

TRANSIT ASSET MANAGEMENT PLAN



SKAGIT TRANSIT 600 County Shop Lane Burlington, WA 98233 www.skagittransit.org

TABLE OF CONTENTS

Introduction/Applicability Acknowledgements Mission Statement	1
Agency History/Overview	
TAM Plan Introduction	3
Accountable Executive	
Reporting Timelines	
TAM Plan Elements	
REQUIRED ELEMENT I (Inventory of Capital Assets)	5
REQUIRED ELEMENT II (Asset Condition Assessment)	10
Useful Life Benchmark (ULB)	12
Performance Measure	13
Asset State of Good Repair (SGR)	14
Condition Rating of Assets	17
Rolling Stock	18
Equipment/Non-Revenue Vehicles	21
TERM Model Facility Assets (Sample)	23
Facilities Condition Assessments	24
Asset Inspections/Preventative Maintenance	36
Inspection Forecast Reports (Samples)	37
REQUIRED ELEMENT III (Decision Support Tools)	39
Life Cycle Cost Analysis	40
Vehicle Replacement Life Cycle Chart	43
REQUIRED ELEMENT IV (Investment Prioritization)	45
2019-2022 Summary of Rolling Stock Expansion/Replacement	46
2019-2022 Capital Improvement Program	47
Appendix A Vehicle, Equipment, and Facilities Mgmt. Plan	48
REVISION HISTORY	63

Acknowledgements

Skagit Transit Administrative Staff

Dale O'Brien, Executive Director and Accountable Executive

Allan Schaner, Maintenance and Facility Manager Arden Flores, Manager of Finance and Administration Mark Kennedy, Manager of Operations Penny Roodzant, Manager of Human Resources Marcia Smith, Grants Administrator Eliza Rizzo, Contracts Administrator Brad Windler, Planning and Outreach Supervisor Chris Chidley, IT Manager Jo-Ann Wynne, TAM Project Coordinator/Maintenance Support

Skagit Transit, Board of Directors

Ken Dahlstedt, Skagit County Commissioner, District 2 (Chair) Jill Boudreau, City of Mount Vernon, Mayor (Vice Chair) Ron Wesen, Skagit County Commissioner, District 1 Lisa Janicki, Skagit County Commissioner, District 3 Laurie Gere, City of Anacortes, Mayor Steve Sexton, City of Burlington, Mayor Julia Johnson, City of Sedro Woolley, Mayor Rick DeGloria, City of Burlington, Councilmember Mark Hulst, City of Mount Vernon, Councilmember Labor Representative (Non-Voting Member)

MISSION:

To enhance the quality of life in our service area by excelling in the efficient and effective provision of safe, accessible, reliable and attractive public transportation services by courteous and professional employees.

1

AGENCY HISTORY AND OVERVIEW:

Skagit Transit is the public transportation service provider for the Skagit Public Transportation Benefit Area (PTBA).

Skagit Transit System was established under RCW 36.57A. The authority was established in 1993 by voter approval of 2/10 of 1% local sales tax to support transit service in the Mount Vernon/Burlington area. Since initial voter approval in 1993, expansion of the Public Transit Benefit Area (PTBA) or service area occurred through public vote in Anacortes, La Conner, Sedro Woolley, Lyman, Hamilton and Concrete.

Voters in unincorporated South Fidalgo Island, Burlington Country Club, North and Northwest Skagit County additionally approved Transit expansion in their areas. At present time the PTBA covers approximately 750 square miles of Skagit County. In 2008, voters approved an additional 2/10 of 1% to support transit service in the Skagit PTBA. Fares as well as capital and operating grants also support the expense of the transit system. Skagit Transit currently receives a total of 4/10 of 1% local sales tax. In 2017 there were 19 fixed routes, including 6 local urban routes, three commuter routes, six rural routes along with Paratransit (ADA) Services and 2 Demand Response Routes. Skagit Transit's Commuter Routes coordinate with two other transit agencies, Whatcom Transit Authority in Bellingham and Island Transit on Whidbey Island to provide service between three Northwest Counties. Skagit Transit provides these services to approximately 1.2 million passengers annually. Additionally Skagit Transit has over 45 vanpool groups in operation, carrying an average of 330 daily riders.

Skagit Transit has an extensive inventory of rolling stock and capital assets, including the following:

- 31 Fixed Route and Commuter Buses
- 26 Paratransit Vehicles
- 58 Vanpools
- 28 Staff Vehicles
- Maintenance/Operations/Administration Building (MOA)
- Multi-Modal Transfer Center
- 5 Park and Rides of which 3 are leased

Skagit Transit has outgrown the current Maintenance/Operations/Administration (MOA) facilities and has recently acquired a larger facility to accommodate the growth with the anticipated Phase I construction start date Spring of 2020.

Skagit Transit operates 7 days a week, ranging service from 5am to 9:30pm and operates most holidays. Most of the year we experience rainy conditions and during the winter month's ice or

snow on roadways and sand or de-icier can be expected along with precipitation. Adjustments must be made to our routine maintenance to prevent premature corrosion to our assets. Skagit County's overall average annual rainfall is 48.75 inches per year and varies from 25 inches in Anacortes to 95 inches in Marblemount¹.

TAM PLAN INTRODUCTION:

Per FTA TAM (Transit Asset Management) requirements, every agency must develop a transit asset management plan (TAMP) if it owns, operates or manages capital assets used to provide public transportation and receives federal financial assistance under 40 U.S.C. Chapter 53 as a recipient or sub recipient.

As a direct recipient under the 49 U.S.C. 5307 Urbanized Area Formula Grant Program, Skagit Transit is responsible for preparing our own TAM plan and is considered a FTA defined *Tier II* transit agency, which operates in compliance with (49 CFR § 625.45 (b)(1).

Tier II transit providers are defined as an agency that operates 100 or fewer fixed-route revenue vehicles during peak regular service, or have 100 or fewer vehicles in general demand response service during peak regular service hours and do not operate a rail fixed-guideway public transportation system.

THE ACCOUNTABLE EXECUTIVE:

Each transit provider must designate an Accountable Executive to ensure appropriate resources for implementing the agency's TAM plan and the Transit Agency Safety Plan (49 CFR 625.5). Skagit Transit's Accountable Executive shall be the Executive Director.

TAM Plans are self-certified by the Accountable Executive. The FTA will review the plan during Triennial and State Management Reviews, as well as during MPO (Metropolitan Planning Organization) Certification reviews.

REPORTING TIMELINES

This TAM document covers a time horizon of 4 years commencing October 1, 2018 and ending September 30, 2022. It began with setting SGR (State of Good Repair) targets January 1, 2017 and then providing said SGR targets to Skagit Transit's MPO (Metropolitan Planning Organization) Skagit Council of Governments (SCOG) June, 2017. A full implemented compliant TAM plan will be summited to SCOG no later than October 1, 2018 and the plan will be updated

¹ Skagit County Agriculture Statistics-WSU Extension-Washington State University

in its entirety at least once every four years. This TAM document will be amended as needed during the four year time line when there is a significant change to staff, assets or operations to Skagit Transit.

TAM PLAN ELEMENTS

There are Four Elements that Tier II agencies must comply per TAM requirements:

- 1. **Inventory of Capital Assets:** All capital assets that a transit provider owns, operates or manages, including those acquired without FTA funds.
- 2. **Condition Assessment:** Rating of Inventoried assets, collected at individual or asset class level.
- 3. Decision Support Tools: Analytical processes used to make investment prioritization.
- 4. **Investment Prioritization:** Ranked list of proposed projects and programs ordered by year of planned implementation.

REQUIRED ELEMENT 1 INVENTORY OF CAPITAL ASSETS

The following pages list Skagit Transit's inventory of capital assets broken down by:

- Rolling Stock (Revenue Vehicles)
- Equipment (Vehicles used to support revenue vehicles, Staff/Service) and any equipment with a replacement value in excess of \$50,000
- Facilities

Maintenance/Operations/Administration Base

Skagit Station Multi-Modal Transfer Center

Park and Rides

INVENTORY OF CAPITAL ASSETS

ROLLING STOCK

Public Transportation Management System Owned Rolling Stock Inventory & Verification of Continued Use

I hereby cartify that all information reported in the invento complete information for the agency/organization listed a purchased through a state or federal grant agreement is at the terms and conditions (the grant agreement).	of that project equipment
Alian Schaner, Facilities and Maintenance Manacer	01/24/2020

Agency/Organization:	Skapit Transit
Dates	15-Jan-20

Au	Tear	Habe/Model	Vahista Code	Tukista Identification Rumber (VIR)	Agency Validia Razilar	Artual Life Otherseter	Hauts Financial Rands of SSR Yan/Re	30 the Webster Bafel [®] Yas/Mo	Agamiy's ULB (Tear)	Agenerg's WLB (195km)	Matohenen Carrent Yan/He	Parforma Ita Dualgonal Facultion Yan/Sito	Reptendent Cost 3	ADA Arrente Yang/Net	Santing Cepecity	Post Type	WSDOT Title Title
1	2007	Gittg/Henton 405	01	156CD271071112855	071	487,003	Yes	Yes	15	750,000	Yes	Yes	\$548,880	Yes	43+2	D	No
2	2007	Gillig/Phantom 40h	01	156CD271271112856	672	546,198	Ves	Yes	15	750,000	Yes	Yes	\$548,880	Yes	43+2	0	No
з	2007	Gillig/Phantom 40th	:01	156CD271271112857	073	558,648	Ves	Yes	15	750,000	Yes	Yes	\$\$48,880	Yes	43+2	D.	No
4	2007	Gillig/Phentom 40th	01	156CD271271112858	074	380,917	Ves	Yes	15	750,000	Yes	Yes	\$548,880	Yes	43+2	D.	No
5	2007	Gillg/Phantom 40h	01	156CD271271112859	075	548,420	Yes	Yes	15	750,000	Yes	Yes	\$\$48,880	Yes	43+2	D	No
6	2014	Gillig/40ft Low Floor	01	150002713E1183921	141	191,734	Ves	Vez	35	750,000	Yes	Yes	\$548,880	Yes	36+2	D.	No
7	2014	Gillg/40ft Low Floor	01	15GGD2715E1183922	142	362,602	Ves	Yes	15	750,000	Yes	Yes	\$548,880	Yes.	36+2	0	Mo
8	2018	Gille/40ft Low Floor	61	15GGD7718/3191463	181	186,267	Yes	Yes	15	750,000	Tes	Yes.	\$548,880	Yes	35+2	0	No
ÿ.	3019	Gilly/30h Low Floor	02	1556E2715K3093506	191	52,318	Ves	Yes	15	750,000	Yes	Yes	\$\$11,297	Yes	29+2	D	No
10	2019	Gillig/30ft Low Floor	02	1960(271783093507	192	51,361	Ves	Yes	35	750,000	Yes	Yes	\$511,297	Yes.	29+2	D	No
11	2019	Gillig/30ft Low Floor	.02	15666271943093508	193	51,387	Ves	Yes	15	750,000	Tes	Yes	\$511,297	Tet	29+2	D	No
12	2019	Gillig/30ft Low Floor	02	15665271083093509	194	51,505	Ves	Ves	15	750,000	Tes	Yes	\$\$11,297	Yes	2942	D	No
13	2019	Gillig/30tt Low Floor	62	156GE2717K3093530	195	54,880	Ves	Yes	15	750,000	Yes	Yes	\$\$11,297	Yes	29+2	Ð	No
14	2019	Gillig/3Oft Low Floor	0.0	19666271983093511	196	48,627	Ves	Yes:	15	750,000	Tes	Yes	\$511,297	Ves	29+2	D	No
15	2011	Gillig/75R Low Floor	.02	15608271581178544	111	347,883	Ven.	Tes	15	750,000	Tes	Yes	\$527,640	Yes	32+2	0	Yes
16	1014	Gillig/35ft Low Floor	02	1556D2711E1183923	143	252,798	Yes	Yes	15	750,000	Tes	Yes	\$527,640	Yes	32+2	0	No
17	1014	Gillig/35h Low Floor	02	156G82711E1183924	344	247,910	Ves	Yes	15	750,000	Yes	Yes	\$527,640	tes	32+7	D	No
18	2016	Gillig/35R Low Yloor	02	15658271761186443	161	176,378	Ves	Tes	-15	750,000	Tes	Ves	\$\$27,640	Yes	32+2	D	No
19	2017	GHig/35/t Low Floor	02	15668271361187378	171	145,438	Yes :	Tes	15	750,000	Yes	Yes	\$577,640	Tes	2942	0	Ves
20	3017	Gillig/a5ft Low Floor	02	156682715H1187379	172	127,078	Ves	Yes	15	750,000	Yes	Yes	\$527,640	Yes	29+2	D	Yes
21	2009	NAB/311FW-01	-03	IN99136668A140004	091	472,657	Yes	Yes	12	500,000	Yes	705	\$511,297	Tes	2512	D.	No
22	2009	NABI/31LFW-01	03	IN93136689A140005	092	452,719	Ves	Tes	12	500,000	Tei	Tes	\$511,297	Tes	25+2	0	Yes
23	2009	N480/311FW-01	Ø1	IN93136689A140006	093	477,078	Yes	Yes	12	\$00,000	Yes	Yes	\$511,297	Tes	25+2	Ð	NU
24	2009	NA86/916FW-01	03	IN931366156140007	094	489,204	Ves	Yes	12	500,000	Yes	Yes	\$\$11,297	Tes	25+Z	Ð	No
25	2009	NA8/311FW-01	00	IN931366394140008	095	467,714	Yes	Yes	12	500,000	Yes	Yes	\$\$11,297	Yes	2542	D	No
26	2009	NA80/31LFW-01	08	IN93136659A140009	096	487,715	Yes	Tes	12	500,000	Tes	Tes	\$511,297	Tes	2542	0	Nn

Rolling Stock Cont'd

	Tear	Make (Madel	Vakaria Cada	Taktida LdaettiFication Number (VIN)	Apency Volation Municipier	Actual Life Odiometer	Manta Pasactal Reads of SIGR You/No	la the Value to Safa? You/Mo	Agusoy's ULB (Tear)	Agenery's ULB (Miles)	Halatananoo Garraet Yee/Re	restores Its Designed Function Yae/Re	Replacement Cost \$	Allia Accesso Yess/No	Seating Coperity	Paul Type	WSDOT Title Tes/No
27	2017	Gillig/30ft Low Floor	09	1566E2712H1093127	174	135,420	Yes	Yes	15	750,000	Yes	Yes	\$511,297	Ves	26+2	0	No
28	2015	Chevy/ARBOC Spirit of Mobility	11	1686658L2E1198564	151	296,707	Tes	Yes	7	200,000	Tes	Tes	\$115,000	Yes	17+2	0	No
29	2015	Chevy/ARBOC Spirit of Mobility	12	1686658(0£1199325	152	274,812	Tes	Yes	2	200,000	Yes	Yes	\$115,000	Yes	17+3	D	No
30	2014	Chevy/Startrans Senator	-11	1686558L7C1200578	156	199,854	Yes	Yes.	.7	200,000	Yes	Yes	\$128,500	Vica	14+2	D	No
31	2013	Chevy/Startrans Senator	11	1686658L8C1200900	157	125,203	Yes	Yes	7	200.000	Yes.	Yes.	\$128,500	Vies	14+2	o	No
32	2012	Cherry/Startrans Senator	11	108635836C1124772	748	132,140	Yes	Yes	7	200,000	Yes	Yes	\$128,500	Yes	10+3	0	No
.33	2012	Chevy/Startrans Senator	11	16860581901125787	749	111,081	Tes	Yes.	7	200,000	Net	Tes	\$128,500	Yes	30+3	0	No
34	2012	Chevy/Startrans Senator	11	1686658L8C1125633	750	143,253	Yes	Yes	- 32	200,000	TES	Yes.	\$128,500	Yes	30+3	D	No
35	2014	Chevy/Startrans Senator	11	1686658L0C1200154	754	139,111	Yes	Yes	7	200.000	Yes	Yes	\$128,500	Yes	10+3	D	No
36	2013	Chevy/Starbans Senator	11	1686658LXC1200736	755	138,670	Yes	Yes	7	200.000	Yes	Yes	\$128,500	Yes	10+3	D	No
37	2013	Oberg/Startrans Senator	11	16866580.201153	755	137,787	Tes	Yes	7	200,000	TES	Ves	\$128,500	Yes	10+3	Ð	Nó
38	2013	Chevy/Startrans Senator	11	1686658LXC1171643	757	127,856	Tes	Yes	7	200.000	Tes	Yes	\$128,500	m	10+3	D	No
39	2013	Chevy/Startrans Senator	-11	1686658L6C1200281	758	128,736	Tes	Yes	2	200,000	Yes	Yes	\$128,500	Yes	10+3	D	88a
40	2035	Cherry/Startrans Senator	11	1686G58L6E1158200	759	90,943	Tes	Yes	7	200.000	Yes	Yes	\$128,500	Yes	10+4	D	Yes
41	2015	Chevy/Startrans Senator	11	1686658.901158448	760	100,949	Yes	Yes	7	200.000	Yes	Yes	\$128,500	Yes	10+4	D	No
42	2015	Chevy/Startrani Senator	11	1686658.9E1157249	361	95,681	Tes	Ves	7	200,000	Yes	Ves	\$128,900	Yes	10+4	D	No
43	2016	Ford/Aerotech	11	IFUFE4F58GDC59022	762	66,632	Tes	Ver.	7	200.000	Yes:	Yes	\$128,500	Yes	15+4	UP.	Yes
44	2016	Ford/Aerotech	11	1FDFE4F5SGDC55026	763	70,533	Yes	Yes	7	200,000	Yes	Yes	\$128,500	Yes	15+4	1.0	No
45	2016	Ford/Aerotech	11	1FDFE4F51GDC55024	764	77,514	Tes	Yes	.7	200,000	Silves.	Ves:	\$128,500	Ves	15+4	UP	No
46	3036	Ford/Aerotech	11	1F0FE4F536DC55028	765	\$5,455	Yes	Yes	7	300,000	Yes	Yes	\$138,500	YES	15+4	12	No
47	2016	Ford/Aerotoch	11	1FDFE4FS3GDC55025	766	60,015	Ves	Ves	7	200,000	Yes	Yes	\$128,500	Yes	15+4	UP	No
48	2018	Ford/Aerotech	11	1FDFE4F54HDC78671	767	41,190	Tes	Yes	7	200,000	Tes	Yes	\$128,500	Yes	15+4	UP	Yes
49	2018	Ford/Aerutech	- 11	1FDFE4F58HDC78673	768	44,116	Yes	Yes	7	200.000	Yes	Ves	\$128,500	Ves	15e4	1.0	Ves
50	2018	Ford/Aerotech	11	JEDFE4F5XHDC78674	769	45,803	Yes.	Ves.	.7	200,000	Set.	Yes	\$128,500	Yes	-15+4	10	Yes
51	2016	Ford/Aerotech	11	1F0F64F53HDC78676	770	48,254	Tes	Yes	3	200.000	705	tes	\$128,500	Yes	25+6	1.0	Yes
52	3018	Ford/Aerutech	u	1FOFE4FS2HDC78670	.771	45,337	Ves.	Yes	7	300,000	Yes	Yes	\$128,500	Ves	15+4	v	Yes
53	2018	Ford/Aerotech	11	1FDFE4F53HDC78675	772	41,060	Tes	Yes	7	200,000	Tes	Tes	\$128,500	Yes	15+4	LP.	Yes

Rolling Stock Cont'd

	Tear	Habe/Hole	Valuela Ciella	Volutio Libert/Fication Number (V(N)	Agenty Volkite Runder	Actual Life Odeseter	Harts Floorstad Russis of BER Too/No	To the Velocity Safe2 Ton/Ho	Aproxy's ULB (Twen)	Agency's ULA (Miller)	Relationance Cernett Tex/No	Its Designed Familier Yes/No	Rapits content Cost 1	ADA Access Test/Ne	Seating Capacity	rus Tree	WSEXUT Title Tex/The
54	2018	Ford/Aerotech	11	LEDFE4FS6HDC78675	773	42,659	Yes	Yes	7	200,000	Yes	Yes	\$128,500	Yes	15+4	UP	Yes
55	2019	Ford/Aerotech	11	1FDFE4F58K0C51156	774	1,911	Yes	Yes	7	290,000	Yes	Yes	\$128,500	Yes	15+4	LP	No
56	2019	Ford/Aerotech	п	1FDFE4F5x8DC51157	775	1,913	Tes	Tes	7	200,000	Yes	Yes	\$128,500	Yes	15+4	1P	No
37	2014	Portj/Aentech	п	LF0FE4F51KDC51158	276	1,909	Yes	Tes	7	200,000	Ves.	Yes	\$174,500	Ves	15+4	1.9	tio
58	2012	Dodge/Grand Caravan	33	20480606808333741	3004	131,007	Yes.	Yes .	5	125,000	Ves	Yes	\$26,000	No	7	6	No
59	2012	Dodge/Grand Caravan	13	2C4RDGCG1CR353743	1005	124,924	Yes	Tes	5	125,000	Yes	Yes	\$26,000	No	7	6	No
50	2012	Opdge/Orand Caravan	13	2C4RD0CG7CR353746	1006	131,580	Tes	Yes	5	125,000	Yes	Yes	\$25,000	No	7	-0	fio
61	2015	Dodge/Grand Caravan	13	2C4RDGC6608761012	3017	136,742	745	m	5	125,000	Yes	THS	\$25,000	No	7	ā	Yes
63	3013	Oodge/Grand Carovan	13	2C4RDGCG8DR761033	1018	153,681	Yes	Yes	5	125,000	Yes	Ves	\$26,000	No	2	- 44	Yes
61	3015	Dodgo/Grand Canavan	13	2C4RDGCG8F6659696	1030	113,238	Tes	Tes	5	125,000	Ves	Yes	\$25,000	No	7	. 6	Yes
64	3015	Oodge/Grand Carawan	13	2C4RDGCGXFR659697	1021	113,554	Yes	Yes	5	125,000	Ves	Yes	\$76,000	No	2	6	No
65	2015	Dodge/Grand Canavan	13	1C4RDGCGXFR661126	3022	100,742	Yes.	Tes	5	125,000	Ves	Yes	\$25,000	No	2	6	Yes.
56	2015	Dodge/Grand Caravan	13	2C4NDGCG1FR661127	1025	96,620	Yes.	185	5	125,000	Yes	Tes	\$26,000	No	7	6	Yes
67	3015	Opdge/Grand Canavan	13	2C4806CG3F9861128	3024	81,843	Yes	Yes	5	125,000	Yes	Yes	\$26,000	No	2	G	Vez
68	3015	Oodge/Grand Caravan	13	2C4RDGCG3FRe53e89	1025	76,695	Tes	Yes	5	125,000	Yes	Yes	\$25,000	No	7	6	No
69	2015	Dodge/Grant Carovan	19	2C4RDGCG3FR661128	1076	90,877	Yes	Tes	5	125,000	Ves	Yes	\$26,000	No	7	6	No
70	2015	Ocdge/Granit Carevan	.13	2C48D0C03FRE59698	1077	71,427	Tes	305	5	125,000	Yes	Yes	\$25,000	No	7	-6	No
η	3015	Dodge/Grand Caravan	13	2C4RDGCGOFR691008	1028	43,627	Yes	Yes	5	125,000	Ves	Yes	\$26,000	No	2	6	Yes
\overline{n}	2018	Chrysler Paetlica	19	3C48C1AG3JR234026	1029	29,676	tes	Tes	5	125,000	Yes.	Yes	\$26,000	No	7	6	Yes
73	2018	Chrysler Pacifica	13	2C4RC1A65JR294027	1030	39,514	Yes.	Yes	5	125,000	Yes	Yes	\$25,000	No	7	6	Yes
74	2018	Chuysler Pecifica	13	2C4RC1AG98R234029	1031	35,500	Yes	Yes	5	125,000	Ves	Tes	\$76,000	No	7	G	Yes
75	2018	Chrysler Pacifica	13	2C4RC1A05IR234030	1032	38,915	Yes	105	5	125,000	Yes	Tes	\$26,000	No	7	ú	Yes
26	2018	Chiysler Pacifica	.13	2C4NC1AG77R234031	1033	23,522	Yes	Ves	5	125,000	Yes	Yes	\$26,000	No	7	6	Yes
π	2018	Chrysler Pacifica	13	2C4RC1AG7/R234028	1094	32,820	Ves	Ves	5	125,000	Yes	Yes	\$25,000	No	7	6	Yes
78	2019	Chrysler Pacifica	13	2C48E1AG308653477	1035	15,670	Yes	Ves	5	125.000	Ves	Yes	\$26,000	No	2	5	tio
79	2019	Chrysler Pacifica	19	2C48C1AG5K8653478	1056	13,470	Yes	Yes	5	125,000	Ves	Yes	\$25,000	No	7	6	No
80	2015	Onysler Pacifica	13	2C4RC1AG54R653479	1037	14,288	Yes	Yes	5	125,000	Yes	Yes	\$25,000	No	7	6	No
81	3019	Chrysler Pacifica	13	204803AG389853480	1038	11,719	Vez	Yes	5	125,000	Ves	tres	\$26,000	No	7	Ģ	Yes
82	3019	Chrysler Pacifica	13	2C4RC1A65/0H653481	1035	10,770	Yes	Yes	5	125,000.	Yes	Yes	\$26,000	No	7	б	Yes
#3	2019	Chrysler Pacifica	13	2C48C1AG788653482	1040	12,131	Ves	Yes	5	125,000	Ves	Vez	\$26,000	No	7.	6	Yes
54	2014	Chevy/Express 15	13	16A201F06E1115385	401	90,475	Yes	Yes	5	125,000	Yes	Yes	\$30,000	No	15	- 6	No
85	3054	Chevy/Espress 15	13	16A261F64E1116664	402	114,504	Yes	Ves.	5	125,000	Ves	Yes	\$30,000	his	15	6	No

