60	650.46	1,014.60	0.00%
18	502120	Other Paid Absence	3,054.48	1,000.00	1,597.97	2,000.00	100.00%
18	502130	Uniform Allowance	3,975.25	1,500.00	905.76	1,500.00	0.00%
18	502140	Other Benefits	16,472.58	9,500.00	12,922.26	9,500.00	0.00%
18	503025	Legal/Public Notices	290.16	0.00	0.00	0.00	#DIV/0!
18	503030	Professional and Technical Services	1,924.42	5,000.00	1,844.76	5,000.00	0.00%
10	503034	Training Services	13,469.72	15,000.00	0.00	2,000.00	-86.67%
18	503991	Drug & Alcohol Testing	1,431.50	1,000.00	396.00	1,800.00	80.00%
18	504200	Office Supplies	876.31	2,000.00	1,783.72	2,000.00	0.00%
18	504240	Cleaning/Sanitation Supplies	2,886.04	1,500.00	3,966.75	5,000.00	233.33%
18	504260	Misc Operating Supplies	1,854.62	1,500.00	2,242.64	2,500.00	66.67%
18	504270	Bus Stop/Poles & Signs	0.00	0.00	363.91	500.00	#DIV/0!
18	504300	Small Computer Equipment	0.00	0.00	810.75	900.00	#DIV/0!
18	504330	Safety Supplies	350.89	500.00	1,454.28	2,000.00	300.00%

Operations			2019	2020		2021	
Dept	GL	Account Description	Actual	Budget	Actual (Thru Aug)	Budget Request	Increase/Decrease (%)
18	504340	Sm Tools/Equip/Furn-Other	2,164.60	2,000.00	1,244.36	2,000.00	0.00%
18	504350	Ergonomic Equipment & Furniture	971.51	1,000.00	0.00	1,000.00	0.00%
18	504990	Other Materials and Supplies	0.00	0.00	14.91	0.00	#DIV/0!
18	504991	Postage	50.00	100.00	50.00	100.00	0.00%
18	505023	Cellular Phone	6,793.44	5,000.00	4,481.70	5,500.00	10.00%
18	505024	Radio	0.00	0.00	7,704.59	1,000.00	#DIV/0!
18	505025	Utilities	0.00	1,200.00	0.00	0.00	-100.00%
18	506030	Premium For PL/PD Insurance	5,202.72	5,788.13	3,799.60	7,428.20	28.34%
18	509010	Dues, Memberships, Subscriptions	18.39	100.00	0.00	100.00	0.00%
18	509020	Travel & Meeting Expense	19,925.08	20,000.00	6,790.25	20,000.00	0.00%
18	509021	Misc Travel Expense	51.88	0.00	0.00	100.00	#DIV/0!
18	509022	Conference Registration	10,553.00	6,000.00	450.00	6,000.00	0.00%
18	509024	Training / Seminars	2,804.20	3,000.00	913.00	3,000.00	0.00%
18	509080	Promotional Items	0.00	100.00	0.00	100.00	0.00%
18	509990	Other Miscellaneous Expenses	195.30	150.00	156.21	150.00	0.00%
18	509991	Books & Periodicals	18.40	0.00	0.00	0.00	#DIV/0!
18	509992	Employee Recruitment	2,808.50	0.00	2,987.00	0.00	#DIV/0!
18	509993	Employee Incentive	186.00	500.00	248.43	500.00	0.00%
18	512120	Equipment Lease	5,486.17	5,000.00	3,770.47	5,000.00	0.00%
		<b>Total - Operations</b>	<b>1,782,445.63</b>	<b>1,757,972.99</b>	<b>1,142,483.64</b>	<b>1,839,447.84</b>	<b>4.63%</b>

Administration			2019	2020		2021	
Dept	GL	Account Description	Actual	Budget	Actual (Thru Aug)	Budget Request	Increase/Decrease (%)
20	501020	Other Salaries and Wages	500,093.54	534,262.60	323,469.33	508,436.19	-4.83%
20	502010	Employer's FICA Expense	44,123.83	38,392.45	27,584.34	36,156.79	-5.82%
20	502020	401a Pension Plan	17,634.09	30,961.66	1,090.23	29,158.70	-5.82%
20	502030	Medical Insurance	139,349.79	128,314.55	97,148.45	138,191.24	7.70%
20	502040	Dental /Vision Insurance	13,189.14	13,602.43	7,733.16	11,878.63	-12.67%
20	502050	Life Insurance Plans	237.60	237.60	152.90	211.20	-11.11%
20	502060	Group Disability Insurance	10,426.21	8,072.32	4,792.94	7,502.31	-7.06%
20	502070	Unemployment Insurance	2,144.86	5,000.00	0.00	5,000.00	0.00%
20	502080	Worker's Comp Insurance	1,712.69	2,128.25	1,259.03	1,878.68	-11.73%
20	502085	WA State Paid FMLA	891.80	914.29	570.29	860.14	-5.92%
20	502087	FFCRA Leave	0.00	0.00	3,623.84	0.00	#DIV/0!
20	502090	General Leave	65,381.91	64,474.21	33,325.94	54,659.36	-15.22%
20	502100	Holiday Pay	27,956.38	19,296.32	18,775.76	18,078.42	-6.31%
20	502110	First Stop Health	479.52	480.60	308.58	427.20	-11.11%
20	502120	Other Paid Absence	1,692.55	1,000.00	25.36	2,000.00	100.00%
20	502140	Other Benefits	5,171.25	4,500.00	5,188.38	4,000.00	-11.11%
20	502142	Boot Allowance	200.00	200.00	200.00	0.00	-100.00%
20	503020	Advertising	137.02	1,000.00	838.24	1,200.00	20.00%
20	503025	Legal/Public Notices	145.08	1,000.00	350.00	500.00	-50.00%
20	503030	Professional and Technical Services	3,819.02	10,000.00	4,076.36	10,000.00	0.00%
20	503032	Legal Services	0.00	0.00	2,025.00	2,000.00	#DIV/0!
20	503034	Training Services	249.00	0.00	0.00	300.00	#DIV/0!
20	503035	Audit Services	33,271.61	27,000.00	22,054.50	35,000.00	29.63%
20	503036	Consulting Services	157.50	200.00	0.00	200.00	0.00%
20	503040	Temporary Help	2,466.80	10,000.00	4,642.26	2,000.00	-80.00%

Administration			2019	2020		2021	
Dept	GL	Account Description	Actual	Budget	Actual (Thru Aug)	Budget Request	Increase/Decrease (%)
20	503990	Other Services	6,672.35	8,000.00	3,325.94	6,000.00	-25.00%
20	504200	Office Supplies	10,334.11	8,000.00	5,899.34	8,000.00	0.00%
20	504210	Software	0.00	500.00	0.00	0.00	-100.00%
20	504230	Small Tools Replacement/Repair	0.00	200.00	0.00	200.00	0.00%
20	504240	Cleaning/Sanitation Supplies	7,244.90	6,500.00	52.50	0.00	-100.00%
20	504260	Misc Operating Supplies	5.18	0.00	0.00	0.00	#DIV/0!
20	504290	Forms	641.59	2,000.00	839.56	2,000.00	0.00%
20	504310	Sm Tools/Equip/Furn-Mtce	0.00	100.00	0.00	100.00	0.00%
20	504330	Safety Supplies	0.00	0.00	702.22	1,000.00	#DIV/0!
20	504340	Sm Tools/Equip/Furn-Other	363.95	5,000.00	44.89	500.00	-90.00%
20	504350	Ergonomic Equipment & Furniture	0.00	2,000.00	12.25	500.00	-75.00%
20	504991	Postage	2,202.07	2,500.00	2,058.65	2,500.00	0.00%
20	505022	Telephone Service	23,397.68	18,200.00	13,130.20	18,200.00	0.00%
20	505025	Utilities	44,983.38	50,000.00	33,559.19	48,000.00	-4.00%
20	506030	Premium For PL/PD Insurance	42,066.92	46,800.05	30,721.52	60,660.00	29.62%
20	507020	State & Sales Tax	2,579.39	2,000.00	1,064.37	2,000.00	0.00%
20	507990	Property Assessment	1,698.04	2,000.00	1,667.56	2,000.00	0.00%
20	509010	Dues, Memberships, Subscriptions	14,005.88	12,000.00	13,166.88	15,000.00	25.00%
20	509020	Travel & Meeting Expense	4,299.60	8,000.00	1.14	3,000.00	-62.50%
20	509022	Conference Registration	1,430.80	2,000.00	325.00	1,800.00	-10.00%
20	509024	Training / Seminars	3,287.00	5,000.00	495.00	3,000.00	-40.00%
20	509080	Promotional Items	152.41	200.00	0.00	200.00	0.00%
20	509990	Other Miscellaneous Expenses	2,230.64	2,500.00	836.40	2,000.00	-20.00%
20	509991	Books & Periodicals	364.83	500.00	202.51	500.00	0.00%
20	509992	Employee Recruitment	384.00	0.00	7,700.00	0.00	#DIV/0!

Administration			2019	2020		2021	
Dept	GL	Account Description	Actual	Budget	Actual (Thru Aug)	Budget Request	Increase/Decrease (%)
20	509993	Employee Incentive	736.79	500.00	150.00	500.00	0.00%
20	512120	Equipment Lease	5,780.36	6,000.00	4,951.90	6,000.00	0.00%
20	512121	Building Lease	702.00	800.00	468.00	800.00	0.00%
		Total - Administration	1,046,495.06	1,092,337.33	680,609.91	1,054,098.84	-3.50%

Executive Director			2019	2020		2021	
Dept	GL	Account Description	Actual	Budget	Actual (Thru Aug)	Budget Request	Increase/Decrease (%)
25	501020	Other Salaries and Wages	266,584.89	304,543.45	203,502.19	396,579.82	30.22%
25	502010	Employer's FICA Expense	23,636.90	22,124.13	18,022.69	28,170.12	27.33%
25	502020	401a Pension Plan	16,286.72	17,842.04	12,040.98	22,717.84	27.33%
25	502030	Medical Insurance	58,770.29	62,341.77	34,769.33	72,025.10	15.53%
25	502040	Dental /Vision Insurance	5,433.86	6,045.52	3,540.76	7,424.14	22.80%
25	502050	Life Insurance Plans	97.90	105.60	70.40	132.00	25.00%
25	502060	Group Disability Insurance	4,562.24	4,011.59	2,256.57	5,196.05	29.53%
25	502070	Unemployment Insurance	7,740.00	2,000.00	0.00	2,000.00	0.00%
25	502080	Worker's Comp Insurance	848.44	944.12	617.87	1,183.07	25.31%
25	502085	WA State Paid FMLA	489.70	527.38	371.69	671.71	27.37%
25	502090	General Leave	41,284.90	40,635.99	26,376.18	43,209.37	6.33%
25	502100	Holiday Pay	16,684.08	11,161.70	10,385.28	14,067.60	26.03%
25	502110	First Stop Health	197.58	213.60	142.08	267.00	25.00%
25	502120	Other Paid Absence	640.08	500.00	516.96	500.00	0.00%
25	502130	Uniform Allowance	111.35	500.00	69.41	500.00	0.00%
25	502140	Other Benefits	2,000.00	2,000.00	2,040.00	2,500.00	25.00%
25	503020	Advertising	7,469.26	10,000.00	1,457.75	10,000.00	0.00%
25	503025	Legal/Public Notices	870.48	750.00	620.62	750.00	0.00%
25	503030	Professional and Technical Services	4,623.26	10,000.00	4,058.83	10,000.00	0.00%
25	503032	Legal Services	6,257.50	10,000.00	2,676.95	8,000.00	-20.00%
25	503051	Repair/Maintenance - Other	0.00	250.00	0.00	250.00	0.00%
25	503990	Other Services	787.50	1,000.00	0.00	2,000.00	100.00%
25	503995	Vaccination Services	0.00	250.00	0.00	250.00	0.00%