	Tear	Habs/Hadal	Vahida Gada	Valida Matthe (VIN)	Agency Vehicle Number	Actual Life Observator	Number Placential Results of SER Transfile	Ja titus Volcatio Salat Yan/Ha	Aparop's UAB (Trans)	Aprecy's ULB (Miles)	Hainteenen Carrent Yes/No	to Dedgood Pascillo Yas/No	Replement Cat I	ADA Access Ysu/Tes	Starting Classify	Fast Type	HISDOT Title Yes, The
86	2014	Chevy/copress 15	D	164201/6421116390	403	112,458	Yes	Yes	5	125.000	Ves	Yes	\$30,000	No	15	6	100
87	2014	Chevy/Express 15	13	16AZG1P65E1115913	404	120,431	Yes	Yes	5	125,000	Yes	Tes	\$30,000	No	15	6	No
88	2015	Chevy/Opress 15	13	1GA2/G2FF6F1277606	405	45,902	Yes	Yes	5	125,000	Yes	Yes	\$30,000	No	15	G	No
89	2015	Chevy/Express 15	13	16A262FPXF1277110	406	67,466	Yes	Yes	5	125,000	Yes	Yes	\$30,000	No	15	6	NO
90	2015	Chevy/Express 15	13	164262FFNF1178144	407	105,009	Yes	Yes	5	125,000	Yes	Ves	\$30,000	No	15	a	No
91	2017	Ford/X2YB Trendt 15	13	1F82X2Y65HKA31295	406	42,685	Yes	Yes	5	125,000	Yes	Ves	\$35,000	No	15	6	Yes
92	2017	Ford/X2YII Transit 15	13	1F825(2YG7HKA31296	409	85,867	Yes	Yes	5	125,000	Yes	Yes	\$35,000	No	15	6	Yes
93	2017	Ford/X2YB Transit 15	33	1FB2X2Y59HKA31297	410	55,196	Yes	Yes	5	125,000	Yes	Ves	\$35,000	No	15	0	Tes
94	2017	Ford/X2YB Transit 15	13	1/82X2YG0HKA31298	411	30,835	Yes	Yes	5	125,000	Yes	Yes.	\$35,000	No	15	6	Yes
95	2017	Ford/X2Y8 Transit 15	13	1F82X2Y09HKA62654	412	55,937	Yes	Ves	5	125,000	Yes	Ves	\$35,000	No.	15	6	Teo
96	2017	Ford/X2Y8 Transit 15	53	1F82X2YG1HK826372	413	61,883	Yes	Yes	5	125,000	Yes	Ves	\$35,000	No	15	0	No
97	2018	Ford/XZYB Transit 15	13	1F82X2YM088841912	414	31,892	Yes	Yes	5	125,000	Yes	Tes	\$35,000	No	15	6	Yes
98	2018	Ford/X2Y8 Transit 15	13	1FBZX2YM0JK841909	415	29,000	Tes	Tes	5	125.000	Ves	Yes	\$35,000	No	15	6	Yes
99	2018	Ford/X2V8 Transit 15	13	1F82X2YM2/kB41913	416	24,465	TES	TES	5	125,000	Yes	Yes	\$35,000	No	15	6	Yes
100	2018	Ford/X2Y8Transit 15	13	1F8ZX29M7JKB41910	417	39,687	Yes	Yes	5	125,000	Ves	Yes	\$35,000	No	15	6	Yes
101	2018	Ford/X2V8 Transit 15	13	1/82X2YM946841911	418	34,373	Ten	Yes	5	125.000	Yes	Tes	\$35,000	No	15	6	Ves
102	2018	Ford/X2Z/YB Transit 15	13	1F8ZX2YM6JKA96883	419	41,155	Yes	Yes	5	125,000	Yes	Yes	\$35,000	No	25	4	No
163	2018	Ford/X22/Y6 Transit 15	18	1FB2X2YM8/KA86884	420	25,752	Ves	Yes	5	125,000	Yes	Yes	\$85,000	No	15	0	No
104	2019	Ford/0/22/YB Transit 15	13	1/82X2Y01XX860657	421	5,660	Yes	Ves	5	125,000	Ves	Yes	\$38,000	No	15	G	Yes
105	2019	Ford/X22/YB Transit 15	13	3F8ZXZVG2KX860653	422	5,386	Yes	Ves	5	125,000	Yes	Ves	\$38,000	No	15	a	Yes
106	2019	Ford/AC22/VB Transit 15	13	1F82X2YG4XX860653	423	5,459	Yes	Yes	5	125,000	Yes	Yes	\$38,000	No	15	6	Tes
107	2019	Ford/X22/VB Transit 15	13	3F82029G8K00660655	424	3,190	Yes	Yes	5	125,000	Yes	Yes	\$38,000	No	15	G	Ves
108	2019	Ford/ICIZ/VB Trendt 15	13	LFB2X2YGXXX860656	425	3,333	Yes	Yes	5	125,000	Yes	Yes	\$38,000	No	15	G	Tes
109	2019	Ford/X22/YB Transit 15	13	1FBZX2YG6KX860654	425	7,216	Yes	Yes	5	125,000	Yes	Yes	\$38,000	No	15	G	705
110	2014	Chevy/Express 15	13	16A261F6961115591	895	125,762	Tes	Yes	5	125.000	Yes	Yes	\$30,000	No	15	6	No
111	2034	Chevy/Express 15	13	10AZ01/60[1115639	896	111,516	Yes	Yes	5	125.000	Yes	Yes	\$30,000	No	15	G	No
112	2014	Cheve/Express 15	18	15A701F66E1114947	897	136,051	Yes	Yes	5	125,000	Yes	Ves	530,000	No	15	G	No
115	2014	Chrwy/Express 15	13	16A261F60E1115267	896	115.325	Yes	Yes	5	125,000	Yes	Yes	\$30,000	No	15	6	No
114	2014	Chevy/Express 15	10	1GA2G1FGXE1115082	893	160.354	Yes	Yes	5	125,000	Yes	Yes	\$30,000	No	15	0	No

EQUIPMENT (with an acquisition <\$50,000)

ow		nsportation Management S frastructure Inventory Skagit Transit	iystem			inventories re for the agence equipment pu	fy that all information reported in the effects true, accurate and complete information y/organization listed and that project irchased through a state or federal grant still being used in accordance with the terms
						CE -	01/24/2020
						Allan Sch	aner, Facilities and Maintenance Manager Date:
No.	Facility Code	Infrastructure Description	Condition (points)	Age (Year)	Remaining Useful Life	Replacement Cost (\$)	Comments (If more than two lines, attach a separate comment page)
1	9	DPF Pneumatic Cleaning System	4	8	2	\$75,000.00	
2							
3							
4							
5							
6							
7 8				-			
9			-				
10							
11				-			
12							
13							
14				1			
15							
16							
17							
18			-				
19 20							
20			1				
22			1				

Required by 49 CFR § 625.43.d and RCW 81.112.086

i.

EQUIPMENT (SUPPORT VEHICLES)

5.00		upport Vehicles Inventory & Vo		Skatiit Transit				accordai	ice with the	ed through a se terms and co	nditions o	f the grant	agreement.	4/201	2.0
		Date:		15-Jan-20				All	an Schane	er, Facilities a	nd Maint	enance M	lanager Date	: 4-15-2	2020
No.	Year	Make/Model	Vehicle Code	Vehicle Identification Humber (VIN)	Agency Vehicle Number	Actual LPa Odomatar	Meets Pisancial Needs of SGR Yes/No	Is the Vehicle Safe? Yes/No	Agency's ULB (Year)	Agency's ULB (Miles)	Main- tenance Corrent Yos/He	Performs its Designed Function	Replace-ment Cost \$	Рини Турн	WSDOT Title Yes/No
1	2004	Toyota Prius	28	JTDKB20U340039883	915	101,881	Yes	Yes	1.0	200,000	Ves	Yes	\$30,000	G/E	No
2	2004	Ford F450 XL	28	1FDXF46P94EC48891	916	68,595	Yes	Yes	12	300,000	Yes	Yes	\$40,000	D	No
3	2009	Chevy Colorado	28	1GCC514E398145793	921	91,722	Yes	Yes	12	300,000	Yes	Yes	\$48,000	G	No
4	2009	Ford Escape	28	1GCCS14E398145793	922	89,690	Yes	Yes	10	200,000	Yes	Yes	\$26,000	G	No
5	2009	Ford Escape	28	1FMCU92719KB86368	923	93,900	Yes	Yes	10	200,000	Yes	Yes	\$28,000	G	No
6	2010	Chevy Impala	28	2G1WA5EK3A1205387	924	59,140	Yes	Yes	10	200,000	Ves	Yes	\$28,000	G	No
7	2012	Ford F550	28	1FD0X5HT9CEC05827	926	162,078	Yes	Yes	12	300,000	Ves	Yes	\$60,000	Ð	No
8	2013	Toyota Prius	.28	JTDZN3EU4D3273985	932	39,543	Yes	Yes	10	200,000	Yes	Yes	\$27,000	G/E	No
9	2014	Ford Escape	28	1FMCU9GX1EUE28535	934	41,242	Yes	Yes	10	300,000	Ves	Yes	\$65,000	G	No
10	2015	Ford Escape	28	1FMCU9GX3FUA26436	935	7,660	Yes	Yes	1.0	300,000	Yes	Yes	\$30,000	G	No
11	2015	Ford Escape	28	1FMCU9GX6FUB42441	936	41,737	Ves	Yes	10	200,000	Yes	Yes	\$28,000	G	No
12	2008	Chevy Express 12 pass	28	1GAHG35K281189677	937	146,756	Yes	Yes	1.0	200,000	Yes	Yes	\$28,000	6	No
13	2017	Ford Explorer	28	1FM5K8DH4HGB47421	938	22,566	Yes	Yes	10	200,000	Yes	Yes	\$28,000	G	No
14	2011	Dodge Grand Caravan	28	2D4RN4DG48R647083	940	125,060	Ves	Yes	10	200,000	Yes	Yes	\$35,000	G	No
15	2012	Dodge SE	28	2C4RDGCGXCR353739	941	93,104	Ves	Yes	10	200,000	Ves	Yes	\$35,000	G	No
16	2011	Dodge Grand Caravan	28	2D4RN4DG68R647084	943	105,609	Ves	Yes	10	200,000	Yes	Yes	\$35,000	G	No
17	2012	Chevy Express 12 pass	28	1GAZGYFAXC1194979	944	104,718	Yes	Yes	10	200,000	Ves	Yes	\$35,000	G	No
18	2011	Dodge Grand Caravan	28	2D4RN4DG2BR647082	945	104,656	Yes	Yes	10	200,000	Yes	Yes	\$35,000	G	No
19	2011	Dodge Grand Caravan	28	2D4RN4DGXBR647086	946	132,558	Yes	Yes	10	200,000	Yes	Yes	\$35,000	G	No
20	2011	Dodge Grand Caravan	28	2D4RN4DG8BR647085	947	140,855	Yes	Yes	10	200,000	Yes	Yes	\$35,000	G	No
21	2012	Dodge Grand Caravan	28	2C4RDGCG6CR353740	948	146,819	Yes	Yes	10	200,000	Yes	Yes	\$35,000	G	No
22	2012	Dodge Grand Caravan	28	2C4RDGCG3CR353744	949	127,948	Yes	Yes	10	200,000	Yes	Yes	\$35,000	G	No
23	2012	Dodge Grand Caravan	28	2C4RDGCG5CR353745	950	113,580	Yes	Yes	10	200,000	Yes	Yes	\$35,000	G	No
24	2018	Ford Transit	28	1FBZX2XM1JKB31617	952	WREF	Yes	Yes	10	200,000	Yes	Yes	\$76,574	G/E	No
25	2012	Dodge Grand Caravan	28	2C4RDGCG0CR353748	953	104,233	Ves	Yes	1.0	200,000	Yes	Yes	\$35,000	6	No
26	2012	Dodge Grand Caravan	28	2C4RDGCG6CR353754	954	132,238	Ves	Yes	10	200,000	Yes	Yes	\$35,000	G	No
27	2019	Ford X28 F250 4X4	28	1FT7X2BT1KEE89401	955	7,051	Yes	Yes	12	300,000	Yes	Yes	\$51,345	D	No
27	2012	Chevrolet Express 15 passenger	28	1GAZG1FG4C1195508	956	117625	Yes	Yes	10	200,000	Yes	Yes	\$35,000	G	No

FACILITIES

Public Transportation Management System Owned Facility Inventory

Agency Skagit Transit Jan. 15, 2020

I hereby certify that all information reported in the inventories reflects true, accurate and complete information for the agency/organization listed and that project equipment purchased through a state or federal grant agreement is still being used in accordance with the terms $c_1/z_4/z_{2}z_{2}$

Allan Schäner, Facilities and Maintenance Manager 1-15-2020

No.	Facility Code	Facility Name	Condition (points)	Age (Year)	Remaining Useful Life	Replacement Cost (\$)	Comments (If more than two lines, attach a separate comment page)
1	23	Maintenance/Operations/Adminsitration Base	3	20	10	\$2,400,000.00	Land is leased from Skagit County
2	23	Maintenance/Operations/Adminsitration Base 2	0	3	47	\$5,100,000.00	Recently acquired property is undeveloped for intended purposes, not scored.
3	6	Skagit Station Multi-Modal Transfer Center	3	15	25	\$2,095,000.00	100 Stall Park & Ride
4	9	South Mount Vernon	4	9	31	\$3,810,000.00	382 Stall Park & Ride
5	9	Chuckanut Park and Ride	4	8	31	\$1,878,000.00	368 Stall Park & RideProperty State Owned
6	9	Alger Park and Ride	4	6	34	\$1,115,084.00	50 Stall Park & Ride
7	9	March Point Park and Ride	3	12	17	\$643,000.00	133 Stall Park & Ride Land leased from Shell Oil Corp.
8	9	Sedro Woolley Park & Ride	5	5	24	\$115,000.00	25 Stall Park & Ride City of Sedro Woolley Owned
9 10							
11							
12							
13							
14							
15							
16							
17							
18							
19							

Required by 49 CFR § 625.43.d and RCW 81.112.086

REQUIRED ELEMENT II Asset Condition Assessment

TAM plans must include a condition assessment of all items in the public transportation agency's asset inventory. The condition of the asset is assessed using a condition rating scale performed annually where applicable. The rating scale rates its ULB percentage based on age remaining, the current condition of the asset, it's performance (does it meet industry standards/reliability/safety) and current level of maintenance required.

	ALE	et RATING SC/	Ass		ION CRITERIA	Asset CONDIT	
Rating	Rating	Rating	Rating	Asset Level of Maintenance Required	Asset Performance	Asset Condition	Asset Useful Life Benchmark (ULB)
Range	Range	Description	Raung	Level of Preventive and Corrective Maintenance	Reliability, Safety, Meets Industry Standards	Quality, Level of Maintenance Required	Percent of ULB Based on Age Remaining
8 tō 5.0	4.8 to 5.0	Excellent	5	Asset requires routine preventative maintenance according to scheduled maintenance cycles.	Asset meets or exceeds all performance and reliability metrics, industry standards	Asset is new or like new	Asset is new or nearly new 75% - 100%
0 to 4.7 Scale, the Is in Sc	4.0 to 4.7	Good	4	Asset needs some minor repairs for minor subcomponents between maintenance cycles	Asset generally meets performance and reliability, based on manufacturer's performance standards	Asset is showing minimal signs of wear and deterioration	Asset is nearing or at its mid- point of ULB 50%-75%
0 to 3.9	3.0 to 3.9	Adequate	3	Asset needs more frequent minor repairs on subcomponents.	Assel's performance and reliability may decrease and cause service interruption for none schedule maintenance	Asset is showing moderately signs of defective or deteriorated components	Asset has passed its mid- point of ULB 25%-50%
Less that points ra	2.0 to 2.9	Marginal	2	Asset's maintenance is significant increased in repairs between preventative maintenance cycles	Asset performance and reliability is becoming more substantial, but does not pose safety risk	Asset's major subcomponents needs to be rebuilt or replace	Asset nearing or at end of ts ULB 0%-25%
.0 to 1.9	1.0 to 1.5	Poor	1	Major component failures	Asset does not meet performance standards and would pose safety hazard if put in service	Asset is no longer serviceable	Asset passed its ULB
lg	ating	et Condition R	Ass	Level of Maintenance	Asset Performance	Asset Condition	Asset ULB
		3		3	2	4	3

TRANSIT ASSET CONDITION RATING SCALE

Enter a value between 1 and 5 for each condition criteria above.

Use this asset condition rating scale for each asset, equipment and facility.

	V	EHICLE CONDITION CRITER	tiA		VEHI	CLE RATING S	CALE	
Vehicle Useful Life Benchmark (ULB)	Vehicle Mileage (ULB)	Vehicle Condition	Vehicle Performance	Vehicle Level of Maintenance Required	Rating	Rating	Rating	
Percent of ULB Based on Age Remaining	Percent of ULB Based on Mileage Remaining	Quality, Level of Maintenance Required	Reliability, Safety, Meets Industry Standards	Level of Preventive and Corrective Maintenance	Kaung	Description	Range	
/ehicle is new or nearly new 75% - 100%	Vehicle is new or nearly new 75% - 100%	Vehicle is new or like new	Vehicle meets or exceeds all performance and reliability metrics, industry standards	Vehicle requires routine preventative maintenance according to scheduled maintenance cycles.		Excellent	4.810 5.0	
Vehicle is nearing or at its mid-point of ULB 50%-75%	Vehicle Is nearing or at its mid-point of ULB 50%-75%	Vehicle is showing minimal signs of wear and deterioration	Vehicle generally meets performance and reliability, based on manufacturer's performance standards	Vehicle needs some minor repairs for minor subcomponents between maintenance cycles	4	Good	4.0 to 4.7	Greater than 2.5 rating, the asset is in SGF
Vehicle has passed its mid- point of ULB 25%-50%	Vehicle has passed its mid- point of ULB 25%-50%	Vehicle is showing moderately signs of defective or deteriorated components	Vehicle's performance and reliability may decrease and cause service interruption for none schedule maintenance	Vehicle needs more frequent minor repairs on subcomponents.	3	Adequate	3.0 to 3.9	Planning fo
/ehicle nearing or at end of its ULB 0%-25%	Vehicle nearing or at end of its ULB 0%-25%	Vehicle's major subcomponents needs to be rebuilt or replace	Vehicle performance and reliability is becoming more substantial, but does not pose safety risk	Vehicle's maintenance is significant increased in repairs between preventative maintenance cycles	2	Marginal -	251029 291024	Replacemen
Vehicle passed its ULB	Vehicle passed its ULB	Vehicle is no longer serviceable	Vehicle does not meet performance standards and would pose safety hazard if put in service	Major component failures		Publ	1810-1.8	Less than 2.5 rating, the Asset is NOT in SGR
	Asset r	ion-operable or unsafo. Spa	re parts	Ser Serrer ing	Ø		p	-
Vehicle ULB	Vehicle Mileage ULB	Vehicle Condition	Vehicle Performance	Level of Maintenance	Ass	et Condition R	ating	
2	3	3	5	3		3.2		

EQUIPMENT (support vehicles) CONDITION RATING SCALE

Enter a value between 1 and 5 for each condition criteria.

USEFUL LIFE BENCHMARK (ULB)

Useful Life is either the expected life-cycle of an asset or the acceptable period of use in service determined by the FTA. A ULB is the expected life-cycle or the acceptable period of use in service for an asset, as determined by a public transportation agency or the default benchmark provided by FTA.

When developing ULB, Skagit Transit took into account our operating environment within our service area (service frequency, weather, geography), historical maintenance records, manufacturer guidelines and the default benchmark provided by FTA.

Following is Skagit Transit's ULB for all vehicles (Rolling Stock/Support Vehicles):

VEHICLE CATEGORY	VEHICLES	Skagit Transit's ULB Year/Mileage	FTA Minimal ULB Year/Mileage
HEAVY-DUTY LARGE BUS	40FT GILLIG, 35FT GILLIG	15/750,000	12 Years/500,000 Miles
HEAVY-DUTY SMALL BUS	30FT GILLIG	15/750,000	10 Years/350,000 Miles
MEDIUM-DUTY BUS	NABI	12/500,000	7 Years/200,000 Miles
LIGHT-DUTY MID-SIZE BUS	ARBOC, CHEVY STARTRANS, FORD AEROTECH <30 ft	7/200,000	5 Years/150,000 Miles
LIGHT-DUTY SMALL BUS, VANS	VANPOOLS	5/125,000	4 Years/100,000 Miles
STAFF VEHICLES	SHIFT CHANGE, SEDANS, 1/2 T. PICKUP	10/200,000	No Criteria
MAINTENANCE VEHICLES	STANDARD/1 TON TRUCKS, SPECIALTY VEHICLES	12/300,000	No Criteria

VEHICLE USEFUL LIFE BENCHMARK (ULB)

Vehicle Useful Life Benchmark

Al Schaner, Facility/Maintenance Manager

Date Effective: January 15, 2020

PERFORMANCE MANAGEMENT

Asset performance is measured by asset class which is a sub-group of capital assets within an asset category. Following is the table that breaks down each capital asset grouping:

ASSETS*	PERFORMANCE MEASURE
ROLLING STOCK Revenue Vehicles by Mode	Percentage of vehicles met or exceeded Useful Life Benchmark (ULB)
FACILITIES Maintenance and Administrative Facilities Passenger Stations (buildings) and Parking Facilities (Park and Rides)	Percentage of assets with a condition rating below 3.0 on FTA TERM Scale
EQUIPMENT Non-revenue support/service and maintenance vehicles and any owned equipment assets exceeding \$50,000 in acquisition value	Percentage of vehicles met or exceeded Useful Life Benchmark (ULB)
INFRASTRUCTURE Only rail fixed-guideway, track, signals & systems	Skagit Transit does not own in this category

*only direct capital responsibility

SGR PERFORMANCE MEASURES & TARGETS

ASSET STATE OF GOOD REPAIR (SGR) POLICY:

SGR (State of Good Repair) performance measures combine ULB (Useful Life Benchmark) and physical condition of an asset to create performance measures which performance targets are based.

A capital asset is in a state of good repair when it operates at a full level of performance and each of the following criteria are met:

- It is within its minimum useful life or useful life benchmark (ULB) (age/mileage)
- Meets the financial need of SGR
- Does not pose a safety risk
- All preventative maintenance is up-to-date
- Performs its original design function

State of Good Repair (SGR) performance targets will be set at least once every fiscal year for the following fiscal year.

Skagit Transit 2020 FLEET STATE OF GOOD REPAIR (SGR) PERFORMANCE

	FLEET STATE OF GOO		(1991) S (2997) S (2997)	UARY 202	20			ENCHMARK	(ULB)		
Asset Category	Vehicle Class	Vehicle Type	Service Type	Total By Type	Total Within ULB	% Within ULB	Total Exceeding ULB	% Exceeding ULB	2020 Target	2021 Target	2022 Target
	Bus (BU)	40 Ft	Commuter	8	3	38%	5	63%	90%	90%	90%
B.	Bus (BU)	35 Ft	Fixed Route	6	б	100%	0	0%	90%	90%	90%
ling	*Bus (BU)	30 Ft	Fixed Route	13	7	54%	6	46%	90%	90%	90%
Sc	Other Passenger Vehicles	Cutaway (CU)	Fixed Route	4	1	25%	3	75%	90%	90%	90%
Rolling Stock	Other Passenger Vehicles	Cutaway (CU)	Paratransit	26	8	31%	18	69%	90%	90%	90%
	Other Passenger Vehicles	Van (VN)	Vanpool	57	5	9%	52	91%	90%	90%	90%
			Totals	114	30	26%	84	74%	90%	90%	90%
	Agency	s goal is to maint	Agency's S ain the fleet a		rolling st	ock withi	n SGR				

REVENUE VEHICLES:

EQUIPMENT (NON-REVENUE VEHICLES/EQUIPMENT >\$50,000):

	FLEET STATE OF GOO			UARY 202	20			ENCHMARK	(ULB)		
Asset Category	Vehicle Class	Vehicle Type	Service Type	Total By Type	Total Within ULB	% Within ULB	Total Exceeding ULB	% Exceeding ULB	2020 Target	2021 Target	2022 Targe
	Other Passenger Vehicles	AO	Staff Vehicles	26	20	77%	6	23%	90%	90%	90%
Service Vehicles			Totals	26	20	77%	6	23%	90%	90%	90%
	Equipment (acquisition >\$50,000)	DPF Cleaner	Service Facility Maint.	1	1	100%	0	0	90%	90%	90%
	Agency's	s goal is to main	Agency's St itain the fleet at		e rolling st	ock withi	n SGR				

rransit Score* 3 3 4 4 4 5 5 5 5								6	SGR	
Inministration Base Land is leased from Skagit County 2000/20 14 \$2,400,000 30 30 3 3 Recently acquired property is undeweloped Nation State 2015/5 47 \$5,100,000 N/A not in service 3 N/A Transfer Center 302 Stall Park & Ride 2011/9 31 \$3,810,000 40 40 3 3 4 Transfer Center 302 Stall Park & Ride 2011/9 31 \$1,878,000 40 40 3 3 4 S0 Stall Park & Ride 2011/9 31 \$1,878,000 40 40 3 4 3 </th <th>Facility Name</th> <th>Description</th> <th>Built/Age</th> <th>Remaining Useful Life</th> <th></th> <th>FTA Minimal ULB (Years)</th> <th>Recommended Skagit Transit ULB (Years)</th> <th>FTA Minimum Score*</th> <th></th> <th>% Within FTA Condition Rating</th>	Facility Name	Description	Built/Age	Remaining Useful Life		FTA Minimal ULB (Years)	Recommended Skagit Transit ULB (Years)	FTA Minimum Score*		% Within FTA Condition Rating
Recently acquired property is undeveloped A7 \$5,100,000 N/A not in service 3 N/A Transfer Center 100 Stall Park & Ride 2015/5 47 \$5,100,000 A0 40 3 3 3 Transfer Center 382 Stall Park & Ride 2011/9 31 \$1,878,000 40 40 3 3 4 3 3 4 3	Maintenance/Operations/Administration Base	Land is leased from Skagit County	2000/20	14	\$2,400,000	30	30	з	ω	100%
Transfer Center 100 Stall Park & Ride 2005/15 25 \$2,095,000 40 40 3 3 382 Stall Park & Ride 2011/9 31 \$3,810,000 40 40 3 4 368 Stall Park & Ride 2011/9 31 \$1,878,000 40 40 3 4 50 Stall Park & Ride 2011/9 31 \$1,878,000 40 40 3 4 50 Stall Park & Ride 2014/6 34 \$1,115,084 40 40 3 4 Land leased from Shell Oil Corp 2007/13 10 \$643,000 23 23 3 4 25 Stall Park & Ride 2014/6 34 \$115,000 40 40 3 4 25 Stall Park & Ride City of 2014/6 34 \$115,000 40 40 3 5 Sedro Woolley Owned 2014/6 34 \$115,000 40 40 3 5 sedro Woolley Owned 2014/6 34 \$115,000 40 <td>Maintenance/Operations/Administration Base</td> <td>Recently acquired property is undeveloped for intended purposes, not scored.</td> <td>2015/5</td> <td>47</td> <td>\$5,100,000</td> <td>N/A n</td> <td>ot in service</td> <td>εu</td> <td>NA</td> <td>N/A</td>	Maintenance/Operations/Administration Base	Recently acquired property is undeveloped for intended purposes, not scored.	2015/5	47	\$5,100,000	N/A n	ot in service	εu	NA	N/A
392 Stall Park & Ride 2011/9 31 \$3,810,000 40 40 3 4 368 Stall Park & Ride 2011/9 31 \$1,878,000 40 40 3 4 50 Stall Park & Ride 2011/9 31 \$1,878,000 40 40 3 4 133 Stall Park & Ride 2014/6 34 \$1,115,084 40 40 3 4 Land leased from Shell Oil Corp. 2007/13 10 \$643,000 23 23 3 4 25 Stall Park & Ride 2014/6 34 \$115,000 40 40 3 4 3 25 Stall Park & Ride City of Sedro Woolley Owned 2014/6 34 \$115,000 40 40 3 5 5 Sedro Woolley Owned 2014/6 34 \$115,000 40 40 3 5 5 otion Assessment Guidebook Methodology for Performance Targets per MAP-21 Requirements Verall SGR Overall SGR Vition Assessment Guidebook Methodology for <u>Seclitities Performance Targets</u> : Verall SGR Verall SGR Vition Astation of themodology f	Skagit Station Multi-Modal Transfer Center	100 Stall Park & Ride	2005/15	25	\$2,095,000	40	40	ω	ω	100%
368 Stall Park & Ride 2011/9 31 \$1,878,000 40 3 4 50 Stall Park & Ride 2014/6 34 \$1,115,084 40 40 3 4 133 Stall Park & Ride 2014/6 34 \$1,115,084 40 40 3 4 Land leased from Shell Oil Corp. 2007/13 10 \$643,000 23 23 3 3 25 Stall Park & Ride City of Sedro Woolley Owned 2014/6 34 \$115,000 40 40 3 4 vidion Assessment Guidebook Methodology for Performance Targets per MAP-21 Requirements 40 40 3 5 5 Agency's Facilities Performance Targets: Verall SGR	South Mount Vernon	382 Stall Park & Ride	2011/9	3	\$3,810,000	40	40	ω	4	100%
S0 Stall Park & Ride 2014/6 34 \$1,115,084 40 40 3 4 133 Stall Park & Ride 2017/13 10 \$643,000 23 23 3	Chuckanut Park and Ride	368 Stall Park & Ride Property State Owned	2011/9	31	\$1,878,000	40	40	ω	4	100%
Land leased from Shell Oil Corp. 2007/13 10 \$643,000 23 23 3 3 25 Stall Park & Ride City of Sedro Woolley Owned 2014/6 34 \$115,000 40 40 3 5 udtion Assessment Guidebook Methodology for Performance Targets Fargets: Voerall SGR Overall SGR	Alger Park and Ride	50 Stall Park & Ride	2014/6	34	\$1,115,084	40	40	ω	4	100%
25 Stall Park & Ride City of Sectro Woolley Owned 2014/6 34 \$115,000 40 3 5 udtion Assessment Guidebook Methodology for Performance Targets per MAP-21 Requirements Verall SGR Overall SGR	March Point Park and Ride	133 Stall Park & Ride Land leased from Shell Oil Corp.	2007/13	10	\$643,000	23	23	ω	eu	100%
Overall SGR	Sedro Woolley Park & Ride	25 Stall Park & Ride City of Sedro Woolley Owned	2014/6	34	\$115,000	40	40	ω	5	100%
Using FTA TERM Scale Agency's Facilities Performance Targets:	*Based on FTA Facility Condition Assessment	Guidebook Methodology for Perform	ance Target	s per MAP-21	Requirements				Overall SGR	100%
Agency's Facilities Performance Targets:	Using FTA TERM Scale									
		P	gency's Fac	ilities Perform	nance Targets:					

FACILITIES:

State		t Transit Facility Performanc r (SGR) SUMMARY BASED O					NT SCAL	E
Asset Category	Facility Class	Individual Asset Type	Total By Type	Total Within TERM	% Within TERM	2018 Target	2019 Target	2020 Target
Facilities	Maintenance & Administrative	(MOA) Maintenance Operations Administration	1	1	100%	85%	85%	85%
	Parking & Passenger	Park and Rides	6	6	100%	<mark>85%</mark>	<mark>85</mark> %	<mark>85</mark> %
	Agency	Agency's <u>Facilities</u> Performance T 's goal is to maintain a minimum of o	-	R at 85%				

SGR CONDITION RATING OF ASSETS

The following pages show spreadsheet breakdowns of each Rolling Stock Asset and Non-Revenue Equipment Assets using the Asset Condition Rating Scale.

2015	2015	2015	758 2013 Chevy	157 2013 Chevy	2013	2013	154 2014 Chevy	750 2012 Chevy	749 2012 Chevy				156 2014 Chevy		151 2015 Chevy		2019	2019	2019	2019	2019	2019	174 2017 Gillig	096 2009 NABI	2009 NABI	2009	193 2009 NABI	0.23 613	391 2009 NABI		2017	161 2016 Gillig	2014	143 2014 Gillig	111 2011 Gillig		142 2014 Glig	2014	075 2007 Gillig	2007	2007	2007		Vehicle No. Year Make
	vy Senator	vy Senator		vy Startrans Senator			vy Startrans Senator	vy Startrans Express Senator	L	L	-					- 1			g 29 Ft Low Floor	00.00		1	g 30 Ft Low Floor		040	1017	31 31LFW-01	31 31LFW-01	31 31LFW-01			g 35 Low Floor	····		· · ·	S 45 CRAMAN LOW I NOT	1	1				1		10
Para	Para	Para	Para	Para	Para	Para	Para	Para	Para	Para		Fixed Route	Fixed Route	Fixed Route	Fixed Route		Fixed Route	Fixed Route	Fixed Route	Fixed Route	Fixed Route	Fixed Route	Fixed Route	Fixed Route	Fixed Route	Fixed Route	Fixed Route	Fixed Route	Fixed Route	1 Union i Souther	Fixed Bouts	Fixed Route	Fixed Route	Fixed Route	Fixed Route	COMMUNICI	Commune	Commune	Commuter	Commuter	Commuter	Commuter	Commuter	Fleet
=	=	#	1	-	11	11	11	11	11	11		2	2	3	11		60	83	83	63	03	03	8	83	8	8	8	8	83	1	3 8	8 8	8	82	2	5	3 5	2 12	2 9	9	9	2	2	Vehicle Code
\$128,500	\$128,500	\$128,500	\$128,500	\$128,500	\$128,500	\$128,500	\$128,500	\$128,500	\$128,500	\$128,500		\$128,500	\$128,500	\$115,000	\$115,000		\$511,297	\$511,297	\$511,297	\$511,297	\$511,297	\$511,297	\$511,297	\$511,297	\$511,297	\$511,297	\$511,297	\$511,297	\$511,297	and the	1024, 1765	\$527,640	\$527,640	\$527,640	\$527,640	norioure	DD0'04-04	700,0400	\$548,880	\$548,880	\$548,880	\$548,880	\$548,880	Replacemt Cost
2022	2022	2022	2020	2020	2020	2020	2021	2019	2019	2019		2020	2021	2022	2022		2034	2034	2034	2034	2034	2034	2032	2021	2021	2021	2021	2021	2021		2002	2031	2029	2029	2026	2000	2002	ALC S	2022	2022	2022	2022	2022	Replacent Year
7	7	7	7	7	7	7	7	7	7	1	i.	7	7	7	3		đ	đ	55	55	5	55	t,	12	12	13	ដ	13	13	2	ħ IJ	đ	햬	러	15	Ð	ħ 0	10	1	đ	đ	đ		ULB Yrs
64	N	1.3		0	0	•	+	4	4	44		0	H	ы	ы		14	1	14	14	14	14	13	1	1	1	1	1	1	*	; ;;	ш	40	4	5	5	; u	u	10	1.3	N	ы	ы	n fin t
28 57%	28.57%	28.57%	0.00%	0.00%	0.00%	0.00%	14.29%	-14.29%	-14.29%	-14.29%		9.00%	14.29%	28.57%	28.57%		93,33%	93,33%	93,33%	93,33%	99.33%	99.33%	80.00%	8.33%	8.33%	%EE.8	8 3 3 %	96EE 3	8.33%	BUDO'NO	an one	73.33%	60.00%	60.00%	40.00%	00.0/78	80.00%	RUNN	13.33%	13.33%	13.33%	13.33%	13.33%	Named on ULB
4	w	w	2	2	2	2	w	**	-	**		2	*			1	5	5	s.	5	U1	un.	un.	2	2.542	2	2	2	2		• v		4	4	*		• •		. 2			2	2	un re Refe
200.000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000		200,000	200,000	200,000	200,000		750,000	750,000	750,000	750,000	750,000	750,000	750,000	500,000	500,000	500,000	500,000	500,000	500,000	mm/mcr	150,000	750,000	750,000	750,000	750,000	moner	150,000	nn/ncr	750,000	750,000	750,000	750,000	750,000	ULB Miles
106 319	99,051	109,057	71,264	72,144	62,213	065,19	60,889	56,747	68,919	67,860		34,797	146	-74,812	-96,707		701,373	695,120	698,497	698,613	656,639	697,682	614,580	12,785	32,286	10,756	22,922	47,281	27,343	175,770	604,562	573,622	502,090	497,202	402,117	per/cac	865/195	7'an'ipote	201,580	169,083	191,352	203,802	262,997	ull Remaining Mise
45.54%	50,47%	45.47%	64.37%	63.93%	62.89%	69.34%	69.56%	71.63%	65.54%	66.07%		62.60%	99.93%	137.41%	148.35%	- Contract	6.48%	7.32%	6.87%	6.85%	6.85%	6.98%	18.06%	97,44%	93.54%	97.84%	95.42%	90.54%	94.53%	ukcret	19.39%	23.52%	33.05%	33.71%	46.38%	CHORD	WGF 25-	W47.7C	73.12%	77.46%	74.49%	72.83%	64.93%	Nacedon ULI
4		+	w	w	J.	u	w	w	w	w		w	2		-		5	5	5	5	51	5		2	10	N	N	2	2				+	+	4	U			. w	w	w	ω	w	anna anna
			w	w	w	w	w	w	w	*	T		w	w	w		5	5	5	5	5	5	5	3				3	w		, ,	5	4	4	4		, .			w				And the
4	4	4	w	w	w	w	w	w	w	w		w	w	w	4	-	5	5	5	5	5	5	5	3	ω	w	w	3	ω			5				U		v		w	w	w	w	n Performance Fating
4	+	*	w		з	ω	w	w	3	3		3	3	3	4		5	5	5	5	5	5	5	3	w	w	w	u	3	v		+	+	4	4	v				w	w	w	u	Maintenance Required Rating
3.80	3.80	3.80	2.80	2.80	2.80	2.80	3.00	2.60	2.60	2.60		2.80	2.80	2.60	3.00		5.00	5.00	5.00	5.00	5.00	5.00	5.00	2.60	2.60	2.60	2.60	2.60	2.60	MIC	5.00	4,80	4.00	4.00	3.80	MIC.	10.5	-00	2.80	2.80	2.80	2.80	2.80	Condition 1
1	1	1	1	1	1	1	1	1	1	1	*	1	1	Т.	C.L.S.	B	1	1	1	1	1	1	1	1	1	1	1	1	1	5 +	• •	1	1	1	1	00 H		-	1	1	1	1	1	than 2.5 In SGR
			+	-	1	P.	P.	1	4	4	ü	4	R	ñ		6								1	1	+	1	1	1	0						ö			1	+	+	+	4	Plan for Replont
											0					0																				0								2.5 NOT SGR
					will be replaced with 779	will be replaced with T/IS	will be replaced with 777	Replace with 776	Replace with 775	Replace with 774		will be replaced with 000	will be replaced with 007	will be replaced with 009										2020 budget permitting	2020 budget permitting	2020 budget permitting	2020 budget permitting	will be replaced with 005	2020 Sudget permitting										will be replaced with 905	will be replaced with 004	will be replaced with 003	will be replaced with 002	will be replaced with OOL	Notes

ROLLING STOCK JANUARY 15, 2020 SGR CONDITION RATING ULB PERFORMANCE MEASURES

414	403	4月2	查	言書	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1025	1025	1024	1023	1022	1021	1020	1018	1817	1008	1005	1004		776	75	274	772	171	0/17	769	768	767	766	765	764	763	762	Vehicle
2014	2014	2014	2014	2019	2019	2019	2019	2019	2019	2018	2018	2018	2018	2018	2018	2015	2015	2015	2015	2015	2015	2015	2015	2015	2013	2013	2012	2012	2012		2019	2019	2010	3 23	2018	2018	2018	2018	2018	2016	2016	2016	2016	2016	Ť
	Chevy	Chevy	Chevy		-			Chrysle	Chrysle	Chrysle	Chrysle			Chrysle	Chrysle	Dodge		Dodge	Dodge	Dodge	2015 Dodge	Dodge	Dodge	Dodge				Dodge	Dodge		Ford	Ford	File of	đ	Ford	Make									
100	203	1.57	1.0	Chrysler Pacifica	# Pacifica	Chrysler Pacifica	Chrysler Pacifica	Chrysler Pacifica	1.24	Grand Caravan	11/14	22/22		12.1	10.21	1111	116.	26.	24	24	26.4	Grand Caravan Express SE	199		Aerotech	Aemiech	Lambuch	Aerolech	Aerotech	Aerolech	Aerotech	Aerotech	Model												
Vanpool	Vanpool	Vanpool	Vanpool	Vanpool	Vanpool	Vanpool	Vanpool	Vanpool	Vanpool	Vanpool	Vanpool	Vanpool	Vanpool	Vanpool	Vanpool	Vanpool	Vanpool	Vanpool	Vanpool	Vanpool	Vanpool	Vanpool	Vanpool	Vanpool	Vanpool	Vanpool	Vanpool	Vanpool	Vanpool		Para	Para	Dana	Para	Fleet										
13	13	13	13	13	13	13	ದ	13	13	13	13	13	13	13	13	13	13	13	ಚ	13	13	13	13	13	13	13	13	5	B		11	11	1	: 11	11	11	11	11	11	11	11	11	#	11	Vehicle Code
\$30,000	\$30,000	\$30,000	\$30,000	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000		\$128,500	005 8015	000 8015	\$128,500	\$128,500	\$128,500	\$128,500	\$128,500	\$128,500	\$128,500	\$128,500	\$128,500	\$128,500	\$128,500	Replacemt
2019	2019	2019	2019	2024	2024	2024	2024	2024	2024	2024	2023	2023	2023	2023	2023	2020	2020	2020	2020	2020	2020	2020	2020	2020	2018	2018	2017	2017	2017		2026	9000	SCUC C707	2025	2025	2025	2025	2025	2025	2023	2023	2023	2023	2023	Tanget Replacent Year
5	(n	on	5	5	5	5	(n	5	6	5	5	5	5	5	5	5	5	5	5	S	s	5	s	5	s	5	5	5	s		-	4	-		7	7	1	7	7	7	7	7	T	T	ULB YIS
μ	L.	Ŀ,	4	4	4	4	+	+	4	4	3	3	w	3	3	0	0	0	0	0	6	6	6	6	1.	i,	ä	ä	ŭ		n 0	n (n v		5	5	5	5	5	u		u.	w.		a ji s
-20:00%	-20.00%	-20.00%	-20.00%	80.00%	80.00%	80.00%	80.00%	80.00%	80.00%	80.00%	60.00%	60.00%	50.00%	60.00%	60.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	-40.00%	-40.00%	-60.00%	-60.00%	%00.08-		35775E	85.75%	11.45%	71.43%	71.43%	71.43%	71.43%	71,43%	71,43%	42.86%	42 86%	42.86%	42.86%		fander of the
1	1	1	1	5	5	5	51	5	5	5	5	5	ψī	5	5	2	2	2	N	N	N	N	2	2	2	1	1	1	H+				n v		5	51	5	5	5	4	4	4	4	4	and o
125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000		000 000	200.000	000,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	ULB Miles
4,569	12,542	10,495	34,525	109,330	92,180	101,478	96,085	89,500	85,085	95,324	81,373	53,573	34,123	48,305	43,157	28,380	18,258	11,446	11,762	81,843	45,118	-2,745	36,389	-11,853	-28,631	-11,742	-6,580	30	-5,697	- addres	100.001	105,135	100 301 T=C'/CT	158,940	154,663	151,746	154,397	155,384	158,810	139,985	144,545	122,485	129,469	133,368	Wite
96.34%	89.97%	51.60%	72.38%	12.54%	26.26%	18.82%	23.13%	28.40%	31.93%	23,74%	34 90%	57 14%	72,70%	61.36%	65.47%	77.30%	85.39%	90.84%	90.59%	HES WE	63.91%	102 20%	70.41%	109.48%	122.90%	109.39%	105.26%	399.94%	105.36%		0.95%	0.9496	11 35%	20.53%	22.67%	24.13%	22.80%	22.06%	20.60%	30.01%	27.73%	38.76%	35.27%	38,32%	3 Baced On
2	2	2	w	5	U 1	UT.			5	5	5	5	s	s				з	w							ä							n u			5	UT.	vi	5	U1	UN .		*		
4	4	4	4	uri	5	5	5	5	57	5	5	5	5	5	5	4	4	4	4	4	+	4	4	4	+	4	4	4	4	1				i uri	uri	U1	5	5	5	5	5	5	5	5	
4	4	4	4	5	5	5	5	5	5	5	5	5	5	5	5	4	4	4	4	+	4	æ	4	4	+	4	4	4	4				<i>n</i> v		5	5	5	5	5	5	5	5	5	5	i i i
5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	5	s	5	*	4	4	4	4				n v		5	5	5	5	5	5	5	5	5	5	
3.20	3.20	3.20	3.40	5.00	5.00	5.00	5.00	5.00	5.00	5.00	00'5	5.00	5.00	5.00	5.00	ORTE	3,60	3.60	3.60	3.60	3.60	3,40	3,40	3,40	3,40	00.E	2.30	00'E	2.30	100	500	580	200	5.00	5.00	5.00	5.00	5.00	5.00	4.30	4.30	4.60	4.60	4.60	lange Lange
1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	1	Ħ	Ħ	#	Ħ		1	1	1	1	36				1	1	1	1	1	1	1	1	1	1	1	Greateur than 2.5 In SGR
																									-	1	1	101	-	5															2.5-2.9 Plan for Replomt
																										and a	602	1412		ö															Less Than 125 NOT SOR
																									2020 budget permitting	2020 budget permitting	Burguusel sellping gcgc	Burguesel saligning goog	2020 budget permitting																