Executive Director			2019	2020		2021	
Dept	GL	Account Description	Actual	Budget	Actual (Thru Aug)	Budget Request	Increase/Decrease (%)
25	504200	Office Supplies	97.19	750.00	64.68	250.00	-66.67%
25	504240	Cleaning/Sanitation Supplies	21.64	50.00	0.00	50.00	0.00%
25	504250	Safety Training Material & Supply	285.00	500.00	0.00	500.00	0.00%
25	504260	Misc Operating Supplies	0.00	50.00	0.00	50.00	0.00%
25	504310	Sm Tools/Equip/Furn-Mtce	0.00	150.00	0.00	150.00	0.00%
25	504330	Safety Supplies	0.00	1,500.00	0.00	500.00	-66.67%
25	504340	Sm Tools/Equip/Furn-Other	66.91	250.00	39.05	250.00	0.00%
25	504350	Ergonomic Equipment & Furniture	0.00	500.00	195.65	500.00	0.00%
25	504990	Other Materials & Supplies	24.94	250.00	0.00	250.00	0.00%
25	504991	Postage	50.00	0.00	50.00	50.00	#DIV/0!
25	505023	Cellular Phone	1,737.22	1,500.00	1,487.79	1,800.00	20.00%
25	505025	Utilities	880.05	0.00	0.00	0.00	#DIV/0!
25	509010	Dues, Memberships, Subscriptions	22,530.40	32,000.00	36,512.65	35,000.00	9.38%
25	509020	Travel & Meeting Expense	8,282.44	7,500.00	2,526.86	7,500.00	0.00%
25	509021	Misc Travel Expense	0.00	200.00	0.00	200.00	0.00%
25	509022	Conference Registration	1,090.00	2,500.00	75.00	2,000.00	-20.00%
25	509023	SKAT Board/CAC Meeting Expense	110.00	500.00	0.00	1,000.00	100.00%
25	509024	Training / Seminars	219.00	850.00	172.03	500.00	-41.18%
25	509080	Promotional Items	3,351.59	3,500.00	1,764.09	3,500.00	0.00%
25	509990	Other Miscellaneous Expenses	382.39	800.00	2.00	500.00	-37.50%
25	509991	Books & Periodicals	0.00	100.00	0.00	100.00	0.00%
25	509992	Employee Recruitment	333.00	250.00	0.00	250.00	0.00%
25	509993	Employee Incentive	18.99	2,500.00	0.00	1,000.00	-60.00%
25	512121	Building Lease	13,547.70	12,000.00	6,232.80	8,000.00	-33.33%
		<b>Total - Executive Director</b>	<b>518,405.39</b>	<b>575,946.89</b>	<b>372,659.14</b>	<b>692,293.81</b>	<b>20.20%</b>



HR			2019	2020		2021	
Dept	GL	Account Description	Actual	Budget	Actual (Thru Aug)	Budget Request	Increase/Decrease (%)
26	501020	Other Salaries and Wages	126,087.09	145,513.58	95,340.67	154,197.13	5.97%
26	502010	Employer's FICA Expense	11,327.16	10,367.49	8,435.50	10,817.87	4.34%
26	502020	401a Pension Plan	7,538.71	8,360.88	5,599.17	8,724.09	4.34%
26	502030	Medical Insurance	20,124.18	24,121.69	12,919.20	20,939.59	-13.19%
26	502040	Dental /Vision Insurance	2,747.50	3,022.76	1,770.38	2,969.66	-1.76%
26	502050	Life Insurance Plans	49.50	52.80	35.20	52.80	0.00%
26	502060	Group Disability Insurance	1,473.45	1,994.63	712.06	2,038.60	2.20%
26	502070	Unemployment Insurance	9,522.90	2,000.00	9,450.85	2,000.00	0.00%
26	502080	Worker's Comp Insurance	431.79	477.90	328.22	477.90	0.00%
26	502085	WA State Paid FMLA	225.70	246.74	168.01	257.49	4.36%
26	502090	General Leave	13,926.31	16,030.53	8,805.20	14,386.96	-10.25%
26	502100	Holiday Pay	6,613.60	5,173.44	4,980.96	5,397.75	4.34%
26	502110	First Stop Health	99.90	106.80	71.04	106.80	0.00%
26	502120	Other Paid Absence	798.56	500.00	0.00	500.00	0.00%
26	502140	Other Benefits	3,677.37	1,000.00	3,855.68	1,000.00	0.00%
26	503020	Advertising	710.67	0.00	0.00	0.00	#DIV/0!
26	503025	Legal/Public Notices	128.96	0.00	0.00	0.00	#DIV/0!
26	503030	Professional and Technical Services	1,217.69	300.00	0.00	300.00	0.00%
26	503031	Labor Law Service	51,471.61	15,000.00	22,227.01	25,000.00	66.67%
26	503991	Drug and Alcohol Testing	25.00	100.00	25.00	100.00	0.00%
26	504200	Office Supplies	129.92	150.00	141.80	150.00	0.00%
26	504260	Misc Operating Supplies	5.97	0.00	0.00	0.00	#DIV/0!
26	504290	Forms	1,131.25	1,500.00	0.00	1,500.00	0.00%
26	504340	Sm Tools/Equip/Furn-Other	64.98	0.00	0.00	0.00	#DIV/0!
26	504350	Ergonomic Equipment & Furniture	0.00	200.00	0.00	500.00	150.00%
26	504600	Wellness Program Activity/Supplies	2,217.76	7,640.00	77.65	3,540.00	-53.66%
26	504990	Other Materials and Supplies	53.15	0.00	0.00	0.00	#DIV/0!