ROLLING STOCK JAWUARY 15, 2020 SGR CONDITION RATING ULB PERFOMANCE MEASURES

	699	88	留	8	88	438	43	121	423	42	421	420	419	418	417	416	415	414	413	412	411	410	盘	408	卣	葛	- 古	Vahicle
	2014	2014	2014	2014	2014	2019	2019	2019	2019	2019	2019	2018	2018	2018	2018	2018	2018	2018	2017	13057	2018	2017	2017	2017	2015	2015	2015	e Year
		Chevy	Chevy	Chevy	Chevy	Ford	Ford	Ford	Ford	Ford	Ford	2018 Ford	Ford	Ford	2018 Ford	Ford	Ford	2017 Ford	OR I	0 M		Wate						
	Express 15 Passenger	X2Y Transit	X2Z/YB Transit 15	X2ZYVB Transit 15	X2YB Transit 16	X2YB Transit 15	X2YB Transit 15	X2YB Transit 15	15 Passenger Express	15 Passenger Express	15 Passenger Express	Model																
	Vanpool	Vanpool	Vanpool	Vanpod	Vanpool	Vanpool	Vanpool	Vanpool	Vanpool	Vanpool	Vanpool	Vanpool	Vanpool	Vanpool	Vanpool	//anpod	Vanpool	Vanpool	Vanpool	Vanpool	Vanpool	Varpool	Varpool	Vanpool	Vanpool	Vanpool	Vanpod	R
	ದ	13	13	13	13	æ	13	13	13	13	ವ	13	ವ	ವ	13	13	5	13	3	t	t	ವ	ದ	ದ	ವ	ಡ	ದ	Vehicle Cade
	000'005	330,000	000/065	000'065	000/065	\$38,000	\$35,000	\$35,000	\$38,000	\$38,000	\$38,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,000	\$35,001	\$35,000	\$35,000	\$35,000	000'005	200,000	\$30,000	Replacent Cost
	2019	2019	2019	2019	2019	2024	2024	2024	2024	2024	2024	2023	2003	2023	2023	20023	2003	2023	20022	2802	2802	2022	2022	2022	2020	2020	2020	Target Replacent Year
	5	5	6	5	5	÷,	ö,	in.	in.	c,	i,	ŝ	in.	(n	(h	6	(n	Un.	Un.	un.	un	un.	un.	un.	un.	un	5	ULB Vis
	4	4	4	4	4	+	+	4	4	4	4	3	3	3	3	3	w	3	2		2	2	2	2	•	0		a∬e
	-20,00%	-20,00%	-20.00%	-20.00%	-20.00%	80.00%	80.00%	80.0%	80.0%	30.00%	80.095	60.00%	60.00%	60.00%	60.00%	60.00%	50.00%	50.00%	41.00%	40.00%	40.00%	40.00%	40.00%	40.00%	2000%	0.00%	0.00%	Notest an ILL
	14	1	+	1	1	5	5	5	5	5	5	5	5	5	5	5	υн.	5		*	*	*	*	*	-	14	14	
	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	125,000	New your US Miles
	-35,354	3,675	-11,051	13,484	56-	117,784	121,667	121,850	119,541	119,614	115,340	95,248	83,845	90,627	105,313	100,535	96,000	301,66	63,117	69,063	94,165	69,804	39,133	82,315	15,991	t 65'65	78,056	wenning
		92.26%			100.61%	577%	267%	1.1	1		4.53%	100	1.13	27 50%	15.75%	5	an .	25.51%	1.1.1		24.67%	A	68.69%	1.1	817.03	\$70 EE	37.52%	a Mag
		2	2	t.	2	-	-	5	5	5	5	5	5	5	5	5		5	5	5	5	4	з	+	1	+	+	r e f
		4		*	*	5	5	5	5	5	9	5	5	5	5	9 2	1 9	5	10	un.	5	5		57				li li
	4	4	4	4	4	5	ંટ	5	5	5	5	5	5	5	5	5	u	5	5	5	5	5	5	5	4	+	+	n f a
	4	4	4	4	4	5	5	5	5	5	5	5	5	5	5	5	un.	5	5	5	5	5	51	5	5	.57	57	ana
	3.00	3.00	3.00	2,90	3,00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5.00	5:00	5.00	5.00	5.00	4.80	4.80	4.80	4.90	44	4.60	3.40	3.80	3.80	Tar In
ধ	1	4	-	4	-	W.	14	1	1	1	-	1		1	1	4	4	1	1	-		1	-	4	4	40	-	Greater than 15 In 90R
-																												15-19 Panfor Replont
0																	_											Less Them 15 NOT SSR Jones

ROLLING STOCK JANUARY 15, 2020 SGR CONDITION PATING ULB PERFONIAINE MEASURES

DPF		9956	336	954	53	952	35	949	948	947	946	35	196	943	94	g	938	937	306	808	934	932	926	924	823	922	921	916	915	Vehicle No.
2011		2014	2019	2012	2012	2018	2012	2012	2012	2011	2011	2011	2012	2011	2012	2011	2017	2008	2015	2015	2014	2013	2012	2010	2009	2009	2009	2004	N	e Year
FSX		Chevy	Ford	Dodge	Dodge	Ford	Dodge	Dodge	Dodge	Dodge	Dodge	Dodge	Ohev	Dodge	Dodge	Dodge	Ford	Chev	Ford	Ford	Ford	Toyota	Ford	Chevy	Ford	Ford	Chevy	Ford	Toyota	Make
DPF Cleaner		Express 15 Passenger	F250 SD 4x4	Grand Caravan	Grand Caravan	Transit	Grand Caravan	Grand Caravan	Grand Caravan	Grand Caravan	Grand Caravan	Grand Caravan	Express 12 Passenger	Grand Caravan	SE	Grand Caravan	Explorer XLT	Express 12 Passenger	Escape	Escape	Escape	Prius v Hybrid	F550	Impala	Escape XLS 4WD 4DR	Escape XLS 4WD 4DR	Colorado PU	F450 XL	Prius Hybrid	Model
Service-FacMa		Staff Fac	Service-FacMa	Staff-Ops	Staff-Safety	Staff-Ops	Staff-Security	Staff-Safety	Staff-Safety	Staff-Ops	Staff-Ops	Staff-Ops	Staff-Maint	Staff-Ops	Staff-Maint	Staff-Ops	Staff-Exec	Staff-FacMa	Staff-Ops	Staff-It	Staff-Ops	Staff-Admin	Staff-Fac	Staff-Admin	Staff-Ops	Staff-Ops	Staff-Maint	Staff Fac	Staff-Admin	Fileet
9		3	28	13	13	13	13	13	13	a	13	13	3	13	28	28	28	28	28	28	28	28	28	28	28	32	28	28	28	Vehicle Code
\$75,000		\$35,000	\$51,345	\$26,002	\$26,001	\$76,574	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000	\$26,000	\$35,000	\$30,000	\$28,000	\$28,000	\$28,000	000,002	\$60,000	\$27,000	\$28,000	\$28,000	\$26,000	\$40,000	\$30,000	Replacent
2020		2024	2031	2022	2022	2028	2022	2022	2022	2021	2021	2021	2022	2021	2022	2021	2027	2018	2025	2025	2024	2023	2024	2020	2019	2019	2019	2016	2014	Target Replac mt Year
20		10	12	3	10	10	8	10	*	3	3	10	8	8	3	*	10	8	10	10	10	10	12	10	3	10	10	12	13	ULB Yrs
10		-	11	2	2	80	2	2	2	+	1	1	-	-	2	1	7	NA.	5	5	4	s,	4	0	4	4	4	4	eh.	2] 6
50.00%		40.00%	91.67%	20.00%	20.00%	80.00%	20.00%	20.00%	20.00%	10.00%	10.00%	10.00%	20.00%	10.00%	20.00%	10.00%	70.00%	-20.00%	50.00%	50.00%	40.00%	30.00%	33.33%	0.00%	-10.00%	-10.00%	-10.00%	-33.33%	-60.00%	t ULB tensing VTS 01% Viscent at US data face ULB Miles Miles Viscent 0
4		w	5	ω	ŵ	u.	ω	ω	ŵ	N	2	Ň	ω	2	ω	2	5	1	4	4	*	3	ŝ	2	1	1	4	1	4	Tacing On VLB Years
n/a		200,000	300/000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	300,000	200,000	200,000	200,000	200,000	300,000	200,000	ULB Miles
e/u		82,375	292,949	67,762	95,767	191,304	86,420	72,052	53,181	59,145	67,442	95,344	95,282	94,391	106,896	74,940	177,434	53,244	158,263	192,340	158,758	160,457	137,922	140,860	106,100	110,310	108,278	231,405	98,119	r [] a
n/a		41.19%	97.65%	33.88%	47.88%	95.65%	43.21%	36.03%	26.59%	29.57%	33.72%	47.67%	47.64%	47.20%	53.45%	37.47%	88.72%	26.62%	79.13%	96.17%	79.38%	80.23%	5.00	70.43%			54.14%	77.14%	49.06%	V land On VIII
		4	5	ω	ω	5	ω	ω	ω	ω	з	w	ω	ω	44	ω	5	ω	5	yn.	5	5	3	4	44	4	4	5	4	
		*	5	•	44	5	4	44	4	*	ω	w	4	w	4	ω	U1	•	5	5	5	4	4	ŵ	4	4	4	ω	4	Velucie Conditio
		45	5	*	*	5	474	44	4	45	w	ŵ	45	w	4	ŵ	5	*	5	5	5	4	4	3	4	4	4	*	4	Vehicle Performe Ros
		44	5	ω	ω	5	4	4	4	4	ω	ω	4	ω	4	w	5	4	4	4	4	4	4	3	4	4	4	4	4	5¶•¶Į
1.00		3.80	5.00	3.40	3.40	5.00	3.60	3.60	3.60	3.40	2.80	2.80	3.60	2.80	3.80	2.80	5.00	3.20	4.60	4.60	4.60	4.00	3.60	9.00	3.40	3.40	3.40	3,40	3.40	Aust Condition Statig
E	26	1	1	+	1	1	+	1	-	÷	1	1	÷.	1	4	***	1	1	1	1	1	1	1	1	1	1	E	1	1	Greater than 2.5 In SGR
	6									+	1	1		+										1						25-29 Plan for Replant
	0																													les Than NOT SGR
										quad admin	ciescistine s	a subjet permits		n autor agone m		stand papers							Sec.	the state and the second			-0			-

Skagit Transit uses the FTA's TERM (Transit Economic Requirements Model) to access and score the conditions of our facility assets.

NON-REVENUE VEHICLES AND EQUIPMENT > \$50,000 JANUARY 15, 2020

				Perc	eat or Asse	- summer	ity by Cond	CIVIL .	
COMPONENTS	SUB-COMPONENTS	ASSESSMENT TASKS	Asset Quantity	Unit of Measure	5 Excellent	4 Good	3 Adequate	2 Marginal	1 Por
Substructure	Foundations	Inspect walls, columns, pilings, other structural components for signs of decay and establish overall condition							
Shell	Structural Frame	inspect columns, pillars and walls							
	Façade	inspect building envelope, glazing system, exterior, sealants			-				
	Gutters, Downspouts, Doors, Windows		1						
	Finishes	Paint, Masonry						- 5	
	Roof	Roof Surface, eaves, skylights, flashing, surrounds. Note	1						
		evidence of ponding or roof leaks age, wear and if still	1						
		under warranty	-			-	-	-	-
Interiors	Doors, Windows	Inspect soundness and finish, signs of cracks, holes, and		-		-	-	-	-
	drywall, partitions	any other roughness or damage to surfaces	-	4.00	-	-		-	-
	ceiling, ceiling tiles	Inspect surface materials, ie paint and other coatings	-	-		-			-
21	interior finishes		1	-		-	-		-
Plumbing	Fixtures Water Distribution	Check condition and function of fixtures	-		-	-	-	-	-
	Water Distribution	Inspect pipes for distribution	-	-		-		-	-
	Sanitary Waste Water Drainage	check for damage or leaks including any drainage Inspect outdoor faucets	-	1	1.0	7			-
HVAC	Energy Supply	Inspect colls, housing, drains, wiring and evaluate overall			1			-	-
	Distribution Systems	performance of each system. Note apparent or reported age		1	-			-	
	Cooling Generation & Distribution Systems	of the equipment, any past component replacements/upgrades		100			-		
	Controls, Instrumentation, testing, balancing	and the apparent level of maintenance exercised. Note	10	-	-		-	-	-
	Chimneys and Vents	refrigerants/fuels used and their suitability or need for	-	1		-		-	
	Contineys and Verics	improvement/upgrade. Establish overall condition for each				1			
		unit							
Electrical	Electrical service & distribution	Inspect service, noting any deficiencies or needed upgrades		-					
	Lighting & branch wiring (interior & exterior)	Examine any and all components related to electrical service	1 1						
	Communications & Security	& distribution such as condult, boxes, mountings, checking		S					
		for damaged wire chaffing or loose or corroded connections							
Equipment	NONE OVER \$10,000	for damaged wire chaffing or loose or corroded connections Evaluate overall performance of the system		Perc	ent of Asse	t Quant	ity by Cond	ition	
Equipment COMPONENTS		· · · · · · · · · · · · · · · · · · ·	Asset	Unit of	5	4	ity by Cond 3 Adequate	2	1
COMPONENTS		Evaluate overall performance of the system		Unit of	5	4	3	2	1 Po
COMPONENTS	SUB-COMPONENTS	Evaluate overall performance of the system ASSESSMENT TASKS		Unit of	5	4	3	2	3 Po
	SUB-COMPONENTS Roadways/driveways & associated signage	Evaluate overall performance of the system ASSESSMENT TASKS Inspect areas looking for cracking and/or settling of the concrete		Unit of	5	4	3	2	1 Po-
COMPONENTS	SUB-COMPONENTS Roadways/driveways & associated signage markings and equipment	Evaluate overall performance of the system ASSESSMENT TASKS Inspect areas looking for cracking and/or settling of the concrete and asphalt. Inspect for uneven surfaces, holes and trip hazards.		Unit of	5	4	3	2	1 Po
COMPONENTS	SUB-COMPONENTS Roadways/driveways & associated signage markings and equipment Parking Lots & associated signage markings	Evaluate overall performance of the system ASSESSMENT TASKS Inspect areas looking for cracking and/or settling of the concrete and asphalt. Inspect for uneven surfaces, holes and trip hazards. Inspect signs for pitting, rust, damage. Inspect parking lot		Unit of	5	4	3	2	1 Po
COMPONENTS	SUB-COMPONENTS Roadways/driveways & associated signage markings and equipment Parking Lots & associated signage markings and equipment Pedestrian areas & associated signage markings and equipment	Evaluate overall performance of the system ASSESSMENT TASKS Inspect areas looking for cracking and/or settling of the concrete and asphalt. Inspect for uneven surfaces, holes and trip hazards. Inspect signs for pitting, rust, damage. Inspect parking lot		Unit of	5	4	3	2	1 Po
COMPONENTS	SUB-COMPONENTS Roadways/driveways & associated signage markings and equipment Parking Lots & associated signage markings and equipment Pedestrian areas & associated signage markings and equipment Passenger Platforms, Shelter Overhangs	Evaluate overall performance of the system ASSESSMENT TASKS Inspect areas looking for cracking and/or settling of the concrete and asphalt. Inspect for uneven surfaces, holes and trip hazards. Inspect signs for pitting, rust, damage. Inspect parking lot markings for chips, condition of paint		Unit of	5	4	3	2	3 Po
COMPONENTS	SUB-COMPONENTS Roadways/driveways & associated signage markings and equipment Parking Lots & associated signage markings and equipment Pedestrian areas & associated signage markings and equipment	Evaluate overall performance of the system ASSESSMENT TASKS Inspect areas looking for cracking and/or settling of the concrete and asphalt. Inspect for uneven surfaces, holes and trip hazards. Inspect signs for pitting, rust, damage. Inspect parking lot markings for chips, condition of paint Pay special attention to wheelchair ramp areas and other ADA		Unit of	5	4	3	2	1
COMPONENTS	SUB-COMPONENTS Roadways/driveways & associated signage markings and equipment Parking Lots & associated signage markings and equipment Pedestrian areas & associated signage markings and equipment Passenger Platforms, Shelter Overhangs Curbing, ADA access areas	Evaluate overall performance of the system ASSESSMENT TASKS Inspect areas looking for cracking and/or settling of the concrete and asphalt. Inspect for uneven surfaces, holes and trip hazards. Inspect signs for pitting, rust, damage. Inspect parking lot markings for chips, condition of paint Pay special attention to wheelchair ramp areas and other ADA access considerations. Check curbs for chips, condition of paint		Unit of	5	4	3	2	1 Po
COMPONENTS	SUB-COMPONENTS Roadways/driveways & associated signage markings and equipment Parking Lots & associated signage markings and equipment Pedestrian areas & assocated signage markings and equipment Passenger Platforms, Shelter Overhangs Curbing, ADA access areas Fencing and gates	Evaluate overall performance of the system ASSESSMENT TASKS Inspect areas looking for cracking and/or settling of the concrete and asphalt. Inspect for uneven surfaces, holes and trip hazards. Inspect signs for pitting, rust, damage. Inspect parking lot markings for chips, condition of paint Pay special attention to wheelchair ramp areas and other ADA access considerations. Check curbs for chips, condition of paint Look for corrosion, structural integrity and surface condition		Unit of	5	4	3	2	3 Po
COMPONENTS	SUB-COMPONENTS Roadways/driveways & associated signage markings and equipment Parking Lots & associated signage markings and equipment Pedestrian areas & associated signage markings and equipment Passenger Platforms, Shelter Overhangs Curbing, ADA access areas	Evaluate overall performance of the system ASSESSMENT TASKS Inspect areas looking for cracking and/or settling of the concrete and asphalt. Inspect for uneven surfaces, holes and trip hazards. Inspect signs for pitting, rust, damage. Inspect parking lot markings for chips, condition of paint Pay special attention to wheelchair ramp areas and other ADA access considerations. Check curbs for chips, condition of paint Look for corrosion, structural integrity and surface condition Look for signs of drainage problems such as flooded areas,		Unit of	5	4	3	2	3 Po
COMPONENTS	SUB-COMPONENTS Roadways/driveways & associated signage markings and equipment Parking Lots & associated signage markings and equipment Pedestrian areas & assocated signage markings and equipment Passenger Platforms, Shelter Overhangs Curbing, ADA access areas Fencing and gates	Evaluate overall performance of the system ASSESSMENT TASKS Inspect areas looking for cracking and/or settling of the concrete and asphalt. Inspect for uneven surfaces, holes and trip hazards. Inspect signs for pitting, rust, damage. Inspect parking lot markings for chips, condition of paint Pay special attention to wheelchair ramp areas and other ADA access considerations. Check curbs for chips, condition of paint Look for corrosion, structural integrity and surface condition Look for signs of drainage problems such as flooded areas, eroded soil & water damage to the asphalt and clogged storm		Unit of	5	4	3	2	1 Po-
COMPONENTS	SUB-COMPONENTS Roadways/driveways & associated signage markings and equipment Parking Lots & associated signage markings and equipment Pedestrian areas & assocated signage markings and equipment Passenger Platforms, Shelter Overhangs Curbing, ADA access areas Fencing and gates	Evaluate overall performance of the system ASSESSMENT TASKS Inspect areas looking for cracking and/or settling of the concrete and asphalt. Inspect for uneven surfaces, holes and trip hazards. Inspect signs for pitting, rust, damage. Inspect parking lot markings for chips, condition of paint Pay special attention to wheelchair ramp areas and other ADA access considerations. Check curbs for chips, condition of paint Look for corrosion, structural integrity and surface condition Look for signs of drainage problems such as flooded areas, eroded soil & water damage to the asphalt and clogged storm drain inlets. Visually inspect the irrigation system, if installed.		Unit of	5	4	3	2	1 Po-
COMPONENTS	SUB-COMPONENTS Roadways/driveways & associated signage markings and equipment Parking Lots & associated signage markings and equipment Pedestrian areas & assocated signage markings and equipment Passenger Platforms, Shelter Overhangs Curbing, ADA access areas Fencing and gates	Evaluate overall performance of the system ASSESSMENT TASKS Inspect areas looking for cracking and/or settling of the concrete and asphalt. Inspect for uneven surfaces, holes and trip hazards. Inspect signs for pitting, rust, damage. Inspect parking lot markings for chips, condition of paint Pay special attention to wheelchair ramp areas and other ADA access considerations. Check curbs for chips, condition Look for corrosion, structural integrity and surface condition Look for signs of drainage problems such as flooded areas, eroded soil & water damage to the asphalt and clogged storm drain inlets. Visually inspect the irrigation system, if installed. Look for signs of leaks, water pooling. Check trees/grasses for		Unit of	5	4	3	2	1
COMPONENTS	SUB-COMPONENTS Roadways/driveways & associated signage markings and equipment Parking Lots & associated signage markings and equipment Pedestrian areas & assocated signage markings and equipment Passenger Platforms, Shelter Overhangs Curbing, ADA access areas Fencing and gates	Evaluate overall performance of the system ASSESSMENT TASKS Inspect areas looking for cracking and/or settling of the concrete and asphalt. Inspect for uneven surfaces, holes and trip hazards. Inspect signs for pitting, rust, damage. Inspect parking lot markings for chips, condition of paint Pay special attention to wheelchair ramp areas and other ADA access considerations. Check curbs for chips, condition of paint Look for corrosion, structural integrity and surface condition Look for signs of drainage problems such as flooded areas, eroded soil & water damage to the asphalt and clogged storm drain inlets. Visually inspect the irrigation system, if installed.		Unit of	5	4	3	2	1
COMPONENTS	SUB-COMPONENTS Roadways/driveways & associated signage markings and equipment Parking Lots & associated signage markings and equipment Pedestrian areas & assocated signage markings and equipment Passenger Platforms, Shelter Overhangs Curbing, ADA access areas Fencing and gates	Evaluate overall performance of the system ASSESSMENT TASKS Inspect areas looking for cracking and/or settling of the concrete and asphalt. Inspect for uneven surfaces, holes and trip hazards. Inspect signs for pitting, rust, damage. Inspect parking lot markings for chips, condition of paint Pay special attention to wheelchair ramp areas and other ADA access considerations. Check curbs for chips, condition Look for corrosion, structural integrity and surface condition Look for signs of drainage problems such as flooded areas, eroded soil & water damage to the asphalt and clogged storm drain inlets. Visually inspect the irrigation system, if installed. Look for signs of leaks, water pooling. Check trees/grasses for		Unit of	5	4	3	2	1
COMPONENTS	SUB-COMPONENTS Roadways/driveways & associated signage markings and equipment Parking Lots & associated signage markings and equipment Passenger Platforms, Shelter Overhangs Curbing, ADA access areas Fencing and gates Landscaping and Irrigation	Evaluate overall performance of the system ASSESSMENT TASKS Inspect areas looking for cracking and/or settling of the concrete and asphalt. Inspect for uneven surfaces, holes and trip hazards. Inspect signs for pitting, rust, damage. Inspect parking lot markings for chips, condition of paint Pay special attention to wheelchair ramp areas and other ADA access considerations. Check curbs for chips, condition of paint Look for corrosion, structural integrity and surface condition Look for signs of drainage problems such as flooded areas, eroded soil & water damage to the asphalt and clogged storm drain inlets. Visually inspect the irrigation system, if installed. Look for signs of leaks, water pooling. Check trees/grasses for signs of insect invasion, overall health Inspect poles and wiring for damage and inspect lighting, noting		Unit of	5	4	3	2	1 Po
COMPONENTS	SUB-COMPONENTS Roadways/driveways & associated signage markings and equipment Parking Lots & associated signage markings and equipment Passenger Platforms, Shelter Overhangs Curbing, ADA access areas Fencing and gates Landscaping and Irrigation Site Utilities including lighting	Evaluate overall performance of the system ASSESSMENT TASKS Inspect areas looking for cracking and/or settling of the concrete and asphalt. Inspect for uneven surfaces, holes and trip hazards. Inspect signs for pitting, rust, damage. Inspect parking lot markings for chips, condition of paint Pay special attention to wheelchair ramp areas and other ADA access considerations. Check curbs for chips, condition of paint Look for corrosion, structural integrity and surface condition Look for signs of drainage problems such as flooded areas, eroded soil & water damage to the asphalt and clogged storm drain inlets. Visually inspect the irrigation system, if installed. Look for signs of leaks, water pooling. Check trees/grasses for signs of insect invasion, overall health Inspect poles and wiring for damage and inspect lighting, noting any deficiencies and evaluate overall condition		Unit of	5 Excellent	4	3	2	1 Po
Site	SUB-COMPONENTS Roadways/driveways & associated signage markings and equipment Parking Lots & associated signage markings and equipment Passenger Platforms, Shelter Overhangs Curbing, ADA access areas Fencing and gates Landscaping and Irrigation Site Utilities including lighting General Condition Ass Condition	Evaluate overall performance of the system ASSESSMENT TASKS Inspect areas looking for cracking and/or setting of the concrete and asphalt. Inspect for uneven surfaces, holes and trip hazards. Inspect signs for pitting, rust, damage. Inspect parking lot markings for chips, condition of paint Pay special attention to wheelchair ramp areas and other ADA access considerations. Check curbs for chips, condition Look for corrosion, structural integrity and surface condition Look for signs of drainage problems such as flooded areas, eroded soil & water damage to the asphalt and clogged storm drain inlets. Visually inspect the irrigation system, if installed. Look for signs of leaks, water pooling. Check trees/grasses for signs of insect invasion, overall health Inspect poles and wiring for damage and inspect lighting, noting any deficiencies and evaluate overall condition Inspect Roting Scale Description No visible defects, new or seer new condition, may still be under warneys; I		Unit of Measure	5 Excellent	4	3	2	1 Po
COMPONENTS	SUB-COMPONENTS Roadways/driveways & associated signage markings and equipment Parking Lots & associated signage markings and equipment Passenger Platforms, Shelter Overhangs Curbing, ADA access areas Fencing and gates Landscaping and Irrigation Site Utilities including lighting	Evaluate overall performance of the system ASSESSMENT TASKS Inspect areas looking for cracking and/or setting of the concrete and asphalt. Inspect for uneven surfaces, holes and trip hazards. Inspect signs for pitting, rust, damage. Inspect parking lot markings for chips, condition of paint Pay special attention to wheelchair ramp areas and other ADA access considerations. Check curbs for chips, condition Look for corrosion, structural integrity and surface condition Look for signs of drainage problems such as flooded areas, eroded soil & water damage to the asphalt and clogged storm drain iniets. Visually inspect the irrigation system, if installed. Look for signs of leaks, water pooling. Check trees/grasses for signs of insect invasion, overall health Inspect poles and wiring for damage and inspect lighting, noting any deficiencies and evaluate overall condition <u>Fotafs:</u> sessment Rating Scale: <u>Description</u> No visible defects, new or near new condition, may still be under warranty if applicable.		Unit of Measure	5 Excellent	4	3	2	1 Po
Site	SUB-COMPONENTS Roadways/driveways & associated signage markings and equipment Parking Lots & associated signage markings and equipment Passenger Platforms, Shelter Overhangs Curbing, ADA access areas Fencing and gates Landscaping and Irrigation Site Utilities including lighting General Condition Ass Condition	Evaluate overall performance of the system ASSESSMENT TASKS Inspect areas looking for cracking and/or setting of the concrete and asphalt. Inspect for uneven surfaces, holes and trip hazards. Inspect signs for pitting, rust, damage. Inspect parking lot markings for chips, condition of paint Pay special attention to wheelchair ramp areas and other ADA access considerations. Check curbs for chips, condition Look for corrosion, structural integrity and surface condition Look for signs of drainage problems such as flooded areas, eroded soil & water damage to the asphalt and clogged storm drain inlets. Visually inspect the irrigation system, if installed. Look for signs of leaks, water pooling. Check trees/grasses for signs of insect invasion, overall health Inspect poles and wiring for damage and inspect lighting, noting any deficiencies and evaluate overall condition Inspect Roting Scale Description No visible defects, new or seer new condition, may still be under warneys; I		Unit of Measure	5 Excellent	4	3	2	3 Po
COMPONENTS Site Rating 5 4	SUB-COMPONENTS Roadways/driveways & associated signage markings and equipment Parking Lots & associated signage markings and equipment Passenger Platforms, Shelter Overhangs Curbing, ADA access areas Fencing and gates Landscaping and Irrigation Site Utilities including lighting General Condition Ass Condition Excellent Good	Evaluate overall performance of the system ASSESSMENT TASKS Inspect areas looking for cracking and/or setting of the concrete and asphalt. Inspect for uneven surfaces, holes and trip hazards. Inspect signs for pitting, rust, damage. Inspect parking lot markings for chips, condition of paint Pay special attention to wheelchair ramp areas and other ADA access considerations. Check curbs for chips, condition Look for corrosion, structural integrity and surface condition Look for signs of drainage problems such as flooded areas, eroded soil & water damage to the asphalt and clogged storm drain iniets. Visually inspect the irrigation system, if installed. Look for signs of leaks, water pooling. Check trees/grasses for signs of insect invasion, overall health Inspect poles and wiring for damage and inspect lighting, noting any deficiencies and evaluate overall condition Fotals: Sessment Rating Scale Description Asylible defects, new or near new condition, may still be under warranty if applicable God condition, but no longer new, may have some slightly defective or deteriorated components, but is procently functional	Quantity	Unit of Measure	5 Excellent	4	3	2	1 Po
COMPONENTS Site Rating 5 4 3	SUB-COMPONENTS Roadways/driveways & associated signage markings and equipment Parking Lots & associated signage markings and equipment Passenger Platforms, Shelter Overhangs Curbing, ADA access areas Fencing and gates Landscaping and Irrigation Site Utilities including lighting General Condition Ass Condition Excellent Good Adequate	Evaluate overall performance of the system ASSESSMENT TASKS Inspect areas looking for cracking and/or setting of the concrete and asphalt. Inspect for uneven surfaces, holes and trip hazards. Inspect signs for pitting, rust, damage. Inspect parking lot markings for chips, condition of paint Pay special attention to wheelchair ramp areas and other ADA access considerations. Check curbs for chips, condition of paint Look for corrosion, structural integrity and surface condition Look for signs of drainage problems such as flooded areas, eroded soil & water damage to the asphalt and clogged storm drain inlets. Visually inspect the irrigation system, if installed. Look for signs of leaks, water pooling. Check trees/grasses for signs of insect invasion, overall health Inspect poles and wiring for damage and inspect lighting, noting any deficiencies and evaluate overal condition Notable deficits, new enserser secondian, may still be under warnesty if applicable Cood condition, but no longer new, may have some slightly defective or detariorated components, but is overall function Datestive or detariorated components in need of replacement; acceeded useful life	Quantity	Unit of Measure	5 Excellent	4	3	2	3 Po
COMPONENTS Site Rating 5 4	SUB-COMPONENTS Roadways/driveways & associated signage markings and equipment Parking Lots & associated signage markings and equipment Passenger Platforms, Shelter Overhangs Curbing, ADA access areas Fencing and gates Landscaping and Irrigation Site Utilities including lighting General Condition Ass Condition Excellent Good	Evaluate overall performance of the system ASSESSMENT TASKS Inspect areas looking for cracking and/or settling of the concrete and asphalt. Inspect for uneven surfaces, holes and trip hazards. Inspect signs for pitting, rust, damage. Inspect parking lot markings for chips, condition of paint Pay special attention to wheelchair ramp areas and other ADA access considerations. Check curbs for chips, condition of paint Look for corrosion, structural integrity and surface condition Look for signs of drainage problems such as flooded areas, eroded soil & water damage to the asphalt and clogged storm drain inlets. Visually inspect the irrigation system, if installed. Look for signs of leaks, water pooling. Check trees/grasses for signs of insect invasion, overall health Inspect poles and wiring for damage and inspect lighting, noting any deficiencies and evaluate overall condition No visible defiects, new or near new condition, may still be under warnersy. ^{If} applicable Good condition, but no longer new, may have some slightly defective or dustriaveed components, but is overall functional Moderately deteriorsted or defective components; but has not exceeded useful life	Quantity	Unit of Measure	5 Excellent	4 Good	3 Adequate	2	3 Po