26	504991	Postage	350.00	400.00	400.00	500.00	25.00%
26	509010	Dues, Memberships, Subscriptions	950.09	14,000.00	219.00	1,200.00	-91.43%
26	509020	Travel & Meeting Expense	4,414.76	8,000.00	682.53	8,000.00	0.00%
26	509022	Conference Registration	1,296.00	4,000.00	684.00	4,000.00	0.00%
26	509024	Training / Seminars	1,916.00	1,000.00	339.00	1,500.00	50.00%
26	509990	Other Miscellaneous Expenses	80.82	100.00	0.00	100.00	0.00%
26	509991	Books & Periodicals	0.00	100.00	0.00	100.00	0.00%
26	509992	Employee Recruitment	43.00	30,000.00	150.00	30,000.00	0.00%
26	509993	Employee Incentive	20.07	3,500.00	299.38	3,500.00	0.00%
		Total - HR	270,871.42	304,959.24	177,717.51	303,856.65	-0.36%

Information Technology			2019	2020		2021	
Dept	GL	Account Description	Actual	Budget	Actual (Thru Aug)	Budget Request	Increase/Decrease (%)
30	501020	Other Salaries and Wages	171,945.96	188,998.30	131,000.73	206,516.72	9.27%
30	502010	Employer's FICA Expense	15,162.76	13,252.93	11,400.40	14,362.13	8.37%
30	502020	401a Pension Plan	10,187.00	10,687.85	7,631.54	11,582.36	8.37%
30	502030	Medical Insurance	43,525.02	47,526.37	29,021.17	49,427.43	4.00%
30	502040	Dental /Vision Insurance	3,846.12	4,534.14	2,655.57	4,454.49	-1.76%
30	502050	Life Insurance Plans	69.30	79.20	52.80	79.20	0.00%
30	502060	Group Disability Insurance	3,039.40	2,722.69	1,563.35	2,882.98	5.89%
30	502080	Worker's Comp Insurance	647.43	722.16	483.68	716.85	-0.74%
30	502085	WA State Paid FMLA	298.82	316.36	228.92	342.84	8.37%
30	502090	General Leave	19,311.02	20,195.65	12,669.24	20,013.26	-0.90%
30	502100	Holiday Pay	9,049.68	6,562.97	5,525.68	7,117.28	8.45%
30	502110	First Stop Health	139.86	160.20	106.56	160.20	0.00%
30	502120	Other Paid Absence	758.24	500.00	758.24	500.00	0.00%
30	502140	Other Benefits	3,508.45	1,500.00	4,175.68	1,500.00	0.00%
30	503030	Professional and Technical Services	27,519.95	25,000.00	8,254.33	13,510.00	-45.96%
30	503051	Repair/Maintenance - Other	739.84	800.00	0.00	8,000.00	900.00%
30	503055	GFI Services	1,382.16	1,500.00	0.00	400.00	-73.33%
30	503992	Internet Fee	425.64	0.00	0.00	0.00	#DIV/0!
30	504200	Office Supplies	325.16	30.00	45.95	200.00	566.67%
30	504210	Software	226,991.92	226,304.64	219,645.81	316,810.00	39.99%
30	504250	Safety Training Material and Supply	0.00	0.00	39.88	0.00	#DIV/0!
30	504300	Small Computer Equipment	35,239.20	32,000.00	6,926.93	26,000.00	-18.75%
30	504340	Sm Tools/Equip/Furn-Other	6,769.90	5,000.00	14,974.40	19,000.00	280.00%
30	504990	Other Materials & Supplies	4,398.59	800.00	399.03	900.00	12.50%
30	504991	Postage	500.00	500.00	550.00	700.00	40.00%
30	504992	Shipping	204.46	100.00	0.00	10.00	-90.00%
30	505023	Cellular Phone	960.26	1,000.00	640.16	1,000.00	0.00%

Information Technology			2019	2020		2021	
Dept	GL	Account Description	Actual	Budget	Actual (Thru Aug)	Budget Request	Increase/Decrease (%)
30	505024	Radio	5,700.65	5,000.00	(1,600.10)	1,800.00	-64.00%
30	505026	Fiber Optics	26,657.05	17,000.00	14,840.38	24,000.00	41.18%
30	505027	Internet Fee	4,919.40	7,000.00	2,869.65	5,000.00	-28.57%
30	509010	Dues, Memberships, Subscriptions	1,235.91	1,500.00	541.42	1,000.00	-33.33%
30	509020	Travel & Meeting Expense	0.00	1,500.00	12.78	100.00	-93.33%
30	509022	Conference Registration	0.00	1,000.00	0.00	0.00	-100.00%
30	509024	Training / Seminars	0.00	1,500.00	0.00	0.00	-100.00%
30	509990	Other Miscellaneous Expenses	60.89	0.00	4.93	100.00	#DIV/0!
30	509992	Employee Recruitment	2,934.00	0.00	0.00	0.00	#DIV/0!
30	512060	Equipment Rental	0.00	0.00	791.77	0.00	#DIV/0!
		<b>Total - Information Technology</b>	<b>628,454.04</b>	<b>625,293.46</b>	<b>476,210.88</b>	<b>738,185.74</b>	<b>18.05%</b>

Safety and Security			2019	2020		2021	
Dept	GL	Account Description	Actual	Budget	Actual (Thru Aug)	Budget Request	Increase/Decrease (%)
35	501020	Other Salaries and Wages	247,650.38	304,490.84	194,558.29	341,899.79	12.29%
35	502010	Employer's FICA Expense	22,152.46	21,877.61	17,192.13	24,114.64	10.23%
35	502020	401a Pension Plan	14,743.92	17,643.23	11,452.45	19,447.29	10.23%
35	502030	Medical Insurance	39,477.12	63,565.68	31,906.41	72,276.37	13.70%
35	502040	Dental /Vision Insurance	5,861.84	7,556.90	3,933.88	7,424.14	-1.76%
35	502050	Life Insurance Plans	105.60	132.00	78.40	132.00	0.00%
35	502060	Group Disability Insurance	4,694.84	4,668.42	2,428.77	5,065.83	8.51%
35	502080	Worker's Comp Insurance	950.56	8,017.04	867.34	5,756.15	-28.20%
35	502085	WA State Paid FMLA	442.05	521.50	343.68	574.90	10.24%
35	502087	FFCRA Leave	0.00	0.00	70.89	0.00	#DIV/0!
35	502090	General Leave	30,573.51	37,852.14	23,814.72	35,502.39	-6.21%
35	502100	Holiday Pay	12,806.80	11,021.71	10,605.38	12,043.55	9.27%
35	502110	First Stop Health	213.12	267.00	158.22	267.00	0.00%
35	502120	Other Paid Absence	0.00	500.00	0.00	500.00	0.00%
35	502130	Uniform Allowance	1,862.49	750.00	1,004.10	750.00	0.00%
35	502140	Other Benefits	5,346.29	2,500.00	2,500.00	2,500.00	0.00%
35	503030	Professional and Technical Services	88.97	200.00	143.66	200.00	0.00%
35	503051	Repair/Maintenance-Other	0.00	0.00	379.75	0.00	#DIV/0!
35	503070	Security Services	0.00	100,000.00	63,408.32	111,000.00	11.00%
35	503991	Drug and Alcohol Testing	216.00	300.00	54.00	350.00	16.67%
35	503994	CDL Testing/DMV Checks	0.00	0.00	1,505.25	1,500.00	#DIV/0!
35	504200	Office Supplies	88.83	500.00	193.43	500.00	0.00%
35	504240	Cleaning/Sanitation Supplies	0.00	0.00	219.55	300.00	#DIV/0!
35	504250	Safety Training Material & Supply	2,034.78	1,750.00	2,360.37	3,000.00	71.43%
35	504260	Misc Operating Supplies	0.00	0.00	10.83	50.00	#DIV/0!
35	504330	Safety Supplies	0.00	4,000.00	8,216.59	10,000.00	150.00%
35	504340	Sm Tools/Equip/Furn-Other	118.24	150.00	251.88	300.00	100.00%

Safety and Security			2019	2020		2021	
Dept	GL	Account Description	Actual	Budget	Actual (Thru Aug)	Budget Request	Increase/Decrease (%)
35	504350	Ergonomic Equipment & Furniture	342.38	350.00	761.62	350.00	0.00%
35	504990	Other Materials & Supplies	0.00	500.00	0.00	250.00	-50.00%
35	504991	Postage	77.30	50.00	0.00	0.00	-100.00%
35	504992	Shipping	0.00	0.00	12.06	25.00	#DIV/0!
35	505023	Cellular Phone	1,891.66	1,300.00	1,503.12	2,000.00	53.85%
35	509010	Dues, Memberships, Subscriptions	1,020.42	1,500.00	299.00	1,000.00	-33.33%
35	509020	Travel & Meeting Expense	6,935.68	4,000.00	836.15	3,000.00	-25.00%
35	509021	Misc Travel Expense	12.00	200.00	0.00	200.00	0.00%
35	509022	Conference Registration	1,260.00	2,000.00	535.00	1,500.00	-25.00%
35	509024	Training / Seminars	3,417.67	3,000.00	123.69	2,000.00	-33.33%
35	509990	Other Miscellaneous Expenses	604.58	500.00	0.00	500.00	0.00%
35	509992	Employee Recruitment	0.00	0.00	4,494.00	0.00	#DIV/0!
35	509993	Employee Incentive	253.07	1,000.00	344.68	1,400.00	40.00%
		<b>Total - Safety and Security</b>	<b>405,242.56</b>	<b>602,664.07</b>	<b>386,567.61</b>	<b>667,679.04</b>	<b>10.79%</b>

Vehicle/Service Maintenance			2019	2020		2021	
Dept	GL	Account Description	Actual	Budget	Actual (Thru Aug)	Budget Request	Increase/Decrease (%)
41	501020	Other Salaries and Wages	756,115.62	891,990.17	550,715.35	1,009,651.77	13.19%
41	502010	Employer's FICA Expense	67,479.67	63,796.91	48,489.94	70,860.92	11.07%
41	502020	401a Pension Plan	45,188.72	51,449.12	32,606.76	57,145.91	11.07%
41	502030	Medical Insurance	161,582.53	211,321.20	137,583.25	268,860.48	27.23%
41	502040	Dental /Vision Insurance	21,343.10	27,204.85	14,555.64	29,696.57	9.16%
41	502050	Life Insurance Plans	384.47	475.20	286.88	528.00	11.11%
41	502060	Group Disability Insurance	14,288.37	13,358.07	7,104.20	15,041.19	12.60%
41	502070	Unemployment Insurance	1,158.83	10,000.00	1,081.88	10,000.00	0.00%
41	502080	Worker's Comp Insurance	36,053.81	45,041.56	25,891.09	48,063.42	6.71%
41	502085	WA State Paid FMLA	1,345.13	1,504.99	978.13	1,673.98	11.23%
41	502087	FFCRA Leave	0.00	0.00	2,305.44	0.00	#DIV/0!
41	502090	General Leave	86,011.81	101,229.45	53,099.56	90,062.90	-11.03%
41	502100	Holiday Pay	45,862.14	31,662.86	37,850.68	35,353.47	11.66%
41	502110	First Stop Health	775.94	961.20	585.20	1,068.00	11.11%
41	502120	Other Paid Absence	640.08	2,000.00	0.00	2,000.00	0.00%
41	502130	Uniform Allowance	1,957.08	4,500.00	2,034.34	4,250.00	-5.56%
41	502140	Other Benefits	13,190.89	9,000.00	8,090.00	10,000.00	11.11%
41	502141	Tool Allowance	3,600.35	4,000.00	3,600.00	3,600.00	-10.00%
41	502142	Boot Allowance	3,000.00	3,600.00	3,100.00	3,800.00	5.56%
41	503020	Advertising	0.00	100.00	0.00	100.00	0.00%
41	503025	Legal/Public Notices	161.20	200.00	0.00	200.00	0.00%
41	503030	Professional and Technical Services	48.83	500.00	20.26	500.00	0.00%
41	503033	Graphic Design	0.00	1,000.00	0.00	500.00	-50.00%
41	503040	Temporary Help	36,229.95	2,000.00	26,490.80	25,000.00	1150.00%
41	503050	Contract Maintenance Services	1,103.49	1,500.00	3,291.80	11,500.00	666.67%
41	503051	Repair/Maintenance - Other	7,958.38	30,000.00	4,937.69	20,000.00	-33.33%
41	503055	GFI Services	0.00	2,000.00	0.00	2,000.00	0.00%