ſ

FACILITES CONDITION ASSESSMENTS:

				Percent of	Percent of Asset Quantity by Condition	Quantity b	y Condition		
COMPONENTS	SUB-COMPONENTS	ASSESSMENT TASKS	Asset Quantity	Unit of Measure	5 Excellent	4 Good Ac	3 Adequate 1	2 Marginal	Poor
Substructure	Foundations	Inspect walls, columns, pilings, other structural components for signs of decay and establish overall condition			-	-	_		
Shell	Structural Frame	inspect columns, pillars and walls	1			×			
2000	Façade	inspect building envelope, glazing system, exterior, sealants				2	×		
	Gutters, Downspouts					-	×		
	Doors, Windows						×		
	Finishes	Paint, Masonry					×		
	Roof	Roof Surface, eaves, skylights, flashing, surrounds. Note evidence of ponding or roof leaks age, wear and if still under warranty				×			
Interiors	Doors, Windows	Inspect soundness and finish, signs of cracks, holes, and				_	×		
	drywall, partitions	any other roughness or damage to surfaces					×		
	ceiling, ceiling tiles	Inspect surface materials, ie paint and other coatings				×			
	Interior finishes						×		
Plumbing	Fixtures	Check condition and function of fixtures					×		1
	Water Distribution	Inspect pipes for distribution				×			
	Sanitary Waste	check for damage or leaks including any drainage				×			
	Water Drainage	Inspect outdoor faucets					×		
HVAC	Energy Supply	Inspect colls, housing, drains, wiring and evaluate overall					×		
	Heat Generation and Distribution	performance of each system. Note apparent or reported age	7					×	
	Cooling Generation & Distribution Systems	of the equipment, any past component replacements/upgrades	9					×	
	Controls, Instrumentation, testing, balancing	and the apparent level of maintenance exercised. Note					×		
	Chimneys and Vents	refrigerants/fuels used and their suitability or need for improvement/upgrade. Establish overall condition for each unit.					×		
Fire Protection	Sprinklers, Standpipes Fire Alarms. Hydrants	Inspect any and all components relating to overall protection and compliance				××			
	Emergency Lighting, smoke evacuation					×>			
Electrical	Electrical service & distribution	Inspect service, noting any deficiencies or needed upgrades			7,51	×			
	Lighting & branch wiring (interior & exterior)	Examine any and all components related to electrical service				×			
	Communications & Security	& distribution such as conduit, boxes, mountings, checking					×		
	Generators	for damaged wire chaffing or loose or corroded connections Evaluate overall performance of the system	1		×				
Equipment	8,000 Gallon Diesel Fuel Tank & Components	Inspect function and service, noting any deficiencies or	1	_		_	×	_	
	Air Compressor (30 CFM)	needed upgrades. Note apparent or reported age of	1			×			
	DPF Filter Cleaning System	equipment, any past component replacements/upgrades and	1				×		
	Vehicle Lifts	the apparent level of maintenance exercised	6		L		×		

The root was installed in 2009 and is still under warranty until 2029.

HVAC: The furnaces are fueled by natural gas and the air conditioners are charged with hcfc 22. Both the furnaces and the A/C units were installed December of 1999 and have exceeded the manufacturor's life expectency.

J)

Electrical: LED Extension Upgrade done in 2018

Equipment: The fast tank and fust pump were installed in 2004. The Air compressor was installed in 2012. The DPF Filter Cleaning System was installed in 2012 Irrigation Manual Controller upgraded to a SMart Controller

COMPONENTS	SUB-COMPONENTS	ASSESSMENT TASKS	Asset Quantity	Unit of 5 Measure Excellent	Good 4	3 Adequate	2 1 Marginal Poor
Substructure	Foundations	Inspect walls, columns, pilings, other structural components for signs of decay and establish overall condition		_			-
Shell	Structural Frame	inspect columns, pillars and walls			×		
	Façade	inspect building envelope, glazing system, exterior, sealants			×		
	Gutters, Downspouts, Doors, Windows				×		
	Finishes	Paint, Masonry			×	2	
	Roof	Roof Surface, eaves, skylights, flashing, surrounds. Note evidence of ponding or roof leaks age, wear and if still under warranty					
Interiors	Doors, Windows	Inspect soundness and finish, signs of cracks, holes, and			×		
	drywall, partitions	any other roughness or damage to surfaces			×		
	ceiling, ceiling tiles	Inspect surface materials, ie paint and other coatings			~		
	Passenger Walting Areas, flooring				×		
Plumbing	Fixtures	Check condition and function of fixtures					
	Water Distribution	Inspect pipes for distribution			×		-
	Sanitary Waste	check for damage or leaks including any drainage			~		
	Water Drainage	Inspect outdoor faucets			×		
HVAC	Energy Supply	Inspect colls, housing, drains, wiring and evaluate overall			×		
	Heat Generation & Distribution	performance of each system. Note apparent or reported age	ω		×		
	Cooling Generation & Distribution Systems	of the equipment, any past component replacements/upgrades	2		×		
	Controls, Instrumentation, testing, balancing	and the apparent level of maintenance exercised. Note			×		
	Chimneys and Vents	refrigerants/fuels used and their suitability or need for improvement/upgrade. Establish overall condition for each unit.			×		
Fire Protection	Sprinklers, Standpipes	Inspect any and all components relating to overall			×		_
	Fire Alarms, Hydrants	protection and compliance		×			
	Emergency Lighting, smoke evacuation				×		
Electrical	Electrical service & distribution	Inspect service, noting any deficiencies or needed upgrades			×		_
	Lighting & branch wiring (Interior & exterior)	Examine any and all components related to electrical service		×			
	Communications & Security	& distribution such as condult, boxes, mountings, checking		×			
	Generators	for damaged wire chaffing or loose or corroded connections Evaluate overall performance of the system			N/A		
Equipment	Roll up cages	Inspect function and service, noting any deficiencies or	2		×		
		needed upgrades. Note apparent or reported age of					
		equipment, any past component replacements/upgrades and					
		the apparent level of maintenance exercised Fetablich overall condition of each unit					

	2	u	1 5	4	29	S	100000	Rating				Sit		23			La	Fe	8	0	Pa	an	Pe	ne	Pa	, m	Site • Ro	COMPONENTS
Poor	Marginal	Adequate		Good		Excellent		Condition	General Condition		an a	Site Utilities including lighting					Landscaping and Irrigation	Fencing and gates		Curbing, ADA access areas	Passenger Platforms, Shelter Overhangs	and equipment	Pedestrian areas & assocated signage markings	and equipment	Parking Lots & associated signage markings	markings and equipment	Roadways/driveways & associated signage	SUB-COMPONENTS
Critically damaged component(s) or in need of immediate repair; well past useful life	Defective or deterlorated component(s) in need of replecement; exceeded useful life	useful inte	Moderately deteriorated or defective components; but has not exceeded	deteriorated components, but is overall functional	Good condition, but no losser new may have some cliently refer tos or	applicable	No visible defects, new or near new condition, may still be under warranty if	Description	General Condition Assessment Rating Scole	Totals:	any deficiencies and evaluate overall condition	incoart noises and wiring for damage and incoart lighting insting	signs of insect invasion, overall health	Look for signs of leaks, water pooling. Check trees/grasses for	drain inlets, Visually inspect the irrigation system, if installed.	eroded soil & water damage to the asphalt and clogged storm	Look for signs of drainage problems such as flooded areas,	Look for corrosion, structural integrity and surface condition	access considerations. Check curbs for chips, condition of paint	Pay special attention to wheelchair ramp areas and other ADA				markings for chips, condition of paint	Inspect signs for pitting, rust, damage. Inspect parking lot	and asphalt. Inspect for uneven surfaces, holes and trip hazards.	Inspect areas looking for cracking and/or settling of the concrete	ASSESSMENT TASKS
		Asse				Ins																						Asset Quantity
Total Assessment Rating:	Allan Schaner, Facilities/Maintenance Manager	Assessment Approved-by-		Agustine Juarez, Facilities Supervis	-In access	Inspected By:			-0			_																Unit of Measure
ssment R	r, Facilities/I	proved-by-	1	rez, Facilities	I	1	\$		Inspection Date: /10/16/2019	4																		5 Excellent
tating: 3	Vaintenanc	K		Supervisor	1	1	11	11	Date: 10	13							×	×		×	×		×		×		×	4 600d
	e Manager		6				8	1	16/2019	18								2							20			3 Adequate
			6)																								2 Marginal
		1			1																							1 Poor

			- Chief	Percent of Asset Quantity by Condition	uantity by Con	dition	
COMPONENTS	SUB-COMPONENTS	ASSESSMENT TASKS	Asset Unit of Quantity Measure	S	4 3 Good Adequate	2 Marginal	1
Substructure	Foundations	Inspect walls, columns, pilings, other structural components for signs of decay and establish overall condition		_	_		
Shell	Structural Frame	Inspect columns, pillars and walls		×			
0	Façade	inspect building envelope, glazing system, exterior, sealants		×	_		
2	Gutters, Downspouts, Doors, Windows			×	-		
410	Finishes	Paint, Masonry		×			
	Roof	Roof Surface, eaves, skylights, flashing, surrounds. Note			+		
		evidence of ponding or roof leaks age, wear and if still under warranty		×			
Interiors	Doors, Windows	Inspect soundness and finish, signs of cracks, holes, and		×			
	drywall, partitions	any other roughness or damage to surfaces		×			
	ceiling, ceiling tiles	Inspect surface materials, ie paint and other coatings		×			
	interior finishes			×			
Plumbing	Fixtures	Check condition and function of fixtures		×	_		
2	Water Distribution	Inspect pipes for distribution		×			
	Sanitary Waste	check for damage or leaks including any drainage		×			
	Water Drainage	Inspect outdoor faucets		×			
HVAC	Energy Supply	Inspect colls, housing, drains, wiring and evaluate overall		×			
	Distribution Systems	performance of each system. Note apparent or reported age	4	×	_		
	Cooling Generation & Distribution Systems	of the equipment, any past component replacements/upgrades		N/A	Þ		
	Controls, Instrumentation, testing, balancing	and the apparent level of maintenance exercised. Note		×			
2.60	Chimneys and Vents	refrigerants/fuels used and their suitability or need for		×			
		improvement/upgrade. Establish overall condition for each unit.					
Electrical	Electrical service & distribution	Inspect service, noting any deficiencies or needed upgrades		×	_		
	Lighting & branch wiring (Interior & exterior)	Examine any and all components related to electrical service		×			
2.00	Communications & Security	& distribution such as conduit, boxes, mountings, checking		×			
		for damaged wire chaffing or loose or corroded connections Evaluate overall performance of the system			-		
	NONE OF THE AND AND						

		4	S	Rating		Site Utiliti					Lenderative and a	1	Curbing, A	Passenger	and equipment	Pedestria	and equipment	 Parking te 	markings	Roadways	COMPONENTS
Marginal	Adequate	Good	Excellent	General Condition Condition		Site Utilities including lighting				manager in an a state of the second	nu gates		Curbing, ADA access areas	Passenger Platforms, Shelter Overhangs	oment	Pedestrian areas & assocated signage markings	oment	Parking Lots & associated signage markings	markings and equipment	Roadways/driveways & associated signage	SUB-COMPONENTS
useful life Criticall demaged component(s) or in need of immediate repair; well past useful life	Moderately deteriorated or defective components; but has not exceeded useful itse and advantant or an advantant of the second of exclosion advantation Defective and advantant or an advantant of the second of exclosion advantation of the second of the s	Good condition, but no longer new, may have some slightly delective or deteriorated components, but is overall functional	No visible defects, new or near new condition, may still be under warranty if applicable	General Candition Assessment Rating Scale Description	Totals:	Inspect poles and wiring for damage and inspect lighting, noting any deficiencies and evaluate overall condition	signs of insect invasion, overall health	Look for signs of leaks, water pooling. Check trees/grasses for	drain inlets. Visually inspect the irrigation system. If installed	coor in again of a same a the same is incomed at the second	Look for corresion, structural integrity and surface condition	access considerations. Check curbs for chips, condition of paint	Pay special attention to wheelchair ramp areas and other ADA				markings for chips, condition of paint	Inspect signs for pitting, rust, damage. Inspect parking lot	and asphalt. Inspect for uneven surfaces, holes and trip hazards.	inspect areas looking for cracking and/or settling of the concrete	ASSESSMENT TASKS
Allan Schaner, Facilities/Maintenance Manager Total Assessment Rating: 4	Assessment Approved by:	Agustine Juarez, E adulties Supervisor	Inspected By: C-	Inspection Date 10/36/2019	2 26 1		2				*	×		×	×		×	×		×	Asset Unit of 5 4 3 2 Quantity Measure Excellent Good Adequate Marginal

We utilized the Median Value system on page 24 of the FacIlity Condition Guidebook provided by the Department of Transportation.