Vehicle/Service Maintenance			2019	2020		2021	
Dept	GL	Account Description	Actual	Budget	Actual (Thru Aug)	Budget Request	Increase/Decrease (%)
41	503061	Vehicle Washing/Cleaning	1,086.56	0.00	86.77	100.00	#DIV/0!
41	503062	Skagit Co Inmate Program	15,000.00	0.00	0.00	0.00	#DIV/0!
41	503990	Other Services	4,356.44	4,000.00	2,332.33	4,000.00	0.00%
41	503991	Drug & Alcohol Testing	377.00	1,000.00	1,065.00	1,000.00	0.00%
41	503994	CDL Testing/DMV Checks	255.25	500.00	0.00	500.00	0.00%
41	504013	Ultra-Low Sulfur Fuel	3,857.31	5,000.00	4,507.10	5,000.00	0.00%
41	504014	Lubricants	32,146.60	28,000.00	19,930.03	28,000.00	0.00%
41	504015	Fuel Staff Vehicles	17,408.51	22,500.00	7,056.01	22,500.00	0.00%
41	504017	Fuel Equipment	0.00	100.00	0.00	100.00	0.00%
41	504020	Tires and Tubes	102,152.81	130,000.00	50,766.07	105,000.00	-19.23%
41	504200	Office Supplies	713.88	1,000.00	353.49	1,000.00	0.00%
41	504210	Software	1,991.48	4,000.00	1,070.31	4,000.00	0.00%
41	504230	Small Tools Replacement/Repair	5,414.35	5,000.00	3,570.41	5,500.00	10.00%
41	504240	Cleaning/Sanitation Supplies	5,902.14	6,000.00	3,965.31	6,000.00	0.00%
41	504260	Misc Operating Supplies	11.39	0.00	0.00	0.00	#DIV/0!
41	504280	Fare Cards	12,335.10	12,000.00	2,002.22	8,000.00	-33.33%
41	504300	Small Computer Equipment	3,829.06	4,000.00	15.19	4,000.00	0.00%
41	504310	Sm Tools/Equip/Furn-Mtce	12,658.96	15,000.00	6,116.61	15,000.00	0.00%
	504311	Small Tools & Equipment - Vehicle Servicers	3,974.37	4,000.00	3,895.36	4,000.00	0.00%
41	504330	Safety Supplies	5,944.85	5,000.00	5,283.46	6,000.00	20.00%
41	504340	Sm Tools/Equip/Furn-Other	759.97	3,000.00	523.45	3,000.00	0.00%
41	504350	Ergonomic Equipment & Furniture	460.30	500.00	4.84	500.00	0.00%
41	504360	Building Repair Supplies	1,482.74	0.00	354.41	500.00	#DIV/0!
41	504370	Equipment Repair Supplies	1,674.39	500.00	2,780.05	3,000.00	500.00%
41	504375	GFI Repair Supplies	9,664.56	20,000.00	7,953.79	12,000.00	-40.00%
41	504385	Vehicle Washing Supplies	7,196.09	10,500.00	4,231.59	10,500.00	0.00%
41	504390	Revenue Vehicle Parts/Supplies	351,745.62	400,000.00	144,596.31	350,000.00	-12.50%



Vehicle/Service Maintenance			2019	2020		2021	
Dept	GL	Account Description	Actual	Budget	Actual (Thru Aug)	Budget Request	Increase/Decrease (%)
41	504400	Non Revenue Vehicle Parts/Supplies	6,414.01	10,000.00	7,961.42	10,000.00	0.00%
41	504405	Shop Supplies	22,743.60	25,000.00	14,285.16	25,000.00	0.00%
41	504990	Other Materials & Supplies	1,368.81	1,000.00	0.00	1,000.00	0.00%
41	504991	Postage	500.00	750.00	500.00	750.00	0.00%
41	504992	Shipping	818.30	1,000.00	232.04	1,000.00	0.00%
41	505023	Cellular Phone	3,144.16	2,500.00	2,127.95	2,500.00	0.00%
41	505024	Radio	1,171.80	0.00	826.05	1,000.00	#DIV/0!
41	506030	Premium For PL/PD Insurance	36,408.00	40,504.43	26,588.80	30,504.00	-24.69%
41	509020	Travel & Meeting Expense	11,929.64	12,000.00	11,141.76	12,000.00	0.00%
41	509022	Conference Registration	810.00	2,000.00	715.00	2,000.00	0.00%
41	509024	Training / Seminars	86.80	8,000.00	0.00	8,000.00	0.00%
41	509990	Other Miscellaneous Expenses	42.02	0.00	0.00	1,000.00	#DIV/0!
41	509991	Books & Periodicals	18.40	1,000.00	0.00	0.00	-100.00%
41	509992	Employee Recruitment	7,959.00	0.00	1,504.00	0.00	#DIV/0!
41	509993	Employee Incentive	309.73	1,000.00	53.90	1,000.00	0.00%
41	512060	Equipment Rental	11,203.45	8,000.00	0.00	8,000.00	0.00%
41	512120	Equipment Lease	7,060.15	4,000.00	1,701.34	4,000.00	0.00%
		<b>Total - Vehicle/Service Maintenance</b>	<b>2,019,867.99</b>	<b>2,308,750.01</b>	<b>1,304,796.42</b>	<b>2,428,410.61</b>	<b>5.18%</b>

Facilities			2019	2020		2021	
Dept	GL	Account Description	Actual	Budget	Actual (Thru Aug)	Budget Request	Increase/Decrease (%)
45	501020	Other Salaries and Wages	235,432.86	291,030.15	190,740.25	338,674.35	16.37%
45	502010	Employer's FICA Expense	21,184.44	21,011.59	16,774.33	24,071.41	14.56%
45	502020	401a Pension Plan	14,436.16	16,944.83	11,402.54	19,412.43	14.56%
45	502030	Medical Insurance	91,067.52	103,065.28	70,787.53	132,386.19	28.45%
45	502040	Dental /Vision Insurance	7,327.30	9,068.28	5,251.90	10,393.80	14.62%
45	502050	Life Insurance Plans	132.00	158.40	104.50	184.80	16.67%
45	502060	Group Disability Insurance	4,798.19	4,471.56	2,533.21	5,133.69	14.81%
45	502070	Unemployment	0.00	2,000.00	0.00	5,000.00	150.00%
45	502080	Worker's Comp Insurance	12,796.22	14,876.83	10,042.87	17,365.56	16.73%
45	502085	WA State Paid FMLA	436.15	497.57	342.07	569.95	14.55%
45	502087	FFCRA Leave	0.00	0.00	2,143.20	0.00	#DIV/0!
45	502090	General Leave	29,894.07	35,668.92	19,599.38	35,409.03	-0.73%
45	502100	Holiday Pay	16,508.30	10,497.61	13,092.12	12,015.23	14.46%
45	502110	First Stop Health	266.40	320.40	210.90	373.80	16.67%
45	502120	Other Paid Absence	291.04	1,000.00	106.94	2,000.00	100.00%
45	502130	Uniform Allowance	1,375.00	1,500.00	1,618.98	1,750.00	16.67%
45	502140	Other Benefits	2,500.00	3,000.00	2,920.00	3,500.00	16.67%
45	502142	Boot Allowance	1,100.00	1,200.00	1,100.00	1,400.00	16.67%
45	503030	Professional and Technical Services	48.46	1,000.00	0.00	1,000.00	0.00%
45	503040	Temporary Help	25,067.87	4,000.00	0.00	4,000.00	0.00%
45	503050	Contract Maintenance Services	4,050.16	1,000.00	889.25	1,000.00	0.00%
45	503051	Repair/Maintenance - Other	4,139.50	6,000.00	5,788.49	6,000.00	0.00%
45	503060	Custodial Services	22,151.25	15,000.00	16,193.76	18,000.00	20.00%
45	503070	Security Services	338.28	5,000.00	172.52	5,000.00	0.00%
45	503990	Other Services	513.09	2,000.00	87.80	4,000.00	100.00%
45	504013	Ultra-Low Sulfur Fuel	185.12	6,252.00	0.00	1,000.00	-84.01%
45	504014	Lubricants	0.00	100.00	0.00	100.00	0.00%

Facilities			2019	2020		2021	
Dept	GL	Account Description	Actual	Budget	Actual (Thru Aug)	Budget Request	Increase/Decrease (%)
45	504017	Fuel Equipment	320.87	1,200.00	173.22	1,200.00	0.00%
45	504200	Office Supplies	124.80	200.00	0.00	200.00	0.00%
45	504230	Small Tools Replacement/Repair	0.00	1,000.00	0.00	1,000.00	0.00%
45	504240	Cleaning/Sanitation Supplies	7,958.13	6,000.00	23,569.80	8,000.00	33.33%
45	504260	Misc Operating Supplies	1,105.94	750.00	551.09	750.00	0.00%
45	504270	Bus Stop/Poles & Signs	7,291.91	6,000.00	10.33	6,000.00	0.00%
45	504300	Small Computer Equipment	19.51	0.00	0.00	0.00	#DIV/0!
45	504310	Sm Tools/Equip/Furn-Mtce	2,269.05	12,000.00	1,910.80	3,000.00	-75.00%
45	504330	Safety Supplies	1,839.21	1,500.00	156.76	1,500.00	0.00%
45	504340	Sm Tools/Equip/Furn-Other	5,379.74	3,500.00	1,155.66	3,500.00	0.00%
45	504350	Ergonomic Equipment and Furniture	0.00	0.00	2,746.68	0.00	#DIV/0!
45	504360	Building Repair Supplies	14,756.89	27,500.00	13,876.65	27,500.00	0.00%
45	504370	Equipment Repair Supplies	6,458.87	4,500.00	2,021.35	4,500.00	0.00%
45	504390	Revenue Vehicle Parts/Supplies	0.00	0.00	706.34	0.00	#DIV/0!
45	504405	Shop Supplies	409.69	500.00	499.91	750.00	50.00%
45	504510	Ground Maintenance Supplies	12,765.14	3,000.00	981.40	3,000.00	0.00%
45	504990	Other Materials & Supplies	1,345.95	2,500.00	0.00	2,500.00	0.00%
45	505023	Cellular Phone	4,976.44	2,000.00	5,598.59	6,000.00	200.00%
45	509010	Dues, Memberships, Subscriptions	39.99	0.00	0.00	0.00	#DIV/0!
45	509020	Travel & Meeting Expense	630.07	3,500.00	1,407.97	3,500.00	0.00%
45	509021	Misc Travel Expense	63.00	0.00	0.00	0.00	#DIV/0!
45	509022	Conference Registration	100.00	200.00	0.00	200.00	0.00%
45	509024	Training / Seminars	1,187.82	4,000.00	0.00	2,000.00	-50.00%
45	509990	Other Miscellaneous Expenses	165.64	0.00	0.00	0.00	#DIV/0!
45	509991	Books and Periodicals	18.40	0.00	0.00	0.00	#DIV/0!
45	509992	Employee Recruitment	0.00	0.00	350.00	0.00	#DIV/0!
45	512060	Equipment Rental	2,360.76	10,000.00	0.00	0.00	-100.00%

Facilities			2019	2020		2021	
Dept	GL	Account Description	Actual	Budget	Actual (Thru Aug)	Budget Request	Increase/Decrease (%)
45	512120	Equipment Lease	1,552.80	2,000.00	1,035.20	0.00	-100.00%
		Total - Facilities	569,180.00	648,513.42	428,654.29	724,840.23	11.77%