HVAC: Electric heat

COMPONENTS	SUB-COMPONENTS	ASSESSMENT TASKS	Asset Unit of Quantity Measure	of 5 ure Excellent	4 Good	3 Adequate	2 Marginal
Site	Roadways/driveways & associated signage	Inspect areas looking for tracking and/or settling of the concrete		-	-		
	markings and equipment	and asphalt. Inspect for uneven surfaces, holes and trip hazards.		-	1		1
	Parking Lots & associated signage markings	Inspect signs for pitting, rust, damage. Inspect parking lot			×		
	and equipment	markings for chips, condition of paint					
	Pedestrian areas & assocated signage markings				×		
	and equipment						
	Passenger Platforms, Shelter Overhangs				×		
	Curbing, ADA access areas	Pay special attention to wheelchair ramp areas and other ADA			×		
		access considerations. Check curbs for chips, condition of paint		_			
	Fencing and gates	Look for corrosion, structural integrity and surface condition			×		
	Landscaping and Irrigation	Look for signs of drainage problems such as flooded areas,		_	×		
		eroded soil & water damage to the asphalt and clogged storm		-			
		drain inlets. Visually inspect the irrigation system, if installed.					
		Look for signs of leaks, water pooling. Check trees/grasses for					
		signs of insect invasion, overall health					
	Detention Pond (gravity fed) (2)	Check pond area for any leaks or seeping	2		×		
Electrical	Electrical service & distribution	Inspect service, noting any deficiencies or needed upgrades		×			
	Lighting & branch wiring	Examine any and all components related to electrical service		×			
	Communications & Security	& distribution such as conduit, boxes, mountings, checking			×		
		Evaluate overall performance of the system					
	General Condition A	General Condition Assessment Rating Scale		Inspection	Inspection Pate 10/11/2019	11/2019	
Rating	Condition	No visible defects, new or near new condition, may still be under warranty if		١	1	1	
5	Excellent	applicable Good condition, but no longer new may have some statistic data-shoe or	Inspected By: /C	10 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1		
4	Good	deteriorated components, but is overall functional Medicentrals deteriorated on defauition ensurements but has one accorded		Agustine Ju	arez, Facilie	Agustine Juarez, Facilities Support	2
ω	Adequate	useful litte Data and a data data data data and a data and data and data and data and data	Assessme	Assessment Approve d.br.	1	19	11
	Marginal	useful life		Allan Schan	er, Facilities	Allan Schaner, Facilities/Maintenance Manager	e Manaj
2		Critically damaged component(s) or in need of immediate repair; well past	Tata	Table Assessment Dellars A			

				Pero	ent of Asset	Quantity	Percent of Asset Quantity by Condition		
COMPONENTS	SUB-COMPONENTS	ASSESSMENT TASKS	Asset Quantity	Unit of Measure	5 Excellent	Good	3 Adequate	2 Marginal	1 Poor
Substructure	Foundations	Inspect walls, columns, pilings, other structural components for signs of decay and establish overall condition		_					
Shell	Structural Frame	inspect columns, pillars and walls				×			
	Façade	inspect building envelope, glazing system, exterior, sealants				×			
	Gutters, Downspouts, Doors, Windows					×			
	Finishes	Paint, Masonry				×			
	Roof	Roof Surface, eaves, skylights, flashing, surrounds. Note evidence of ponding or roof leaks age, wear and if still							
		under warranty				×			
Interiors	Doors, Windows	Inspect soundness and finish, signs of cracks, holes, and				×			
	drywall, partitions	any other roughness or damage to surfaces				×			
	ceiling, ceiling tiles	Inspect surface materials, ie paint and other coatings				×			
	interior finishes					×			
Plumbing	Fixtures	Check condition and function of fixtures				×			
	Water Distribution	Inspect pipes for distribution				×			
	Sanitary Waste	check for damage or leaks including any drainage				×			
	Water Drainage	Inspect outdoor faucets				×			
HVAC	Energy Supply	Inspect colls, housing, drains, wiring and evaluate overall				×			
	Distribution Systems	performance of each system. Note apparent or reported age				×			
	Cooling Generation & Distribution Systems	of the equipment, any past component replacements/upgrades				7	N/A		
	Controls, Instrumentation, testing, balancing	and the apparent level of maintenance exercised. Note				×			
	Chimneys and Vents	refrigerants/fuels used and their suitablility or need for				×			
		improvement/upgrade. Establish overall condition for each unit.							
Electrical	Electrical service & distribution	Inspect service, noting any deficiencies or needed upgrades				×			
	Lighting & branch wiring (Interior & exterior)	Examine any and all components related to electrical service		×					
	Communications & Security	& distribution such as condult, boxes, mountings, checking			×				
		for damaged wire chaffing or loose or corroded connections Evaluate overall performance of the system							
Enulamant	NONE OVER \$10,000					_			

•	2	ω	2	4	5		Rating			aic						Lan	Fer		Cu	Pas	000	Pet	and	Par	. ma	Site Roa	COMPONENTS	
Poor	Marginal	Adequate		Good	Excellent		Condition	General Condition		Site Utilities including lighting						Landscaping and Irrigation	Fencing and gates		Curbing, ADA access areas	Passenger Platforms, Shelter Overhangs	and equipment	Pedestrian areas & assocated signage markings	and equipment	Parking Lots & associated signage markings	markings and equipment	Roadways/driveways & associated signage	SUB-COMPONENTS	
Critically damaged component(s) or in need of immediate repair; well part useful life	Defective or deteriorated component(s) in need of replacement; exceeded useful life	useful life	Moderately deteriorated or defective components; but has not exceeded	Good condition, but no longer new, may have some slightly defective or deteriorated components, but is overall functional	applicable	No visible defects, new or near new condition, may still be under warranty if	Description	General Condition Assessment Rating Scale	Totals:	inspect poles and wring for damage and inspect lighting, noting any deficiencies and evaluate overall condition	adh a su macht aireann, tracach an meann.	sinve of incast incastory municipal health	Look for stens of leaks, water pooling. Check trees/grasses for	drain inlets. Visually inspect the irrigation system, if installed.	eroded soil & water damage to the asphalt and clogged storm	Look for signs of drainage problems such as flooded areas,	Look for corresion, structural integrity and surface condition	access considerations. Check curbs for chips, condition of paint	Pay special attention to wheelchair ramp areas and other ADA				markings for chips, condition of paint	Inspect signs for pitting, rust, damage. Inspect parking lot	and asphalt. Inspect for uneven surfaces, holes and trip hazards.	Inspect areas looking for cracking and/or settling of the concrete	ASSESSMENT TASKS	
Tota	Allan	Assessme	0.000	Agust	Inspected By:	2																					Asset Unit of Quantity Measure	
Total Assessment Rating: 3	Allan Schaner, Facilities/Maintenance Manager	Assessment Approved by-	0-1112-0-00-0-0-0-0-0-0-0-0-0-0-0-0-0-0-	Agustine Juare & Facilities Supervisor	dBy:	1	and and	Inspecti			+	+															Unit of 5 Measure Excellent	A COMPANY OF A
t Rating:	es/Maintena	× \	1	ties Supervis	1	1	11	Inspection Date:	2 5		T	+	1			×				×		×	-			_	4 A	the state of the s
	tice Manager	K	0	9		1	the set of second	10/16/2019	22								×		×					x		×	3 Adequate	and the first of the second second and the second second
)				201																24.8.3			2 Marginal	and the second se
			1		*																						1 Poor	

SaloN

4 ω	4		5	Rating				Site Utilitie					Landscapin	Fencing and gates		Curbing, AL	Passenger	and equipment	Pedestrian	and equipment	Parking Lot	markings a	Site Roadways/	COMPONENTS
Marginal	Adequate	Good	Excellent	Condition	General Condition			Site Utilities including lighting					Landscaping and irrigation	d gates		Curbing, ADA access areas	Passenger Platforms, Sheiter Overhangs	nent	Pedestrian areas & assocated signage markings	nent	Parking Lots & associated signage markings	markings and equipment	Roadways/driveways & associated signage	SUB-COMPONENTS
Defective or detextorated component(s) in need of implacement; exceeded useful life Critically damaged component(s) or in need of immediate repair; well past	Moderately deteriorated or defective components; but has not exceeded useful life	Good condition, but no longer new, may have some slightly deflective or deteriorated components, but is overall functional	upplicable	No visible defects, new or near new condition, may still be under warranty if	General Condition Assessment Rating Scale	Totals:	any deficiencies and evaluate overall condition	Inspect poles and wiring for damage and inspect lighting, noting	signs of insect invasion, overall health	Look for signs of leaks, water pooling. Check trees/grasses for	drain inlets. Visually inspect the irrigation system, if Installed.	eroded soll & water damage to the asphalt and clogged storm	Look for signs of drainage problems such as flooded areas,	Look for corrosion, structural integrity and surface condition	access considerations. Check curbs for chips, condition of paint	Pay special attention to wheelchair ramp areas and other ADA				markings for chips, condition of paint	Inspect signs for pitting, rust, damage. Inspect parking lot	and asphalt. Inspect for uneven surfaces, holes and trip hazards.	Inspect areas looking for cracking and/or settling of the concrete	ASSESSMENT TASKS
Allan Schaner, Facilities/Maintenance Manage Total Assessment Batine: 5	Assessment Approved by	Agustinferfurez, Facilities Supervisian	Inspected By:		Inspection Date: 10/5/2019	88		×					×	×		×	×		×		×		X	Asset Unit of 5 4 3 2 Quantity Measure Excellent Good Adequate Margina

COMPONENTS	SUB-COMPONENTS	ASSESSMENT TASKS	Asset Unit of 5 4 3 2 Quantity Measure Excellent Good Adequate Marzinal
Substructure	Foundations	Inspect walls, columns, pillings, other structural components for signs of decay and establish overall condition	×
Shell	Structural Frame	inspect columns, pillars and walls	×
	Façade	inspect building envelope, glazing system, exterior, sealants	×
	Gutters, Downspouts, Doors, Windows		×
	Finishes	Paint, Masonry	×
	Roof	Roof Surface, eaves, skylights, flashing, surrounds. Note evidence of ponding or roof leaks age, wear and if still under warranty	×
Interiors	Doors, Windows	Inspect soundness and finish, signs of cracks, holes, and	×
	drywall, partitions	any other roughness or damage to surfaces	×
	ceiling, ceiling tiles	Inspect surface materials, le paint and other coatings	×
	Interior finishes		×
Plumbing	Fixtures	Check condition and function of fixtures	
	Water Distribution	Inspect pipes for distribution	x
	Sanitary Waste	check for damage or leaks including any drainage	×
	Water Drainage	Inspect outdoor faucets	×
HVAC	Energy Supply	Inspect colis, housing, drains, wining and evaluate overall	N/A
	Distribution Systems Cooling Generation & Distribution Systems	performance of each system. Note apparent or reported age of the equipment, any past component replacements/upgrades	N/A N/A
	Controls, Instrumentation, testing, balancing	and the apparent level of maintenance exercised. Note	N/A
	Chimneys and Vents	refrigerants/Fuels used and their suitability or need for improvement/upgrade. Establish overall condition for each unit.	N/A
Electrical	Electrical service & distribution	Inspect service, noting any deficiencies or needed upgrades	×
	Lighting & branch wiring (interior & exterior)	Examine any and all components related to electrical service	×
	Communications & Security	& distribution such as conduit, boxes, mountings, checking	×
		for damaged wire chaffing or loose or corroded connections Evaluate overall performance of the system	
Equipment	Detention Pond System	inspect overall condition of system, noting any deficiencies or	×
	In-ground vault with pumps	damage to electrical system and pumps. Check pond area for any	×
	Control Panel	leaks or seeping.	×

COMPONENTS	SUB-COMPONENTS	ASSESSMENT TASKS	Asset Quantity	Unit of Measure	5 Excellent	1.1		2	3 2 Adequate Marginal
Site	Roadways/driveways & associated signage markings and equipment	Inspect areas looking for cracking and/or settling of the concrete and asphalt. Inspect for uneven surfaces, holes and trip hazards.				×			
	Parking Lots & associated signage markings	Inspect signs for pitting, rust, damage. Inspect parking lot				×			
	and equipment	markings for chips, condition of paint				+			
	Pedestrian areas & assocated signage markings					×	. 1		
	and equipment						- 1		
	Passenger Platforms, Shelter Overhangs					×			
	Curbing, ADA access areas	Pay special attention to wheelchair ramp areas and other ADA				×			_
		access considerations. Check curbs for chips, condition of paint							
	Fencing and gates	Look for corrosion, structural integrity and surface condition				×			
	Landscaping and Irrigation	Look for signs of drainage problems such as flooded areas,				×	- 1		
		eroded soll & water damage to the asphalt and clogged storm				Π	1 I		
		drain inlets. Visually inspect the irrigation system, if installed.							
		Look for signs of leaks, water pooling. Check trees/grasses for							
		signs of insect invasion, overall health				П	1 1		
	Site Utilities including lighting	Inspect poles and wiring for damage and inspect lighting, noting				×	1 I		
		Totals:					2	-	
	General Condition	General Condition Assessment Rating Scale			Inspectio	n Date:	1.1	10/15/2	Inspection Date: 10/15/2019
Rating	Condition	Description No visible defects, new or near new condition, may still be under warranty if						1	N.
4	Good	Good condition, but no longer new, may have some slightly detective or deteriorated components, but is overall functional		- de manuel -	Laurado hus	anos E	5. 1	arilitize Sume	Anishina luaray Facilities Sumervices
ω	Adequate	Moderately deteriorated or defective components; but has not exceeded useful life	Asse	Assessment Approved by	proved by	1	1 1 1	d.	b
2	Marginal	Defective or deteriorated component(s) in need of replacement; exceeded useful life	1000		Allan Schen	er, Facili		ties/Maint	Allan Schaner, Facilities/Maintenance Manage
• 0	Poor	Critically damaged component(s) or in need of immediate repair; well past useful life		Total Assessment Rating: 4	essment	Ratin	99 3	84	g: 4

HVAC: Electric heat

ASSET INSPECTIONS/PREVENTATIVE MAINTENANCE

Established asset inspections is another tool used to assess an asset's condition.

Preventative Maintenance cycles are performed on every revenue and non-revenue support/service vehicles including components such as wheel chair lifts, fare card equipment, etc.

Individual preventive maintenance programs have been developed on key facilities components such as HVAC, Maintenance Equipment, Emergency Power Systems and similar items that have significant wear and tear or present a clear possibility in a disruption of service if they should fail even if acquisition is less than \$50,000.

In all situations, the goal of the Preventative Maintenance Program is to enhance the quality and safety of the asset, minimize interruptions in service, and reduce overall costs to the agency.

REVENUE AND NON-REVENUE VEHICLES:

In most cases vehicle inspections are established on mileage/hour meter intervals according to manufacturer's recommendations.

FACILITIES/EQUIPMENT ASSETS:

Facility Structures including shells, substructure and interiors are monitored on a daily basis. Plumbing, HVAC, Electrical, Maintenance Equipment, Fire Protection, etc. inspections are performed on date/hour meter intervals.

INSPECTION FORECASTING:

Inspections are forecasted and printed daily before a scheduled inspection is due. Forecasted Mileage notification averages are 600 miles prior to inspection due and date forecasts average 7 days prior notification.

INSPECTION FORECAST REPORTS

Revenue Vehicles:

SkagitTransit								
		SC	SCHEDULED MAINTENANCE DUE					
WIU3 - Schedule Main tenanceDueReport		-	00/00/0010 TO 00/00/0010					
ASSET YEAR MAKE M	MODEL SE	SERIAL NUMBER	LICENSE TYPE	OYOE	CURRENT	NEXT AMOUNT	AMOUNT NEXT LEVEL	Next level Information
DEPARTMENT: 11FR - Fixed Route								
092 2009 N4BI 3	31LFW-01 IN	IN93136689A140005	91220C M - VLV ADIMT	"5000 Hours	28847 2	29343	496 Hours	
			And Market Marke					A- Due in 5037 Miles B- Due in 17037 Miles
							_	C-Due in 71037 Miles
							_	H-Due in 31100 Mles
							_	K- Due in 31100 Miles
7.123 2004 Gillig 3	30 FT Low Floor 15332291841090661		A1457C V - Voith/Alliso Transmission Huid/Filter Replcmt 10,000/36,000	"3600 Miles	16316 1	18496	2170 Miles	A- Due in 1389 Miles B- Due in 7389 Miles C- Due in 43389 Miles
DEPARTMENT TOTALS: 11FR - Fixed Route	ıte			ASSET NUMBER COUNT: 2	r: 2	NUMBER OF PM/SA'S DUE 2	√/SA's DUE 2	
DEPARTMENT: 44VP - Vanpool 403 2014 Chevrolet E	Express 15 1G passenger	472G1FG4E1116390	1G4ZG1FG4E1116390 RS10455 5 - 5,000 Mie Service	"5000 Miles	84805" 84844	4844	39 Miles	
413 2017 Ford X	X2YB Transit 15 1F Pass LR	BZX2/G1H4B26372	X2YB Transit 15 1FBZX2YG1H6826372 RS12546 7 - 7,500 Mie Pass LR	7500 Miles	28768 2	28685 83 Miles		
DEPARTMENT TOTALS: 44VP - Vanpool				ASSET NUMBER COUNT: 2	r: 2	NUMBER OF PM/SA's DUE 3	1/SA's DUE 3	

AMOUNT OVER DUE UNBER OF PRI/SA	DEPARTMENT TOTALS: MOA2Equip - NOATwo.0 Equip NUMBER OF PM/SA'S 2017-1	52 51	DEPARTMENT TOTALS: 6815SEQIP - SS EQUP NUMBER OF PM/SA	Exit Sign SS 999 unknown unknown none rane S - Annual * 365 Set Annual 03/11/2018 08/28/19 Inspection(A) Day	Emergency Lights SS 999 unknown unknown none none S - Annual 365 Set Annual 09/11/2018 08/28/19 Inspection(A) Day	DEPARTMENT: 881SSEQIP - SS Equip	Inspection(A) Day	Extra Sign MCA 999 unknown unknown NONE NONE S - Annual Sci Set Annual 09/11/2018 08/23/19 Ext Sign MCA 999 unknown unknown NONE NONE S - Annual C 365 Set Annual 06/11/2018 08/23/19	DAEQIP - MOA Equip	MODEL SERIAL NUMBER LICENSE TYPE CYCLE CURRENT DUE	w103 - ScheduleMaintenanceDueR 08/01/2018 TO 08/01/2018
AMOUNT AMOUNT OVER DUE TRL OUE IN 345 Days 345 Days 350 Days 350 Days 1 Hours 1 Hours	NUMBED OF DWICK'S MIC	51	NUMBER OF PM/SA'S DUB	08/28/19	06/28/19	NUMBER OF PRYSA'S DUE: 2	and interest of a	08/23/19	- Total - Constraints	NEXT AMOUNT DUE OVER DUE	

Inspection Reports cont'd FACILITIES:

REQUIRED ELEMENT III Decision Support Tools:

Authority staff within the executive, maintenance, operations, finance/grants and planning departments utilize a variety of management practices, policies and technology to manage, maintain and plan throughout the life cycle of an asset.

The decision support tools that Skagit Transit utilizes include both electronic software and written policies. Each compliments the other as they contribute to our asset management.

Tools include, but not limited are:

- 1. Life Cycle Cost Analysis Tool
- 2. Vehicle Replacement Lifecycle
- 3. Faster[™] Software Program
- 4. Asset Condition Assessment (SGR) (ULB)
- 5. TAM Plan
- 6. Skagit Transit's Six-Year Development Plan (TDP)

LIFE CYCLE COST ANALYSIS TOOL

A life cycle cost analysis (LCCA) is performed on each vehicle category and model/size within that category. A LCCA is crucial in assisting forecasting maintenance operating and capital costs and in addition can give us a comparison of advantages/disadvantages pertaining to alternative fuel sources.

On the following pages are 3 comparisons of LCCA on 3 different revenue vehicles:

- *Commuter
- *Paratransit
- *local Fixed Route

LIFE CY
YCLE COST
ANALYSIS
TOOL

Current Maintenance Practices 2014 40Ft Gillig LoFloor

٦

\$ 290,587	28,232	300 \$	22,814	7 \$	31,564	7 S	\$ 12,177	1	\$ 37,690	-	\$ 158,109	180	TOTALS
- \$	1	\$	-	\$		Ş	\$ -		- \$		S -		Year 20
- \$	•	69	1	69	•	s	- \$	10	-		s -		Year 19
- \$		69	•	\$		s	-	10	-		- S		Year 18
۰ s		69		Ś	,	s	•	10	\$		· \$		Year 17
- \$		69	•	\$	•	s	-		-		s -		Year 16
\$ 13,976	2,118	20 \$		\$		s	-		-		\$ 11,859	12	Year 15
\$ 22,134	2,066	20 \$	3,566	\$1 \$	4,933	-1 \$	-		-		\$ 11,569	12	Year 14
\$ 13,303	2,015	20 \$	1	69	•	s	-	10	-		\$ 11,287	12	Year 13
\$ 21,067	1,966	20 \$	3,394	-1 \$	4,695	-1 \$	- \$		- \$		\$ 11,012	12	Year 12
\$ 12,662	1,918	20 \$		s		s	- \$		- \$		\$ 10,743	12	Year 11
\$ 20,052	1,872	20 \$	3,230	1	4,469	1 \$	\$	10	- \$		\$ 10,481	12	Year 10
\$ 12,052	1,826	20 \$		\$		s	-	10	- \$		\$ 10,226	12	Year 9
\$ 21,067	1,966	20 \$	3,394	-1 \$	4,695	-1 S	•	10	- \$		\$ 11,012	12	Year 8
\$ 62,529	1,918	20 \$	1	69	1	s	\$ 12,177	-	\$ 37,690	1	\$ 10,743	12	Year 7
\$ 20,052	1,872	20 \$	3,230	1 \$	4,469	1 \$	- \$	10	- \$		\$ 10,481	12	Year 6
\$ 12,052	1,826	20 \$	•	69		s	-	10	-		\$ 10,226	12	Year 5
\$ 19,086	1,781	20 \$	3,075	1 \$	4,254	1 \$	-	10	-		\$ 9,976	12	Year 4
\$ 11,471	1,738	20 \$	1	69	I.	s	• •	10	-		\$ 9,733	12	Year 3
\$ 18,166	1,696	20 \$	2,926	-1 \$	4,049	1 \$	÷	10	-		\$ 9,496	12	Year 2
\$ 10,918	1,654	20 \$	1	\$9		s	-	10	- \$		\$ 9,264	12	Year 1
	Cost	year	Cost	(x)	Cost	(x)	Cost	(x)	Cost	(x)	Cost		12
		# per	*	Year		Year		Year		Year		#per	
Ownership	Road Calls	Road	Tire program	Tire p	program	Brake	Trans. RR E	Tra	Engine RR		PM & Inspection	PM 8	ASSET LIFE
Projected Total													FTA minimum
						ľ				1		1	

< < < < < <

*1 Rate adjusted per CPI Seattle area

Ē
ш
0
÷
Ē
Ш
ĉ
ö
ŏ
-
Ъ
ź
Þ
Ē
<u>۲</u>
<u>0</u>
S
-
Ó
ŏ
ř

Current Maintenance Practices Startrans Paratransit

1.60		Year 20
1.56		Year 19
1.52		Year 18
1.48		Year 17
1.45		Year 16
1.41		Year 15
1.38		Year 14
1.34		Year 13
1.31		Year 12
1.28		Year 11
1.25		Year 10
1.22		Year 9
1.19		Year 8
1.16		Year 7
1.13		Year 6
1.10		Year 5
1.08		Year 4
1.05		Year 3
1.025		Year 2
1.00		Year 1
	inflation	Multipliers based on in
83	Ś	Road Calls/per call
40,000		Tire Miles
80,000		Brake Miles
,		Trans Miles
		Engine Miles
6,000		Miles/PM
20,600		Miles/Year
980	69	Tire program
1,732	Ś	Brake program
,	69	Trans R/R
,	69	Engine R/R
425.00	ŝ	PM & Insp.
2.50%		Inflate Rate *1
104,225	ŝ	First Cost
7		Benchmark
parauanen	Te la	Useful Life

\$ 30,349	12,485	140 \$	3,169	3\$	1,865	1 S		- \$	0	- \$	0	12,831	28 \$	TOTALS
- S	•	\$		\$		Ş		- \$		\$-		•	S	Year 20
s -	•	69	•	69	•	s		•		- \$		•	s	Year 19
- S	•	69		69	•	s		•		- \$		•	s	Year 18
s -	1	69		\$		s		•		\$		•	S	Year 17
- \$		69		€9	•	s		-		- \$		-	s	Year 16
- s		69		69		Ś		•		- \$			s	Year 15
- S		69	,	69	•	s		\$		- \$		•	s	Year 14
- S	•	69		69		ŝ		\$		-		•	s	Year 13
- S	•	69		69		s		•		- \$			s	Year 12
۰ <mark>\$</mark>		69	,	69		s		•		۰ \$			ŝ	Year 11
- S	•	69	,	69		Ś		•		-			s	Year 10
- S		69		69		s		•		- \$			s	Year 9
- S		69		69		s		•		- \$			s	Year 8
\$ 3,890	1,918	20 \$		69		s		•		- \$		5 1,971	4	Year 7
\$ 4,904	1,872	20 \$	1,109	1\$	•	Ş		- \$		\$ -		1,923	4 \$	Year 6
\$ 3,702	1,826	20 \$	•	\$	•	s		-		- \$		i 1,876	4	Year 5
\$ 6,533	1,781	20 \$	1,055	1 \$	1,865	- s		\$		\$ -		1,831	4	Year 4
\$ 3,524	1,738	20 \$		69	•	s		•		- \$		1,786	4	Year 3
\$ 4,443	1,696	20 \$	1,005	-1 \$		s		•		- \$		1,743	4	Year 2
\$ 3,354	1,654	20 \$	•	\$	•	s		- \$		- \$		\$ 1,700	4 \$	Year 1
	Cost	year	Cost	(x)	Cost	(X)	~	Cost	(x)	Cost	(×)	Cost	year	5
		# per		Year		Year	X		Year		Year		# per	
Ownership	d Calls	Road C	Tire program	Tire	program	Brake	B	Trans. RR	T	Engine RR		PM & Inspection	PM & I	ASSET LIFE
Projected Total														FIA
							ł							
					ISIL	allallal	2	Startrans Paratransit	0					

*1 Rate adjusted per CPI Seattle area

Ē
Π
m
Q
-
Š
П
o
0
COST
-
Ъ
5
<
Р
ANAL
≺
SISA
S
g
0
ř

Current Maintenance Practices 31 Ft NABI LF

tion 83 1.002 1.025 1.05 1.08 1.10 1.10 1.13 1.16 1.13 1.22 1.23 1.24 1.38 1.38 1.38 1.38 1.48 1.48 1.48 1.48	Multipliers based on inflation Year 1 Year 2 Year 3 Year 4 Vear 5 Year 6 Vear 7 Year 10 Year 10 Year 11 Year 12 Year 14 Year 15 Year 16 Year 17 Year 18 Year 19 Year 19 Year 19
	based on
a a	based on
	based on
	based on
e e	based on
	based on
00,000	
0000	Tire Miles
42,000	Brake Miles
350,000	Trans Miles
350,000	Engine Miles
6,000	Miles/PM
47,000	Miles/Year
\$ 2,273	Tire program \$
2,002	Brake program \$
4,800	Trans R/R \$
\$ 37,000	Engine R/R \$
\$ 700.00	PM & Insp.
2.50%	Inflate Rate *1
307,810	First Cost \$
12	3
urban/rural coach	Useful Life

2,156 1 S $2,448$ 20 S $1,781$ S $2,210$ 1 S $2,572$ 20 S $1,802$ S $2,265$ 1 S $2,572$ 20 S $1,912$ S $2,322$ 1 S $2,702$ 20 S $1,918$ S $2,320$ 1 S $2,702$ 20 S $1,918$ S $2,326$ 1 S $2,702$ 20 S $1,918$ S $2,322$ 1 S $2,572$ 20 S $1,872$ S $2,322$ 1 S $2,572$ 20 S $1,916$ S $2,328$ 1 S $2,702$ 20 S $1,916$ S $2,380$ 1 S $2,702$ 20 S $1,916$ S $-, - S 2,702 20 S <$		· · · · ·	\$ \$	- \$	rear 20
2,156 1 S $2,448$ 20 S $1,781$ S $2,210$ 1 S $2,572$ 20 S $1,856$ S $2,265$ 1 S $2,572$ 20 S $1,852$ S $2,322$ 1 S $2,702$ 20 S $1,966$ S $2,320$ 1 S $2,702$ 20 S $1,966$ S $2,326$ 1 S $2,572$ 20 S $1,966$ S $2,326$ 1 S $2,572$ 20 S $1,966$ S $2,322$ 1 S $2,572$ 20 S $1,966$ S $2,3232$ 1 S $2,702$ 20 S $1,966$ S $2,3360$ 1 S $2,702$ 20 S $1,966$ S $-, - S 2,702 20 S$			د ه ۱		
2,156 1 S $2,448$ 20 S $1,781$ S $2,210$ 1 S $2,572$ 20 S $1,826$ S $2,2265$ 1 S $2,572$ 20 S $1,872$ S $2,322$ 1 S $2,702$ 20 S $1,916$ S $2,320$ 1 S $2,702$ 20 S $1,916$ S $2,3265$ 1 S $2,572$ 20 S $1,826$ S $2,3265$ 1 S $2,572$ 20 S $1,826$ S $2,326$ 1 S $2,572$ 20 S $1,946$ S $2,380$ 1 S $2,702$ 20 S $1,946$ S $2,380$ 1 S $2,702$ 20 S $1,946$ S $-, - S 2, S $				s -	Year 19
2,156 1 S $2,448$ 20 S $1,781$ S $2,210$ 1 S $2,782$ 20 S $1,826$ S $2,265$ 1 S $2,572$ 20 S $1,872$ S $2,322$ 1 S $2,702$ 20 S $1,918$ S $2,320$ 1 S $2,702$ 20 S $1,916$ S $2,320$ 1 S $2,572$ 20 S $1,826$ S $2,326$ 1 S $2,572$ 20 S $1,826$ S $2,322$ 1 S $2,572$ 20 S $1,826$ S $2,322$ 1 S $2,702$ 20 S $1,946$ S $2,380$ 1 S $2,702$ 20 S $1,946$ S $2,380$ 1 S $2,702$ 20 S	s .	- \$	\$ -	۰ \$	Year 18
2,156 1 S $2,448$ 20 S $1,781$ S $2,210$ 1 S $2,448$ 20 S $1,826$ S $2,265$ 1 S $2,572$ 20 S $1,872$ S $2,322$ 1 S $2,702$ 20 S $1,966$ S $2,320$ 1 S $2,702$ 20 S $1,966$ S $2,326$ 1 S $2,572$ 20 S $1,872$ S $2,326$ 1 S $2,572$ 20 S $1,872$ S $2,322$ 1 S $2,572$ 20 S $1,916$ S $2,322$ 1 S $2,702$ 20 S $1,916$ S $2,380$ 1 S $2,702$ 20 S $1,966$ S $- - S - S - S$	•		s	s '	Year 17
2,156 1 S $2,448$ 20 S $1,781$ S $2,210$ 1 S $2,448$ 20 S $1,826$ S $2,265$ 1 S $2,572$ 20 S $1,872$ S $2,322$ S $2,702$ 20 S $1,966$ S $2,320$ 1 S $2,702$ 20 S $1,966$ S $2,266$ 1 S $2,572$ 20 S $1,826$ S $2,326$ 1 S $2,572$ 20 S $1,826$ S $2,322$ S $2,572$ 20 S $1,872$ S $2,322$ S $2,702$ 20 S $1,916$ S $2,380$ 1 S $2,702$ 20 S $1,966$ S $ S S $	•	6 9	•	•	Year 16
2,156 1 S $2,448$ 20 S $1,781$ S $2,210$ 1 S $2,448$ 20 S $1,826$ S $2,265$ 1 S $2,572$ 20 S $1,872$ S $2,322$ 1 S $2,702$ 20 S $1,916$ S $2,320$ 1 S $2,702$ 20 S $1,966$ S $2,266$ 1 S $2,702$ 20 S $1,826$ S $2,266$ 1 S $2,572$ 20 S $1,826$ S $2,322$ 1 S $2,572$ 20 S $1,826$ S $2,322$ 1 S $2,702$ 20 S $1,918$ S $2,380$ 1 S $2,702$ 20 S $1,966$ S $2,380$ 1 S $2,702$ 20 S		\$	۰ ۲	· \$	rear 15 0
2,156 1 S $2,448$ 20 S $1,761$ S $2,210$ 1 S $2,448$ 20 S $1,826$ S $2,265$ 1 S $2,572$ 20 S $1,872$ S $2,322$ 1 S $2,702$ 20 S $1,916$ S $2,320$ 1 S $2,702$ 20 S $1,966$ S $2,266$ 1 S $2,702$ 20 S $1,826$ S $2,266$ 1 S $2,572$ 20 S $1,826$ S $2,326$ 1 S $2,572$ 20 S $1,872$ S $2,322$ 1 S $2,572$ 20 S $1,916$ S $2,380$ 1 S $2,702$ 20 S $1,966$ S $2,380$ 1 S $2,702$ 20 S		\$ -	\$	- \$	Year 14 0
2,156 1 S 2,448 20 S 1,761 S 2,210 1 S 2,448 20 S 1,826 S 2,265 1 S 2,572 20 S 1,826 S 2,322 1 S 2,702 20 S 1,918 S 2,380 1 S 2,702 20 S 1,966 S 2,326 1 S 2,572 20 S 1,966 S 2,326 1 S 2,572 20 S 1,826 S 2,326 1 S 2,572 20 S 1,826 S 2,326 1 S 2,572 20 S 1,812 S 2,327 2 S 2,1918 S 1,918 S 2,380 1 S 2,702 20 S 1,918 S		\$.	•	- S	Year 13 0
2,156 1 S 2,448 20 S 1,761 S 2,210 S 20 S 1,826 S 2,265 1 S 2,572 20 S 1,872 S 2,322 S 20 S 1,918 S 2,380 1 S 2,702 20 S 1,966 S 2,286 1 S 2,572 20 S 1,826 S 2,286 1 S 2,702 20 S 1,826 S 2,328 1 S 2,572 20 S 1,826 S 2,328 1 S 2,572 20 S 1,826 S 2,322 1 S 2,572 20 S 1,872 S 2,322 2 S 2,572 20 S 1,918 S		\$.	۔ \$	\$ 7,489	Year 12 9
2,156 1 S 2,448 20 S 1,781 S 2,210 1 S 2,448 20 S 1,826 S 2,265 1 S 2,572 20 S 1,872 S 2,322 S 2,702 20 S 1,918 S 2,380 1 S 2,702 20 S 1,966 S 2,265 1 S - 20 S 1,826 S 2,380 1 S 2,702 20 S 1,966 S 2,210 S 1,826 S 1,826 S 1,826 S 2,265 1 S 2,572 20 S 1,872 S		\$	\$	\$ 7,306	Year 11 9
2,156 1 S 2,448 20 S 1,781 S 2,210 1 S 2,448 20 S 1,781 S 2,210 1 S 2,248 20 S 1,826 S 2,265 1 S 2,572 20 S 1,826 S 2,322 S 2,702 20 S 1,918 S 2,360 1 S 2,702 20 S 1,966 S 2,210 S 1,826 S - 20 S 1,826 S		\$	•	\$ 9,504	Year 10 12
2,156 1 S 2,448 20 S 1,781 S 2,210 1 S 2,448 20 S 1,781 S 2,210 S - 20 S 1,826 S 2,265 1 S 2,572 20 S 1,917 S 2,322 S - 20 S 1,918 S 2,380 1 S 2,702 20 S 1,966 S		\$	۰ ۲	\$ 9,272	Year 9 12
2,156 1 \$ 2,448 20 \$ 1,781 \$ 2,210 \$ 2,572 20 \$ 1,826 \$ 2,265 1 \$ 2,572 20 \$ 1,872 \$ 2,322 \$ 2,572 20 \$ 1,918 \$		1 \$ 5,706	\$ 43,981	\$ 9,985 1	Year 8 12
2,156 1 \$ 2,448 20 \$ 1,781 \$ 2,156 1 \$ 2,448 20 \$ 1,781 \$ 2,210 \$ - 20 \$ 1,826 \$ 2,265 1 \$ 2,572 20 \$ 1,872 \$		\$ -	\$	\$ 9,741	Year 7 12
2,156 1 \$ 2,448 20 \$ 1,781 \$ 2,210 \$ - 20 \$ 1,826 \$.		\$ -	\$	\$ 9,504	Year 6 12
2,156 1 \$ 2,448 20 \$ 1,781 \$		\$.	\$	\$ 9,272	rear 5 12
		\$ -	- \$	\$ 9,046	Year 4 12
	1 \$ 2,103	\$ -	-	\$ 8,825	Year 3 12
\$ 2,052 1 \$ 2,330 20 \$ 1,696 \$ 14,688		\$	\$	\$ 8,610	Year 2 12
\$ 2,002 \$ - 20 \$ 1,654 \$ 12,056		\$.	\$	\$ 8,400	Year 1 12
ar Year #per Cost (x) Cost year Cost	Year (x) Cost	Year (x) Cost	ar () Cost	r Cost (x)	g year
ke program Tire program Road Calls Ownership	Brake program	Trans. RR	Engine RR	PM & Inspection	IFE
					FTA

*1 Rate adjusted per CPI Seattle area

VEHICLE REPLACEMENT LIFE CYCLE

Skagit Transit's use of a vehicle replacement life cycle spreadsheet in conjunction with Useful Life Benchmarks (ULB) and State of Good Repair (SGR) performance measures gives a good forecast of developing future capital needs and investment prioritizations.

43	98	88	37	36	35	¥	8	32	31	8	28	28	27	26	25	24	23	22	21	20	19	18	17	16	15	14	13	12	11	10	9		7	•	<mark>о</mark>	4	ω	2	1			
196	195	ī	18	192	191	152	151	880	8	9 4	83	092	091	600	008	007	008	174	172	171	161	157	156	14	143	111	075	074	073	072	071	005	004	8	002	001	181	142	141		Veh No#	1
Gillig 29 LF	ARBOC	ARBOC	NABI	NABI	NABI	NABI	NABI	NABI	Gillig 29 LF	Gillig 29 LF	Gillig 29 LF	Gillig 35 LF	Gillig 20 LF	Gillig 35 LF	Gillig 35 LF	Gillig 35 LF	Chevy	Chevy	Gillig 35 LF	Gillig 35 LF	Gillig 35 LF	Gillig 40	Gillig 40	Gillig 40	Gillig 40	Gillig 40	Gillig 40	Gillig 40	Gillig 40	Gillig 40	0	Make										
						FTA 5339/GCB1858						JARC	WA-04-0011						GCB 2275	GCB 2275						GCA 6208	GCA 4942	Everett / 43.45%		%8'19 / 8065	5309 / 57.1%	WSDOT	WSDOT	WSDOT	WSDOT	VODSM	5307 WA-90-X555		FTA 5307	COMMUTER/FIXED ROUTE	Grant Funding	
2019	2019	2019	2019	2019	2019	2015	2015	2009	2009	2009	2009	2009	2009	2020	2020	2020	2020	2017	2017	2017	2016	2013	2013	2014	2014	2011	2007	2007	2007	2007	2007	2020	2020	2020	2020	2020	2018	2014	2014		Placed In Svc	
15 Years	7 Years	7 Years	12 Years	12 Years	12 Years	12 Years	12 Years	12 Years	15 Years	15 Years	15 Years	15 Years	15 Years	15 Years	15 Years	15 Years	7 Years	7 Years	15 Years	15 Years	15 Years	15 Years	15 Years	15 Years	15 Years	15 Years	15 Years	15 Years	15 Years	15 Years	15 Years	15 Years	15 Years	15 Years		Useful Life						
750,000	750,000	750,000	750,000	750,000	750,000	200,000	200,000	500,000	500,000	500,000	500,000	500,000	500,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	200,000	200,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000	750,000		Useful life Mileage	LOLL John
2031	2031	2031	2031	2031	2031	2020	2020	2018	2018	2018	2018	2018	2018					2029	2029	2029	2028	2018	2018	2026	2026	2023	2019	2019	2019	2019	2019						2030	2026	2026		approx WSDOT Title release	
48,627	54,880	51,503	51,387	51,361	52,318	274,812	296,707	487,215	487,714	489,204	477,078	452,719	472,657					135,420	127,078	145,438	176,378	125,203	199,854	247,910	252,798	347,883	548,420	580,917	558,648	546,198	487,003						186,267	362,602	391,938		LTD Miles	
																																									2019	
			L			×		L		L	L	×										×	×				×	×	×	×	×										2019 2020 2021 2022 2023 2024 2025 2026 2027 2028 2029	
_								×	×	×	×	L	×																												2021	
_							×	L		L	L	L																													2022	
_								L		L	L																														2023	1
_								L		L	L	L																								_					2024	4
_			┡					L		┡	┡	┡																								_					2025 2	4
_			\vdash					L		┡	┞	┡														х		Ц		Ц											2026 2	4
_			┡																									Ц		Ц	Ц					_				Ц	027 2	4
_			┡					L	\vdash	┡	┞	┡								\vdash								Ц		Ц	Ц					_					028 2	4
_			┡	\vdash			┡	L	┡	┡	┡	┡					\vdash	┡	┡	\vdash				×	X			H		Ц		_		\downarrow		_		×	X			+
_			┡	\vdash			┡	L	┡	┡	┞	┡						┡	┡	\vdash								Ц		Ц				\downarrow		_					030 2	+
×	X	×	×	×	×		┝	┝	┡	┡	┡	┡					\vdash				×							Н		Ц				+		_					2030 2031 2032	+
_		\vdash	┡	\vdash	\vdash	\vdash	┡	┡	┡	┡	┞	┡		\vdash	\vdash	\vdash	\vdash	×	×	×	\vdash	\vdash	\vdash	\vdash	H			Н		Н	Н									Н		+
_	_	\vdash	┡	┝	\vdash	┝	┝	┝	╞	┝	╞	┝			\vdash	\vdash	┝	┝	┝	╞	\vdash	\vdash	\vdash	\vdash		_		Н	H	Н	Η	_	+	+		_	×				2033 20	+
_		\vdash	┡	\vdash	\vdash	\vdash	┝	┡	╞	┞	┞	┝	\vdash					┝	┝	┞	\vdash	\vdash	\vdash	\vdash	\vdash		H	Н	Н	Н	Н					_		\vdash		Н	2034 2035	+
_		\vdash	┡	\vdash	\vdash	-	┡	┡	┡	┡	┡	-	\vdash	×	×	×	×	┝	┝	┡	\vdash	\vdash		\vdash	\vdash			H		H	H	×	×	×	×	×				H	8	+
						will be replaced with 009	match to 152					will be replaced with 005		due in March 2020					will be replaced with 008	will be replaced with 007				will be replaced with 005	will be replaced with 004	will be replaced with 003	will be replaced with 002	will be replaced with 001	due in March 2020					NOTES								

RED = MET USEFUL LIFE RED WIYELLOW BACKGROUND= SLATED FOR DISPOSAL

FASTER™ SOFTWARE PROGRAM

A good fleet software program is key to managing asset management from acquisition through disposal. Faster[™] is a web-based system which allows each maintenance personnel and facility personnel access through laptops, desktops and tablets. Using the web-based system results in a more user friendly environment with the ability to link our Facility Maintenance with on-site reporting in addition to using multiple database and spreadsheet programs for greater reporting and cost tracking capabilities.

ASSET CONDITION ASSESSMENTS USING STATE OF GOOD REPAIR (SGR)

As introduced earlier, a State of Good Repair (SGR) is a threshold that identifies the desired performance condition. An asset is in a SGR when the condition of a capital asset is able to operate at a full level of performance.

SGR performance targets are based on realistic expectations obtained from the most available data (ULB-useful life benchmarks), FTA performance measure criteria and the financial resources Skagit Transit reasonably expects to be available during the TAM plan period for capital planning.

REQUIRED ELEMENT IV Investment Prioritization

Skagit Transit's Six-Year Development Plan (TDP)

Skagit Transit's Six-Year Transit Development Plan (2018-2023) identifies how the agency will meet state and local long-range priorities for public transportation through capital improvements, operating changes and other programs. The Plan conforms to the State's transportation system policy goals (RCS 47.04.280). It is reviewed annually and amended to reflect funding realities and changing service needs or objectives.

		Expansion	Replacement
ar	Туре	(Quantity)	(Quantity)
(Commuter Bus	1	0
	Fixed Route	0	5
18	Paratransit	0	7
	Vanpool	0	12
	Support	0	0
(Commuter Bus	0	0
	Fixed Route	0	3
19	Paratransit	0	3
	Vanpool	0	10
	Support	0	2
(Commuter Bus	0	0
	Fixed Route	0	6
20	Paratransit	0	3
	Vanpool	0	10
	Support	0	2
(Commuter Bus	0	5
	Fixed Route	0	2
21	Paratransit	0	0
	Vanpool	0	10
	Support	0	5
(Commuter Bus	0	0
	Fixed Route	0	2
22	Paratransit	0	3
	Vanpool	0	10
	Support	0	2

		CAPITAL IN	APROVEME	NT PROGRAM	2018-202	22			
		2019		2020		2021		2022	
Preservation	2018	Amount	Priority	Amount	Priority	Amount	Priority	Amount	Priority
Maint/Admin Equip/Facility	\$322,253								
Fixed Route Vehicles	\$2,150,000	\$1,558,305	High	\$4,805,983	High	\$1,582,920	High	\$1,055,280	High
Paratransit Vehicles	\$1,223,910	\$409,500	High	\$439,425	High	\$292,590	High	\$439,425	High
Service/Staff Vehicles		\$116,500	High						
Vanpool Vans	\$367,000	\$378,000	Medium						
Transit Centers									
Transit Shelters	\$13,700								
Sub-Totals	\$4,076,863	\$2,462,305		\$5,245,408		\$1,875,510		\$1,494,705	
		2019		2020		2021		2022	
Expansion	2018	Amount	Priority	Amount	Priority	Amount	Priority	Amount	Priority
Maint/Admin Equip/Facility									
Fixed Route Vehicles	\$494,700								
Paratransit Vehicles				\$439,425	High				
Service/Staff Vehicles									
Vanpool Vans									
Transit Centers*	\$2,197,045	\$9,262,378	High	\$3,754,008	High			\$22,000,000	High
Skagit Station Traffic Revision				\$108,625	High				
Transit Shelters				\$34,944	Medium				
Sub-Totals	\$2,691,745	\$9,262,378		\$4,337,002		Ş	\$		
Total Capital	\$6,768,608	\$11,724,683		\$9,582,410		\$1,877,531		\$23,496,727	
* New MOA2 Relocation Project									
2020 Phase I (Actual Construction)		٦	he Capital Im	provement Progra	am include	s all capital expense	es in the plan.		
2022-Phase II & Phase III		P	lease Note: 0	Grant funds will be	sought fo	r all capital projects	. In the event	t	
		8	rant funding	is not available/in	sufficient t	to complete the cap	ital project, a		
		-	-	reevaluation of th	ne project v	will be performed.			

Appendix A- Vehicle, Equipment and Facilities Management Plan

Contents

TABLE OF CONTENTS

	INTRODUCTION/MISSION STATEMENT	49
	I. LABOR ALLOCATION	50
	LOCAL CONDITIONS	51
	II. WORKFORCE DEVELOPMENT	51
	COMMUNICATION	51
	TRAINING	52
	III. WORK ASSIGNMENTS	53
IV.	PREVENTATIVE MAINTENANCE	53
	CONDITION-BASED PROGRAM	54
	FIXED-MILEAGE REPLACEMENT	
	COST ANALYSIS TOOL	
v.	INFORMATION SYSTEM	
	PREVENTATIVE MAINTENANCE MODULE	56
	INVENTORY MANAGEMENT MODULE	56
	VEHICLE MAINTENANCE MODULE	56
VI.	EQUIPMENT MANAGEMENT	57
	FIXED ROUTE COACHES	57
	PARATRANSIT VANS	57
	VANPOOL VANS	57
	STAFF AND SUPPORT VEHICLES	58
	VIL PARTS INVENTORY MANAGEMENT	58
	VIIL WARRANTY PROCEDURES/RECOVERY	58
	PREVENTIVE MAINTENANCE POLICY FOR FACILITIES EQUIPMENT	59
	PURPOSE:	59
	SCOPE:	59
	FACILITIES AND EQUIPMENT MAINTENANCE PROGRAM GOALS:	
	ON TIME INSPECTION PERFORMANCE GUIDELINES:	
	IMPLEMENTATION:	
IX.	SUMMARY OF RECOMMENDATIONS	62

INTRODUCTION

Skagit Transit's Maintenance Department is responsible for providing safe, clean and mechanically reliable vehicles (Fixed-Route, Paratransit, Vanpools, and Staff Support/Service Vehicles) for transit operations within Skagit County. Meeting these responsibilities is the basis for the plan that follows.

Skagit Transit's Maintenance Department is also responsible for maintaining Skagit Transit's Facilities, its Facility Equipment, Park and Rides and Route Maintenance.

It is Skagit Transit's goal to maximize the useful life and achieve the lowest life cycle cost of each asset by utilizing FasterAssett preventative maintenance and repair software.

Elements necessary to provide a high standard of service are a fleet of mechanically reliable vehicles, adequate facilities, equipment to maintain the fleet, and skilled, motivated employees. To provide reliable service, the fleet size must reflect the peak requirement including spares to cover scheduled major repair work and a preventative maintenance program that meets or exceeds the manufacture's recommendations and inspections.

Each asset is managed with the intent to achieve the following:

Maximize intervention of wearing parts, premature failures, and early detection.

Minimize equipment catastrophic failures. Minimize agency liability when incidents

occur Maximize service reliability

I. LABOR ALLOCATION

The Maintenance Department is responsible for ensuring customer and operator satisfaction by providing equipment that is safe, clean, mechanically reliable, and maintained to highest standards.

To accomplish effective and efficient operation of the department and to support the overall goals of the agency, the current staff structure is separated into eight job categories. The number of personnel by job categories is:

- (1) (1) Facilities & Maintenance Manager
- (2) (1) Maintenance Supervisor
- (3) (1) Maintenance Administrative Technician/Data Specialist
- (4) (1) Vehicle Servicer Supervisor
- (5) (5) Vehicle Servicers
- (6) (1) Lead Mechanic
- (7) (9) Mechanics
- (8) (1) Lubrication Technician
- (9) (1) Facility Supervisor
- (10) (4) Facility Technicians

The extended periods of system operation require varied shift assignments and appropriate staffing levels for each. Maintenance staff is required to be at the facility seven days a week. Determination of work schedules and duty hours for vehicle maintenance staff requires the evaluation of several factors. These include:

- 1. Staffing levels,
- 2. Availability of equipment/facilities,
- 3. Operation's Service levels on each day,
- 4. Operation's based miles per day,
- 5. Pull-in and pull-out times for service hours,
- 6. Scheduled time off, i.e. vacations, sick leave, and holidays.

LOCAL CONDITIONS:

Local conditions have a direct impact on the level of PM needed. Skagit Transit provides service throughout Skagit County.

The following conditions are considered when developing a PM program for a vehicle or group of vehicles:

Service Design:

Due to diversity in both equipment and miles, may require a higher frequency of PM service inspection.