Skagit Station			2019	2020		2021	
Dept	GL	Account Description	Actual	Budget	Actual	Budget Request	Increase/Decrease (%)
50	503030	Professional and Technical Services	0.00	4,000.00	0.00	4,000.00	0.00%
50	503050	Contract Maintenance Services	6,122.36	6,500.00	0.00	2,000.00	-69.23%
50	503051	Repair/Maintenance - Other	736.84	8,000.00	3,357.52	5,000.00	-37.50%
50	503060	Custodial Services	25,685.27	25,000.00	15,926.07	25,000.00	0.00%
50	503070	Security Services	43,253.45	5,000.00	509.42	1,000.00	-80.00%
50	503990	Other Services	0.00	0.00	57.52	0.00	#DIV/0!
50	504200	Office Supplies	0.00	500.00	0.00	200.00	-60.00%
50	504240	Cleaning/Sanitation Supplies	3,928.88	7,000.00	4,323.38	7,000.00	0.00%
50	504250	Safety Training Material and Supply	0.00	0.00	54.24	0.00	#DIV/0!
50	504270	Bus Stop/Poles & Signs	629.30	2,000.00	0.00	2,000.00	0.00%
50	504310	Sm Tools/Euip/Furn-Mtce	0.00	0.00	33.54	0.00	#DIV/0!
50	504330	Safety Supplies	0.00	500.00	0.00	500.00	0.00%
50	504340	Sm Tools/Equip/Furn-Other	546.77	3,500.00	655.17	3,500.00	0.00%
50	504360	Building Repair Supplies	6,458.08	12,000.00	5,930.65	12,000.00	0.00%
50	504370	Equipment Repair Supplies	400.80	5,000.00	0.00	5,000.00	0.00%
50	504510	Ground Maintenance Supplies	1,344.92	1,875.00	56.86	1,875.00	0.00%
50	504990	Other Materials & Supplies	4,393.28	200.00	279.86	200.00	0.00%
50	505025	Utilities	29,156.24	25,000.00	17,957.57	25,000.00	0.00%
50	507990	Property Assessment	2,287.22	3,000.00	2,186.22	3,000.00	0.00%
50	509990	Other Miscellaneous Expenses	61.50	0.00	5.43	0.00	#DIV/0!
50	512060	Equipment Rental	0.00	5,000.00	6,010.22	5,000.00	0.00%
50	512120	Equipment Lease	3,105.60	3,000.00	2,070.40	3,000.00	0.00%
		<b>Total - Skagit Station</b>	<b>128,110.51</b>	<b>117,075.00</b>	<b>59,414.07</b>	<b>105,275.00</b>	<b>-10.08%</b>

MOA 2			2019	2020		2021	
Dept	GL	Account Description	Actual	Budget	Actual (Thru Aug)	Budget Request	Increase/Decrease (%)
51	503025	Legal/Public Notices	470.66	0.00	0.00	0.00	#DIV/0!
51	503030	Professional and Technical Services	0.00	2,000.00	0.00	2,000.00	0.00%
51	503051	Repair/Maintenance - Other	8,039.42	0.00	1,593.79	2,000.00	#DIV/0!
51	503070	Security Services	491.52	1,500.00	250.64	1,500.00	0.00%
51	503990	Other Services	0.00	500.00	0.00	500.00	0.00%
51	504017	Fuel Equipment	0.00	200.00	0.00	200.00	0.00%
51	504240	Cleaning/Sanitation Supplies	3,780.39	2,500.00	0.00	2,500.00	0.00%
51	504340	Sm Tools/Equip/Furn-Other	1,166.42	500.00	0.00	500.00	0.00%
51	504360	Building Repair Supplies	1,755.07	500.00	1,273.95	500.00	0.00%
51	504370	Equipment Repair Supplies	14.89	100.00	0.00	100.00	0.00%
51	504510	Ground Maintenance Supplies	34.74	0.00	0.00	0.00	#DIV/0!
51	504990	Other Materials & Supplies	0.00	8,000.00	0.00	2,000.00	-75.00%
51	505022	Telephone Service	512.00	0.00	0.00	0.00	#DIV/0!
51	505023	Cellular Phone	480.12	500.00	320.08	500.00	0.00%
51	505025	Utilities	17,568.63	20,000.00	16,949.19	20,000.00	0.00%
51	505027	Internet Fee	958.02	0.00	1,282.40	1,500.00	#DIV/0!
51	507990	Property Assessment	400.00	500.00	426.00	500.00	0.00%
51	509010	Dues, Memberships, Subscriptions	328.32	500.00	0.00	500.00	0.00%
51	509990	Other Miscellaneous Expenses	0.00	0.00	16.28	0.00	#DIV/0!
51	512060	Equipment Rental	907.67	0.00	0.00	0.00	#DIV/0!
		Total - MOA 2	36,907.87	37,300.00	22,112.33	34,800.00	-6.70%

Park & Ride			2019	2020		2021	
Dept	GL	Account Description	Actual	Budget	Actual (Thru Aug)	Budget Request	Increase/Decrease (%)
52	503050	Contract Maintenance Services	9,232.39	12,000.00	0.00	2,000.00	-83.33%
52	503051	Repair/Maintenance - Other	2,293.55	4,000.00	659.15	4,000.00	0.00%
52	503070	Security Services	519.24	1,000.00	104.16	1,000.00	0.00%
52	503990	Other Services	32,572.00	1,000.00	57.00	1,000.00	0.00%
52	504017	Fuel Equipment	0.00	0.00	340.50	0.00	#DIV/0!
52	504240	Cleaning/Sanitation Supplies	496.06	1,500.00	545.05	1,500.00	0.00%
52	504270	Bus Stop/Poles & Signs	516.03	500.00	67.65	500.00	0.00%
52	504320	Safety Supplies	67.84	0.00	0.00	0.00	#DIV/0!
52	504340	Sm Tools/Equip/Furn-Other	546.84	0.00	0.00	0.00	#DIV/0!
52	504360	Building Repair Supplies	1,085.83	1,000.00	337.00	1,000.00	0.00%
52	504370	Equipment Repair Supplies	0.00	1,500.00	5.44	1,500.00	0.00%
52	504510	Ground Maintenance Supplies	3,524.81	5,000.00	1,721.70	5,000.00	0.00%
52	504990	Other Materials and Supplies	408.08	0.00	1,088.00	0.00	#DIV/0!
52	505022	Telephone Service	865.56	800.00	583.27	800.00	0.00%
52	505025	Utilities	31,380.69	30,000.00	20,898.71	30,000.00	0.00%
52	507990	Property Assessment	12,852.08	15,000.00	13,391.97	15,000.00	0.00%
52	509990	Other Misc Expenses	126.50	0.00	0.00	0.00	#DIV/0!
52	512060	Equipment Rental	1,749.34	5,000.00	210.66	5,000.00	0.00%
52	512120	Equipment Lease	7,764.00	8,000.00	5,584.73	8,000.00	0.00%
52	512121	Building Lease	1.00	0.00	1.00	0.00	#DIV/0!
		<b>Total - Park &amp; Ride</b>	<b>106,001.84</b>	<b>86,300.00</b>	<b>45,595.99</b>	<b>76,300.00</b>	<b>-11.59%</b>