Urban Service: Fixed Route and Paratransit service.

Rural Area: Fixed Route, and Paratransit long distance corridors.

Topography: Skagit County is located along the pacific coast west of the Cascade Mountains. Skagit County is 1,735 square miles. Our service consists of small city, in town, stop and go traffic to 79 miles one way. Our terrain can be considered valley flat to hills north, south and east of the I-5 corridor, leading out west to the Puget Sound.

Weather: Most of the year we experience rainy conditions and during the winter month's ice or snow on roadways and sand or de-icier can be expected along with precipitation. Adjustments must be made to our routine maintenance to prevent premature corrosion to our assets. Skagit County annual rainfall is from 26 in (Anacortes) to 65 in (Concrete).

Fixed Route are washed on an average of 6 times a week. Paratransit vehicles are washed 3 to 4 times a week. Staff vehicles are scheduled in monthly, time and labor force permitting.

Graffiti must be removed within 24 hours.

WORKFORCE DEVELOPMENT

A small maintenance staff (relative to the size of the fleet, miles traveled and specific applications maintains Skagit Transit vehicles. The philosophy chosen for workforce development is to seek maximum versatility through comprehensive understanding of the vehicle system. This means that Skagit Transit typically attracts, hires and develops "generalists" or bumper-to-bumper types of mechanics and limits specialization.

Understanding that each individual brings specific skills and abilities to the workplace, nonetheless it is Skagit Transit's policy to practice, to foster, and encourage generalists.

Consistent with the desire for well-rounded mechanics, recruitment to fill open positions should consider both internal promotion and hiring from external of the agency. In-house promotion suggests that the staff would have the necessary aptitude and **skills** required of the open position. Offering career growth through entry-level positions is desirable, but the small staff does not always provide qualified applicants for higher level positions.

II. COMMUNICATION

Policies and procedures are unique to organizations. Training of new staff as well

as the ongoing or periodic retraining of all employees in the maintenance programs, policies and procedures is critical to achieving program objectives. Current practice for the dissemination of information is through staff meetings, bulletin boards, memoranda, and one-on-one discussions with staff.

To achieve Skagit Transit's goal to train, promote and retain the best qualified employee, periodic evaluations are conducted on all positions. Employees are evaluated by the respective Supervisor at the completion of the introductory period (6 month) and thereafter on an annual basis.

An employee orientation program is currently utilized. Certain common elements for all positions lessen the scope of this program. Preliminary issues during indoctrination include health and safety, departmental and company organization, departmental policies and requirements, and basic orientation to the fleet and specific work centers. (Orientation Checklist Safety/HR).

TRAINING

Training is necessary for maintenance staff to become generalists and also to enhance the knowledge base of the maintenance program as a whole. Outside training is the primary method of accomplishing this goal and is provided either by the Original Equipment Manufacturers or through independent training facilities i.e. Cummins, Voith, Roush Cleantech. Also available are the online training/certification programs and sub-departments of the larger Puget Sound transit systems such as Northwest Transit Training Coalition, Washington State Training Coalition and the Pacific Northwest Fleet Manager Association.

Employee initiative continues to be encouraged by offering financial assistance for college-level related courses based on the employee's final grade

ENVIRONMENT

In addition to training, the most effective methods of performing specific tasks are dictated by important factors in the job environment. Many times a procedure is developed based on available repair equipment within the shop.

When changes in a repair process or equipment occur, periodic evaluations of work activities must be conducted to watch for substantial time increases and to eliminate the potential for on-the-job injuries. The department will document the procedure or equipment changes so that evaluations later could be abbreviated but still are effective, safe, and continue to result in cost and labor savings.

IDENTIFICATION OF CRITICAL JOB FUNCTIONS

The identification of critical job functions such as brakes, component rebuilds, inspection cycles, and others will be a continuing effort. Staff input into the review and conclusions is encouraged. Completed reviews will be maintained for future evaluations.

In addition to seeking a better work environment through task review, the continued growth of employee skills and performance should be recognized.

III. WORK ASSIGNMENTS

Maintenance Manager decides on a daily basis which items will be maintained by Skagit Transit's Maintenance staff and which items, if any, should be contracted out to the vendor network. The available labor resources, cost of the items, and the equipment to do the job usually determines the need for contract work.

Historically, Skagit Transit has struck a balance between contract and internal work. The direction the department has moved over the last several years is to internalize those elements where skills and abilities exist or to create those skills in order to internalize.

The basis for most of this decision-making is largely quality driven issues with some economic overtones.

For example, event damage repairs were brought in-house in early 2016 resulting in cost savings, significant quality and durability improvements, and dramatic improvements in turn-around time.

In the course of the decision-making process the Maintenance Manager must evaluate labor resources and daily workload. Due to Skagit Transit's budget and staffing levels, the primary considerations are safe operating equipment, timeliness of returning vehicles to service, economic considerations, quality issues and personnel development issues including training opportunities.

ASSIGNMENT OF TASKS

The Maintenance Manager, Maintenance Supervisor, Facilities Supervisor, & Vehicle Servicers Supervisor assign tasks daily.

The assignment of tasks requires continuous evaluation. Priorities considered are:

- 1. essential maintenance before elective maintenance;
- 2. timeliness of returning a vehicle to revenue service;
- 3. scheduled preventative maintenance service.

Consideration is also based on the number and relative skills of the particular employees available for assignment.

IV PREVENTATIVE MAINTENANCE

The Maintenance Manager is responsible for developing the PM schedule for each vehicle fleet and ensuring that all PM activities are completed in a timely manner. Preventative maintenance cycles are performed for a number of components as well as for all Skagit Transit Vehicles. Examples of components are wheel chair lifts, fare equipment, exhaust after-treatment, transmissions, engines, alternators, and axle assemblies. In most cases the manufacturer's recommendations are followed. In some cases the intervals established are either longer or shorter than the recommendations. In these cases, extensive research and data collection is done prior to establishing a cycle. In all situations the goal of the maintenance programs is to enhance the quality and safety of the vehicle, minimize interruptions in service, and to reduce overall costs to the agency.

Throughout the PM and repair process the tasks performed by maintenance staff are under constant review by the Maintenance Department management and staff. This constant review is designed to ensure that review and decisions are made at the proper level of management. Maintenance programs are designed, constantly monitored, and updated to minimize service interruptions and ensure consistently high quality of service on the street. As an aid in establishing a program, most components list manufacturer's recommendations for inspections and maintenance. In addition, many items lend themselves to a calculated decay-cycle type of maintenance forecasting.

The analysis of fleet component specifics relies heavily on the quantitative and qualitative analysis of individual components. Variability in components suggests custom-tailored inspection intervals and methods must be applied in some cases.

Each day the Maintenance Manager, Maintenance Supervisor and Facilities Supervisor review the PM Tracking report to identify which vehicles and equipment are due or coming due for Preventative Maintenance. The identified vehicles are removed from service and scheduled for work.

The work is then assigned to the respective technician performs the PM and completes the appropriate PM electronic inspection form. The technician is provided with complete instructions on how to perform the PM and is required to follows those instructions to completion. Very minor repairs such as light bulbs and the securing of fasteners etc. are done during the PM process.

Other needed repairs may be identified during the PM inspection. These are referred to as "PM Write-Ups". A separate work order is issued for this type of repair.

In addition, drivers/customers may report problems. The assigned technician reviews the PM write-ups and driver repair request daily and opens a Fasterassett work order. The repairs are then scheduled into the associated repair shop, assigned to a technician and completed before the vehicle/equipment returns to service if it a safety item.

CONDITION-BASED PROGRAM

The means of preventative maintenance programming which offer the optimum combination of cost-effectiveness and serviceability is a "condition based" program. In this type of program, measures of equipment/component's condition are monitored.

Through trends in fleet and facility experience, approaching problems may be identified and remedied before failure and subsequent interruption of service.

Condition-based programs are not readily applicable to all components. The next preferred method of maintenance scheduling is "fixed mileage".

FIXED-MILEAGE REPLACEMENT

For fixed-mileage replacement to be effective, components must have shown deterioration patterns. Often, only general conclusions can be reached due to the variations in equipment and service, the manufacturer's recommendations, and experience with the fleet. Local history is critical for optimum determinations. The determination of replacement mileage requires sufficient data to be studied and analyzed before reliable trend-line specifics can be determined.

Factors that determine the replacement mileage are the qualitative and quantitative effects of a breakdown. Operation of a component until failure typically results in additional repair expense. The qualitative issue is valuable to the transit system by avoiding service interruption breakdowns.

An engine is an example of an expensive and critical component that lends itself to periodic interval maintenance. Through performance evaluation, (i.e. horsepower, smoke, oil analysis, operator reporting, fluid and fuel use, and component performance history), reasonable guidelines may be established to achieve maximum mileage while avoiding service interruption and catastrophic failure. Skagit Transit has adapted to swing both Engine and transmission as one unit. If a failure or schedule mileage/hours time occurs both are done at the same time. This is to minimum downtime and to maximize cost and resources.

Engines and transmissions have established fixed mileage/hours replacement cycles.

Considering these issues, maintenance management may define an acceptable level of on-street failure. However, the operational goal for vehicle maintenance is "minimal failure."

COST ANALYSIS TOOL

Skagit Transit Maintenance Department uses a life cycle cost analysis tool as part of its decision-making process when establishing and making changes to the preventive maintenance interval. This enables our agency to analyze the cost effects of alternative practices over the life of the equipment.

VEHICLE INSPECTION SCHEDULING

Vehicle inspections are forecasted and printed daily on a report 600 miles before the scheduled inspection is due. The forecasted mileage process is established so that maintenance management is given a vehicle service notification two days prior an inspection coming due. Our goal is to perform the vehicle and component inspections within 10% of the targeted mileage. Most of the inspections are established on mileage intervals. Daily monitoring is performed to assist management in reaching this goal.

V. INFORMATION SYSTEM

Skagit Transit uses a system of manual and computerized forms and reports to schedule and perform preventative maintenance (PM) and repairs to its fleet of vehicles. These documents include:

- Work orders
- Purchase orders
- Parts requests
- PM Tracking report
- Electronic PM Inspection forms (these vary based on type of vehicle and level of PM to be performed)

Skagit Transit currently uses Microsoft's SQL Server 2012. Skagit Transit's Maintenance Department's Management Software is Faster™ Fleet Management. Faster™ is an Intranet Web based program which provides a user friendly environment with the ability to link our Facility Maintenance with on-site work order generation in addition to using multiple database and spreadsheet programs for greater reporting and cost tracking capabilities.

The computer applications of greatest benefit to maintenance are the work orders, fluid & fuel, inventory management, and reporting applications. Using the reporting capabilities, we are able to track our vehicles, maintenance, fuel fluid, parts, personnel and

options. This makes the reporting process easier and more accurate

PREVENTATIVE MAINTENANCE MODULE

After the vehicle is identified which vehicles are due for PM, a work order is prepared that describes the work to be done, the account codes to be charged, and instructions as to which level of PM is to be performed. All the PM labor and costs are captured under the PM code on the work order. When there is a PM write-up, a new work order or multiple work orders are then generated listing those repairs. All repair labor and parts are charged to the work orders under the specific coding applicable to the individual repairs.

The required parts and supplies are assembled by the parts department and charged to the work order. The PM work order is checked and completed by the Maintenance Support Technician and then referred to management for final signature. The Maintenance Support Technician then updates the PM Tracking Report to show when the PM was completed.

If a repair is determined is to be covered under warranty, the appropriate coding will be identified on the work order. Any warranty parts removed from the vehicle(s) are tagged with the repair information and sent to the parts department for storage until requested by the manufacturer/vendor. The Maintenance Supervisor initiates a warranty claim to the applicable manufacturer/vendor. (See Warranty Recovery Program section of this plan for more details).

INVENTORY MANAGEMENT MODULE

The Inventory Management Module processes and tracks purchases, receipts, issues, and adjustments to inventory. In addition, through this module:

- Outstanding purchase orders are processed.
- Multiple inventory locations are tracked.
- Usage reports, physical-to-book comparisons, costing, and work order summary reports are generated.

Historical usage reporting provides an analysis of usage by month during the current year as well as the amount consumed during the prior year.

VEHICLE MAINTENANCE MODULE

The Vehicle Maintenance Module consists of a series of programs designed to monitor and record vehicle maintenance activities and associated costs. Preventative maintenance inspections, fuel consumption, usage and costs, and general maintenance activities are recorded in this system. Each vehicle is individually identified and grouped into a sub-fleet. Pertinent fleet and vehicle information such as vehicle type, status, year, fuel type, seating capacity, and tire cost is recorded for each vehicle.

Vehicle service data is entered into the system daily. Fuel is entered and any exception data is noted for low performance. Mileage is updated daily and vehicles due for inspection are identified and scheduled.

As the daily service data is entered into the system, costs are computed and appropriate transactions are generated. Cost information is available for each job, vehicle and sub- fleet. Inventory levels of items used, i.e. parts, and oil, are automatically reduced as usage is entered into the system.

Skagit Transit has a separate fuel data base up and running to support the use of Ultra Low Sulfur Diesel, and propane.

Various reports are available such as, monthly maintenance report, exception reports, and inspections due report.

Inspection miles and hours are also tracked by this system.

IV. EQUIPMENT MANAGEMENT

FIXED ROUTE COACHES

Our coaches are on a replacement schedule that meets the FTA minimum vehicle certification life and Skagit Transits' Useful Life Benchmark.

An inherent problem of having a large portion of the fleet suffering the same type of major maintenance failures at one time is real. Means to prevent this include programming repair cycles prior to expected failures and evaluating equipment conditions to identify repair necessary prior to impending failure.

PARATRANSIT VANS

Our paratransit vans are on a replacement schedule that meets the FTA minimum vehicle certification life and Skagit Transits' Useful Life Benchmark.

VANPOOL VANS

Vanpool vans are another significant vehicle sub-fleet. One group of passengers generally keeps the van for the life of the vehicle. All of our vanpool vans are on a replacement schedule that meets the FTA minimum vehicle certification life and Skagit Transits' Useful Life Benchmark.

Because these vehicles are lighter duty than fixed route and dial-a-ride vehicles, the flexibility of using the van for an extended period beyond the time the van exhibits signs of age exists. Resale value and failure probabilities suggest that major work toward the end of the life cycle is not cost effective.

The above reasons, and continued growth in the program, suggest that procurements of vans need to occur on a five year cycle. Smaller units of procurement suggest the desirability of joint procurements with other agency vanpool programs or through the State of Washington contracts if federal funds are not involved.

STAFF AND SUPPORT VEHICLES

The variety of this vehicle sub-fleet is due to the varied needs within the agency. Due to the size of the fleet and relatively slow growth, this fleet is expected to remain a varied- age and varied-type conglomeration of vehicles. Service decisions will be made on an individual vehicle rather than a fleet basis.

V. PARTS INVENTORY MANAGEMENT

The Maintenance Department repair parts inventory function operates under the managements of both the Maintenance and Administrative Department (assigned storekeeper). However, during physical inventories, administrative personnel do the physical counting. Quarterly the internal Auditor performs spot checks.

Purchases, receipts, issues, and adjustments to inventory are processed and tracked by computer. Usage reports, physical-to-book comparisons, and costing are also supported by the computer system.

Skagit Transit operates an open door parts room for all maintenance personnel. The Storekeeper procures needed parts from established vendors' whereas the Maintenance Administrative Technician places the parts in their respective location whereas the employees will enter the inventory information on individual equipment repair work orders. Parts listed on work orders are tracked weekly to adjust levels and generate restocking reports on the computer-tracking program. The computer system also provides costing data, mileage, fluid consumption and other report items.

Part stock levels are determined by the frequency of use, delivery lead times, the effect on service if unavailable, weather considerations, and the condition of the fleet. The goal is to minimize inventory yet balance it against providing the necessary parts to keep a sufficient number of vehicles available for revenue service at all times.

Decisions on stock levels are aided by the computer system. The Storekeeper, Maintenance Supervisor and Maintenance Support Technician monitor the minimum and maximum inventory levels along with the computer-generated suggested reorder points.

Inventory verification is done annually through a physical inventory. Adjustments are made as parts are reordered or when Internal Auditor quarterly spot checks of inventory levels are performed.

VI. WARRANTY PROCEDURES/RECOVERY

Skagit Transit aggressively seeks warranty reimbursement whenever possible. Except in emergency situations, most warranty repairs must be preauthorized by the manufacturer. Once a determination has been made that a possible warranty problem exists, maintenance staff will contact the warranty administrator for specific instructions for reimbursement prior to having any labor performed and/or parts replaced. Since suppliers' warranty procedures vary, the evaluation of several factors include: whether the repair is within Skagit Transit resources and time, total coverage of repairs, parts replacements coverage, and with-in OEM authorization. The Maintenance Manager will verify with accounts receivable that payment is received.

PREVENTIVE MAINTENANCE POLICY FOR FACILITIES EQUIPMENT

Purpose:

As part of its responsibility to ensure safe, friendly and reliable service, Skagit Transit must maintain its facilities and related equipment in a clean and safe condition, as well as conduct all necessary preventive maintenance inspections and repairs in a timely manner. By performing inspections and repairs on time, Skagit Transit will not only be able to maintain the facilities and related equipment effectively but will also help insure the reliability of the facilities and related equipment while preserving the significant capital investment in these assets.

Scope:

Individual preventive maintenance programs have been developed on key facilities components such as Heating and Air Conditioning, Handicapped Facilities, Life Safety Systems, Pollution Control Equipment, Emergency Power Systems, Vehicle Lifts, Bus Wash Equipment, and similar items that have a high dollar value, significant wear and tear, or present a clear possibility in a disruption of service if they should fail. In addition, preventive maintenance programs have been set up for all components with a regulated or statutory inspection cycle such as fire sprinkler/alarm systems, hot water tanks, and compressed air vessels.

Facilities and Equipment Maintenance Program Goals:

- Conduct 100% of all legally mandated inspections by mandated inspection date.
- Review and improve practices for the effective and efficient management of utilization of facilities and equipment.
- Ensure to the extent possible Skagit Transit's facilities and grounds are both functional and aesthetically pleasing.
- Continue to conduct at least 80% of all facilities and equipment preventive maintenance within the "On Time Performance Guidelines". In addition, the Maintenance Manager conducts documented inspections of each facility on a monthly basis.

On Time Inspection Performance Guidelines:

Due to their unique nature and operating characteristics most facility inspection and preventive maintenance activities allow greater flexibility than comparable

automotive inspections. Also limited staff size presents challenges in preventive maintenance scheduling. Therefore within the following guidelines are set up to evaluate "On Time Inspection" performance within the Facilities section.

- Conduct 100% of all legally mandated inspections by mandated inspection date.
- Conduct monthly inspections and services no later than 7 days after the due date.
- Conduct quarterly inspections and services no later than 14 days after the duedate.
- Conduct annual inspections and services no later than one month after the duedate.
- In specific cases some pieces of equipment or some applications may require a stricter standard of PM schedule adherence. These will be identified based on field experience and specific on-time guidelines will be identified in this section.

Implementation:

The Maintenance Manager and Supervisor shall review facilities drawings and records to identify all equipment and components that require ongoing maintenance.

The Supervisor shall review Manufacturer's recommendations for preventive maintenance and repair. The Supervisor upon consultation with staff shall determine if ongoing preventive maintenance is required, or if an item should be classified "Repair as Needed". The "Repair As Needed" designation will only be used for items that do not have a recognized ongoing preventive maintenance requirement. Maintenance needs for "Repair as Needed" items will be identified through the defect reporting and site inspection processes outlined elsewhere in this manual.

The Supervisor shall review the list of items requiring preventive maintenance with the Manager and staff. Together they shall conduct field inspections of each location to verify that all preventive maintenance items have been identified. The Supervisor shall assign responsibility for each item of equipment. The Manager and Supervisors shall assign responsibility for items that directly affect shop floor performance, mobile equipment and other fixed equipment items.

The Supervisor shall develop a specific service check list and preventive maintenance intervals for each assigned piece of equipment. These check lists and intervals will be based at a minimum on the Manufacturer's written recommendations. The PM intervals and tasks may be modified based on local experience and conditions, life cycle costing analysis, and good trade practices.

The Manager/Supervisor shall determine whether each piece of equipment should be maintained in-house or by a service contractor. The Manager shall determine scope and negotiate required service contracts in accordance with Skagit Transit procurement policies.

The Maintenance Support Technician sets each system or piece of equipment up in the FasterAssett software. The Manager shall set up the desired preventive maintenance tasks and intervals. The Maintenance Support Technician inputs the maintenance schedules into the work management software.

The Facilities Supervisor generates PM Work Orders from FasterAssett Software and

forwards them as each PM task comes due.

The manager delegates sufficient resources to accomplish PM schedule and assign work orders to either the designated service contractor or a qualified technician.

Facility Technicians complete the required assignments and return completed work orders and preventive maintenance checklists to the Maintenance Technician for data input and costing.

Service Contractors shall submit their completed service reports and invoices to their Skagit Transit contact. The manager shall review the work to ensure it is complete and that any defects have been corrected. The manager shall forward the service report and invoice to the Maintenance Technician for data input and costing. Service contract invoices and service records shall be forwarded to the Manager for approval prior to payment.

Self Audit and Performance Review

The responsible Manager shall work with the Maintenance Technician on an ongoing basis to review Preventive Maintenance accomplishment and to ensure that a backlog of preventive maintenance work does not accumulate.

On a monthly basis the Maintenance Manager shall review Preventive Maintenance Inspection Reports to ensure that the preventive maintenance accomplishment matches the preventive maintenance plan. The Manager shall bring any discrepancies to the attention of the responsible section for correction.

On a bi-annual basis the Manager shall review the Equipment List and Equipment Inventory to ensure that all appropriate new equipment has been set up in the work management system and that preventive maintenance programs have been established.

Annually the manager shall conduct an "80%" audit of their respective assigned preventive maintenance responsibilities using the evaluation procedures set forth in the FTA Grant Management Workbook.. Based on the results of the 80% audit the manager shall institute corrective measures to ensure compliance with the 80% guideline.

The Manager shall review the entire facilities and equipment preventive maintenance program on an annual basis to evaluate actual accomplishment and to ensure that adequate resources are available to accomplish the plan.

Annually the Maintenance Manager shall aggregate the service contract requirements and submit a budget request sufficient to accomplish the contemplated contracting program.

SUMMARY OFRECOMMENDATIONS

1. Continue to evaluate work elements for optimal selection of internal and outside contract work.

2. Continue to customize vehicle and component inspection intervals basedon current data.

3. Continue to define and analyze trends in major components. Selection and definition of subsystems must be performed using "condition-based", "fixed-mileage", modes for each major component and system.

4. Complete individual and department skill assessments and provide training as identified.

5. Encourage employees to seek outside training on their own as well as providing training in-house and training through outside training programs.

6. Evaluate major cost and accident-causing tasks with thought to cutting cost and improving safety through improved training and provision of appropriate tools and equipment.

7. Seek to minimize the swings in fleet age by procurement timing and quantities purchased.

8. Continue to strive for fleet homogeneity when appropriate.

9. Avoid major vanpool mechanical work by continual monitoring and adjusting vehicle's anticipated life cycle. Quality and resale factors suggest on-going adjustments to the replacement cycle of the vehicles.

REVISION HISTORY

Agency Name: Skagit Transit

Accountable Executive: Dale O'Brien, Executive Director

Initial Adoption Date: September 20, 2018

Original Effective Date: October 1, 2018

Last Modified By (Name):	Last Modified (Date):
MARY NELSON	March 21, 2019
di entracteo 196 9, Bollino	
Stack to include vehicles 746-712	
radiously mitted in EREM	
Jo Ann Wynne	Sept. 17.2019
Dal Staff chames in uther	
pg 5-8 updated vehicle into	
pg 18-22 updated vehicle into	
in SGR	
Pg 15,16 updated SCR,ULB	1-29-2020
Jo Ann Wynne	
Cover photo, Table of Contents, vehicle into, facility into, Appendixa	
vehicle into, facility into, AppendixA	
odded	